

**Program Administrator Report  
Triumph Gulf Coast Board Meeting  
December 17, 2020**

The Triumph Gulf Coast staff continues regular work with grantees on the implementation of 36 active projects totaling over \$240,739,500. Staff monitors and reviews projects for compliance and processes requests for funds on an ongoing basis.

Staff also continue to work with applicants and potential applicants, to review pre-applications, applications and to negotiate agreements.

The Auditor General's review continues to be ongoing, and staff continues to answer their requests for information.

**Pre-Applications**

As of Monday, December 14, 2020, Triumph Gulf Coast had received 240 Pre-Applications and Applications totaling \$1,787,978,237 in requests. One Pre-application was received between November 2, 2020 and December 14, 2020 totaling \$2,159,800.

Staff recommends Pre-Applications 235 and 242 as ineligible.

**Applications**

As of Monday, December 14, 2020, Triumph Gulf Coast had received 96 Applications totaling \$658,599,752 in requests.

**New Applications:**

233 IHMC, Center for Human Healthspan, Resilience and Performance	\$6,078,795	Escambia
234 Walton EDA, Woodlawn Industrial Park	\$471,500	Walton

**Triumph staff proposes that the Board approve the final agreement with:**

206 AMIkids Panama City Marine Institute, STEM Certificate Program	\$1,737,500	Bay
240 Santa Rosa BOCC, Santa Rosa Industrial Park East (SRIPE)	\$6,000,000	Santa Rosa

**Triumph staff proposes that the Board consider authorizing counsel and staff to negotiate a Grant Agreement with:**

230 Walton County School District	\$3,846,000	Walton
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**Triumph staff proposes that the Board consider authorizing counsel and staff to negotiate a Term Sheet with:**

233 IHMC, Center for Human Healthspan, Resilience and Performance	\$6,078,795	Escambia
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### **COVID-19 Amendment**

**Staff has reviewed and recommends accepting the following request to extend dates in a grant award agreement due to COVID-19 delays and anticipated delays:**

185 City of Panama City, Panama City Industrial Complex

### **November 2020 – December 10, 2020 Construction Reports**

Staff continues to review and approve construction bid documents, contracts, change orders and/or task orders for projects. Please see attached Construction Report and Site Visit reports provided by Mr. Randy Lewis for details.

### **Annual Grant Review**

Triumph Staff reviewed the information provided by Grantees with projects due for annual review under s. 288.8016 , F.S.

*s. 288.8016, F.S. Triumph Gulf Coast, Inc.; duties.*

*(3) Monitor, review, and annually evaluate awardees and their projects or programs to determine whether an award should be continued, terminated, reduced, or increased.*

**Staff recommends the Board accept a recommendation to continue to fund the following Infrastructure, Promotion and Workforce/Education grants**

**186 Gulf County Hurricane Michael Ad Valorem Relief is recommended by Staff to be deemed complete.**

#### **Infrastructure Grants**

43 Okaloosa County, Hwy 90 East Water and Sewer Expansion	\$1,500,000
46 Okaloosa County, Southwestern Crestview Bypass	\$64,100,000
49 Panama City Port Authority, PC Port Authority Eastern Terminal Development	\$10,000,000
72 Santa Rosa County, Whiting Aviation Park	\$8,523,655
120 City of Pensacola, Commercial MRO Campus Expansion	\$66,000,000
185 City of Panama City, Panama City Industrial Complex	\$20,000,00
190 Walton County, US Highway 331 Water and Sewer Extension	\$1,742,407

#### **Ad Valorem Grant**

186 Gulf County, Hurricane Michael Recovery, Ad Valorem	\$4,271,683.34
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#### **Promote Workforce and Infrastructure Grant**

213 Florida's Great Northwest, Education Research and Marketing	\$665,000
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#### **Workforce/Education Grants**

29 Wakulla School Board - Career and Technical Education	\$3,926,867
98 Walton Sheriff Voc/Tech Training Program	\$2,217,965
143 Bay District Schools - Haney HVAC Program	\$847,955
148 Gulf District Schools-Agri-Science Expansion	\$125,000
153 Gulf District Schools, Unmanned Systems	\$750,000

