Triumph Gulf Coast, Inc. Trust Fund Application for Funds

Proposal Instructions: The Triumph Gulf Coast, Inc. Trust Fund Grant Application (this document) must be completed by the entity applying for the grant and signed, as applicable, by either the individual applying for funds, an individual authorized to bind the entity applying for funds, a chief elected official, the administrator for the governmental entity or their designee. Please read the Application carefully as some questions may require a separate narrative to be completed. In addition, please complete all Addendums that may be applicable to the proposed project or program.

Triumph Gulf Coast, Inc. will make awards from available funds to projects or programs that meet the priorities for economic recovery, diversification, and enhancement of the disproportionately affected counties. Triumph Gulf Coast, Inc. may make awards for:

- Ad valorem tax rate reduction within disproportionately affected counties;
- Local match requirements of s. 288.0655 for projects in the disproportionately affected counties;
- Public infrastructure projects for construction, expansion, or maintenance which are shown to enhance economic recovery, diversification, and enhancement of the disproportionately affected counties;
- Grants to local governments in the disproportionately affected counties to establish and maintain equipment and trained personnel for local action plans of response to respond to disasters, such as plans created for the Coastal Impacts Assistance Program;
- Grants to support programs that prepare students for future occupations and careers at K-20 institutions that have campuses in the disproportionately affected counties. Eligible programs include those that increase students' technology skills and knowledge; encourage industry certifications; provide rigorous, alternative pathways for students to meet high school graduation requirements; strengthen career readiness initiatives; fund high-demand programs of emphasis at the bachelor's and master's level designated by the Board of Governors; and, similar to or the same as talent retention programs created by the Chancellor of the State University System and the Commission of Education; encourage students with interest or aptitude for science, technology, engineering, mathematics, and medical disciplines to pursue postsecondary education at a state university or a Florida College System institution within the disproportionately affected counties;
- Grants to support programs that provide participants in the disproportionately affected counties with transferable, sustainable workforce skills that are not confined to a single employer; and
- Grants to the tourism entity created under s. 288.1226 for the purpose of advertising and promoting tourism and Fresh From Florida, and grants to promote workforce and infrastructure, on behalf of all of the disproportionately affected counties.

Pursuant to Florida Law, Triumph Gulf Coast, Inc. will provide priority consideration to Applications for projects or programs that:

- Generate maximum estimated economic benefits, based on tools and models not generally employed by economic input-output analyses, including cost-benefit, return-on-investment, or dynamic scoring techniques to determine how the long-term economic growth potential of the disproportionately affected counties may be enhanced by the investment.
- Increase household income in the disproportionately affected counties above national average household income.
- Leverage or further enhance key regional assets, including educational institutions, research facilities, and military bases.
- Partner with local governments to provide funds, infrastructure, land, or other assistance for the project.
- Benefit the environment, in addition to the economy.
- Provide outcome measures.
- Partner with K-20 educational institutions or school districts located within the disproportionately affected counties as of January 1, 2017.
- Are recommended by the board of county commissioners of the county in which the project or program will be located.
- Partner with convention and visitor bureaus, tourist development councils, or chambers of commerce located within the disproportionately affected counties.

Additionally, the Board of Triumph Gulf Coast, Inc. may provide discretionary priority to consideration of Applications for projects and programs that:

- Are considered transformational for the future of the Northwest Florida region.
- May be consummated quickly and efficiently.
- Promote net-new jobs in the private sector with an income above regional average household income.
- Align with Northwest Florida FORWARD, the regional strategic initiative for Northwest Florida economic transformation.
- Create net-new jobs in targeted industries to include: aerospace and defense, financial services/shared services, water transportation, artificial intelligence, cybersecurity, information technology, manufacturing, and robotics.
- Promote industry cluster impact for unique targeted industries.
- Create net-new jobs with wages above national average wage (*e.g.*, similar to EFI QTI program, measured on graduated scale).
- Are located in Rural Area of Opportunity as defined by the State of Florida (DEO).
- Provide a wider regional impact versus solely local impact.
- Align with other similar programs across the regions for greater regional impact, and not be duplicative of other existing projects or programs.
- Enhance research and innovative technologies in the region.
- Enhance a targeted industry cluster or create a Center of Excellence unique to Northwest Florida.

- Create a unique asset in the region that can be leveraged for regional growth of targeted industries.
- Demonstrate long-term financial sustainability following Triumph Gulf Coast, Inc. funding.
- Leverage funding from other government and private entity sources.
- Provide local investment and spending.
- Are supported by more than one governmental entity and/or private sector companies, in particular proposed projects or programs supported by more than one county in the region.
- Provide clear performance metrics over duration of project or program.
- Include deliverables-based payment system dependent upon achievement of interim performance metrics.
- Provide capacity building support for regional economic growth.
- Are environmentally conscious and business focused.
- Include Applicant and selected partners/vendors located in Northwest Florida.

Applications will be evaluated and scored based on compliance with the statutory requirements of the Triumph Gulf Coast legislation, including but not limited to the priorities identified therein and the geographic region served by the proposed project or program.

Applicant Information

Name of Individual (if applying in individual capacity):
Name of Entity/Organization:
Background of Applicant Individual/Entity/Organization:
(If additional space is needed, please attach a Word document with your entire answer.)
Federal Employer Identification Number:
Contact Information:
Primary Contact Information:
Title:
Mailing Address:
Phone:
Email:
Website:
Identify any co-applicants, partners, or other entities or organizations that will have a role in the proposed project or program and such partners proposed roles.

(If additional space is needed, please attach a Word document with your entire answer.)

Total amount of funding requested from Triumph Gulf Coast:_____

Has the applicant in the past requested or applied for funds for all or part of the proposed project/program?

Yes No

If yes, please provide detailed information concerning the prior request for funding, including:

- the date the request/application for funding was made;
- the source to which the request/application for funding was made,
- the results of the request/application for funding, and
- projected or realized results and/or outcomes from prior funding.

(If additional space is needed, please attach a Word document with your entire answer.)

Describe the financial status of the applicant and any co-applicants or partners:

(If additional space is needed, please attach a Word document with your entire answer.)

In a separate attachment, please provide financial statements or information that details the financial status of the applicant and any co-applicants or partners.

Has the applicant or any co-applicants, partners or any associated or affiliated entities or individuals filed for bankruptcy in the last ten (10) years?

Yes No

If yes, please identify the entity or individual that field for bankruptcy and the date of filing.

Eligibility

Pursuant to Section 288.8017, Triumph Gulf Coast, Inc. was created to make awards from available funds to projects or programs that meet the priorities for economic recovery, diversification, and enhancement of the disproportionately affected counties. The disproportionately affected counties are: Bay County, Escambia County, Franklin County, Gulf County, Okaloosa County, Santa Rosa County, Walton County, or Wakulla County. *See*, Section 288.08012.

- 1. From the choices below, please check the box that describes the purpose of the proposed project or program (check all that apply):
 - Ad valorem tax rate reduction within disproportionately affected counties;
 - Local match requirements of s. 288.0655 for projects in the disproportionately affected counties;
 - Public infrastructure projects for construction, expansion, or maintenance which are shown to enhance economic recovery, diversification, and enhancement of the disproportionately affected counties;
 - Grants to local governments in the disproportionately affected counties to establish and maintain equipment and trained personnel for local action plans of response to respond to disasters, such as plans created for the Coastal Impacts Assistance Program;
 - Grants to support programs that prepare students for future occupations and careers at K-20 institutions that have campuses in the disproportionately affected counties. Eligible programs include those that increase students' technology skills and knowledge; encourage industry certifications; provide rigorous, alternative pathways for students to meet high school graduation requirements; strengthen career readiness initiatives; fund high-demand programs of emphasis at the bachelor's and master's level designated by the Board of Governors; and, similar to or the same as talent retention programs created by the Chancellor of the State University System and the Commission of Education, encourage students with interest or aptitude for science, technology, engineering, mathematics, and medical disciplines to pursue postsecondary education at a state university or a Florida College System institution within the disproportionately affected counties; Grants to support programs that provide participants in the disproportionately
 - affected counties with transferable, sustainable workforce skills that are not confined to a single employer; and
 - Grants to the tourism entity created under s. 288.1226 for the purpose of advertising and promoting tourism and Fresh From Florida, and grants to promote workforce and infrastructure, on behalf of all of the disproportionately affected counties.

2. Provide the title and a detailed description of the proposed project or program, including the location of the proposed project or program, a detailed description of, and quantitative evidence demonstrating how the proposed project or program will promote economic recovery, diversification, and enhancement of the disproportionately affected counties, a proposed timeline for the proposed project or program, and the disproportionately affected counties that will be impacted by the proposed project or program.



(If additional space is needed, please attach a Word document with your entire answer.)

3. Explain how the proposed project or program is considered transformational and how it will effect the disproportionately affected counties in the next ten (10) years.

(If additional space is needed, please attach a Word document with your entire answer.)

4. Describe data or information available to demonstrate the viability of the proposed project or program.

(If additional space is needed, please attach a Word document with your entire answer.)

5. Describe how the impacts to the disproportionately affected counties will be measured long term.

(If additional space is needed, please attach a Word document with your entire answer.)

6. Describe how the proposed project or program is sustainable. (Note: Sustainable means how the proposed project or program will remain financially viable and continue to perform in the long-term after Triumph Gulf Coast, Inc. funding.)

(If additional space is needed, please attach a Word document with your entire answer.)

7. Describe how the deliverables for the proposed project or program will be measured.

(If additional space is needed, please attach a Word document with your entire answer.)

Priorities

- 1. Please check the box if the proposed project or program will meet any of the following priorities (check all that apply):
 - Generate maximum estimated economic benefits, based on tools and models not generally employed by economic input-output analyses, including cost-benefit, return-on-investment, or dynamic scoring techniques to determine how the long-term economic growth potential of the disproportionately affected counties may be enhanced by the investment.
 - Increase household income in the disproportionately affected counties above national average household income.
 - Leverage or further enhance key regional assets, including educational institutions, research facilities, and military bases.

	 Partner with local governments to provide funds, infrastructure, land, or other assistance for the project. Benefit the environment, in addition to the economy. Provide outcome measures. Partner with K-20 educational institutions or school districts located within the disproportionately affected counties as of January 1, 2017. Are recommended by the board of county commissioners of the county in which the project or program will be located. Partner with convention and visitor bureaus, tourist development councils, or chambers of commerce located within the disproportionately affected counties.
Pleas	e explain how the proposed project meets the priorities identified above.
(If ad	ditional space is needed, please attach a Word document with your entire answer.)
	e explain how the proposed project or program meets the discretionary priorities ified by the Board.
(If ad	ditional space is needed, please attach a Word document with your entire answer.)

4. In which of the eight disproportionately affected county/counties is the proposed project or program located? (Circle all that apply)

Escambia Santa Rosa Okaloosa Walton Bay Gulf Franklin Wakulla

5. Was this proposed project or program on a list of proposed projects and programs submitted to Triumph Gulf Coast, Inc., by one (or more) of the eight disproportionately affected Counties as a project and program located within its county?

	res		INO		
If yes,	list all	Countie	es that apply		

6. Does the Board of County Commissioners for each County listed in response to question 5, above, recommend this project or program to Triumph?

Yes No

******Please attach proof of recommendation(s) from each County identified.

Approvals and Authority

1. If the Applicant is awarded grant funds based on this proposal, what approvals must be obtained before Applicant can execute an agreement with Triumph Gulf Coast, Inc.?

(If additional space is needed, please attach a Word document with your entire answer.)

- 2. If approval of a board, commission, council or other group is needed prior to execution of an agreement between the entity and Triumph Gulf Coast:
 - A. Provide the schedule of upcoming meetings for the group for a period of at least six months.
 - B. State whether that group can hold special meetings, and if so, upon how many days' notice.

(If additional space is needed, please attach a Word document with your entire answer.)

3. Describe the timeline for the proposed project or program if an award of funding is approved, including milestones that will be achieved following an award through completion of the proposed project or program.

(If additional space is needed, please attach a Word document with your entire answer.)

4. Attach evidence that the undersigned has all necessary authority to execute this proposal on behalf of the entity applying for funding. This evidence may take a variety of forms, including but not limited to: a delegation of authority, citation to relevant laws or codes, policy documents, etc. In addition, please attach any support letters from partners. See attachment #9

Funding and Budget:

Pursuant to Section 288.8017, awards may not be used to finance 100 percent of any project or program. An awardee may not receive all of the funds available in any given year.

1. Identify the amount of funding sought from Triumph Gulf Coast, Inc. and the time period over which funding is requested.

(If additional space is needed, please attach a Word document with your entire answer.)

2. What percentage of total program or project costs does the requested award from Triumph Gulf Coast, Inc. represent? (Please note that an award of funding will be for a defined monetary amount and will not be based on percentage of projected project costs.)

(If additional space is needed, please attach a Word document with your entire answer.)

3. Please describe the types and number of jobs expected from the proposed project or program and the expected average wage.

(If additional space is needed, please attach a Word document with your entire answer.)

4. Does the potential award supplement but not supplant existing funding sources? If yes, describe how the potential award supplements existing funding sources.
Yes No

(If additional space is needed, please attach a Word document with your entire answer.)

- 5. Please provide a Project/Program Budget. Include all applicable costs and other funding sources available to support the proposal.
 - A. Project/Program Costs:

Example Costs (Note: Not exhaustive list of possible Cost categories.)

Construction	\$
Reconstruction	\$
Design & Engineering	\$
Land Acquisition	\$
Land Improvement	\$
Equipment	\$
Supplies	\$
Salaries	\$
Land Improvement Equipment Supplies	\$ \$ \$ \$

Total Project Costs: \$_____

B. Other Project Funding Sources:

Example Funding Sources (Note: Not an exhaustive list of possible Funding Sources.)

Total Amount Requested:	\$
Total Other Funding	\$
Other (e.g., grants, etc.)	\$
Private Sources	\$
City/County	\$

Note: The total amount requested must equal the difference between the costs in 3A. and the other project funding sources in 3.B.

C. Provide a detailed budget narrative, including the timing and steps necessary to obtain the funding and any other pertinent budget-related information.

Applicant understands that the Triumph Gulf Coast, Inc. statute requires that the award contract must include provisions requiring a performance report on the contracted activities, must account for the proper use of funds provided under the contract, and must include provisions for recovery of awards in the event the award was based upon fraudulent information or the awardee is not meeting the performance requirements of the award.

Yes	🗌 No
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Applicant understands that awardees must regularly report to Triumph Gulf Coast, Inc. the expenditure of funds and the status of the project or program on a schedule determined by Triumph Gulf Coast, Inc.

Yes	🗌 No
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Applicant acknowledges that Applicant and any co-Applicants will make books and records and other financial data available to Triumph Gulf Coast, Inc. as necessary to measure and confirm performance metrics and deliverables.

Yes No

Applicant acknowledges that Triumph Gulf Coast, Inc. reserves the right to request additional information from Applicant concerning the proposed project or program.

Yes	🗌 No
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ADDENDUM FOR INFRASTRUCTURE PROPOSALS:

- 1. Program Requirements
 - A. Is the infrastructure owned by the public?
 - B. Is the infrastructure for public use or does it predominately benefit the public? Yes No
 - C. Will the public infrastructure improvements be for the exclusive benefit of any single company, corporation or business entity?
 - D. Provide a detailed explanation of how the public infrastructure improvements will connect to a broader economic development vision for the community and benefit additional current and future businesses.

(If additional space is needed, please attach a Word document with your entire answer.)

- E. Provide a detailed description of, and quantitative evidence demonstrating how the proposed public infrastructure project will promote:
 - Economic recovery,
 - Economic Diversification,
 - Enhancement of the disproportionately affected counties,
 - Enhancement of a Targeted Industry.

(If additional space is needed, please attach a Word document with your entire answer.)

2. Additional Information

A.	Is this project	an expansion of existing infrastructure pro-	oject?
	Yes	No	

B. Provide the proposed beginning commencement date and number of days required to complete construction of the infrastructure project.

(If additional space is needed, please attach a Word document with your entire answer.)

C. What is the location of the public infrastructure? (Provide the road number, if applicable.)

(If additional space is needed, please attach a Word document with your entire answer.)

D. Who is responsible for maintenance and upkeep? (Indicate if more than one are applicable.)

(If additional space is needed, please attach a Word document with your entire answer.)

E. What permits are necessary for the infrastructure project?

(If additional space is needed, please attach a Word document with your entire answer.)

Detail whether required permits have been secured, and if not, detail the timeline for securing these permits. Additionally, if any required permits are local permits, will these permits be prioritized?

(If additional space is needed, please attach a Word document with your entire answer.)

F. What is the future land use and zoning designation on the proposed site of the Infrastructure improvement, and will the improvements conform to those uses?

⁽If additional space is needed, please attach a Word document with your entire answer.)

G. Will an amendment to the local comprehensive plan or a development order be required on the site of the proposed project or on adjacent property to accommodate the infrastructure and potential current or future job creation opportunities? If yes, please detail the timeline

 Yes
 No

(If additional space is needed, please attach a Word document with your entire answer.)

H. Does this project have a local match amount? If yes, please describe the entity providing the match and the amount.

(If additional space is needed, please attach a Word document with your entire answer.)

I. Provide any additional information or attachments to be considered for this proposal.

ADDENDUM FOR WORKFORCE TRAINING PROPOSALS

1. Program Requirements

and careers at affected count provide details	osal supports programs that prepare students for future occupations t K-20 institutions that have campuses in the disproportionately ties? If yes, please identify where the campuses are located and s on how the proposed programs will prepare students for future and at which K-20 institutions that programs will be provided. No
(If additional answer.)	space is needed, please attach a Word document with your entire
	sed program (check all that apply): Increase students' technology skills and knowledge Encourage industry certifications Provide rigorous, alterative pathways for students to meet high school graduation requirements Strengthen career readiness initiatives Fund high-demand programs of emphasis at the bachelor's and master's level designated by the Board of Governors Encourage students with interest or aptitude for science, technology, engineering, mathematics, and medical disciplines to pursue postsecondary education at a state university or a Florida College System institution within the disproportionately affected counties (similar to or the same as talent retention programs created by the Chancellor of the State University System and the Commission on Education)
For each item	checked above, describe how the proposed program will achieve

(If additional space is needed, please attach a Word document with your entire answer.)

Will this proposal provide participants in the disproportionately affected counties with transferable, sustainable workforce skills but not confined to a single employer? If yes, please provide details.
 Yes No

(If additional space is needed, please attach a Word document with your entire answer.)

D. Identify the disproportionately affected counties where the proposed programs will operate or provide participants with workforce skills.

(If additional space is needed, please attach a Word document with your entire answer.)

- E. Provide a detailed description of, and quantitative evidence demonstrating how the proposed project or program will promote:
 - Economic recovery,
 - Economic Diversification,
 - Enhancement of the disproportionately affected counties,
 - Enhancement of a Targeted Industry.

(If additional space is needed, please attach a Word document with your entire answer.)

2. Additional Information

A. Is this an expansion of an existing training program? Is yes, describe how the proposed program will enhance or improve the existing program and how the proposal program will supplements but not supplant existing funding sources.
 ☐ Yes
 ☐ No

(If additional space is needed, please attach a Word document with your entire answer.)

B. Indicate how the training will be delivered (*e.g.*, classroom-based, computer based, other).

If in-person, identify the location(s) (e.g., city, campus, etc.) where the training will be available.

If computer-based, identify the targeted location(s) (e.g., city, county) where the training will be available.

(If additional space is needed, please attach a Word document with your entire answer.)