157 Franklin County School Board, Phase 1	\$2,327,322
180 Gulf District Schools, WHS Welding Program	\$250,000
187 Northwest Florida State College, Walton Works	\$2,763,716
198 Wakulla School Board, UAS/VSO Certifications	\$1,780,000
200 Franklin County School Board, Phase 2	\$1,215,000
202 Gulf Coast State College, Gulf/Franklin Campus Tech Center for Emer Resp Comms	\$5,147,750
207 Gulf Coast State College, Gulf/Franklin Campus Nursing Simulation Center	\$2,200,358
210 Gulf Coast State College, UAS Pilot Boot Camp for Exiting Military	\$2,259,063
215 Wakulla County School Board/Lively Tech, Airframe & Powerplant (A&P)	\$3,250,000
216 Northwest Florida State College, Airframe & Powerplant (A&P)	\$7,064,665
217 AMIkids Pensacola, Workforce Education	\$408,000
221 Locklin Technical School, Hurricane Michael Fast Track Certifications	\$182,000
222 Okaloosa Technical College, Hurricane Michael Fast Track Certifications	\$200,000
223 Emerald Coast Technical College, Hurricane Michael Fast Track Certifications	\$200,000
224 Wakulla County School Board/Lively Tech, Hurricane Michael Fast Track Certs	\$200,000
228 Pensacola State College, Infrastructure and Logistics Fast Track	\$74,000
229 Tallahassee Community College, Wakulla Campus Fast Track Infra and Log Fast Track	\$276,500

## **COVID-19 Extension Staff Recommendations**

*WHEREAS, TRIUMPH GULF COAST, INC., a Florida not-for-profit corporation ("Triumph"), and various parties (individually, a "Grantee," and collectively, the "Grantees") have previously entered into Grant Award Agreements (individually, an "Agreement," and collectively the "Agreements") with respect to certain projects described in each Agreement (the "Project"), pursuant to which Triumph approved a grant described in each Agreement (the "Grant"); and*

*WHEREAS, each Agreement contains deadlines for both completion of the Project and the satisfaction of certain Performance Metrics described therein; and*

*WHEREAS, federal and state emergency declarations related to the COVID-19 pandemic have limited certain activities of individuals, businesses, and governmental entities, including some or all of the Grantees;*

*WHEREAS, some or all of the Grantees have requested, or may request, extensions of deadlines in their Grant Award Agreement relating to completion of the Project and the satisfaction of Performance Metrics, and Triumph is willing to grant such extensions under certain terms and conditions.*

*NOW, THEREFORE, BE IT RESOLVED, Triumph hereby directs Triumph Staff to (i) prior to the next Triumph Board meeting on April 30, 2020, solicit requests from Grantees for extensions not to exceed six (6) months of deadlines in their respective Grant Award Agreements for completion of the Project and the satisfaction of Performance Metrics, and (ii) evaluate such requests and make recommendations to the Board at the April 30, 2020 Board as to whether such extensions of up to six (6) months should be granted individually or in a blanket fashion to all Grantees, with the Staff having the authority to make minor adjustments and clarifications to any extension requests.*

**Staff has reviewed and recommends accepting the following request to extend dates in a grant award agreement due to COVID-19 delays or anticipated delays:**

185 City of Panama City, Panama City Industrial Complex



RANDY LEWIS, AIA  
ARCHITECT/TRIUMPH G.C. CONSULTANT  
NCARB Certification: 66743  
Florida Registered Architect 11582  
211 John Knox Rd., 106, Tallahassee FL 32303  
randylewisaia@gmail.com

## Construction Items Reviewed Q4, 2020, November to Dec. 10, 2020, Annual Reports Reviewed

### #29 Wakulla School Board Career and Tech

- School Bus Maintenance Project Site Visit 8-28-20, to be completed early January
- Reviewed Contract Documents submittal for Welding Workshop.
- Reviewed the Annual Education Report. Construction of a new bus barn to allow for the addition of new classrooms and lab space for the career and technical education program is on schedule and almost completed. The Plans and Specifications for the addition of classrooms and lab space for the career and technical education program are being completed.

### #43 Okaloosa HWY 90 Sewer and Water

- Change Order for to Gator Boring for additional boring expense based on their original Contract unit pricing approved.
- Annual Report Reviewed. Construction progress appears ahead of revised construction completion schedule, Change Order approved by Triumph.

### #46 Okaloosa County Southwest Crestview Bypass

- Review ITB PW 65-20 SW Crestview By-Pass, and 6 addenda
- Reviewed Anderson Columbia bid documents.
- Reviewed the AGREEMENT BETWEEN OWNER AND CONTRACTOR FOR CONSTRUCTION CONTRACT for ITB PW 65-20- Southwest Crestview Bypass. (Phase V and East-West Connector), Recommend proceeding with Contract Award to Anderson Columbia, Inc..
- Annual Report Reviewed. Progress schedule delayed due to COVID-19 pandemic shut down FDEP and U.S. Army Corp. Engineers environmental / wet land permitting for months, permitting review has resumed.

### #49 Port Panama City Eastern Terminal

- Final Project Site Visit occurred 10-14-20
- Annual Report Reviewed. Construction complete, employment metrics delayed due to Hurricane Michael and COVID-19 pandemic, though recent new long term shipping contracts reversing trend.

### #72 Santa Rosa Whiting Aviation Park

- All gravity sanitary sewer is in ground, the storm pipe construction should begin in the coming weeks, with potable and fire protection water systems after that.
- To date \$1,822,633.35 has been expended.
- Annual Report Reviewed. The project appears to be progressing on budget and on schedule

#98 Walton County Sheriff Office/Emerald Coast Technical College

- AIA G107 submitted and Change Order approved.
- Review A/E Contract- discuss construction Grant Budget correction.
- I have reviewed the Annual Report and the most recent Contractor Pay Request approved by the Architect. The Contractor is completing construction of the driver training range. The plans and specifications for the new welding and HVAC training building are being completed and the contractor has been selected. COVID-19 pandemic and new siting for the classroom training facility has slowed the schedule though there has been continuous progress.

#120 Pensacola Airport, Project Titan

- Annual Report Reviewed. CMaR and A/E selection and contracts complete.
- Project generally on schedule though 6 month extension granted due to anticipated delays due to Hurricane Sally and COVID-19 pandemic.

#143 Haney HVAC

- Final Project Site Visit 10-14-20
- I have reviewed Annual Report. Construction is complete. Classroom and office furniture is in place. Students are receiving instruction in the newly renovated lab. Due to COVID safety concerns, the HVAC program continues to operate with a smaller than usual enrollment.

#157 Franklin School Board Phase 1

- Welding Lab Contract Document Plans and Specifications
- Construction site visit occurred, on schedule (modified). 10-14-20
- Reviewed the Annual Report. The Contractor is completing construction of the Welding Facility. The Request for Funding #3 from Franklin County Schools dated Sept. 30 is being supplemented with required invoicing and backup documentation for review and approval by Triumph.

#185 City of Panama City/Eastern Ship Building Group

- Aluminum Fab Building design-build bid and awarded, design / engineering in progress; PC/ESG to provide 3<sup>rd</sup> party A/E oversight/construction administration, agreement reviewed. Reviewed design-build package.
- Phase 1 Bulkhead; PC/ESG has provided Design Build Criteria Package, reviewed agreement, out to bid. Reviewed Pre-bid, addendum 3A, 4A, questions, answers; verified 3<sup>rd</sup> party professional construction administration.
- Whitaker Building Demo, reviewed, approved 11-6-20; Asbestos survey and 3<sup>rd</sup> Party A/E Agreement provided, reviewed; PC/ESG to provide 3<sup>rd</sup> party A/E oversight/construction administration. Reviewed contract bid and Anchor CEI award recommendation.
- Phase 2 Transfer Rail & Seawall reviewed; PC/ESG to provide Design Build Criteria Package.
- PC Attorney ensured compliance with PC Procurement Policy and Statutes.
- Annual Report Reviewed. Third party A/E professional selection for design-build packages complete. Whitaker Building demolition bid and award recommended. Phase I Bulkhead out to bid.
- Time extension due to anticipated delays due to COVID-19 pandemic requested by Grantee.

#187 Northwest Florida State College Walton Works Training Center of Excellence

- I reviewed the Annual Report.
- The College has completed renovations on the existing two buildings of the Chautauqua Center in DeFuniak Springs. Classes started in August 2020 without disruption. The new program courses will not start until spring, however EMT and Cyber Security are operating this fall term.
- Construction is nearing completion on the Industrial Trades building and Drone facility, which is slightly ahead of schedule.
- The fire tower is nearing completion at the Walton County Sheriff's Complex and appears will be done by the middle of January and the fire training will begin.