C. Identify the number of anticipated enrolled students and completers.

(If additional space is needed, please attach a Word document with your entire answer.)

D. Indicate the length of the program (e.g, quarters, semesters, weeks, months, etc.) including anticipated beginning and ending dates.

(If additional space is needed, please attach a Word document with your entire answer.)

E. Describe the plan to support the sustainability of the proposed program.

(If additional space is needed, please attach a Word document with your entire answer.)

F. Identify any certifications, degrees, etc. that will result form the completion of the program.

G. Does this project have a local match amount? If yes, please describe the entity providing the match and the amount.

(If additional space is needed, please attach a Word document with your entire answer.)

H. Provide any additional information or attachments to be considered for this proposal.

ADDENDUM FOR AD VALOREM TAX RATE REDUCTION:

- 1. Program Requirements
 - A. Describe the property or transaction that will be supported by the ad valorem tax rate reduction.

(If additional space is needed, please attach a Word document with your entire answer.)

B. Provide a detailed explanation of how the ad valorem tax rate reduction will connect to a broader economic recovery, diversification, enhancement of the disproportionately affected counties and/or enhancement of a targeted industry.

(If additional space is needed, please attach a Word document with your entire answer.)

- C. Provide a detailed description of the quantitative evidence demonstrating how the proposed ad valorem tax reduction will promote:
 - Economic recovery,
 - Economic Diversification,
 - Enhancement of the disproportionately affected counties,
 - Enhancement of a Targeted Industry.

(If additional space is needed, please attach a Word document with your entire answer.)

- 2. Additional Information
 - A. What is the location of the property or transaction that will be supported by the ad valorem tax rate reduction?

(If additional space is needed, please attach a Word document with your entire answer.)

B. Detail the current status of the property or transaction that will be supported by the ad valorem tax rate reduction and provide a detailed description of when and how the ad valorem tax rate reduction will be implemented.

(If additional space is needed, please attach a Word document with your entire answer.)

C. Does this proposed project have a local match amount? If yes, please describe the entity providing the match and the amount.

(If additional space is needed, please attach a Word document with your entire answer.)

D. Provide any additional information or attachments to be considered for this proposal.

ADDENDUM FOR LOCAL MATCH REQUIREMENTS OF SECTION 288.0655, FLORIDA STATUTES

- 1. Program Requirements
 - A. Describe the local match requirements of Section 288.0655 and the underlying project, program or transaction that will be funded by the proposed award.

(If additional space is needed, please attach a Word document with your entire answer.)

B. Provide a detailed explanation of how the local match requirements and the underlying project or program will connect to a broader economic recovery, diversification, enhancement of the disproportionately affected counties and/or enhancement of a targeted industry.

(If additional space is needed, please attach a Word document with your entire answer.)

- C. Provide a detailed description of, and quantitative evidence demonstrating how the proposed local match requirements will promote:
 - Economic recovery,
 - Economic Diversification,
 - Enhancement of the disproportionately affected counties,
 - Enhancement of a Targeted Industry.

(If additional space is needed, please attach a Word document with your entire answer.)

- 2. Additional Information
 - A. What is the location of the property or transaction that will be supported by the local match requirements?

B. Detail the current status of the property or transaction that will be supported by the local match requirement and provide a detailed description of when and how the local match requirement will be implemented.

(If additional space is needed, please attach a Word document with your entire answer.)

C. Provide any additional information or attachments to be considered for this proposal.

ADDENDUM FOR LOCAL ACTION PLAN

- 1. Program Requirements
 - A. Describe how the proposed award will establish and maintain equipment and trained personnel for local action plans of response to respond to disasters.
 - B. Describe the type and amount of equipment and trained personnel that will be established or maintained by the proposed award.
 - C. Identify the specific local action plans (*e.g.*, Coastal Impacts Assistance Program) that will benefit from the proposed award.
 - D. Provide a detailed explanation of how the proposed award will connect to a broader economic recovery, diversification, enhancement of the disproportionately affected counties and/or enhancement of a targeted industry.

(If additional space is needed, please attach a Word document with your entire answer.)

- E. Provide a detailed description of the quantitative evidence demonstrating how the proposed will promote:
 - Economic recovery,
 - Economic Diversification,
 - Enhancement of the disproportionately affected counties,
 - Enhancement of a Targeted Industry.

(If additional space is needed, please attach a Word document with your entire answer.)

- 2. Additional Information
 - A. What is the location of the local action program that will be supported by the proposed award?

(If additional space is needed, please attach a Word document with your entire answer.)

B. Detail the current status of the local action plans (*e.g.*, new plans, existing plans, etc.) that will be supported by the proposed award and provide a detailed description of when and how the proposed award will be implemented.

(If additional space is needed, please attach a Word document with your entire answer.)

C. Provide any additional information or attachments to be considered for this proposal.

ADDENDUM FOR ADVERTISING/PROMOTION

1.	Program Requirements
1.	i i ogram Requirements

- А Is the applicant a tourism entity crated under s. 288.1226, Florida Statutes? Yes No
- Does the applicant advertise and promote tourism and Fresh From Florida? If B. yes, provide details on how it advertises and promotes tourism and Fresh From Florida. **Yes** 0

s		No
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(If additional space is needed, please attach a Word document with your entire answer.)

С. Does the proposed award promote workforce and infrastructure on behalf of the disproportionately affected counties? If yes, describe how workforce and infrastructure is promoted on behalf of the disproportionately affected counties. Yes □ No

(If additional space is needed, please attach a Word document with your entire answer.)

D. Provide a detailed explanation of how the proposed award will connect to a economic recovery, diversification, enhancement broader of the disproportionately affected counties and/or enhancement of a targeted industry.

(If additional	space	is	needed,	please	attach	а	Word	document	with	your	entire
answer.)											

- E Provide a detailed description of the quantitative evidence demonstrating how the proposed will promote:
 - Economic recovery,
 - Economic Diversification,
 - Enhancement of the disproportionately affected counties,
 - Enhancement of a Targeted Industry.

(If additional space is needed, please attach a Word document with your entire answer.)

- 2. Additional Information
 - A. Describe the advertising and promotion mediums and locations where the advertising and promotion will occur.

(If additional space is needed, please attach a Word document with your entire answer.)

B. Detail the current status of the advertising and promotion (*e.g.*, new plans, existing plans, etc.) that will be supported by the proposed award and provide a detailed description of when and how the proposed award will be implemented.

(If additional space is needed, please attach a Word document with your entire answer.)

C. Provide any additional information or attachments to be considered for this proposal.

I, the undersigned, do hereby certify that I have express authority to sign this proposal on my behalf or on behalf of the above-described entity, organization, or governmental entity:

Name of Applicant: Robert Pearce

Name and Title of Authorized Representative: Wakulla County School Board

Representative Signature: Robot Perm

Signature Date: 5/17/19

10/13/2017 FINAL

Report No. 2019-122 February 2019

WAKULLA COUNTY DISTRICT SCHOOL BOARD

For the Fiscal Year Ended June 30, 2018



Sherrill F. Norman, CPA Auditor General

Financial and Federal Single Audit

STATE OF FLORIDA AUDITOR GENERA

Board Members and Superintendent

During the 2017-18 fiscal year, Robert Pearce served as Superintendent of the Wakulla County Schools and the following individuals served as School Board Members:

	District No.
Verna Brock	1
Melisa Taylor, Vice Chair	2
Becky Cook, Chair	3
Greg Thomas	4
JoAnn Daniels	5

The Auditor General conducts audits of governmental entities to provide the Legislature, Florida's citizens, public entity management, and other stakeholders unbiased, timely, and relevant information for use in promoting government accountability and stewardship and improving government operations.

The team leader was Stacy P. Boyd, and the audit was supervised by Edward A. Waller, CPA.

Please address inquiries regarding this report to Micah E. Rodgers, CPA, Audit Manager, by e-mail at <u>micahrodgers@aud.state.fl.us</u> or by telephone at (850) 412-2905.

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FLAuditor.gov

Printed copies of our reports may be requested by contacting us at:

State of Florida Auditor General

Claude Pepper Building, Suite G74 • 111 West Madison Street • Tallahassee, FL 32399-1450 • (850) 412-2722

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SUMMARY OF REPORT ON FINANCIAL STATEMENTS

Our audit disclosed that the Wakulla County District School Board (District's) basic financial statements were presented fairly, in all material respects, in accordance with prescribed financial reporting standards.

SUMMARY OF REPORT ON INTERNAL CONTROL AND COMPLIANCE

We noted a certain matter involving the District's internal control over financial reporting and its operation that we consider to be a significant deficiency, as summarized below. However, this significant deficiency is not considered to be a material weakness.

Significant Deficiency

Finding No. 2018-001: Three employees had full update access privileges to information technology applications or components that allowed them to perform functions incompatible or inconsistent with their assigned job responsibilities.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* issued by the Comptroller General of the United States.

SUMMARY OF REPORT ON FEDERAL AWARDS

We audited the District's compliance with applicable Federal awards requirements. The Special Education Cluster was audited as a major Federal program. The results of our audit indicated that the District materially complied with the requirements that could have a direct and material effect on the Special Education Cluster.

AUDIT OBJECTIVES AND SCOPE

Our audit objectives were to determine whether the School Board and its officers with administrative and stewardship responsibilities for District operations had:

- Presented the District's basic financial statements in accordance with generally accepted accounting principles;
- Established and implemented internal control over financial reporting and compliance with requirements that could have a direct and material effect on the financial statements or on the District's major Federal program; and
- Complied with the various provisions of laws, rules, regulations, contracts, and grant agreements that are material to the financial statements, and those applicable to the District's major Federal program.

The scope of this audit included an examination of the District's basic financial statements and the accompanying Schedule of Expenditures of Federal Awards, as of and for the fiscal year ended June 30, 2018. We obtained an understanding of the District's environment, including its internal control, and assessed the risk of material misstatement necessary to plan the audit of the basic financial statements and Federal awards. We also examined various transactions to determine whether they were

executed, in both manner and substance, in accordance with governing provisions of laws, rules, regulations, contracts, and grant agreements.

AUDIT METHODOLOGY

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; applicable standards contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*.



Sherrill F. Norman, CPA Auditor General

AUDITOR GENERAL STATE OF FLORIDA

Claude Denson Pepper Building, Suite G74 111 West Madison Street Tallahassee, Florida 32399-1450



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The President of the Senate, the Speaker of the House of Representatives, and the Legislative Auditing Committee

INDEPENDENT AUDITOR'S REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Wakulla County District School Board, as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statement of the school internal funds, which represents 64 percent of the assets and 97 percent of the liabilities of the aggregate remaining fund information. In addition, we did not audit the financial statements of the discretely presented component unit, which represent 100 percent of the transactions and account balances of the discretely presented component unit columns. The financial statements for the school internal funds and the discretely presented component unit were audited by other auditors whose reports have been furnished to us, and our opinions, insofar as they relate to the amounts included for those financial statements, are based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from
material misstatement. The financial statement of the school internal funds was not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Wakulla County District School Board, as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note II. to the financial statements, the District implemented Governmental Accounting Standards Board Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, which is a change in accounting principle that addresses accounting and financial reporting for other postemployment benefits. This affects the comparability of amounts reported for the 2017-18 fiscal year with amounts reported for the 2016-17 fiscal year. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that MANAGEMENT'S DISCUSSION AND ANALYSIS, the Budgetary Comparison Schedule – General and Major Special Revenue Funds, Schedule of Changes in the District's Total OPEB Liability and Related Ratios, Schedule of the District's Proportionate Share of the Net Pension Liability – Florida Retirement System Pension Plan, Schedule of District Contributions – Florida Retirement System Pension Plan, Schedule of the District's Proportionate Share of the Net Pension Liability – Health Insurance Subsidy Pension Plan, Schedule of District Contributions – Health Insurance Subsidy Pension Plan, Schedule of District Contributions – Health Insurance Subsidy Pension Plan, and Notes to Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers

it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS** is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS** is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 12, 2019, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, rules, regulations, contracts, and grant agreements and other matters included under the heading **INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS.** The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Respectfully submitted,

orman

Sherrill F. Norman, CPA Tallahassee, Florida February 12, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS

The management of the Wakulla County District School Board has prepared the following discussion and analysis to provide an overview of the District's financial activities for the fiscal year ended June 30, 2018. The information contained in the Management's Discussion and Analysis (MD&A) is intended to highlight significant transactions, events, and conditions and should be considered in conjunction with the District's financial statements and notes to financial statements found immediately following the MD&A.

FINANCIAL HIGHLIGHTS

Key financial highlights for the 2017-18 fiscal year are as follows:

- The District's total net position decreased by \$2,707,020.55, which represents a 4.2 percent decrease from the 2016-17 fiscal year.
- General Fund expenditures exceeded revenues by \$1,539,819.10. This may be compared to last year's results in which General Fund revenues exceeded expenditures by \$701,415.11.
- The unassigned and assigned fund balances for the General Fund, representing the net current financial resources available for general appropriations by the Board, totaled \$3,840,815.49, or 9.6 percent General Fund expenditures totaling \$39,817,554.35. This represents a 10.8 percent decrease from the previous year's unassigned and assigned fund balances of \$4,306,768.37.

OVERVIEW OF FINANCIAL STATEMENTS

The basic financial statements consist of three components: (1) government-wide financial statements; (2) fund financial statements; and (3) notes to financial statements. This report also includes supplementary information intended to furnish additional details to support the basic financial statements.

Government-Wide Financial Statements

The government-wide financial statements provide both short-term and long-term information about the District's overall financial condition in a manner similar to those of a private-sector business. The statements include a statement of net position and a statement of activities that are designed to provide consolidated financial information about the governmental and business-type activities of the District presented on the accrual basis of accounting. The statement of net position provides information about the District's financial position, its assets, liabilities, and deferred inflows/outflows of resources, using an economic resources measurement focus. Assets plus deferred outflows of resources, less liabilities and deferred inflows of resources, equals net position, which is a measure of the District's financial health. The statement of activities presents information about the change in the District's net position, the results of operations, during the fiscal year. An increase or decrease in net position is an indication of whether the District's financial health is improving or deteriorating.

The government-wide statements present the District's activities in the following categories:

 Governmental activities – This represents most of the District's services, including its educational programs such as basic, vocational, adult, and exceptional education. Support functions such as transportation and administration are also included. Local property taxes and the State's education finance program provide most of the resources that support these activities.

- Business-type activities As the fiscal agent of the Small School District Council Consortium, the District charges fees to cover the cost of certain services it provides.
- Component unit The District presents Wakulla's Charter School of Arts, Science and Technology, Inc. as a separate legal entity in this report. Although the school is a legally separate organization, it is considered a component unit for financial reporting purposes and is included in this report because the school meets the criteria for inclusion provided by generally accepted accounting principles. Financial information for this component unit is reported separately from the financial information presented for the primary government.

Fund Financial Statements

Fund financial statements are one of the components of the basic financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements and prudent fiscal management. Certain funds are established by law while others are created by legal agreements, such as bond covenants. Fund financial statements provide more detailed information about the District's financial activities, focusing on its most significant or "major" funds rather than fund types. This is in contrast to the entitywide perspective contained in the government-wide statements. All of the District's funds may be classified within one of the broad categories discussed below.

Governmental Funds: Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in assessing a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The governmental funds balance sheet and statement of revenues, expenditures, and changes in fund balances provide detailed information about the District's most significant funds. The District's major funds are the General Fund, Special Revenue – Other Fund, Capital Projects – Local Capital Improvement Fund, and Capital Projects – Other Fund. Data from the other governmental funds are combined into a single, aggregated presentation.

The District adopts an annual appropriated budget for its governmental funds. A budgetary comparison schedule has been provided for the General and major Special Revenue Funds to demonstrate compliance with the budget.

<u>Proprietary Funds</u>: Proprietary funds may be established to account for activities in which a fee is charged for services. Enterprise funds are used to report the same functions as business-type activities

in the government-wide financial statements. The District uses an enterprise fund to account for the activities of the Small School District Council Consortium, for which the District is fiscal agent.

Fiduciary Funds: Fiduciary funds are used to report assets held in a trustee or fiduciary capacity for the benefit of external parties, such as student activity funds. Fiduciary funds are not reflected in the government-wide statements because the resources are not available to support the District's own programs. In its fiduciary capacity, the District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes. The District uses agency funds to account for resources held for student activities and groups.

Notes to Financial Statements

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents required supplementary information concerning the District's net pension liability and changes in its other postemployment benefits liability.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position over time may serve as a useful indicator of a government's financial health. The following is a summary of the District's net position as of June 30, 2018, compared to net position as of June 30, 2017:

		imental /ities	Business-Type Activities		Total	
	6-30-18	6-30-17	6-30-18	6-30-17	6-30-18	6-30-17
Current and Other Assets Capital Assets	\$ 7,538,950.00 78,030,666.12	\$ 7,542,115.47 79,144,354.34	\$ 29,326.92 	\$ 18,370.02 	\$ 7,568,276.92 78,030,666.12	\$ 7,560,485.49 79,144,354.34
Total Assets	85,569,616.12	86,686,469.81	29,326.92	18,370.02	85,598,943.04	86,704,839.83
Deferred Outflows of Resources	10,939,329.00	9,784,971.00			10,939,329.00	9,784,971.00
Long-Term Liabilities Other Liabilities	31,031,441.59 453,645.01	29,856,381.86 526,452.88	- 11,712.40		31,031,441.59 465,357.41	29,856,381.86 526,736.08
Total Liabilities	31,485,086.60	30,382,834.74	11,712.40	283.20	31,496,799.00	30,383,117.94
Deferred Inflows of Resources	2,657,172.00	1,014,899.00			2,657,172.00	1,014,899.00
Net Position: Net Investment in Capital Assets	77,987,666.12	78,772,456.54	_	_	77,987,666.12	78,772,456.54
Restricted Unrestricted (Deficit)	1,751,696.82 (17,372,676.42)	1,414,063.98 (15,112,813.45)	- 17,614.52	- 18,086.82	1,751,696.82 (17,355,061.90)	1,414,063.98 (15,094,726.63)
Total Net Position	\$ 62,366,686.52	\$ 65,073,707.07	\$ 17,614.52	\$ 18,086.82	\$ 62,384,301.04	\$ 65,091,793.89

Net Position, End of Year

The largest portion of the District's net position is investment in capital assets (e.g., land; buildings; furniture, fixtures, and equipment), less any related debt still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending.

The restricted portion of the District's net position represents resources that are subject to external restrictions on how they may be used.

As of June 30, 2018, the unrestricted portion of the District's net position remains negative due to the recognized pension liability.