#190 Walton County US 331 Water and Sewer Economic Development Alliance

- DRMP Engineering selected to design and permit utilities extension.
- Annual Report Reviewed. Progress schedule delayed due to COVID-19 pandemic.
- COVID extension granted by Triumph

#191 Franklin County Apalachicola Regional Airport

- Reviewed RFQ for professional services.

#207 Gulf Coast State College Nursing

- Building plans approved for Nursing Simulation Lab modular building. 10-1-20
- Annual report reviewed.
- B-112 classroom remodel complete and has been equipped to deliver face-to-face instruction for up to 22 students.
- D-105 classroom remodel completed as a simulated acute care hospital environment with 7 individual hospital rooms, with each containing a simulation manikin, monitor, and mounted computers for electronic charting and medication administration.

#227 Port Panama City, Intermodal Distribution Center Expansion

- Term Sheet - reviewed contract amendment and CO threshold amounts.
- Task Order #2 to McNeil Carroll for engineering design has been reviewed and is acceptable.

#240 Santa Rosa Industrial Park East (STRIPE)

- Review grant agreement- contract / change order review threshold > \$350,000

## **2020 Review of Annual Grant Award Reports**

2020 brought a number of historic challenges to the Northwest Florida Triumph Gulf Coast region, the state of Florida and the global economy.

COVID-19 and a stronger than normal 2020 Hurricane season resulted in unprecedented school closures, reductions in classroom capacity, construction labor and material cost increases and a pause on infrastructure permitting following the suspension of State and Federal permitting field visits.

Recognizing the immediate impact of COVID-19 on Grantees, the Triumph Board held a special meeting in April 2020, resulting in an offer to amend the end date of Award Agreements negatively impacted by COVID-19.

Despite this unprecedented year, Triumph Gulf Coast continued to execute new grant awards and Grantees continue to implement projects and programs that will yield long term economic transformation for the region.

As of this month, Triumph Gulf Coast is actively managing 36 grant awards totaling over \$240,739,500. In order to meet statutory compliance requirements, Triumph staff monitors, reviews and processes requests for funds on an ongoing basis. By the end of 2020, it is expected there will be two additional executed grants.

Triumph Staff reviewed the information provided by Grantees with projects due for annual review under s. 288.8016 , F.S.

*s. 288.8016, F.S. Triumph Gulf Coast, Inc.; duties.*

*(3) Monitor, review, and annually evaluate awardees and their projects or programs to determine whether an award should be continued, terminated, reduced, or increased.*

**Staff recommends the Board accept a recommendation to continue to fund the following Infrastructure, Promotion and Workforce/Education grants.**

**186 Gulf County Hurricane Michael Ad Valorem Relief is recommended by Staff to be deemed complete.**

### **Infrastructure, Ad Valorem, Promotion Annual Report Reviews**

#### **43 Okaloosa County, U.S. Highway 90 Water & Sewer Extension Triumph Grant Award - \$1,500,000**

Construction broke ground in July of 2020 on 4.3 miles of water and sewer line construction on U.S. Highway 90 to the industrial gigasite at the Shoal River Ranch site. At the end of October 2020, the project was 31% complete. The County requested, and was granted, an amendment that extended the date of project completion due to COVID-19 related labor shortages. The construction part of the project is on track to be completed during the extension time.

The Economic Development team continues to market the site and work with interested parties.

**46 Okaloosa County, Southwestern Crestview Bypass  
Triumph Grant Award - \$64,100,000**

During 2020, Okaloosa County secured the final matching commitments at the local level and from the Florida Department of Transportation. The project's design is now 100% complete, all right-of-way has been acquired and contracting for the construction will be completed by December 31 in accordance with the Agreement. Due to COVID-19 suspension of field visits by FDEP and the Army Corp, the project's permitting timeline has been delayed. The County requested, and was granted, an amendment that extended the date of project completion due to COVID-19 related delays.

The metric for this project is the creation of 1300 new job in the EMSI Sector 901200, Federal Government, Military, on top of the 243 new jobs that were projected to be created in the sector by 2029. The sector also includes private sector defense contractors. According to EMSI, 1,036 new jobs were created in the sector in Okaloosa County during the past 12 months.

**49 Port Panama City, Eastern Terminal Expansion  
Triumph Grant Award - \$10,000,000**

Triumph's first project, the expansion of Port Panama City's Eastern Terminal, has completed construction efforts. The Port is focused on continued business recovery and growth following Hurricane Michael and revised growth projections due to COVID-19 impacts on the economy.