The key elements of the changes in the District's net position for the fiscal years ended June 30, 2018, and June 30, 2017, are as follows:

	Govern Activ		Busines Activ		Тс	tal
	6-30-18	6-30-17	6-30-18	6-30-17	6-30-18	6-30-17
Program Revenues:	\$ 389.378.80	\$ 402.365.85	¢ 100 200 00	¢ 105 150 00	\$ 497.678.80	\$ 507.815.85
Charges for Services			\$ 108,300.00	\$ 105,450.00	+,	,,
Operating Grants and Contributions	3,541,550.62	3,845,233.08	-	-	3,541,550.62	3,845,233.08
Capital Grants and Contributions General Revenues:	205,800.21	203,265.74	-	-	205,800.21	203,265.74
Property Taxes, Levied for Operational Purposes	6,316,594.68	6,890,100.35		-	6,316,594.68	6,890,100.35
Property Taxes, Levied for Capital Projects	1,866,726.42	1,762,010.54	-	-	1,866,726.42	1,762,010.55
Grants and Contributions Not Restricted	1,000,720.42	1,702,010.34	-	-	1,000,720.42	1,702,010.54
to Specific Programs	32,622,615.67	31,876,152.67			32,622,615.67	31,876,152.67
Unrestricted Investment Earnings	136,032.24	68,345.39	-	-	136,032.24	68,345.39
Miscellaneous	599,228.19	283,820.19	-	1,000.00	599,228.19	284,820.19
Miscellaneous	599,220.19	203,020.19		1,000.00		204,020.19
Total Revenues	45,677,926.83	45,331,293.81	108,300.00	106,450.00	45,786,226.83	45,437,743.81
Functions/Program Expenses:						
Instruction	24,627,313.75	23,375,767.90	-	-	24,627,313.75	23,375,767.90
Student Support Services	2,474,938.86	2,673,854.00	-	-	2,474,938.86	2,673,854.00
Instructional Media Services	496,477.98	490,428.54	-	-	496,477.98	490,428.54
Instruction and Curriculum Development Services	703,576.94	651,963.69	-	-	703,576.94	651,963.69
Instructional Staff Training Services	463,831.86	466,331.34	-	-	463,831.86	466,331.34
Instruction-Related Technology	276,794.97	304,580.83	-	-	276,794.97	304,580.83
Board	537,247.48	621,648.72	-	-	537,247.48	621,648.72
General Administration	530,778.70	522,729.19	-	-	530,778.70	522,729.19
School Administration	2,986,948.57	2,679,718.08	-	-	2,986,948.57	2,679,718.08
Facilities Acquisition and Construction	214,317.81	467,390.30	-	-	214,317.81	467,390.30
Fiscal Services	536,567.65	438,036.97	-	-	536,567.65	438,036.97
Food Services	2,315,758.66	2,138,156.98	-	-	2,315,758.66	2,138,156.98
Central Services	766,078.26	769,565.10	-	-	766,078.26	769,565.10
Student Transportation Services	3,238,707.42	3,003,745.20	-	-	3,238,707.42	3,003,745.20
Operation of Plant	3,835,164.74	3,914,599.03	-	-	3,835,164.74	3,914,599.03
Maintenance of Plant	921,455.70	1,041,393.94	-	-	921,455.70	1,041,393.94
Administrative Technology Services	228,516.53	134,940.81	-	-	228,516.53	134,940.81
Community Services	13,685.18	12,981.90	-	-	13,685.18	12,981.90
Unallocated Interest on Long-Term Debt	5,400.37	11,779.71	-	-	5,400.37	11,779.71
Unallocated Depreciation Expense	1,979,218.95	2,010,702.17	-	-	1,979,218.95	2,010,702.17
Small School District Council Consortium	-	-	108,772.30	108,915.73	108,772.30	108,915.73
Total Functions/Program Expenses	47,152,780.38	45,730,314.40	108,772.30	108,915.73	47,261,552.68	45,839,230.13
Change in Net Position	(1,474,853.55)	(399,020.59)	(472.30)	(2,465.73)	(1,475,325.85)	(401,486.32)
Net Position - Beginning	65,073,707.07	65,472,727.66	18,086.82	20,552.55	65,091,793.89	65,493,280.21
Adjustment to Beginning Net Position (1)	(1,232,167.00)	-	-	-	(1,232,167.00)	-
Net Position - Beginning, as Restated	63,841,540.07	65,472,727.66	18,086.82	20,552.55	63,859,626.89	65,493,280.21
Net Position - Ending	\$62,366,686.52	\$65,073,707.07	\$ 17,614.52	\$ 18,086.82	\$62,384,301.04	\$65,091,793.89

Operating Results for the Fiscal Year Ended

(1) Adjustment to beginning net position is due to the implementation of GASB Statement No. 75, which is a change in accounting principle that addresses accounting and financial reporting for other postemployment benefits.

The largest revenue source is the State of Florida (69 percent). Revenues from State sources for current operations are primarily received through the Florida Education Finance Program (FEFP) funding formula. The FEFP funding formula utilizes student enrollment data and is designed to maintain equity in funding across all Florida school districts, taking into consideration the District's funding ability based

on the local property tax base. Compared to the previous year, the base student allocation multiplied by the District cost differential increased by 0.6 percent from \$3,957.25 per full-time equivalent student to \$3,981.98 per full-time equivalent student. Overall State revenues totaled \$31,663,862.59, an increase of \$391,378.65.

Property tax revenues decreased by \$468,789.79, or 5.4 percent, primarily due to a reductions in the required local effort millage and the additional operating voted school tax.

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

Major Governmental Funds

The General Fund is the District's chief operating fund. For the current fiscal year, 84.1 percent of revenues and 87.2 percent of expenditures of the governmental funds were accounted for in the General Fund. During the fiscal year, the total fund balance decreased by \$546,154.94 to \$4,728,574.41. The unassigned and assigned fund balance of the General Fund are an important indicator of the District's financial condition. Through fiscal prudence, the District attempts to maintain an unassigned plus assigned fund balance of at least 5 percent of General Fund revenues for any given fiscal year. At the end of the current fiscal year, unassigned plus assigned fund balance was \$3,840,815.49, or 10 percent of General Fund revenues totaling \$38,277,735.25. The unassigned plus assigned fund balance decreased \$465,952.88 from the unassigned plus assigned fund balance of \$4,306,768.37 in the previous fiscal year.

The Special Revenue – Other Fund is used to account for certain Federal grant program activities, including revenues and expenditures totaling \$2,375,805.54 each. Because grant revenues are not recognized until expenditures are incurred, this fund generally does not accumulate a fund balance.

The Capital Projects – Local Capital Improvement Fund has a total fund balance of \$662,820.21. The fund balance for these funds are restricted for the acquisition, construction, and maintenance of capital assets. All the fund balance was encumbered for the removal and replacement of the Wakulla Institute walkway canopies; heating, ventilation and air conditioning (HVAC) replacement at Wakulla High; reroofing of cafeterias at both the Wakulla Education Center and Wakulla Institute; and other minor capital projects.

The Capital Projects – Other Fund has a total fund balance of \$1,348,697.88. The fund balance for this fund is assigned for the acquisition, construction, and maintenance of capital assets. Of the total fund balance, \$36,474 has been encumbered for Sopchoppy Educational Center renovations and repairs.

Proprietary Funds

The only proprietary fund for the District is the Small School District Council Consortium Enterprise Fund, which reported unrestricted net position of \$17,614.52. This balance represents a 2.6 percent decrease from the previous year.

GENERAL FUND BUDGETARY HIGHLIGHTS

During the 2017-18 fiscal year, the District amended its General Fund budget several times, which resulted in an increase in total budgeted revenues amounting to \$282,290.57, and an increase in final appropriations of \$990,348.10 from original budgeted amounts.

Actual revenues are \$209,893.68, or 0.6 percent, more than the final budgeted amounts and actual expenditures are \$2,142,828.33, or 5.1 percent, less than final budget amounts. The decrease in expenditures was mainly because instruction and school administration expenditures were less than planned. The actual ending fund balance exceeded the estimated fund balance contained in the final amended budget by \$2,447,467.13.

CAPITAL ASSETS AND LONG-TERM DEBT

Capital Assets

The District's investment in capital assets for its governmental activities as of June 30, 2018, is \$78,030,666.12 (net of accumulated depreciation). This investment in capital assets includes land; land improvements; construction in progress; improvements other than buildings; buildings and fixed equipment; furniture, fixtures, and equipment; motor vehicles; and audio visual materials and computer software.

Additional information on the District's capital assets can be found in Notes I.F.4., III.C., and III.F. to the financial statements.

Long-Term Debt

At June 30, 2018, the District had total long-term debt outstanding of \$43,000, composed solely of bonds payable. During the current fiscal year, retirement of debt was \$328,897.80.

Additional information on the District's long-term debt can be found in Notes I.F.6. and III.H. to the financial statements.

REQUESTS FOR INFORMATION

This report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning information provided in the MD&A or other required supplementary information, and financial statements and notes thereto, or requests for additional financial information should be addressed to the Chief Financial Officer, Wakulla County District School Board, 69 Arran Road, Crawfordville, Florida 32327. THIS PAGE INTENTIONALLY LEFT BLANK

BASIC FINANCIAL STATEMENTS

Wakulla County District School Board Statement of Net Position June 30, 2018

	Primary Government			
	Governmental Activities	Business-Type Activities	Total	Component Unit
ASSETS				
Cash and Cash Equivalents	\$ 6,822,130.50	\$ 29,326.92	\$ 6,851,457.42	\$ 229,687.00
Investments	1,571.94	-	1,571.94	25,168.00
Accounts Receivable	35,780.31	-	35,780.31	12,366.00
Due from Other Agencies	349,782.85	-	349,782.85	-
Prepaid Items	12,931.07	-	12,931.07	8,159.00
Inventories	316,753.33	-	316,753.33	-
Capital Assets:				
Nondepreciable Capital Assets	3,577,186.75	-	3,577,186.75	-
Depreciable Capital Assets, Net	74,453,479.37		74,453,479.37	691,294.00
TOTAL ASSETS	85,569,616.12	29,326.92	85,598,943.04	966,674.00
DEFERRED OUTFLOWS OF RESOURCES				
Other Postemployment Benefits	184,666.00	-	184,666.00	-
Pensions	10,754,663.00		10,754,663.00	-
TOTAL DEFERRED OUTFLOWS OF RESOURCES	10,939,329.00		10,939,329.00	
LIABILITIES				
Accrued Salaries and Benefits	8,088.60	-	8,088.60	-
Payroll Deductions and Withholdings	6,286.78	-	6,286.78	-
Accounts Payable	404,794.11	11,712.40	416,506.51	12,745.00
Construction Contracts Payable	24,579.00	-	24,579.00	-
Construction Contracts Retainage Payable	9,001.52	-	9,001.52	-
Accrued Interest Payable	895.00	-	895.00	-
Long-Term Liabilities:				
Portion Due Within 1 Year	699,273.44	-	699,273.44	25,769.00
Portion Due After 1 Year	30,332,168.15		30,332,168.15	100,393.00
TOTAL LIABILITIES	31,485,086.60	11,712.40	31,496,799.00	138,907.00
DEFERRED INFLOWS OF RESOURCES				
Other Postemployment Benefits	265,891.00	-	265,891.00	-
Pensions	2,391,281.00	-	2,391,281.00	-
TOTAL DEFERRED INFLOWS OF RESOURCES	2,657,172.00		2,657,172.00	
NET POSITION				
Net Investment in Capital Assets Restricted for:	77,987,666.12	-	77,987,666.12	565,132.00
State Required Carryover Programs	744,341.06	-	744,341.06	-
Capital Projects	746,891.17	-	746,891.17	6,750.00
Food Service	260,464.59	-	260,464.59	3,580.00
Other Purposes	-	-	-	7,498.00
Unrestricted	(17,372,676.42)	17,614.52	(17,355,061.90)	244,807.00
TOTAL NET POSITION	\$ 62,366,686.52	\$ 17,614.52	\$ 62,384,301.04	\$ 827,767.00

Wakulla County District School Board Statement of Activities For the Fiscal Year Ended June 30, 2018

ExpensesCharges forOperating Grants and ContributionsCapital Grants and ContributionsFunctions/ProgramsPrimary GovernmentGovernmental Activities:Instruction\$ 24,627,313.75 2,474,938.86\$ -\$ -Student Support Services2,474,938.86Instructional Media Services496,477.98Instructional Curriculum Development Services496,477.98Instructional Staff Training Services463,831.86Instruction-Related Technology276,794.97General Administration2,986,948.57School Administration2,986,948.57Facilities Acquisition and Construction214,317.81Food Services736,678.26Food Services766,078.26Food Services766,078.26Food Services766,078.26Food Services766,078.26Food Services766,078.26Food Services3,238,707.42-1,517,501.00Operation of Plant3,835,164.74Maintenance of Plant921,455.70Administrative Technology Services22,85,16.53
Primary Governmental Activities: Instruction \$ 24,627,313.75 \$ 35,752.48 \$ -\$ \$ Instruction \$ 24,627,313.75 \$ 35,752.48 \$ -\$ \$ \$ Instructional Media Services 2,474,938.86 - - \$ <td< th=""></td<>
Governmental Activities: \$ 24,627,313.75 \$ 35,752.48 \$ - \$ - Instruction \$ 24,627,313.75 \$ 35,752.48 \$ - \$ - Instructional Media Services 2,474,938.86 - - - - Instructional Media Services 496,477.98 - - - - Instruction and Curriculum Development Services 703,576.94 - - - - Instructional Staff Training Services 463,831.86 - - - - Instruction-Related Technology 276,794.97 - <
Instruction \$ 24,627,313.75 \$ 35,752.48 - \$ - Student Support Services 2,474,938.86 - - - - Instructional Media Services 496,477.98 - - - - Instruction and Curriculum Development Services 703,576.94 - - - - Instructional Staff Training Services 463,831.86 - - - - Instruction-Related Technology 276,794.97 - - - - Board 537,247.48 - - - - - General Administration 530,778.70 - <td< th=""></td<>
Student Support Services 2,474,938.86 - - - Instructional Media Services 496,477.98 - - - Instruction and Curriculum Development Services 703,576.94 - - - Instructional Staff Training Services 463,831.86 - - - Instruction-Related Technology 276,794.97 - - - Board 537,247.48 - - - General Administration 530,778.70 - - - School Administration 2,986,948.57 - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - - Operation of Plant 3,835,164.74 - - - - - Maintenance of Plant 921,455.70 - 153,122.00
Instructional Media Services 496,477.98 - - - Instruction and Curriculum Development Services 703,576.94 - - - Instructional Staff Training Services 463,831.86 - - - Instruction-Related Technology 276,794.97 - - - Board 537,247.48 - - - General Administration 530,778.70 - - - School Administration 2,986,948.57 - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - Central Services 766,078.26 - - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.70 - 153,122.00 -
Instruction and Curriculum Development Services 703,576.94 - - - Instructional Staff Training Services 463,831.86 - - - - Instruction-Related Technology 276,794.97 - - - - Board 537,247.48 - - - - - General Administration 530,778.70 - - - - School Administration 2,986,948.57 - - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - Central Services 766,078.26 - - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.7
Instructional Staff Training Services 463,831.86 - - - Instruction-Related Technology 276,794.97 - - - Board 537,247.48 - - - General Administration 530,778.70 - - - School Administration 2,986,948.57 - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - Central Services 766,078.26 - - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.70 - 153,122.00 -
Instruction-Related Technology 276,794.97 - - - Board 537,247.48 - - - - General Administration 530,778.70 - - - - School Administration 2,986,948.57 - - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - Central Services 766,078.26 - - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.70 - 153,122.00 - -
Board 537,247.48 - - - General Administration 530,778.70 - - - School Administration 2,986,948.57 - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - Central Services 766,078.26 - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - Maintenance of Plant 921,455.70 - 153,122.00 -
General Administration 530,778.70 - - - School Administration 2,986,948.57 - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - Central Services 766,078.26 - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.70 - 153,122.00 - -
School Administration 2,986,948.57 - - - Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - - Central Services 766,078.26 - - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.70 - 153,122.00 -
Facilities Acquisition and Construction 214,317.81 - - 85,419.29 Fiscal Services 536,567.65 - - - - Food Services 2,315,758.66 353,626.32 1,870,927.62 - - Central Services 766,078.26 - - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - Maintenance of Plant 921,455.70 - 153,122.00 -
Fiscal Services 536,567.65 - - - - </td
Food Services 2,315,758.66 353,626.32 1,870,927.62 - Central Services 766,078.26 - - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - Maintenance of Plant 921,455.70 - 153,122.00 -
Central Services 766,078.26 - - - Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.70 - 153,122.00 -
Student Transportation Services 3,238,707.42 - 1,517,501.00 - Operation of Plant 3,835,164.74 - - - - Maintenance of Plant 921,455.70 - 153,122.00 -
Operation of Plant 3,835,164.74 - <th< td=""></th<>
Maintenance of Plant 921,455.70 - 153,122.00 -
Community Services 13,685.18
Unallocated Interest on Long-Term Debt 5,400.37
Unallocated Depreciation Expense* 1,979,218.95 120,380.92
Total Governmental Activities 47,152,780.38 389,378.80 3,541,550.62 205,800.21
Business-Type Activities:
Small School District School Consortium 108,772.30 108,300.00 - -
Total Primary Government \$ 47,261,552.68 \$ 497,678.80 \$ 3,541,550.62 \$ 205,800.21
Component Unit
Wakulla's Charter School of Arts, Science and
Technology, Inc. \$ 1,369,458.00 \$ 1,348.00 \$ 359,526.00 \$ 45,939.00
General Revenues: Taxes: Property Taxes, Levied for Operational Purposes Property Taxes, Levied for Capital Projects Grants and Contributions Not Restricted to Specific Programs Unrestricted Investment Earnings Miscellaneous
Total General Revenues
Change in Net Position
Net Position - Beginning Adjustment to Beginning Net Position Net Position - Beginning, as Restated
Net Position - Ending

* This amount excludes the depreciation that is included in the direct expenses of the various functions.

			nt	rimary Governmen	F	
Component	С			Business-Type	overnmental	C
Unit		Total		Activities	Activities	
-	\$	(24,591,561.27)	\$	\$ -	24,591,561.27)	\$
-		(2,474,938.86)		-	(2,474,938.86)	
-		(496,477.98)		-	(496,477.98)	
-		(703,576.94)		-	(703,576.94)	
-		(463,831.86)		-	(463,831.86)	
-		(276,794.97)		-	(276,794.97)	
-		(537,247.48)		-	(537,247.48)	
-		(530,778.70)		-	(530,778.70)	
-		(2,986,948.57)		-	(2,986,948.57)	
-		(128,898.52)		-	(128,898.52)	
-		(536,567.65)		-	(536,567.65)	
-		(91,204.72)		-	(91,204.72)	
-		(766,078.26)		-	(766,078.26)	
-		(1,721,206.42)		-	(1,721,206.42)	
-		(3,835,164.74)		-	(3,835,164.74)	
-		(768,333.70)		-	(768,333.70)	
-		(228,516.53)		-	(228,516.53)	
-		(13,685.18)		-	(13,685.18)	
_		(5,400.37)		_	(5,400.37)	
_		(1,858,838.03)		_	(1,858,838.03)	
-		(43,016,050.75)			43,016,050.75)	
		(- , , ,				
-		(472.30)		(472.30)	-	
-		(43,016,523.05)		(472.30)	43,016,050.75)	
(962,645.0		-		-	-	
-		6,316,594.68		-	6,316,594.68	
-		1,866,726.42		-	1,866,726.42	
951,971.0		32,622,615.67		-	32,622,615.67	
1,072.0		136,032.24		-	136,032.24	
-		599,228.19		-	599,228.19	
953,043.0		41,541,197.20			41,541,197.20	
(9,602.0		(1,475,325.85)		(472.30)	(1,474,853.55)	
837,369.0		65,091,793.89		18,086.82	65,073,707.07	
-		(1,232,167.00)		-	(1,232,167.00)	
837,369.0		63,859,626.89		18,086.82	63,841,540.07	
827,767.0	\$	62,384,301.04	\$	\$ 17,614.52	62,366,686.52	\$

Wakulla County District School Board Balance Sheet – Governmental Funds June 30, 2018

		General Fund	Spe	cial Revenue - Other Fund	Ĺ	ital Projects - ocal Capital ovement Fund
ASSETS						
Cash and Cash Equivalents	\$	4,426,592.89	\$	1,246.03	\$	906,430.54
Investments	Ŧ	_	Ŧ	-	Ŧ	_
Accounts Receivable		35,280.31		-		-
Due from Other Funds		382,434.88		-		-
Due from Other Agencies		123,297.03		160,920.54		-
Prepaid Items		-		-		-
Inventories		143,417.86		-		
TOTAL ASSETS	\$	5,111,022.97	\$	162,166.57	\$	906,430.54
LIABILITIES AND FUND BALANCES Liabilities:						
Accrued Salaries and Benefits	\$	-	\$	8,088.60	\$	-
Payroll Deductions and Withholdings		5,212.14		498.70		-
Accounts Payable		373,736.42		9,802.40		245.32
Construction Contracts Payable		-		-		4,707.00
Construction Contracts Retainage Payable		-		-		-
Due to Other Funds		3,500.00		143,776.87		238,658.01
Total Liabilities		382,448.56		162,166.57		243,610.33
Fund Balances:						
Nonspendable:						
Inventories		143,417.86		-		-
Restricted for:						
State Required Carryover Programs		744,341.06		-		-
Food Service		-		-		-
Debt Service		-		-		-
Capital Projects		-		-		662,820.21
Total Restricted Fund Balance		744,341.06		-		662,820.21
Assigned for: School Operations		473,370.60				
Capital Projects		473,370.00		-		-
Purchases on Order		- 44,458.03		-		-
Total Assigned Fund Balance		517,828.63				
Unassigned Fund Balance		3,322,986.86				
Total Fund Balances		4,728,574.41				662,820.21
TOTAL LIABILITIES AND FUND BALANCES	\$	5,111,022.97	\$	162,166.57	\$	906,430.54
I VI AL LIADILITIES AND FUND BALANCES	Ψ	0,111,022.01	Ψ	102,100.07	Ψ	000,+00.04

Capital Projects - Other Fund	Other Governmental Funds	Total Governmental Funds
\$ 1,326,686.79 - 500.00 - 50,384.61 - -	\$ 161,174.25 1,571.94 - 3,500.00 15,180.67 12,931.07 173,335.47	\$ 6,822,130.50 1,571.94 35,780.31 385,934.88 349,782.85 12,931.07 316,753.33
\$ 1,377,571.40	\$ 367,693.40	\$ 7,924,884.88
\$- - - 19,872.00 9,001.52	\$	\$ 8,088.60 6,286.78 404,794.11 24,579.00 9,001.52 385,934.88
28,873.52		838,684.89
	173,335.47	316,753.33
- - - - -	- 87,129.12 1,571.94 84,070.96 172,772.02	744,341.06 87,129.12 1,571.94 746,891.17 1,579,933.29 473,370.60
- 1,348,697.88 	- - -	1,348,697.88 44,458.03
1,348,697.88		<u> </u>
		7,086,199.99
\$ 1,377,571.40	\$ 367,693.40	\$ 7,924,884.88

Wakulla County District School Board Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position June 30, 2018

Total Fund Balances - Governmental Funds	\$ 7,086,199.99
Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds.	78,030,666.12
Interest on long-term debt is accrued as a liability in the government-wide statements, but is not recognized in the governmental funds until due.	(895.00)
Long-term liabilities are not due and payable in the fiscal year and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities at year-end consist of:	
Bonds Payable\$ (43,000.00)Compensated Absences Payable(2,535,851.59)Net Pension Liability(24,851,592.00)Other Postemployment Benefits Payable(3,600,998.00)	(31,031,441.59)
The deferred outflows of resources and deferred inflows of resources related to other postemployment benefits (OPEB) are applicable to future periods and, therefore, are not reported in the governmental funds.	
Deferred Outflows Related to OPEB\$ 184,666.00Deferred Inflows Related to OPEB(265,891.00)	(81,225.00)
The deferred outflows of resources and deferred inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the governmental funds.	
Deferred Outflows Related to Pensions\$ 10,754,663.00Deferred Inflows Related to Pensions(2,391,281.00)	 8,363,382.00
Net Position - Governmental Activities	\$ 62,366,686.52

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Wakulla County District School Board Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds For the Fiscal Year Ended June 30, 2018

		General Fund	Special Revenue - Other Fund	Loc	al Projects - al Capital /ement Fund
Revenues					
Intergovernmental:					
Federal Direct	\$	78,294.81	\$-	\$	-
Federal Through State and Local		404,739.94	2,375,805.54		-
State		30,957,212.82	-		-
Local:					
Property Taxes		6,316,594.68	-		1,866,726.42
Charges for Services - Food Service		-	-		-
Miscellaneous		520,893.00	-	- <u> </u>	10,159.28
Total Local Revenues		6,837,487.68	-		1,876,885.70
Total Revenues		38,277,735.25	2,375,805.54	<u> </u>	1,876,885.70
Expenditures					
Current - Education:					
Instruction		22,512,854.86	1,648,737.11		-
Student Support Services		2,171,699.98	254,982.98		-
Instructional Media Services		488,349.37	-		-
Instruction and Curriculum Development Services		612,986.34	75,622.77		-
Instructional Staff Training Services		196,822.89	260,647.66		-
Instruction-Related Technology		272,223.05	-		-
Board		532,775.08	-		-
General Administration		437,631.82	117,807.17		-
School Administration		3,076,333.98	271.99		-
Facilities Acquisition and Construction		193,339.40	-		14,436.97
Fiscal Services		510,558.44	-		-
Food Services Central Services		8,899.80 733,887.41	- 4,718.08		-
Student Transportation Services		2,986,379.80	3,382.79		-
Operation of Plant		3,681,523.91	5,502.75		
Maintenance of Plant		908,431.88	_		_
Administrative Technology Services		221,804.97	-		-
Community Services		13,313.28	-		-
Fixed Capital Outlay:		-,			
Facilities Acquisition and Construction		15,672.65	-		438,472.25
Other Capital Outlay		242,065.44	9,634.99		93,335.61
Debt Service:					
Principal		-	-		213,897.80
Interest and Fiscal Charges		-	-		4,412.20
Total Expenditures		39,817,554.35	2,375,805.54		764,554.83
Excess (Deficiency) of Revenues Over Expenditures		(1,539,819.10)	-		1,112,330.87
Other Financing Sources (Uses)					
Transfers In		866,506.04			
Sale of Capital Assets		-	-		-
Loss Recoveries		95,278.92	_		-
Transfers Out		-	-		(713,384.04)
Total Other Financing Sources (Uses)		961,784.96			(713,384.04)
Net Change in Fund Balances		(578,034.14)			398,946.83
Fund Balances, Beginning		5,274,729.35	-		263,873.38
Increase in Nonspendable Inventory		31,879.20	-		
Fund Balances, Ending	\$	4,728,574.41	\$ 0.00	\$	662,820.21
	.	,,		<u> </u>	,

Capital Projects - Other Fund	Other Governmental Funds	Total Governmental Funds
\$- - 353,242.18	\$ 3,500.00 1,843,763.62 353,407.59	\$ 81,794.81 4,624,309.10 31,663,862.59
- - 64,661.76 64,661.76	353,626.32 6,322.19 359,948.51	8,183,321.10 353,626.32 602,036.23 9,138,983.65
417,903.94	2,560,619.72	45,508,950.15
- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	24,161,591.97 2,426,682.96 488,349.37 688,609.11 457,470.55 272,223.05 532,775.08 555,438.99 3,076,605.97 211,171.37 510,558.44 2,277,479.97 738,605.49 2,989,762.59 3,681,523.91 908,431.88 221,804.97 13,313.28
293,227.13 -	-	747,372.03 345,036.04
-	115,000.00 7,792.68	328,897.80 12,204.88
296,622.13	2,391,372.85	45,645,909.70
121,281.81	169,246.87	(136,959.55)
72,892.00 (32,397.00)	(120,725.00)	866,506.04 72,892.00 95,278.92 (866,506.04)
40,495.00	(120,725.00)	168,170.92
161,776.81 1,186,921.07 	48,521.87 297,585.62 	31,211.37 7,023,109.42 31,879.20
\$ 1,348,697.88	\$ 346,107.49	\$ 7,086,199.99

Wakulla County District School Board Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities For the Fiscal Year Ended June 30, 2018

Net Change in Fund Balances - Governmental Funds	\$ 31,211.37
Amounts reported for governmental activities in the statement of activities are different because:	
Capital outlays are reported in the governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount of depreciation expense in excess of capital outlays in the current fiscal year.	(1,114,493.98)
Donated capital assets are reported as revenue in the statement of activities but do not provide current financial resources and, therefore, are not reported in the governmental funds.	805.76
Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. This is the amount of repayments in the current fiscal year:	
Bond Principal Payments\$ 115,000.00Installment-Purchase Principal Payments213,897.80	328,897.80
Accrued interest expense reported in the statement of activities does not required the use of current financial resources and, therefore, is not reported as an expenditure in the governmental funds. This is the decrease in accrued interest during the current fiscal year.	6,551.83
In the statement of activities, the cost of compensated absences is measured by the amounts earned during the year, while in the governmental funds, expenditures are recognized based on the amounts actually paid for compensated absences. This is the net amount of compensated absences used in excess of the amount earned in the current fiscal year.	87,757.47
Governmental funds report District OPEB contributions as expenditures. However, in the statement of activities, the cost of OPEB benefits earned net of employee contributions, as determined through an actuarial valuation, is reported as an OPEB expense.	
Decrease in OPEB Liability\$ 252,884.00Increase in Deferred Outflows of Resources - OPEB184,666.00Decrease in Deferred Inflows of Resources - OPEB35,931.00	473,481.00
Governmental funds report District pension contributions as expenditures. However, in the statement of activities, the cost of pension benefits earned net of employee contributions is reported as a pension expense.	
FRS Pension Contribution\$ 1,599,192HIS Pension Contribution411,704FRS Pension Expense(2,733,676)HIS Pension Expense(598,164)	(1,320,944.00)
The purchases method of inventory accounting is used in the governmental funds for the transportation inventories, while the government-wide statement inventories are accounted for using the consumption method.	31,879.20
Change in Net Position - Governmental Activities	\$ (1,474,853.55)

Wakulla County District School Board Statement of Net Position – Proprietary Fund June 30, 2018

	A N Ente Sm Dist	Business-Type Activities - Nonmajor Enterprise Fund Small School District Council Consortium		
ASSETS				
Current Assets: Cash and Cash Equivalents	\$	29,326.92		
LIABILITIES				
Current Liabilities: Accounts Payable		11,712.40		
NET POSITION				
Unrestricted	\$	17,614.52		

Wakulla County District School Board Statement of Revenues, Expenses, and Changes in Fund Net Position – Proprietary Fund For the Fiscal Year Ended June 30, 2018

	Business-Type Activities - Nonmajor Enterprise Fund Small School District Council Consortium		
OPERATING REVENUES Charges for Services	\$	108,300.00	
OPERATING EXPENSES Purchased Services		108,772.30	
Operating Loss		(472.30)	
Change in Net Position Total Net Position - Beginning		(472.30) 18,086.82	
Total Net Position - Ending	\$	17,614.52	

Wakulla County District School Board Statement of Cash Flows – Proprietary Fund For the Fiscal Year Ended June 30, 2018

	Ent Si Dis	Business-Type Activities - Nonmajor Enterprise Fund Small School District Council Consortium	
CASH FLOWS FROM OPERATING ACTIVITIES Cash Received from Services Cash Payments to Suppliers for Goods and Services	\$	108,300.00 (97,343.10)	
Net Cash Provided by Operating Activities		10,956.90	
Cash and Cash Equivalents, Beginning		18,370.02	
Cash and Cash Equivalents, Ending	\$	29,326.92	

Reconciliation of Operating Loss to Net Cash Provided by Operating Activities:

Operating Loss	\$ (472.30)
Adjustments to Reconcile Operating Loss to Net Cash Provided	
by Operating Activities:	
Accounts Payable	 11,429.20
Net Cash Provided by Operating Activities	\$ 10,956.90

Wakulla County District School Board Statement of Fiduciary Assets and Liabilities – Fiduciary Funds June 30, 2018

	Agency Funds		
ASSETS			
Cash and Cash Equivalents	\$	660,830.00	
LIABILITIES			
Internal Accounts Payable	\$	660,830.00	

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component unit. All fiduciary activities are reported only in the fund financial statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees charged to external customers for support. Likewise, the primary government is reported separately from the legally separate component unit for which the primary government is financially accountable.

The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the Wakulla County School District's (District) governmental activities and for each segment of the business-type activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function. Depreciation expense associated with the District's transportation department is allocated to the student transportation services function, while remaining depreciation expense is not readily associated with a particular function and is reported as unallocated.

B. Reporting Entity

The Wakulla County District School Board (Board) has direct responsibility for operation, control, and supervision of District schools and is considered a primary government for financial reporting. The District is considered part of the Florida system of public education, operates under the general direction of the Florida Department of Education (FDOE), and is governed by State law and State Board of Education (SBE) rules. The governing body of the District is the Board, which is composed of five elected members. The elected Superintendent of Schools is the executive officer of the Board. Geographic boundaries of the District correspond with those of Wakulla County.

Criteria for determining if other entities are potential component units that should be reported within the District's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provides for identification of any legally separate entities for which the Board is financially accountable and other organizations for which the nature and significance of their relationship with the Board are such that exclusion would cause the District's basic financial statements to be misleading. Based on the application of these criteria, the following component unit is included within the District's reporting entity:

Discretely Presented Component Unit. The component unit columns in the government-wide financial statements include the financial data of the District's component unit. A separate column is used to emphasize that it is legally separate from the District.

Wakulla's Charter School of Arts, Science, and Technology, Inc. is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not For Profit Corporation Act, and Section 1002.33, Florida Statutes. The charter school operates under a charter approved by its sponsor, the Wakulla County District School Board. The charter school is considered to be a component unit of the District because the District is financially accountable for the charter school as the District established the charter school by approval of the charter, which is tantamount to the initial appointment of the charter school, and there is the potential for the charter school to impose specific financial burdens on the District. In addition, pursuant to the Florida Constitution, the charter school is a public school and the District is responsible for the operation, control, and supervision of public schools within the District.

The financial data reported on the accompanying statements was derived from the charter school's audited financial statements for the fiscal year ended June 30, 2018. The audit report is filed in the District's administrative offices at 69 Arran Road, Crawfordville, Florida 32327.

C. Basis of Presentation: Government-Wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds, while business-type activities incorporate data from the government's enterprise fund. Separate financial statements are provided for governmental funds, proprietary fund, and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

The effects of interfund activity have been eliminated from the government-wide financial statements except for interfund services provided and used.

D. Basis of Presentation: Fund Financial Statements

The fund financial statements provide information about the District's funds, including the fiduciary funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

The District reports the following major governmental funds:

- <u>General Fund</u> to account for all financial resources not required to be accounted for in another fund and for certain revenues from the State that are legally restricted to be expended for specific current operating purposes.
- <u>Special Revenue Other Fund</u> to account for certain Federal grant program resources.
- <u>Capital Projects Local Capital Improvement Fund</u> to account for the financial resources generated by the local capital improvement tax levy to be used for educational capital outlay needs, including new construction, renovation and remodeling projects, new and replacement equipment, motor vehicle purchases, and debt service payments on installment purchase payable for school buses.
- <u>Capital Projects Other Fund</u> to account for various financial resources generated by various State sources and local sources to be used for educational capital outlay needs, including new construction and removation and remodeling projects.

Additionally, the District reports the following proprietary and fiduciary fund types:

- <u>Enterprise Fund</u> to account for the financing of the Small School District Council Consortium for which the District is fiscal agent.
- <u>Agency Funds</u> to account for resources of the school internal funds, which are used to administer moneys collected at several schools in connection with school, student athletic, class, and club activities.

During the course of operations, the District has activity between funds for various purposes. Any residual balances outstanding at fiscal year end are reported as due from/to other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in business-type activities (i.e., the enterprise fund) are eliminated so that only the net amount is included as internal balances in the business-type activities column. Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements, these amounts are reported at gross amounts as transfers in and out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included as transfers in the governmental so that only the net amount is included as transfers in the governmental activities column.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized in the year for which they are levied. Revenues from grants, entitlements, and donations are recognized as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues, except for certain grant revenues, are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenue is recognized at the time the expenditure is made. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). Expenditures are generally recognized when the related

fund liability is incurred, as under accrual accounting. However, debt service expenditures, claims and judgments, pension benefits, other postemployment benefits, and compensated absences, are only recorded when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources. Allocations of cost, such as depreciation, are not recognized in governmental funds.

The proprietary fund is reported using the economic resources measurement focus and the accrual basis of accounting. The agency funds have no measurement focus but utilize the accrual basis of accounting for reporting assets and liabilities.

The charter school is accounted for as a governmental organization and follows the same accounting model as the District's governmental activities.

F. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term liquid investments with original maturities of 3 months or less from the date of acquisition. Investments classified as cash equivalents include amounts placed with the State Board of Administration (SBA) in Florida PRIME.

Cash deposits are held by banks qualified as public depositories under Florida law. All deposits are insured by Federal depository insurance, up to specified limits, or collateralized with securities held in Florida's multiple financial institution collateral pool as required by Chapter 280, Florida Statutes.

2. Investments

Investments consist of amounts placed in the SBA debt service accounts for investment of debt service moneys and amounts placed with the SBA for participation in the Florida PRIME investment pool created by Section 218.405, Florida Statutes. The investment pool operates under investment guidelines established by Section 215.47, Florida Statutes.

The District's investments in Florida PRIME, which the SBA indicates is a Securities and Exchange Commission Rule 2a7-like external investment pool, are similar to money market funds in which shares are owned in the fund rather than the underlying investments. These investments are reported at fair value, which is amortized cost.

Types and amounts of investments held at fiscal year end are described in a subsequent note.

3. Inventories

Inventories consist of expendable supplies held for consumption in the course of District operations. Inventories are stated at cost on the first-in, first-out basis except that United States Department of Agriculture donated foods are stated at their fair value as determined at the time of donation to the District's food service program by the Florida Department of Agriculture and

Consumer Services, Bureau of Food Distribution. The costs of food services inventories are recorded as expenditures when used rather than purchased, while the costs of transportation inventories are recorded as expenditures at the time of purchase. Inventories are equally offset by a nonspendable fund balance which indicates they do not constitute "available spendable resources."

4. Capital Assets

Expenditures for capital assets acquired or constructed for general District purposes are reported in the governmental fund that financed the acquisition or construction. The capital assets so acquired are reported at cost in the government-wide statement of net position but are not reported in the governmental fund financial statements. Capital assets are defined by the District as those costing more than \$750. However, for renovations to buildings, the threshold for capitalization is \$50,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated assets are recorded at acquisition value at the date of donation.

Interest costs incurred during construction of capital assets are not considered material and are not capitalized as part of the cost of construction.

Capital assets are depreciated using the weighted average composite method over the following estimated useful lives:

Description	Estimated Useful Lives
Improvements Other Than Buildings	8 - 35 years
Buildings and Fixed Equipment	10 - 50 years
Furniture, Fixtures, and Equipment	3 - 10 years
Motor Vehicles	5 - 10 years
Audio Visual Materials and Computer Software	5 - 7 years

Current year information relative to changes in capital assets is described in a subsequent note.

5. Pensions

In the government-wide statement of net position, liabilities are recognized for the District's proportionate share of each pension plan's net pension liability. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Florida Retirement System (FRS) defined benefit plan and the Health Insurance Subsidy (HIS) defined benefit plan and additions to/deductions from the FRS and the HIS fiduciary net position have been determined on the same basis as they are reported by the FRS and the HIS plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

The District's retirement plans and related amounts are described in a subsequent note.