This project has three options for performance metrics, with a requirement to meet only one of the three. The metric most impacted by Hurricane Michael and COVID-19 is the metric to generate 148 new port activity jobs of which 53 have been generated and creation of 250 private manufacturing jobs of which commitments pre-COVID-19 were at 100. The Port is seeing projected growth in the two other performance areas including new cargo activity and additional port revenues. They expect to meet the at least one metric while focusing on all three.

**72 Santa Rosa County, Whiting Aviation Park Site Readiness  
Triumph Grant Award - \$8,523,655**

Infrastructure improvements to Whiting Aviation Park began in May 2020 with an anticipated completion date of early 2021. The site has been cleared; construction of sewer infrastructure is underway to be followed by construction of water infrastructure.

With Leonardo Helicopters commitment to opening a helicopter support center at the Aviation Park Santa Rosa is on track to meet its performance metric requirements.

**120 City of Pensacola, Pensacola Airport Infrastructure  
Triumph Grant Award - \$66,000,000**

In January of 2020 the City of Pensacola secured the final financial commitment for the project with a Governor's Job Growth Grant Fund award. Preliminary planning has begun for design and development of Triumph funded hangars 3 and 4, support services center and administrative office space. Planning also includes alignment of scope and budget with Partner funded hangars 1 and 2.

The City requested and was granted a Triumph Agreement extension due to COVID-19 impacting the project's overall timeline. The project continues to be on schedule at this time, however Hurricane Sally recovery impacts to the construction industry are closely being monitored.

**185 City of Panama City / Eastern Shipbuilding Group (ESG) Infrastructure Improvements  
Triumph Grant Award - \$20,000,000**

During 2020 construction on a number of facilities funded by the state through the Florida Department of Transportation were completed including the USCG Project Resident Office where 80 USCG personnel now work full time. The upland infrastructure improvements at the new outlifting facility located in Gulf County are also nearing completion. Projects to be funded by Triumph are in various stages of the bidding process with the first one currently being constructed. The City has applied for a Triumph Agreement extension due to COVID-19 impacts on the project's construction timeline.

ESG is in the process of constructing OPC's #1 and #2. Construction is currently on schedule and delivery of OPC #1 is expected in late 2022, with OPC #2 delivery following approximately one year later. ESG was also awarded the contract for the Long Lead Time Equipment (LLTM) for OPC #3 in March 2020. The USCG is currently on schedule for an award of the construction of OPC #3 in March of 2021 and will also award the LLTM contract for OPC #4 at that time.

The OPC program is fully funded through fiscal year 2020 and continues to receive wide bipartisan support in Congress, as the need to replace the existing aged medium endurance cutter fleet remains the USCG's top acquisition priority.

With the construction of the first two cutters underway, ESG reports it has created 660 of the 900 agreed to jobs.

**190 Walton County, US Highway 331 Water and Sewer Extension  
Triumph Grant Award - \$1,742,407**

The County's design firm has completed 90% construction plans and anticipates advertising for bids the end of 2020. Groundbreaking of the water and sewer extensions to the Commerce Park is anticipated in early 2021 with an estimated completion date of mid-Summer 2021. The County requested and was granted a Triumph Agreement extension due to COVID-19 impacts on the project's timeline.

Due to the soon to be available sewer and water, the County and Economic Development Alliance have sold a 10 acre parcel of land to manufacturing company and a 5 acre parcel to an unmanned aerial vehicle manufacturer interested in the proximity to Eglin Air Force Base. The jobs created at these businesses will be submitted towards the 100 new jobs metric for this project.

**186 Gulf County Hurricane Michael Ad Valorem Relief (FINAL REPORT ON PROPOSAL)  
Triumph Grant Award - \$4,271,683.34**

Following Hurricane Michael, the Triumph Board granted funds to the Gulf County Board of County Commissioners to assist in offsetting Ad Valorem losses in the County, at the Gulf County School Board, and in the cities of Port St. Joe and Wewahitchka. Each entity entered into an interlocal agreement with Gulf County to satisfy the terms and uses included in the Agreement and the County distributed the funds accordingly.

All funds have been appropriately allocated per the Triumph Gulf Coast Grant Award Agreement. The Grant Award is complete.