6. Long-Term Liabilities

Long-term obligations that will be financed from resources to be received in the future by governmental funds are reported as liabilities in the government-wide statement of net position.

In the governmental fund financial statements, bonds and other long-term obligations are not recognized as liabilities until due.

Changes in long-term liabilities for the current year are reported in a subsequent note.

7. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense) until then. The District has two items that qualify for reporting in this category. The deferred outflows of resources related to pensions and other postemployment benefits (OPEB) are discussed in subsequent notes.

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The District has two items that qualify for reporting in this category. The deferred inflows of resources related to pensions and OPEB are discussed in subsequent notes.

8. Net Position Flow Assumption

The District occasionally funds outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. To calculate the amounts to report as restricted net position and unrestricted net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. Consequently, it is the District's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

9. Fund Balance Flow Assumptions

The District may fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). To calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

10. Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The District itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the District's highest level of decision-making authority. The Board is the highest level of decision-making authority for the District that can, by adoption of a resolution prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation. The District reported no committed fund balances at June 30, 2018.

Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as committed. The Board has by Board Resolution 11/12-01 authorized the Superintendent, or his designee, to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

G. Revenues and Expenditures/Expenses

1. Program Revenues

Amounts reported as program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than program revenues. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing or draws from the general revenues of the District.

2. State Revenue Sources

Significant revenues from State sources for current operations include the Florida Education Finance Program administered by the FDOE under the provisions of Section 1011.62, Florida Statutes. In accordance with this law, the District determines and reports the number of full-time equivalent (FTE) students and related data to the FDOE. The FDOE performs certain edit checks on the reported number of FTE and related data and calculates the allocation of funds to the District. The District is permitted to amend its original reporting during specified time periods following the date of the original reporting. The FDOE may also adjust subsequent fiscal period

allocations based upon an audit of the District's compliance in determining and reporting FTE and related data. Normally, such adjustments are treated as reductions or additions of revenue in the fiscal year when the adjustments are made.

The State provides financial assistance to administer certain educational programs. SBE rules require that revenue earmarked for certain programs be expended only for the program for which the money is provided, and require that the money not expended as of the close of the fiscal year be carried forward into the following fiscal year to be expended for the same educational programs. The FDOE generally requires that these educational program revenues be accounted for in the General Fund. A portion of the fund balance of the General Fund is restricted in the governmental fund financial statements for the balance of categorical and earmarked educational program resources.

The State allocates gross receipts taxes, generally known as Public Education Capital Outlay money, to the District on an annual basis. The District is authorized to expend these funds only upon applying for and receiving an encumbrance authorization from the FDOE.

A schedule of revenue from State sources for the current year is presented in a subsequent note.

3. District Property Taxes

The Board is authorized by State law to levy property taxes for district school operations, capital improvements, and debt service.

Property taxes consist of ad valorem taxes on real and personal property within the District. Property values are determined by the Wakulla County Property Appraiser, and property taxes are collected by the Wakulla County Tax Collector.

The Board adopted the 2017 tax levy on September 18, 2017. Tax bills are mailed in October and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to 4 percent for early payment.

Taxes become a lien on the property on January 1 and are delinquent on April 1 of the year following the year of assessment. State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes and for enforcement of collection of real property taxes by the sale of interest-bearing tax certificates to satisfy unpaid taxes. The procedures result in the collection of essentially all taxes prior to June 30 of the year following the year of assessment.

Property tax revenues are recognized in the government-wide financial statements when the Board adopts the tax levy. Property tax revenues are recognized in the governmental fund financial statements when taxes are received by the District, except that revenue is accrued for taxes collected by the Wakulla County Tax Collector at fiscal year end but not yet remitted to the District.

Millages and taxes levied for the current year are presented in a subsequent note.

4. Federal Revenue Sources

The District receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to, and approved by, various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred.

5. Compensated Absences

In the government-wide financial statements, compensated absences (i.e., paid absences for employee vacation leave and sick leave) are accrued as liabilities to the extent that it is probable that the benefits will result in termination payments. A liability for these amounts is reported in the governmental fund financial statements only if it has matured, such as for occurrences of employee resignations and retirements. The liability for compensated absences includes salary-related benefits, where applicable.

6. Proprietary Fund Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary fund's principal ongoing operations. The principal operating revenues of the District's enterprise fund are charges for services relating to the Small School District Council Consortium. Operating expenses include purchased services. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

II. ACCOUNTING CHANGE

Governmental Accounting Standards Board Statement No. 75. The District implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, which replaces GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, as amended. This Statement addresses accounting and financial reporting for postemployment benefits other than pensions (OPEB) provided to employees of state and local government employers; establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expenses; requires governments to report a liability, deferred outflows of resources, deferred inflows of resources, and expenses on the face of the financial statement for the OPEB that they provide; and requires more extensive note disclosures and supplementary information about a government's OPEB liability. The beginning net position of the District was decreased by \$1,232,167 due to implementation of GASB Statement No. 75. The District's total OPEB liability and related deferred inflows reported at June 30, 2017, increased by \$930,345 and \$301,822, respectively, as of July 1, 2017, due to the transition in the valuation methods under GASB Statement No. 45 to GASB Statement No. 75, and beginning balances for deferred outflows of resources were not restated.

III. DETAILED NOTES ON ALL ACTIVITIES AND FUNDS

A. Cash Deposits with Financial Institutions

<u>**Custodial Credit Risk</u>**. In the case of deposits, this is the risk that, in the event of the failure of a depository financial institution, the District will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District does not have a policy for custodial credit risk. All bank balances of the District are fully insured or collateralized as required by Chapter 280, Florida Statutes.</u>

Cash balances from all funds are combined and invested to extent available. Earnings are allocated monthly to each fund balance on average daily balances.

B. Investments

The District's investments at June 30, 2018, are reported as follows:

Investments	Maturities	Fair Value
SBA: Florida PRIME (1)	30 Day Average	\$ 5,903,853.11
Debt Service Accounts	6 Months	1,571.94
Total Investments, Primary Government		\$ 5,905,425.05

(1) This investment is reported as a cash equivalent for financial statement reporting purposes.

Fair Value Measurement

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Leve 3 inputs are significant unobservable inputs. The District's investments in SBA debt service accounts are valued using Level 1 inputs.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses from increasing interest rates.

Florida PRIME uses a weighted average days to maturity (WAM). A portfolio's WAM reflects the average maturity in days based on final maturity or reset date, in the case of floating rate instruments. WAM measures the sensitivity of the portfolio to interest rate changes.

For Florida PRIME, with regard to redemption gates, Section 218.409(8)(a), Florida Statutes, states, "The principal, and any part thereof, of each account constituting the trust fund is subject to payment at any time from the moneys in the trust fund. However, the executive director may, in good faith, on the occurrence of an event that has a material impact on liquidity or operations of the trust fund, for 48 hours limit contributions to or withdrawals from the trust fund to ensure that the board [State Board of Administration] can invest moneys entrusted to it in exercising its fiduciary responsibility. Such action must be immediately disclosed to all participants, the trustees, the Joint Legislative Auditing Committee, the Investment Advisory Council, and the Participant Local Government Advisory Council. The trustees shall convene an emergency meeting as soon as practicable from the time the executive director has instituted such measures and review the necessity of those measures. If the trustees are unable to convene an emergency meeting before the expiration of the 48-hour moratorium on contributions and withdrawals, the moratorium may be extended by the executive director until the trustees are able to meet to review the necessity for the moratorium. If the trustees agree with such measures, the trustees shall vote to continue the measures for up to an additional 15 days. The trustees must convene and vote to continue any such measures before the expiration of the time limit set, but in no case may the time limit set by the trustees exceed 15 days." As of June 30, 2018, there were no redemption fees, maximum transaction amounts, or any other requirements that serve to limit a participant's daily access to 100 percent of their account value.

<u>Credit Risk</u>

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Section 218.415(17), Florida Statutes, limits investments to the Local Government Surplus Funds Trust Fund [Florida PRIME], or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act as provided in Section 163.01, Florida Statutes; Securities and Exchange Commission registered money market funds with the highest credit quality rating from a nationally recognized rating agency; interest-bearing time deposits or savings accounts in qualified public depositories, as defined in Section 280.02, Florida Statutes; and direct obligations of the United States Treasury. The District does not have a formal investment policy that limits its investment choices.

The District's investments in the SBA debt service accounts are to provide for debt service payments on bond debt issued by the SBE for the benefit of the District. The District relies on policies developed by the SBA for managing interest rate risk and credit risk for this account. Disclosures for the Debt Service Accounts are included in the notes to financial statements of the State's Comprehensive Annual Financial Report.

The District's investment in Florida PRIME is rated AAAm by Standard & Poor's.

C. Changes in Capital Assets

Changes in capital assets are presented in the following table:

	Beginning Balance	Additions	Deletions	Ending Balance
GOVERNMENTAL ACTIVITIES				
Capital Assets Not Being Depreciated:				
Land	\$ 3,501,421.43	\$-	\$-	\$ 3,501,421.43
Land Improvements	6,752.00	-	-	6,752.00
Construction in Progress	30,247.50	49,513.32	10,747.50	69,013.32
Total Capital Assets Not Being Depreciated	3,538,420.93	49,513.32	10,747.50	3,577,186.75
Capital Assets Being Depreciated:				
Improvements Other Than Buildings	5,016,406.10	5,509.50	-	5,021,915.60
Buildings and Fixed Equipment	96,374,424.83	703,096.71	219,604.59	96,857,916.95
Furniture, Fixtures, and Equipment	4,904,518.00	244,427.55	567,529.25	4,581,416.30
Motor Vehicles	6,132,717.35	101,414.25	-	6,234,131.60
Audio Visual Materials and				
Computer Software	222,133.25		3,636.95	218,496.30
Total Capital Assets Being Depreciated	112,650,199.53	1,054,448.01	790,770.79	112,913,876.75
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	2,755,135.03	136,233.57	-	2,891,368.60
Buildings and Fixed Equipment	26,471,928.70	1,588,625.84	219,604.59	27,840,949.95
Furniture, Fixtures, and Equipment	3,500,992.58	251,148.03	567,529.25	3,184,611.36
Motor Vehicles	4,110,222.05	227,683.10	-	4,337,905.15
Audio Visual Materials and				
Computer Software	205,987.76	3,211.51	3,636.95	205,562.32
Total Accumulated Depreciation	37,044,266.12	2,206,902.05	790,770.79	38,460,397.38
Total Capital Assets Being Depreciated, Net	75,605,933.41	(1,152,454.04)		74,453,479.37
Governmental Activities Capital Assets, Net	\$ 79,144,354.34	\$ (1,102,940.72)	\$ 10,747.50	\$ 78,030,666.12

Depreciation expense was charged to functions as follows:

Function	Amount	
GOVERNMENTAL ACTIVITIES Student Transportation Services	\$	227,683.10
Unallocated		1,979,218.95
Total Depreciation Expense - Governmental Activities	\$	2,206,902.05

D. Retirement Plans

1. FRS – Defined Benefit Pension Plans

General Information about the FRS

The FRS was created in Chapter 121, Florida Statutes, to provide a defined benefit pension plan for participating public employees. The FRS was amended in 1998 to add the Deferred Retirement Option Program (DROP) under the defined benefit plan and amended in 2000 to provide a defined contribution plan alternative to the defined benefit plan for FRS members effective July 1, 2002. This integrated defined contribution pension plan is the FRS Investment Plan. Chapter 112, Florida Statutes, established the Retiree HIS Program, a cost-sharing multiple-employer defined benefit pension plan, to assist retired members of any State-administered retirement system in paying the costs of health insurance.

Essentially all regular employees of the District are eligible to enroll as members of the State-administered FRS. Provisions relating to the FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112, Part IV, Florida Statutes; Chapter 238, Florida Statutes; and FRS Rules, Chapter 60S, Florida Administrative Code; wherein eligibility, contributions, and benefits are defined and described in detail. Such provisions may be amended at any time by further action from the Florida Legislature. The FRS is a single retirement system administered by the Florida Department of Management Services, Division of Retirement, and consists of the two cost-sharing multiple-employer defined benefit plans and other nonintegrated programs. A comprehensive annual financial report of the FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services Web site (www.dms.myflorida.com).

The District's FRS and HIS pension expense totaled \$3,331,840 for the fiscal year ended June 30, 2018.

FRS Pension Plan

<u>Plan Description</u>. The FRS Pension Plan (Plan) is a cost-sharing multiple-employer defined benefit pension plan, with a DROP for eligible employees. The general classes of membership are:

- *Regular* Members of the FRS who do not qualify for membership in the other classes.
- *Elected County Officers* Members who hold specified elective offices in local government.

Employees enrolled in the Plan prior to July 1, 2011, vest at 6 years of creditable service and employees enrolled in the Plan on or after July 1, 2011, vest at 8 years of creditable service. All vested members, enrolled prior to July 1, 2011, are eligible for normal retirement benefits at age 62 or at any age after 30 years of service. All members enrolled in the Plan on or after July 1, 2011, once vested, are eligible for normal retirement benefits at age 65 or any time after 33 years of creditable service. Employees enrolled in the Plan may include up to 4 years of credit for military service toward creditable service. The Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Plan provides retirement, disability, death benefits, and annual cost-of-living adjustments to eligible participants.

The DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS participating employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred
monthly benefits are held in the FRS Trust Fund and accrue interest. The net pension liability does not include amounts for DROP participants, as these members are considered retired and are not accruing additional pension benefits.

<u>Benefits Provided</u>. Benefits under the Plan are computed on the basis of age and/or years of service, average final compensation, and service credit. Credit for each year of service is expressed as a percentage of the average final compensation. For members initially enrolled before July 1, 2011, the average final compensation is the average of the 5 highest fiscal years' earnings; for members initially enrolled on or after July 1, 2011, the average final compensation is the average of the 8 highest fiscal years' earnings. The total percentage value of the benefit received is determined by calculating the total value of all service, which is based on the retirement class to which the member belonged when the service credit was earned. Members are eligible for in-line-of-duty or regular disability and survivors' benefits. The following table shows the percentage value for each year of service credit earned:

Class, Initial Enrollment, and Retirement Age/Years of Service	Percent Value
Regular Members Initially Enrolled Before July 1, 2011	
Retirement up to age 62 or up to 30 years of service	1.60
Retirement at age 63 or with 31 years of service	1.63
Retirement at age 64 or with 32 years of service	1.65
Retirement at age 65 or with 33 or more years of service	1.68
Regular Members Initially Enrolled On or After July 1, 2011	
Retirement up to age 65 or up to 33 years of service	1.60
Retirement at age 66 or with 34 years of service	1.63
Retirement at age 67 or with 35 years of service	1.65
Retirement at age 68 or with 36 or more years of service	1.68
Elected County Officers	3.00

As provided in Section 121.101, Florida Statutes, if the member was initially enrolled in the Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is 3 percent per year. If the member was initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of 3 percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by 3 percent. Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

<u>Contributions</u>. The Florida Legislature establishes contribution rates for participating employers and employees. Contribution rates during the 2017-18 fiscal year were as follows:

	Percent of Gross Sala		
<u>Class</u>	<u>Employee</u>	Employer(1)	
FRS, Regular	3.00	7.92	
FRS, Elected County Officers	3.00	45.50	
DROP – Applicable to Members from All of the Above Classes	0.00	13.26	
FRS, Reemployed Retiree	(2)	(2)	

(1) Employer rates include 1.66 percent for the postemployment health insurance subsidy. Also, employer rates, other than for DROP participants, include 0.06 percent for administrative costs of the Investment Plan.

(2) Contribution rates are dependent upon retirement class in which reemployed.

The District's contributions to the Plan totaled \$1,599,192 for the fiscal year ended June 30, 2018.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows</u> <u>of Resources Related to Pensions</u>. At June 30, 2018, the District reported a liability of \$16,746,279 for its proportionate share of the Plan's net pension liability. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017. The District's proportionate share of the net pension liability was based on the District's 2016-17 fiscal year contributions relative to the total 2016-17 fiscal year contributions of all participating members. At June 30, 2017, the District's proportionate share was 0.056614803 percent, which was a decrease of 0.002224546 from its proportionate share measured as of June 30, 2016.

For the fiscal year ended June 30, 2018, the District recognized the Plan pension expense of \$2,733,676. In addition, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Description	Deferred Outflows of Resources		-	erred Inflows Resources
Differences Between Expected and				
Actual Experience	\$	1,536,905	\$	92,766
Change of Assumptions		5,627,932		-
Net Difference Between Projected and Actual				
Earnings on FRS Pension Plan Investments		-		415,015
Changes in Proportion and Differences Between				
District FRS Contributions and Proportionate				
Share of Contributions		313,046		872,506
District FRS Contributions Subsequent to				
the Measurement Date		1,599,192		-
Total	\$	9,077,075	\$	1,380,287

The deferred outflows of resources related to pensions resulting from District contributions to the Plan subsequent to the measurement date, totaling \$1,599,192, will be recognized as a reduction of the net pension liability in the fiscal year ending June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending June 30	Amount		
2019	\$	813,395	
2020		2,253,996	
2021		1,464,020	
2022		153,924	
2023	1,015,891		
Thereafter		396,370	
Total	\$	6,097,596	

<u>Actuarial Assumptions</u>. The total pension liability in the July 1, 2017, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.60 percent
Salary Increases	3.25 percent, average, including inflation
Investment Rate of Return	7.10 percent, net of pension plan investment
	expense, including inflation

Mortality rates were based on the Generational RP-2000 with Projection Scale BB, with adjustments for mortality improvements based on Scale AA.

The actuarial assumptions used in the July 1, 2017, valuation were based on the results of an actuarial experience study for the period July 1, 2008, through June 30, 2013.

The long-term expected rate of return on pension plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. The target allocation and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target <u>Allocation (1)</u>	Annual Arithmetic <u>Return</u>	Compound Annual (Geometric) <u>Return</u>	Standard <u>Deviation</u>
Cash	1%	3.0%	3.0%	1.8%
Fixed Income	18%	4.5%	4.4%	4.2%
Global Equity	53%	7.8%	6.6%	17.0%
Real Estate (Property)	10%	6.6%	5.9%	12.8%
Private Equity	6%	11.5%	7.8%	30.0%
Strategic Investments	12%	6.1%	5.6%	9.7%
Total	100%	-		
Assumed inflation - Mean			2.6%	1.9%

(1) As outlined in the Plan's investment policy.

<u>Discount Rate</u>. The discount rate used to measure the total pension liability was 7.1 percent. The Plan's fiduciary net position was projected to be available to make all projected future benefit

payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return.

<u>Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the</u> <u>Discount Rate</u>. The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 7.1 percent, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.1 percent) or 1 percentage point higher (8.1 percent) than the current rate:

	1%	Current	1%
	Decrease (6.1%)	Discount Rate (7.1%)	Increase (8.1%)
District's Proportionate Share of the Net Pension Liability	\$ 30,309,75	3 \$ 16,746,279	\$ 5,485,488

<u>Pension Plan Fiduciary Net Position</u>. Detailed information about the Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State Administered Systems Comprehensive Annual Financial Report.

HIS Pension Plan

<u>Plan Description</u>. The HIS Pension Plan (HIS Plan) is a cost-sharing multiple-employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida Legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement systems in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

<u>Benefits Provided</u>. For the fiscal year ended June 30, 2018, eligible retirees and beneficiaries received a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month, pursuant to Section 112.363, Florida Statutes. To be eligible to receive a HIS Plan benefit, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Federal Medicare.