**213 Florida's Great Northwest, Education Research and Marketing Grant  
Triumph Grant Award - \$665,000**

In March of 2020, Florida's Great Northwest (FGNW) executed a grant to perform labor supply and demand analysis and to market the workforce and infrastructure assets of the Triumph Region. FGNW subcontracted with the research firm ABLE Operations to conduct the study which continues to uncover and quantify specific desirable workforce strengths in the region.

The marketing campaign is also underway and will incorporate the research outcomes described above. Following a national request for proposal process for Phase 1, VisionFirst Advisors was selected by Florida's Great Northwest to lead the marketing campaign. Under the direction of FGNW's Marketing Committee, VisionFirst has begun speaking with the region's economic development, education and workforce stakeholders as well as conducting field visits in the region.

The grant includes an additional workforce research component that will analyze data housed in the Florida Department of Education's education data warehouse. It is anticipated that this work will begin in early to mid-2021.

***191 Franklin County, Apalachicola Airport, \$1,059,000 (Newly Executed Grant - No Report this Year)***  
***227 Port Panama City, Intermodal Distribution Center Expansion, \$3,000,00 (Newly Executed Grant - No Report this Year)***

**Workforce/Education Annual Report Reviews**

**29 Wakulla School Board - Career and Tech  
Triumph Grant Award - \$3,926,867**

The Digital Tools components of the project have exceeded expectations and have also exceeded the metrics. The HVAC and Automotive Repair programs, also funded by this Triumph grant, have yielded industry certifications but at a slower rate than originally anticipated due to COVID-19 required instruction changes. 560 of 410 certifications have been earned.

Construction of a new bus barn to allow for the addition of new classrooms and lab space for the career and technical education program is on schedule.

**98 Walton Sheriff Voc/Tech Training Program  
Triumph Grant Award – \$2,217,965**

The program currently has a 96% pass rate. The CDL portion of the project is on schedule however, construction delays due to COVID-19 and Hurricane Sally have impacted the project's timeline at Emerald Coast Technical College. 89 of 502 certifications have been completed.

**143 Bay District Schools - Haney HVAC Program**  
**Triumph Grant Award - \$847,955**

Students are receiving instruction in the newly renovated HVAC lab funded by the Triumph grant. The program has seen steady enrollment. However, due to COVID-19 classroom safety requirements, the HVAC program is currently operating with a smaller than usual number of students. 309 of 815 certifications have been completed.

**148 Gulf District Schools-Agri-Science Expansion**  
**Triumph Grant Award – \$125,000**

COVID-19 school closures and the resulting impact on the number of students returning to the classroom have slowed the progress of the program. However, since the reopening of schools this fall, students have completed six of 90 certifications.

**153 Gulf SD Unmanned**  
**Triumph Grant Award – \$750,000**

COVID-19 school closures, the resulting impact on the number of students returning to the classroom and size of school population generally has slowed the progress of the program. However, since the reopening of schools this fall, students have completed nine of 525 certifications.

**157 Franklin County School Board Phase 1**  
**Triumph Grant Award – \$2,327,322**

This project provided funds for welding, nursing and digital tools industry certifications. The new welding facility is under construction and is anticipated to be completed on time for January 2021 occupancy. 570 of 777 certifications have been completed.

**180 Gulf District Schools WHS Welding Program**  
**Triumph Grant Award - \$250,000**

This is a new program that requires 335 hr of instruction prior to students taking the first certification exam. Delays including COVID-19 and tropical weather school closures have contributed to a slow start for the program which will result in 50 industry certifications. However, a number of students are already gaining part time work with local welders as they continue to work through the certificate program.

**187 Northwest Florida State College - Walton Works**  
**Triumph Grant Award – \$2,763,716**

As a new program, much of the project to date has focused on construction activities and academic program development. The EMT and Cyber Security courses have begun, while the completion of the Industrial Trades, Drone and Fire Safety facilities is expected this winter. 127 of 1,570 certifications have been completed.



**198 Wakulla School Board UAS/VSO Certifications  
Triumph Grant Award – \$1,780,000**

Students began the program in January of 2019. However, due to COVID-19 school closures the classes were put on hold until the 2020 school year. Currently, 80 students are enrolled in the program with industry certification tests scheduled for December 2020. The first 2 of 350 certifications have been completed at this time.

**200 Franklin County School District Phase 2  
Triumph Grant Award – \$1,215,000**

Phase 2 of the Franklin School District project includes UAS/UAV, EMT/EMR and additional digital tools certifications. COVID-19 school closures and the resulting impact on the number of students returning to the classroom has slowed the progress of the project. The District plans to request a COVID-19 amendment to extend the end date of their agreement. 20 of 410 certifications have been completed.