<u>Contributions</u>. The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. For the fiscal year ended June 30, 2018, the contribution rate was 1.66 percent of payroll pursuant to Section 112.363, Florida Statutes. The District contributed 100 percent of its statutorily required contributions for the current and preceding 3 years. HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event the legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or canceled.

The District's contributions to the HIS Plan totaled \$411,704 for the fiscal year ended June 30, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. At June 30, 2018, the District reported a net pension liability of \$8,105,313 for its proportionate share of the HIS Plan's net pension liability. The current portion of the net pension liability is the District's proportionate share of benefit payments expected to be paid within 1 year, net of the District's proportionate share of the HIS Plan's fiduciary net position available to pay that amount. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2016, and update procedures were used to determine liabilities as of July 1, 2017. The District's proportionate share of the net pension liability was based on the District's 2016-17 fiscal year contributions relative to the total 2016-17 fiscal year contributions of all participating members. At June 30, 2017, the District's proportionate share was 0.075803986 percent, which was a decrease of 0.002108315 from its proportionate share measured as of June 30, 2016.

For the fiscal year ended June 30, 2018, the District recognized the HIS Plan pension expense of \$598,164. In addition, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Description	Deferred Outflows of Resources		 erred Inflows Resources
Differences Between Expected and			
Actual Experience	\$	-	\$ 16,877
Change of Assumptions		1,139,328	700,875
Net Difference Between Projected and Actual			
Earnings on HIS Pension Plan Investments		4,495	-
Changes in Proportion and Differences Between			
District HIS Contributions and Proportionate			
Share of Contributions		122,061	293,242
District HIS Contributions Subsequent to			
the Measurement Date		411,704	 -
Total	\$	1,677,588	\$ 1,010,994

The deferred outflows of resources related to pensions resulting from District contributions to the HIS Plan subsequent to the measurement date, totaling \$411,704, will be recognized as a reduction of the net pension liability in the fiscal year ending June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending June 30	Amount
2019	\$ 114,488
2020	113,635
2021	113,227
2022	68,711
2023	(8,345)
Thereafter	 (146,826)
Total	\$ 254,890

<u>Actuarial Assumptions</u>. The total pension liability in the July 1, 2016, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.60 percent
Salary Increases	3.25 percent, average, including inflation
Municipal Bond Rate	3.58 percent

Mortality rates were based on the Generational RP-2000 with Projected Scale BB.

While an experience study had not been completed for the HIS Plan, the actuarial assumptions that determined the total pension liability for the HIS Plan were based on certain results of the most recent experience study for the FRS Plan.

<u>Discount Rate</u>. The discount rate used to measure the total pension liability was 3.58 percent. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the HIS Plan sponsor. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index. The discount rate changed from 2.85 percent to 3.58 percent.

<u>Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the</u> <u>Discount Rate</u>. The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 3.58 percent, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.58 percent) or 1 percentage point higher (4.58 percent) than the current rate:

	 1% Decrease (2.58%)	Dis	Current scount Rate (3.58%)	 1% Increase (4.58%)	
District's Proportionate Share of the Net Pension Liability	\$ 9,249,234	\$	8,105,313	\$ 7,152,488	

<u>Pension Plan Fiduciary Net Position</u>. Detailed information about the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State Administered Systems Comprehensive Annual Financial Report.

2. FRS – Defined Contribution Pension Plan

The SBA administers the defined contribution plan officially titled the FRS Investment Plan (Investment Plan). The Investment Plan is reported in the SBA's annual financial statements and in the State's Comprehensive Annual Financial Report.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. District employees participating in

DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Retirement benefits are based upon the value of the member's account upon retirement. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular, Elected County Officers, etc.), as the FRS defined benefit plan. Contributions are directed to individual member accounts and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.06 percent of payroll and by forfeited benefits of Investment Plan members. Allocations to the Investment Plan member accounts during the 2017-18 fiscal year were as follows:

	Percent of Gross
<u>Class</u>	Compensation
FRS, Regular	6.30
FRS, Elected County Officers	11.34

For all membership classes, employees are immediately vested in their own contributions and are vested after 1 year of service for employer contributions and investment earnings, regardless of membership class. If an accumulated benefit obligation for service credit originally earned under the FRS Pension Plan is transferred to the Investment Plan, the member must have the years of service required for FRS Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds. Nonvested employer contributions are placed in a suspense account for up to 5 years. If the employee returns to FRS-covered employment within the 5-year period, the employee will regain control over their account. If the employee does not return within the 5-year period, the employee will forfeit the accumulated account balance. For the fiscal year ended June 30, 2018, the information for the amount of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to the District.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump-sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided in which the member may either transfer the account balance to the FRS Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the FRS Pension Plan or remain in the Investment Plan and rely upon that account balance for retirement income.

The District's Investment Plan pension expense totaled \$244,100 for the fiscal year ended June 30, 2018.

E. Other Postemployment Benefit Obligations

<u>Plan Description</u>. The Other Postemployment Benefits Plan (OPEB Plan) is a single-employer defined benefit plan administered by the District that provides OPEB for all employees who satisfy the District's retirement eligibility provisions. Pursuant to Section 112.0801, Florida Statutes, former employees who retire from the District are eligible to participate in the District's health and hospitalization plan for medical and prescription drug coverage. Retirees and their eligible dependents shall be offered the same health and hospitalization insurance coverage as is offered to active employees at a premium cost of no more than the premium cost applicable to active employees. The District subsidizes the premium rates paid by retirees by allowing them to participate in the OPEB Plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because retiree healthcare costs are generally greater than active employee healthcare costs. The OPEB Plan contribution requirements and benefit terms of the District and OPEB Plan members are established and may be amended through action from the Board. No assets are accumulated in a trust that meet the criteria in paragraph 4 of GASB Statement No. 75.

<u>Benefits Provided</u>. The OPEB Plan provides healthcare and life insurance benefits for retirees and their dependents. The OPEB Plan only provides an implicit subsidy as described above.

<u>Employees Covered by Benefit Terms</u>. At June 30, 2017, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	256
Active Employees	615
Total	871

<u>Total OPEB Liability</u>. The District's total OPEB liability of \$3,600,998 was measured as of June 30, 2017, and was determined by an actuarial valuation as of October 1, 2016, and update procedures were used to determine total OPEB liability as of June 30, 2017.

<u>Actuarial Assumptions and Other Inputs</u>. The total OPEB liability was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation	2.5 percent
Salary Increases	Salary increase rates used for Regular Class members in the July 1, 2016, actuarial valuation of the FRS; 3.7 percent – 7.8 percent, including inflation.
Discount Rate	3.56 percent
Retirement Age	Retirement rates used for Regular Class members in the July 1, 2016, actuarial valuation of the FRS. They are based on the results of a Statewide experience study covering the period 2008 through 2013.
Mortality	Mortality tables used for Regular Class members in the July 1, 2016, actuarial valuation of the FRS. They are based on the results of a Statewide experience study covering the period 2008 through 2013.
Healthcare Cost Trend Rates	Based on the Getzen Model, with trend starting at 7 percent and gradually decreasing to an ultimate trend rate of 4.24 percent plus 0.58 percent increase for excise tax.
Aging Factors	Based on the 2013 SOA Study "Health Care Costs – From Birth to Death."
Expenses	Administrative expenses are included in the per capital health costs.

For plans that do not have formal assets, the discount rate should equal the tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date. For the purpose of the OPEB Plan actuarial roll-forward, the municipal bond rate of 3.56 percent was based on the daily rate of Fidelity's "20-Year Municipal GO AA Index" closest to but not later than the measurement date.

Demographic assumptions employed in the actuarial valuation were the same as those employed in the July 1, 2016, actuarial valuation of the FRS Pension Plan. These demographic assumptions were developed by FRS from an actuarial experience study, and therefore are appropriate for use in the OPEB Plan actuarial valuation. These include assumed rates of future termination, mortality, disability, and retirement. In addition, salary increase assumptions (for development of the pattern of the normal cost increases) were the same as those used in the July 1, 2016, actuarial valuation of the FRS Pension Plan. Assumptions used in valuation of benefits for participants of the FRS Investment plan are the same as for similarly situated participants of the FRS Defined Benefit Pension Plan.

Changes in the Total OPEB Liability.

	Amount		
Balance at June 30, 2017, as Restated	\$	3,853,882	
Changes for the year:			
Service Cost		125,909	
Interest		113,430	
Changes of Assumptions or Other Inputs		(301,822)	
Benefit Payments		(190,401)	
Net Changes		(252,884)	
Balance at June 30, 2018	\$	3,600,998	

Changes of assumptions or other inputs reflect a change in the discount rate from 2.92 percent in 2016 to 3.56 percent in 2017. There were no benefit changes during the year.

<u>Sensitivity of the Total OPEB Liability to Changes in the Discount Rate</u>. The following table presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.56 percent) or 1 percentage point higher (4.56 percent) than the current rate:

	1% Decrease (2.56%)		Dis	Current scount Rate (3.56%)	 1% Increase (4.56%)
Total OPEB Liability	\$	4,090,301	\$	3,600,998	\$ 3,199,201

<u>Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates</u>. The following table presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower (6 percent decreasing to 3.82 percent) or 1 percentage point higher (8 percent decreasing 5.82 percent) than the current healthcare cost trend rates:

			Hea	Ithcare Cost			
	(6%	1% Decrease (6% decreasing to 3.82%)		Trend Rates (7% decreasing to 4.82%)		1% Increase (8% decreasing to 5.82%)	
Total OPEB Liability	\$	3,428,865	\$	3,600,998	\$	3,803,280	

<u>OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to</u> <u>OPEB</u>. For the fiscal year ended June 30, 2018, the District recognized OPEB expense of \$203,408. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Description	rred Outflows Resources	 rred Inflows Resources
Changes of Assumptions or Other Inputs Benefits Paid Subsequent to the	\$ -	\$ 265,891
Measurement Date	 184,666	 -
Total	\$ 184,666	\$ 265,891

The amount reported as deferred outflows of resources related to OPEB, totaling \$184,666 resulting from benefits paid subsequent to the measurement date and before the end of the fiscal year will be included as a reduction of the total OPEB liability in the year ended June 30, 2019. The amount reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending June 30	Amount		
2019	\$	(35,931)	
2020		(35,931)	
2021		(35,931)	
2022		(35,931)	
2023		(35,931)	
Thereafter		(86,236)	
Total	\$	(265,891)	

F. Construction and Other Significant Commitments

<u>**Construction Contracts</u>**. The following is a schedule of major construction contract commitments at June 30, 2018:</u>

Project	_	Contract Amount		Completed to Date		Balance ommitted
Wakulla Institute/Wakulla Education Center						
Cafeterias Reroofing						
Architect	\$	7,830	\$	6,328	\$	1,502
Contractor		111,317		-		111,317
Wakulla Institute Canopy Replacement						
Architect		28,955		23,055		5,900
Contractor		425,000		-		425,000
Wakulla High HVAC Replacement						
Architect		18,540		15,060		3,480
Contractor		115,700		-		115,700
Total	\$	707,342	\$	44,443	\$	662,899

Encumbrances. Appropriations in governmental funds are encumbered upon issuance of purchase orders for goods and services. Even though appropriations lapse at the end of the fiscal year, unfilled purchase orders of the current year are carried forward and the next fiscal year's appropriations are likewise encumbered.

The following is a schedule of encumbrances at June 30, 2018:

		Ma	jor Funds				
Capital Projects - Local Capital General Improvement			Pr	Capital ojects - Other	Total Governmental Funds		
\$	44,458	\$	662,899	\$	36,474	\$	743,831

At June 30, 2018, the Capital Projects – Local Capital Improvement Fund had encumbrances totaling \$662,899, which exceeded total fund balance by \$79. These encumbrances are expected to be honored using resources in the subsequent fiscal year.

G. Risk Management Programs

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Wakulla County District School Board is a member of the Panhandle Area Educational Consortium – Risk Management Consortium (Consortium) under which several district school boards have established a combined limited self-insurance program for property protection, sabotage and terrorism, general liability, automobile liability, workers' compensation, employee dishonesty, equipment breakdown, and other coverage deemed necessary by the members of the Consortium. Section 1001.42(12)(k), Florida Statutes, provides the authority for the District to enter into such a risk management program. The Consortium is self-sustaining through member assessments (premiums), and purchases coverage through commercial companies for claims in excess of specified amounts. The Board of Directors for the Consortium is composed of superintendents of all participating districts. The Washington County District School Board serves as fiscal agent for the Consortium.

Employee group life and health insurance coverage are being provided through purchased commercial insurance with minimum deductibles for each line of coverage.

Settled claims resulting from these risks have not exceeded commercial coverage in any of the past 3 fiscal years.

H. Long-Term Liabilities

1. Bonds Payable

Bonds payable at June 30, 2018, are as follows:

Bond Type	-	mount standing	Interest Rates (Percent)	Annual Maturity To
State School Bonds:				
Series 2009A, Refunding	\$	20,000	5	2019
Series 2014B, Refunding		23,000	2 - 5	2020
Total Bonds Payable	\$	43,000		

The various bonds were issued to finance capital outlay projects of the District. The following is a description of the bonded debt issues:

State School Bonds

These bonds are issued by the SBE on behalf of the District. The bonds mature serially and are secured by a pledge of the District's portion of the State-assessed motor vehicle license tax. The State's full faith and credit is also pledged as security for these bonds. Principal and interest payments, investment of debt service fund resources, and compliance with reserve requirements are administered by the SBE and the SBA.

Annual requirements to amortize all bonded debt outstanding as of June 30, 2018, are as follows:

Fiscal Year Ending June 30	Total		Principal		Interest	
State School Bonds:						
2019	\$	32,790	\$	31,000	\$	1,790
2020		12,240		12,000		240
Total State School Bonds	\$	45,030	\$	43,000	\$	2,030

2. Changes in Long-Term Liabilities

The following is a summary of changes in long-term liabilities:

Description	Beginning Balance Addition		Deductions	Ending Balance	Due In One Year
GOVERNMENTAL ACTIVITIES					
Installment-Purchases Payable	\$ 213,897.80	\$ -	\$ 213,897.80	\$ -	\$-
Bonds Payable	158,000.00	-	115,000.00	43,000.00	31,000.00
Compensated Absences Payable	2,623,609.06	1,603,964.68	1,691,722.15	2,535,851.59	265,542.87
Net Pension Liability	23,937,338.00	13,164,364.00	12,250,110.00	24,851,592.00	218,064.57
Other Postemployment Benefits Payable (1)	3,853,882.00	239,339.00	492,223.00	3,600,998.00	184,666.00
Total Governmental Activities	\$ 30,786,726.86	\$ 15,007,667.68	\$ 14,762,952.95	\$ 31,031,441.59	\$ 699,273.44

(1) OPEB payable beginning balance adjusted for adoption of GASB Statement No. 75 as described in Note II.

For the governmental activities, compensated absences, pensions, and other postemployment benefits are generally liquidated with resources of the General Fund.

I. Fund Balance Reporting

In addition to committed and assigned fund balance categories discussed in the Note I.F.10., fund balances may be classified as follows:

- **Nonspendable Fund Balance**. Nonspendable fund balance is the net current financial resources that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. Generally, not in spendable form means that an item is not expected to be converted to cash.
- **<u>Restricted Fund Balance</u>**. Restricted fund balance is the portion of fund balance on which constraints have been placed by creditors, grantors, contributors, laws or regulations of other governments, constitutional provisions, or enabling legislation. Restricted fund balance places the most binding level of constraint on the use of fund balance.

 <u>Unassigned Fund Balance</u>. The unassigned fund balance is the portion of fund balance that is the residual classification for the General Fund. This balance represents amounts that have not been assigned to other funds and that have not been restricted, committed, or assigned for specific purposes.

J. Interfund Receivables and Payables

The following is a summary of interfund receivables and payables reported in the fund financial statements:

	Interfund						
Funds	Receivables			Payables			
Major:							
General	\$	382,434.88	\$	3,500.00			
Special Revenue:							
Other		-		143,776.87			
Capital Projects:							
Local Capital Improvement Fund		-		238,658.01			
Nonmajor Governmental		3,500.00		-			
Total	\$	385,934.88	\$	385,934.88			

These balances primarily represent temporary loans to finance expenditures paid by the General Fund on behalf of the Special Revenue – Other Fund and the Capital Projects – Local Capital Improvement Fund.

K. Revenues

1. Schedule of State Revenue Sources

The following is a schedule of the District's State revenue sources for the 2017-18 fiscal year:

Source	Amount
Florida Education Finance Program	\$ 24,188,706.00
Categorical Educational Program - Class Size Reduction	5,384,904.00
Florida Best & Brightest Scholarship Program	665,200.00
Florida School Recognition Funds	269,142.00
Sales Tax Distribution	247,250.00
Motor Vehicle License Tax (Capital Outlay and Debt Service)	205,800.21
Voluntary Prekindergarten Program	179,023.60
Gross Receipts Tax (Public Education Capital Outlay)	120,725.00
Workforce Development Program	89,546.00
Miscellaneous	313,565.78
Total	\$ 31,663,862.59

Accounting policies relating to certain State revenue sources are described in Note I.G.2.

2. Property Taxes

The following is a summary of millages and taxes levied on the 2017 tax roll for the 2017-18 fiscal year:

	Millages	Taxes Levied
General Fund		
Nonvoted School Tax:		
Required Local Effort	4.328	\$ 5,601,415.28
Basic Discretionary Local Effort	0.748	968,081.94
Capital Projects - Local Capital Improvement Fund		
Nonvoted Tax:		
Local Capital Improvements	1.500	1,941,340.79
Total	6.576	\$ 8,510,838.01

L. Interfund Transfers

The following is a summary of interfund transfers reported in the fund financial statements:

	Interfund						
Funds	Transfers In	Transfers Out					
Major:							
General	\$ 866,506.04	\$-					
Capital Projects:							
Local Capital Improvement	-	713,384.04					
Other	-	32,397.00					
Nonmajor Governmental	-	120,725.00					
Total	\$ 866,506.04	\$ 866,506.04					

The purpose of the interfund transfers were related to the transfer of charter school capital outlay funds and capital outlay taxes for maintenance, repair, and renovation expenses of the General Fund.

IV. CONSORTIUMS

The District is a member of, and the fiscal agent for, the Small School District Council Consortium (Consortium). The Consortium is an association of small school districts organized to hire a consultant to collect, interpret, and disseminate information regarding educational matters affecting the member districts, as well as consult and communicate as directed to change, influence, and improve the conditions in the affected districts. The District is not the predominant participant in the consortium and, therefore, has established an enterprise fund to account for the Consortium's resources and operations.

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OTHER REQUIRED SUPPLEMENTARY INFORMATION

Budgetary Comparison Schedule General and Major Special Revenue Funds For the Fiscal Year Ended June 30, 2018

Variano Final B Original Final Posi	udget - tive
Durdense Durdense Artural (Nam	
BudgetActual(Nega	
Revenues	
Intergovernmental:	
Federal Direct \$ 75,000.00 \$ 75,000.00 \$ 78,294.81 \$	3,294.81
Federal Through State and Local 435,506.00 435,506.00 404,739.94 (3)	0,766.06)
State 30,660,017.00 30,905,012.33 30,957,212.82 5	2,200.49
Local:	
	6,126.68
	9,037.76
Total Local Revenues 6,615,028.00 6,652,323.24 6,837,487.68 18	5,164.44
Total Revenues 37,785,551.00 38,067,841.57 38,277,735.25 20	9,893.68
Expenditures	
Current - Education:	
Instruction 23,119,625.77 23,339,245.87 22,512,854.86 82	5,391.01
	9,774.00
	8,295.51
	9,519.45
	1,583.74
	8,838.90
	9,331.15
	6,066.38
	0,181.49
	6,335.40
Fiscal Services 503,408.10 514,008.10 510,558.44 Food Services 1,072.85 9,164.10 8,899.80	3,449.66 264.30
	3,234.10
	5,915.23
	0,897.23
	6,445.23
	2,868.83
	3,436.72
Fixed Capital Outlay:	
Facilities Acquisition and Construction - 15,672.65 15,672.65	-
Other Capital Outlay - 242,065.44 242,065.44	-
Total Expenditures 40,970,034.58 41,960,382.68 39,817,554.35 2,14	2,828.33
Deficiency of Revenues Over Expenditures (3,184,483.58) (3,892,541.11) (1,539,819.10) 2,35	2,722.01
Other Financing Sources	
Transfers In 878,919.04 878,919.04 866,506.04 (1	2,413.00)
	5,278.92
Total Other Financing Sources 898,919.04 898,919.04 961,784.96 6	2,865.92
Net Change in Fund Balances (2,285,564.54) (2,993,622.07) (578,034.14) 2,41	5,587.93
Fund Balances, Beginning 5,274,729.35 5,274,729.35 5,274,729.35	-
	1,879.20
Fund Balances, Ending \$ 2,989,164.81 \$ 2,281,107.28 \$ 4,728,574.41 \$ 2,44	7,467.13

		Special Reven	ue - (Other Fund	V	ariance with
.		_			F	inal Budget -
Original Budget		Final Budget		Actual		Positive (Negative)
 Buuget	·	Buugei		Actual	·	(Negative)
\$ -	\$	-	\$	-	\$	-
2,558,585.29 -		2,611,519.38 -		2,375,805.54 -		(235,713.84) -
-		-		-		-
 -		-		-		-
 -		-		-		-
 2,558,585.29		2,611,519.38		2,375,805.54	·	(235,713.84)
1,666,523.01		1,707,155.82		1,648,737.11		58,418.71
18,950.00		334,156.84		254,982.98		79,173.86
- 400,821.84		- 92,337.52		- 75,622.77		- 16,714.75
329,430.00		322,025.61		260,647.66		61,377.95
-		-		-		-
-		-		-		-
130,381.68 -		129,612.46 271.99		117,807.17 271.99		11,805.29 -
-		-		-		-
-		-		-		-
2,000.00		- 4,915.30		- 4,718.08		- 197.22
10,478.76		11,408.85		3,382.79		8,026.06
-		-		-		-
-		-		-		-
-		-		-		-
-		-		-		-
-	·	9,634.99		9,634.99		-
 2,558,585.29		2,611,519.38		2,375,805.54		235,713.84
-	. <u> </u>	-		-		-
-		-		-		-
 -		-		-	·	-
 -		-		-	·	-
-		-		-		-
 -	. <u> </u>	-		-	·	-
\$ 0.00	\$	0.00	\$	0.00	\$	0.00

Schedule of Changes in the District's Total OPEB Liability and Related Ratios

	2018		
Total OPEB Liability			
Service Cost	\$	125,909	
Interest		113,430	
Changes of Assumptions or Other Inputs		(301,822)	
Benefit Payments		(190,401)	
Net Change in Total OPEB Liability		(252,884)	
Total OPEB Liability - Beginning, as Restated		3,853,882	
Total OPEB Liability - Ending	\$	3,600,998	
Covered-Employee Payroll	\$	23,011,982	
Total OPEB Liability as a Percentage of Covered-Employee Payroll		15.65%	

Schedule of the District's Proportionate Share of the Net Pension Liability – Florida Retirement System Pension Plan (1)

	2017	2016	2015	2014	2013
District's Proportion of the FRS Net Pension Liability	0.056614803%	0.058839349%	0.064085514%	0.064985936%	0.060004810%
District's Proportionate Share of the FRS Net Pension Lliability	\$ 16,746,279	\$ 14,856,982	\$ 8,277,505	\$ 3,965,096	\$ 10,329,498
District's Covered Payroll	\$ 24,163,016	\$ 24,055,414	\$ 24,149,326	\$ 23,224,220	\$ 22,357,945
District's Proportionate Share of the FRS Net Pension Liability as a Percentage of Its Covered Payroll	69.31%	61.76%	34.28%	17.07%	46.20%
FRS Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	83.89%	84.88%	92.00%	96.09%	88.54%

(1) The amounts presented for each fiscal year were determined as of June 30.

Schedule of District Contributions – Florida Retirement System Pension Plan (1)

	2018	2017	2016	2015	2014
Contractually Required FRS Contribution	\$ 1,599,192	\$ 1,473,823	\$ 1,434,891	\$ 1,562,459	\$ 1,423,468
FRS Contributions in Relation to the Contractually Required Contribution	(1,599,192)	(1,473,823)	(1,434,891)	(1,562,459)	(1,423,468)
FRS Contribution Deficiency (Excess)	\$-	\$ -	\$ -	\$	\$ -
District's Covered Payroll	\$ 24,810,427	\$ 24,163,016	\$ 24,055,414	\$ 24,149,326	\$ 23,224,220
FRS Contributions as a Percentage of Covered Payroll	6.45%	6.10%	5.96%	6.47%	6.13%

(1) The amounts presented for each fiscal year were determined as of June 30.

Schedule of the District's Proportionate Share of the Net Pension Liability – Health Insurance Subsidy Pension Plan (1)

	2017	2016	2015	2014	2013
District's Proportion of the HIS Net Pension Liability	0.075803986%	0.077912301%	0.079600313%	0.078160280%	0.076962461%
District's Proportionate Share of the HIS Net Pension Liability	\$ 8,105,313	\$ 9,080,356	\$ 8,117,980	\$ 7,308,177	\$ 6,700,594
District's Covered Payroll	\$ 24,163,016	\$ 24,055,414	\$ 24,149,326	\$ 23,224,220	\$ 22,357,945
District's Proportionate Share of the HIS Net Pension Liability as a Percentage of its Covered Payroll	33.54%	37.75%	33.62%	31.47%	29.97%
HIS Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	1.64%	0.97%	0.50%	0.99%	1.78%

(1) The amounts presented for each fiscal year were determined as of June 30.

Schedule of District Contributions – Health Insurance Subsidy Pension Plan (1)

	2018			2017	2016		2015		2014	
Contractually Required HIS Contribution	\$ 4	111,704	\$	401,177	\$	399,350	\$	304,282	\$	267,751
HIS Contributions in Relation to the Contractually Required Contribution	(411,704)		(401,177)		(399,350)		(304,282)		(267,751)
HIS Contribution Deficiency (Excess)	\$	-	\$	-	\$	-	\$	-	\$	-
District's Covered Payroll	\$24,	810,427	\$ 2	24,163,016	\$ 2	24,055,414	\$ 2	24,149,326	\$ 2	23,224,220
HIS Contributions as a Percentage of Covered Payroll		1.66%		1.66%		1.66%		1.26%		1.15%

(1) The amounts presented for each fiscal year were determined as of June 30.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

1. Budgetary Basis of Accounting

The Board follows procedures established by State law and State Board of Education (SBE) rules in establishing budget balances for governmental funds, as described below:

- Budgets are prepared, public hearings are held, and original budgets are adopted annually for all governmental fund types in accordance with procedures and time intervals prescribed by State law and SBE rules.
- Appropriations are controlled at the object level (e.g., salaries, purchased services, and capital outlay) within each activity (e.g., instruction, student transportation services, and school administration) and may be amended by resolution at any Board meeting prior to the due date for the annual financial report.
- Budgets are prepared using the same modified accrual basis as is used to account for governmental funds.
- Budgetary information is integrated into the accounting system and, to facilitate budget control, budget balances are encumbered when purchase orders are issued. Appropriations lapse at fiscal year end and encumbrances outstanding are honored from the subsequent year's appropriations.

2. Schedule of Changes in the District's Total Other Postemployment Benefits Liability and Related Ratios

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75 to pay related benefits.

Changes of Assumptions. The discount rate was changed from 2.92 percent as of June 30, 2016, to 3.56 percent as of June 30, 2017.

3. Schedule of Net Pension Liability and Schedule of Contributions – Florida Retirement System Pension Plan

Changes of Assumptions. The long-term expected rate of return was decreased from 7.6 percent to 7.1 percent, and the active member mortality assumption was updated.

4. Schedule of Net Pension Liability and Schedule of Contributions – Health Insurance Subsidy Pension Plan

Changes of Assumptions. The municipal bond rate used to determine total pension liability was increased from 2.85 percent to 3.58 percent.

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SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Wakulla County District School Board Schedule of Expenditures of Federal Awards For the Fiscal Year Ended June 30, 2018

Federal Grantor/Pass-Through Grantor/ Program or Cluster	Federal CFDA Number	Pass - Through Entity Identifying Number	Passed Through to Subrecipients	Total Expenditures	
Clustered					
Child Nutrition Cluster: United States Department of Agriculture: Florida Department of Agriculture and Consumer Services: School Breakfast Program National School Lunch Program	10.553 10.555	18002 18001, 18003	\$ - 	\$ 450,978.72 1,392,784.90	
Total Child Nutrition Cluster				1,843,763.62	
Special Education Cluster: United States Department of Education: Special Education - Grants to States: Florida Department of Education University of South Florida Leon County District School Board Total Special Education - Grants to States Special Education - Preschool Grants: Florida Department of Education	84.027 84.027 84.173	263 None None 267	19,000.00 - - - 19,000.00 -	1,185,159.84 91,500.00 <u>43,572.80</u> <u>1,320,232.64</u> 55,265.97	
Total Special Education Cluster			19,000.00	1,375,498.61	
Not Clustered				,- ,	
United States Department of Agriculture: Florida Department of Banking and Finance: Schools and Roads - Grants to States	10.665	None	-	138,159.91	
United States Department of Defense: Navy Junior Reserve Officers Training Corps	12.UNK	N/A		78,294.81	
United States Department of Education: Florida Department of Education: Adult Education - Basic Grants to States Title I Grants to Local Educational Agencies Career and Technical Education - Basic Grants to States Supporting Effective Instruction State Grants	84.002 84.010 84.048 84.367	191 212, 226 161 224	64,564.64 	23,505.34 876,202.85 97,515.85 138,155.69	
Total United States Department of Education			85,305.03	1,135,379.73	
United States Department of Health and Human Services: North Florida Child Development Inc.: Head Start	93.600	None		60,758.00	
Total Expenditures of Federal Awards			\$ 104,305.03	\$ 4,631,854.68	

The accompanying notes are an integral part of this Schedule.

- Notes: (1) <u>Basis of Presentation</u>. The accompanying Schedule of Expenditures of Federal Awards (Schedule) includes the Federal award activity of the Wakulla County District School Board under programs of the Federal Government for the fiscal year ended June 30, 2018. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position, or cash flows of the District.
 - (2) <u>Summary of Significant Accounting Policies</u>. Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
 - (3) <u>Indirect Cost Rate</u>. The District has not elected to use the 10 percent de minimis cost rate allowed under the Uniform Guidance.
 - (4) <u>Noncash Assistance National School Lunch Program</u>. Includes \$139,854.96 of donated food received during the fiscal year. Donated foods are valued at fair value as determined at the time of donation.



Sherrill F. Norman, CPA Auditor General

AUDITOR GENERAL STATE OF FLORIDA

Claude Denson Pepper Building, Suite G74 111 West Madison Street Tallahassee, Florida 32399-1450



Phone: (850) 412-2722 Fax: (850) 488-6975

The President of the Senate, the Speaker of the House of Representatives, and the Legislative Auditing Committee

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Wakulla County District School Board, as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated February 12, 2019, included under the heading **INDEPENDENT AUDITOR'S REPORT**. Our report includes a reference to other auditors who audited the financial statements of the school internal funds and the discretely presented component unit, as described in our report on the District's financial statements. For the discretely presented component unit, this report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. The financial statement of the school internal funds was not audited in accordance with *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a

combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify a certain deficiency in internal control, described in the accompanying **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** as Financial Statement Finding No. 2018-001 that we consider to be a significant deficiency.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, rules, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

District's Response to Finding

The District's response to the finding identified in our audit is described in the accompanying **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** Financial Statement Finding No. 2018-001 and in the **CORRECTIVE ACTION PLAN**. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

Sherrill F. Norman, CPA Tallahassee, Florida February 12, 2019



Sherrill F. Norman, CPA Auditor General

AUDITOR GENERAL STATE OF FLORIDA

Claude Denson Pepper Building, Suite G74 111 West Madison Street Tallahassee, Florida 32399-1450



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The President of the Senate, the Speaker of the House of Representatives, and the Legislative Auditing Committee

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR THE MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Report on Compliance for the Major Federal Program

We have audited the Wakulla County District School Board's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the District's major Federal program for the fiscal year ended June 30, 2018. The District's major Federal program is identified in **SECTION I – SUMMARY OF AUDITOR'S RESULTS** of the accompanying **SCHEDULE OF FINDINGS AND QUESTIONED COSTS**.

Management's Responsibility

Management is responsible for compliance with Federal statutes, regulations, and the terms and conditions of its Federal awards applicable to its Federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for the District's major Federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion on compliance for the major Federal program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on the Major Federal Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major Federal program for the fiscal year ended June 30, 2018.

Report on Internal Control Over Compliance

District management is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on the major Federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major Federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiency, or a combination of deficiency, or a combination of deficiency with a type of compliance requirement of a Federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,

riel F. Norman

Sherrill F. Norman, CPA Tallahassee, Florida February 12, 2019

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

SECTION I – SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued on whether the financial statements audited were prepared in accordance with GAAP:	Unmodified
Internal control over financial reporting:	
Material weakness(es) identified?	No
Significant deficiency(ies) identified?	Yes
Noncompliance material to financial statements noted?	No
Federal Awards	
Internal control over the major Federal program:	
Material weakness(es) identified?	No
Significant deficiency(ies) identified?	None reported
Type of auditor's report issued on compliance for the major Federal program:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	No
Identification of the major Federal program:	
CFDA Numbers: 84.027 and 84.173	Name of Federal Program or Cluster: Special Education Cluster
Dollar threshold used to distinguish between type A and type B programs:	\$750,000
Auditee qualified as low risk auditee?	Yes

SECTION II – FINANCIAL STATEMENT FINDING

SIGNIFICANT DEFICIENCY

INFORMATION TECHNOLOGY – ACCESS PRIVILEGES

Finding Number Opinion Units Financial Statements Account Titles Fund Names Adjustment Amounts Prior Year Finding	2018-001 Not Applicable Not Applicable Not Applicable Not Applicable
Finding	Three employees had full update access privileges to information technology (IT) applications or components that allowed them to perform functions incompatible or inconsistent with their assigned job responsibilities.
Criteria	Access controls are intended to protect District data and IT resources from unauthorized disclosure, modification, or destruction. Effective access controls include granting IT users access to IT resources based on a demonstrated need to view, add, modify, or delete data and restrict employees from performing functions incompatible or inconsistent with their assigned job responsibilities.
	In addition, periodic evaluations of assigned IT access privileges are necessary to ensure the employees can only access those IT resources that are necessary to perform their assigned job responsibilities and that assigned IT access privileges enforce an appropriate separation of incompatible duties.
Condition	The District implemented a new accounting system in October 2017 composed of finance and human resource (HR) applications. The District finance application includes, for example, the ability to create and edit vendor information, create and post journal entries, and process payment transactions. The District HR application includes, for example, the ability to add new employees, adjust pay rates, edit leave balances, and process payroll transactions.
	As part of our audit, we examined District records supporting the IT access privileges granted to 51 IT users during the 2017-18 fiscal year to the District applications and setup component. We found that 3 employees, including the Chief Financial Officer, Finance Assistant, and Fiscal Secretary – Payroll, had full update access privileges to both the finance and HR applications that allowed them to perform functions incompatible or inconsistent with their assigned job responsibilities. For example, with these privileges, employees could create or edit vendor information and process payment transactions.
	In response to our inquiries, District personnel indicated that the District is working with the Panhandle Area Educational Consortium and other school districts to determine the best way to remedy the inappropriate or unnecessary IT access privileges for the 3 employees without limiting employee productivity.
Cause	District personnel indicated that they received limited training on the new accounting system as it was being implemented and, as a result, did not understand how to effectively assign access privileges based on employee job responsibilities. In addition, full update access privileges were given to these 3 employees to minimize the daily obstacles associated with the implementation.

Effect	Our examination of District records and discussion with District personnel indicated that the District had certain controls such as documented Board review and approval of monthly financial reports, including budget to actual comparisons.
	While these controls compensated, in part, for the deficiencies, the existence of inappropriate or unnecessary IT access privileges increase the risk that unauthorized disclosure, modification, or destruction of District data and IT resources may occur and not be timely detected.
	Our examination of District records supporting selected transactions indicated that those transactions were properly supported; however, our procedures cannot substitute for management's responsibility to establish and maintain an adequate system of internal control.
Recommendation	District management should continue efforts to ensure IT access privileges restrict employees from performing functions incompatible or inconsistent with their assigned job responsibilities. Such efforts should include appropriate training to educate employees how to effectively assign access privileges based on employee job responsibilities.
District Response	The District will continue to explore solutions in coordination with our consultants at the Panhandle Area Educational Consortium (PAEC) and other PAEC school districts that will ensure that assigned access privileges restrict employees to only those functions necessary for their assigned job responsibilities and transfer security administrator privileges to an employee who does not have financial or payroll monitoring responsibilities.

SECTION III – FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS

No matters are reported.

PRIOR AUDIT FOLLOW-UP

There were no prior financial statement or Federal awards findings requiring follow-up.

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

The District did not have prior audit findings required to be reported under 2 CFR 200.511.

CORRECTIVE ACTION PLAN



ROBERT PEARCE SUPERINTENDENT

VERNA BROCK DISTRICT I

MELISA TAYLOR DISTRICT II

WAKULLA COUNTY SCHOOL BOARD

69 ARRAN ROAD POST OFFICE BOX 100 CRAWFORDVILLE, FLORIDA 32326 TELEPHONE: (850) 926-0065 FAX: (850) 926-0123



CALE LANGSTON DISTRICT III

> GREG THOMAS DISTRICT IV

JO ANN DANIELS DISTRICT V

Wakulla County District School Board Management's Corrective Action Plan For the Fiscal Year Ended June 30, 2018

February 11, 2019

Ms. Sherrill F. Norman, CPA Auditor General 111 West Madison Street Tallahassee, FL 32399

Dear Ms. Norman:

The preliminary and tentative findings and recommendations for the fiscal year ended June 30, 2018 have been reviewed. Our response to the findings and recommendations are as follows:

Finding Number 2018-001: Three employees had full update access privileges to information technology (IT) applications or components that allowed them to perform functions incompatible or inconsistent with their assigned job responsibilities.

Planned Corrective Action: The District will continue to explore solutions in coordination with our consultants at the Panhandle Area Educational Consortium (PAEC) and other PAEC school districts that will ensure that assigned access privileges restrict employees to only those functions necessary for their assigned job responsibilities and transfer security administrator privileges to an employee who does not have financial or payroll monitoring responsibilities.

Anticipated Completion Date: June 30, 2019

Responsible Contact Person: Randy Beach, CFO

The District accepts your comments and recommendations with regard to its 2017-2018 fiscal year audit report in a positive and constructive manner. All recommendations will be reviewed and considered for implementation during the 2018-2019 fiscal year. The District commends your staff on their courtesy and professionalism.

Sincerely,

Robert R. Place

Robert Pearce Superintendent, Wakulla County School Board

> Crawfordville Elementary ~ Medart Elementary ~ Riversink Elementary ~ Shadeville Elementary Riversprings Middle School ~ Wakulla Middle School ~ Wakulla High School Wakulla Education Center ~ Wakulla Institute

Attachment # 3

2. <u>Provide the title and a detailed description of the proposed project or program, including the location of the proposed project or program, a detailed description of, and quantitative evidence demonstrating how the proposed project or program will promote economic recovery, diversification, and enhancement of the disproportionately affected counties, a proposed timeline for the proposed project or program, and the disproportionately affected counties that will be impacted by the proposed project or program.</u>

The simplicity of the proposal is captured by providing digital tool certification along with industry certifications for students enrolled in grades 3-5 during an after school program lasting six (6) weeks. By offering a variety of specifically tailored career and college pathways for younger students, we can ensure they have the skills necessary to be viable candidates for upper level certifications as they enter high school and beyond. Through the creation of self-sustaining programs focused on early technology education, these students will be introduced to advanced and relevant curriculum enabling them to expand their qualifications. Vertical integration is a key strategy in the successful creation, implementation and maintenance of such programs. Instructors will come from elementary, middle and high school level. There will also be mentorship opportunities for high school students.

The educational benefits of integrating early technology curriculum, such as programming, web design, and even cybersecurity, are numerous. The critical thinking and computational thinking skills developed while learning to code help students acquire essential proficiencies in transforming knowledge. Language and communication skills are refined and improved and innovation is fostered through creative and adaptive thinking. Students also build a foundation for the effective use of technology in their everyday lives. All of these competencies enable students to excel in both academic and career and technical settings.

The advancement of technology has stimulated the development of new industries that rely heavily on those same technologies. Currently there are numerous jobs that rely on technical aptitude that remain unfilled due to the lack of qualified employees. By offering a variety of industry certifications through these district programs, the students will have the opportunity to cultivate several applicable future ready skills.

The program will be located on elementary school campuses in Wakulla County and at Wakulla High School. Through these programs, Wakulla County School District (WCSB) will bolster the availability for students to receive industry certifications and digital tools. WCSB has put numerous CTE programs into place in the past such as Welding, Automotive, Certified Nursing Assistant, Practical Nursing, Engineering, Culinary, Office Specialist, Construction, Accounting and Digital Information Technology; however, few for the primary schools. Through CTE programs, students have the availability to earn industry certifications that exceed the rest of the region and state. WCSB has a proven reputation for dedication to their students, and would like to continue to add programs for diversification.

WCSB has been a leader in Northwest Florida for educational quality.

Future evidence of economic impact will come from a continued effort to collect data on industry certifications in high skill high, wage positions; post-secondary enrollment; and job placement.

The timeline will begin the school year after approval, unless effective planning requires to wait an additional year.

The county most impacted by this proposed project is Wakulla. Students from surrounding counties may also attend Wakulla County Schools through controlled open enrollment.

Attachment # 4

3. <u>Explain how the proposed project or program is considered transformational and how it will</u> <u>effect the disproportionately affected counties in the next ten (10) years.</u>

The ability for school districts to introduce curriculum above and beyond the required specification for student growth and achievement as measured by the State of Florida in standardized assessments is where career and college readiness resides. Programs to affect students in grades 3-12 will allow WCSB to foster and instill logic in programming and increase neuroplasticity at a higher rate at a younger age. Students in primary and middle school grades are capable of developing the ability to be better thinkers, and understand computational analysis on a greater scale. Software, electronics, telecommunications, digital media, simulation and training are all part of the qualified Targeted Industry List ("Enterprise Florida", 2018, https://www.enterpriseflorida.com/industries/)

Northwest Florida Forward is focused on economic vitality and growth in the Florida Panhandle. They incorporate a regional strategy to help transform their 13-county region, Wakulla County being one of them. Wakulla County School District (WCSB) mirrors these focus areas of establishing an employer-driven workforce and helping create a pipeline of well-prepared job ready employees. This pipeline will begin with students who can begin to develop a technical way of thinking before high school. Funds for curriculum, teachers, hardware and software will allow students the opportunity for contact with CAPE Digital Tools and therefore increased industry certifications. As a result, WCSB will generate a more expansive ability range of younger students for potential career fields. Parents will be notified and deeply involved in all Wakulla County's schools for representation on thoughts and concerns regarding their childrens' future career goals.

Over the next ten years, due in part to the approval of this project, WCSB expects to see the proposed project be a stimulus for transformation in the following ways:

- An increase in CTE program enrollment in K-12 schools
- An increase in pathways for students to access job-ready skills
- Implementation CAPE Digital Tools/Industry Certifications within four years of granting funds
- Connection of skilled laborers to the market they are passionate about
4. <u>Describe data or information available to demonstrate the viability of the proposed project or program.</u>

The target is to increase the output of transferable skills in students and maximize economic benefits for community members. When the curriculum is implemented, it should generate a high local impact as well as a quantitatively measured return on investment in both human capital and in increased educational opportunities. Data used to demonstrate the viability will include student enrollment, student completion, monetary savings for families, industry certifications and digital tools earned. By enhancing economic benefits and regional assets through workforce development, all members of a community benefit. Education works on the input and output sides of the equation. The supply side of the equation will result in a more trained workforce and a focused educational experience for young and adult learners in Wakulla County.

5. <u>Describe how the impacts to the disproportionately affected counties will be measured long</u> term.

Impacts to Wakulla County will be measured long term through the following:

- An increase in industry certification credentials earned
- An increase in CTE program enrollment in K-12 schools in Wakulla County
- An increase in the number of students entering either 2-year, 4- year or post-secondary CTE programs over 10 years

Each of the above impacts can be quantitatively defined and measured as this project moves forward.

6. <u>Describe how the proposed project or program is sustainable</u>. (Note: sustainable means how the proposed project or program will remain financially viable and continue to perform in the long-term after Triumph Gulf Coast, Inc. funding.)

Funding is requested over five (5) years. This allows time to earn digital tools certification and/or industry certifications which result in weighted FTE (full-time equivalent) dollars. Based on the current Base Student Allocation (BSA) in Florida, digital tools certifications earn approximately 100 dollars per certification. Industry certifications vary depending on which certification is given and its weighted funding. This will allow the program to move forward without additional Triumph dollars.

- 7. Describe how the deliverables for the proposed project or program will be measured.
 - A. Digital Tool/Industry Certifications/UAS/VSO
 - Measured through completed certifications
 - B. Student enrollment in program
 - Number of students exposed to curriculum during the summer
 - C. Funding earned to secure sustainability
 - Track certificates earned in the initial year and every year after along with weighted funding

Priorities

- 2. <u>Please explain how the proposed project meets the priorities identified.</u>
 - Increase household income in the disproportionately affected counties above national average household income.

The U.S. Census Bureau reported the national median household income in 2016 was \$59,039. In 2015, the median household income for the United States was \$55,775. Wakulla County had a median household income of \$50,340. Florida itself in 2014 and 2015 did not reach the national average household income (U.S. Census Bureau, September 2016). It is important to note that while Wakulla County is increasing their median household income and this project will help stimulate this movement, it may be years before Wakulla County or Florida match the national median household income amount.

• Leverage or further enhance key regional assets, including educational institutions, research facilities, and military bases.

The Florida State University/Florida A & M, College of Engineering, along with Inspired Technology, are partnering with WCSB on this project to invest in the residents of an underserved, disproportionally affected area. Colloquially, education is described as an asset due to its power to increase cash flow. Education can enhance the value of human capital and future income, relating directly to the first priority mentioned in attachment #6: Education is the path for increasing income.

• Partner with K-20 educational institutions or school districts located within the disproportionately affected counties as of January 1, 2017.

WCSB is submitting this proposal on behalf of its students.

3. <u>Please explain how the proposed project or program meets the discretionary priorities</u> <u>identified by the Board.</u>

- Transformation for the future is in human capital. Education is the gateway to increase the earning potential for residents in the Northwest Florida region. This project promotes and encourages an increase in education and credentials for this area.
- This project will begin the school year after the application is approved.
- With certifications earned and job skills incorporated into the program, WCSB will be able to measure, through the help of the U.S. Census Bureau, the effect on regional average household income through longevity studies.
- Alignment with Northwest Florida FORWARD regional strategic initiative will come into play with their "Implementation Planning Phase" which follows an implementation matrix for carrying out strategies and actions to help implementation of projects and economic restoration (*Northwest Florida Forward, 2017, p. 2*).
- Training will prepare students for higher level certifications in secondary and postsecondary levels to match new jobs in targeted industries such as telecommunications and aviation.
- Industry cluster impact will be promoted due to students receiving fundamental digital tool certification prior to/or at the same time as industry certifications in complex CTE programs such as UAS/VSO.
- Florida's Rural Areas of Opportunity (RAOs) in the Northwest region include Calhoun, Franklin, Gadsden, Gulf, Holmes, Jackson, Liberty, Wakulla and Washington counties (Florida Department of Economic Opportunity, *Floridajobs.org/business-growth*, 2017).
- WCSB, in Wakulla County, is partnering with the Florida State University/Florida A & M, College of Engineering and Inspired Technology to help provide this opportunity. Any student in grades 3-12 who attends Wakulla public schools is allowed to enroll in this program. Students are allowed to move across county lines for school choice, and therefore these programs have the ability to make a more regional impact. This data can be tracked through enrollment.
- WCSB project aligns with the intent across the region to strengthen job-readiness skills and the workforce.
- If funded, Wakulla County will harbor a unique asset in the region that can leverage regional growth for targeted industries, specifically manufacturing, and grow student/workforce talent.
- The long-term financial sustainability after the initial funding from Triumph Gulf Coast will come from student enrollment in the program and digital tool/industry certification pass rate funding.
- WCSB is using in-kind matching to help fund this project as a local investment in the school system.

- Metrics will be quantitative. Student enrollment, digital tool/industry certifications earned and secondary enrollment into advanced CTE courses along with their certification pass rates.
- Due to the investment of the school district in its students, along with the future expansion of CTE programs in Wakulla County, the capacity for regional economic growth is unlimited.
- All CTE programs in Wakulla County are taught with safety and the environment in mind. Specific sections of curriculum are introduced throughout the standards to help ensure students understand implications to the environment in their chosen field.

3. <u>Describe the timeline for the proposed project or program if an award of funding is approved,</u> <u>including milestones that will be achieved following an award through completion of the</u> <u>proposed project or program.</u>

The program will begin after approval with time to prep. It will run funded through Triumph dollars, for five (5) years. Then, the program will continue through funding earned from digital tools/industry certification weighted funding received from the state in the previous four years.

Milestones will be data collected from successful certifications through Survey 5 of Florida Department of Education reporting. The data for Survey 5 is submitted every year and will reflect the success of the program and determine the funding needed for sustainability.

4. Attach evidence that the undersigned has all necessary authority to execute this proposal on behalf of the entity applying for funding. This evidence may take a variety of forms including but not limited to: a delegation of authority, citation to relevant laws or codes, policy documents, etc. In addition, please attach any support letters from partners.

- Per Florida Statute 1001.42, Powers and Duties of District School Boards, the Wakulla County School Board is responsible for the execution of plans and operation of the school district. This includes career and technical classes, programs and schools.
- Also attached are letters from Inspired Technology and Florida State University/Florida A & M College of Engineering.

3. <u>Please describe the types and number of jobs expected from the proposed project or program</u> and the expected average wage.

For students in grades 3-5, the exposure to proper use of computer technology and safety protocols will enhance their awareness of opportunities for continued access in secondary school and translate into post-secondary. The earning potential for elementary students will be increased due to helping inform them on current trends in the job market.

Students enrolled in secondary school will see a program that will impact the business world, education, military, and society in general. The multi-faceted ability to work in commercial and private industries for consistent growth will give students new opportunities such as Small UAS Safety Certification and Visual Line of Sight System Operator. Florida is among the top ten states predicted to create jobs and revenue as production and use of drones continues. This is approximately. 50,000 jobs for Florida with the Panhandle areas anticipated to house 40% of the overall capacity.

New roles are rising across the United State in transportation. A 2018 Commercial Drone Industry Trends Report by Drone Deploy shows Northwest Florida is booming in the areas of aerial data needed for construction, agriculture and mining industries. In addition, the real estate market has soon over a 100% rise in the use of drone technology.

The UAS/VSO program will provide coherent, aligned content with relevant technical training and skills to enhance careers in Transportation, Distribution and Logistics along with including competency-based applied learning for the job field after high school.

Will this proposal support programs that prepare students for future occupations and careers at K-20 institutions that have campuses in the disproportionately affected counties? If yes, please identify where the campuses are located and provide details on how the proposed programs will prepare students for future occupations and at which K-20 institutions that programs will be provided.

Yes, this program supports students for future occupations in Wakulla County and regionally. The campuses are located at each of the four (4) elementary schools in Wakulla County and also at Wakulla High School.

The prosed program at the grades 3-5 levels will help students enhance their ability to access information correctly online along with hone skills in computing, word processing, spreadsheet layout, web design database information and cybersecurity. An overall increase in technology skills and knowledge is the goal of the curricula.

The major goal of grades 9-12 UAS/VSO certification is to increase students' marketable skills and provide the opportunity for students to attain industry-recognized credentials.

Will this proposal provide participants in the disproportionately affected counties with transferable, sustainable workforce skills but not confined to a single employer?

Yes, due to the span of the program multiple employers will be affected. For example, in informational technology and aviation, they cross mingle with regard to IT moving throughout data discovery and all aspects of the current world. The more students can learn to navigate IT systems, the more functional they can become in the workforce, with the field of aviation being a top contender.

<u>Provide a detailed description of, and quantitative evidence demonstrating how the proposed project or program will promote:</u>

- Economic recovery
- Economic diversification
- Enhancement of the disproportionately affected counties
- Enhancement of a Targeted Industry

Economic recovery

Economic recovery can be measure by key benchmarks: consumer confidence, manufacturing, total retail sales, unemployment rate, and labor productivity, to name a few. (Gitis, B., Gray, G., 2015 State of The Economic *Recovery:* 5 Economic Indicators То Watch Retrieved from https://www.americanactionforum.org/research/state-of-the-economic-recovery-5-economicindicators-to-watch/). The items mentioned above are interconnected based on household income. The primary goals for this project are to educate the workforce without cost to the consumer and to generate consumer confidence, or people's willingness to buy items or make investments by increasing their overall mean household income. By following the Northwest Florida Forwards Strategy Report, WCSB can connect the talent assets of the region to specific industry clusters, including manufacturing (Northwest Florida Forward Strategy Report, pg 12). Aviation is a dynamic growing industry and skills can be developed in high school through this program. Industry certifications in UAS/VSO will increase from 0 to 5-10 certifications in the first year, with an anticipation of 25 certifications per year.

Economic diversification

The range of economic outputs will be measured by the increase in the number of industry certifications and jobs generated from the facility. Ultimately, the goal is to increase the number of programs housed close to Wakulla High School to create an even more diverse and unique presence in the region. The industry certifications will be directly tied to manufacturing and STEM related fields. See chart below.

	VSO	UAS
2019	0	0
2020	10	10
2021	20	20
2022	25	25
2023	30	30
2024	30	30

INDUSTRY CERTIFICATIONS

In addition, economic diversification will be achieved as students earn more than one certification along the way. They will be mentored to see what jobs would be available at each exit point along their

educational career routes, so the programs will appeal to students' varying degrees of interests and abilities.

Enhancement of the disproportionately affected counties

The main enhancements the affected counties will have are a highly trained workforce with transferable skills, plus an increase in employment rate. The graph below depicts the unemployment rate in Wakulla County, Florida. Wakulla hit an all-time high in unemployment in 2011/2012 and slowly is recovering *(FRED Economic Research, 2017, https://fred.stlouisfed.org/series/FLWAKU9URN)*. While unemployment rates are decreasing, now is the time to focus on an increase for median household incomes.

According to the Small Area Income and Poverty Estimates: 2016 (SAIPE) generated by the U.S. Census Bureau in November 2017, the median household income of Wakulla County in 2016 was between \$22,045 to \$38,958 with the national average being \$57,617 to \$67,967. The percent change in the median household income of Wakulla from 2015 to 2016 was -7.7 to -1.8. This helps create a 19.2 to 24.4% poverty rate for Wakulla while the rest of the nation was resting at a 14.0 to 19.1% poverty rate (Gann, С., Bowers, L., Mouser, J, Taciak, J. Small Area Income and Poverty Estimates:2016, https://www.census.gov/content/dam/Census/library/publications/2017/demo/p30-02.pdf)

WCSB is charged with the responsibility of educating its community and preparing their graduates for post-secondary education or the workforce. With additional workforce development programs in place not only will Wakulla see an increase in median household income, but may also move to a state of less poverty.



Enhancement of a Targeted Industry

Industries targeted in the Northwest Florida Forward strategic report all have one thing in common: they are STEM related fields. Science, Technology, Engineering and Math are the foundation of the future. Enhancement of these industries requires a sound base of instruction regarding critical thinking and problem solving skills. To bolster the economy and target areas in need, programs can be created. The talent pipeline for areas such as aerospace, finance, cyber security and advanced manufacturing are all listed as targeted industries. *(Northwest Florida Forward Strategy Report, pg. III)*. With the amount requested, WCSB will be able to target aerospace.

Standards in the UAS/VSO curriculum teach students aeronautical components, such as maintenance and testing of flight skills, to earn their certifications. The only way to enhance a current field is to train students to be diverse and to think in a manner conducive to preparing for future employment in high-demand, high wage areas.



February 6, 2019

Robert Pearce, Superintendent Wakulla County Schools 69 Arran Road Crawfordville, FL 32327

Dear Superintendent Pearce,

I am writing this letter of support for Wakulla County School Board and their efforts to establish an afterschool program for young students to engage in curriculum associated with telecommunications, electronics and multiple levels of software. This can only enhance the workforce in the future as these students move forward. It is our intention to provide support for these efforts, by providing professional guest speakers and lectures on real world examples that illustrate use of the students' newfound skills.

We are glad to contribute to student success in educational programs such as this, particularly the training to help students meet qualifications for certifications in advanced informational technology programs. This should bring valuable, measurable rewards for many students, along with the ability to secure a career in this area.

Please feel free to contact me with any questions at 850.410.6125 or mroddenberry@eng.famu.fsu.edu.

Sincerely,

Michelle Koddeeber

Michelle Rambo-Roddenberry, Ph.D., P.E. Associate Dean for Student Services and Undergraduate Affairs FAMU-FSU College of Engineering



May 9, 2019

Robert Pearce, Superintendent Wakulla County Schools 69 Arran Road Crawfordville, FL 32327

RE: Letter of Support Digital Tools/Industry Certification Enhancement Program

To Triumph Gulf Coast:

I am writing this letter of support for Wakulla County School Board and their efforts to establish a more complete program for young students to engage in curriculum associated with telecommunications, electronics and multiple levels of software. Inspired Technologies Inc. supports any and all energy to educate students in technological pathways for current and future career and technical certifications. This can only enhance the workforce in the future as these students move forward. It is our intention to fully support Wakulla County School Board with professionals speaking to the students, providing substance to the program and guest lecturing using real world examples on the use of their newfound skills.

We are committed to current and future generations of technological education and particularly interested is the vision for students to meet qualifications for certifications in advanced informational technology programs that bring valuable, measurable rewards to their ability to secure a career.

Sincerely.

Zack Dunlap

Director of Business Development Inspired Technologies Inc. 3058 Highland Oaks Terrace Tallahassee FL 32301