**202 GCSC - Gulf Campus Tech Center for Emergency Response Communications  
Triumph Grant Award – \$5,147,750**

The project was executed in August of 2020. Specific, necessary equipment is in the process of being ordered and manufactured. The project is currently on track to reach 763 certifications.

**207 GCSC Gulf/Franklin Campus Nursing Simulation  
Triumph Grant Award - \$2,200,358**

This project was executed in January of 2020 and construction of a new Nursing Lab is underway. Students continue to enroll and reenroll, however due to COVID-19 and other unforeseen impacts of decline in population, the program has seen enrollment decreases and project delays. 28 of 289 certifications have been completed.

**210 GCSC UAS Pilot Boot Camp for Exiting Military  
Triumph Grant Award – \$2,259,063**

The inaugural class took place during the summer of 2020 with 21 certificates earned. Lessons learned are being implemented to increase enrollment including extending the course to 8 weeks so GI Bill or other veteran benefits can be used by interested participants. 21 of 700 certifications have been completed.

**215 Wakulla/Lively A&P  
Triumph Grant Award – \$3,250,000**

This project was executed in September of 2020 and is on track for students to start in August of 2021.

**216 NWFSC A&P  
Triumph Grant Award – \$7,064,665**

This project was executed at the end of June of 2020. Renovations of the facility (not being funded by Triumph) are on track to be completed in December 2020. Staff are being hired and equipment is being sourced and ordered. The project is on track.

**217 AMIkids Pensacola, Workforce Education  
Triumph Grant Award - \$408,000**

This project was executed in September of 2020 and will result in NCCER OSHA, Core and Carpentry industry certificates as well as CDL licenses. Students began course work immediately and the first industry certifications are on track to be earned by the end of 2020.

**221 Locklin Technical School Hurricane Michael Fast Track Certifications  
Triumph Grant Award – \$182,000**

This project was executed June 30, 2020 and classes started immediately in July. The second class of students will earn additional certifications by the end of 2020. The project is on schedule and will result in Pipefitting and HVAC industry certifications. 16 of 36 certifications have been earned.

**222 Okaloosa Technical College Hurricane Michael Fast Track Certifications  
Triumph Grant Award – \$200,000**

Executed in July 2020, this project expects to meet or exceed 50% of its 40 industry certifications goal by the end of 2020.

**223 Emerald Coast Technical College Hurricane Michael Fast Track Certifications  
Triumph Grant Award – \$200,000**

Executed in June of 2020, this project will certify students in HVAC and Electricity. Classes and certificate testing are ongoing.

**224 Wakulla County School Board/Lively Tech Hurricane Michael Fast Track Certifications  
Triumph Grant Award – \$200,000**

This Pipefitting Fast Track program began in the fall of 2020 with certificate testing currently scheduled for the first class of students.

**228 Pensacola State College Infrastructure and Logistics Fast Track  
Triumph Grant Award – \$74,000**

Executed in July of 2020, the project encountered a slight delay due to Hurricane Sally. However, students have been eager to participate and a number of the 12 contracted CDL licenses are expected by the end of 2020.

**229 Tallahassee Community College, Fast Track Infrastructure and Logistics Fast Track  
Triumph Grant Award – \$276,500**

Executed in June of 2020, this project expands TCC's Masonry and CDL license program to Wakulla County. Students are enrolled in the program with certificate testing expected in late 2020 and early 2021.



# OKALOOSA COUNTY WATER & SEWER ENGINEERING

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Activity Progress Report For:

**Triumph Gulf Coast, Inc.**

<b>Triumph Project No.:</b>	43
<b>Project Title:</b>	Okaloosa County Hwy 90 East Water & Sewer Expansion
<b>Grantee Name:</b>	Okaloosa County
<b>Grantee's Grant Manager:</b>	Jane Evans
<b>Reporting Period:</b>	April - June 2020

**Provide the following information for all topics identified in the Grant Agreement:**

Summarize the work completed within each topic for the reporting period. Provide an update on the estimated completion of work for each reporting period and an explanation for any anticipated delays or problems encountered. Use the format provided below.

**Progress of Design and Permitting**

- Progress for this reporting period:
  - Design and Permitting is 100% complete. The Engineer (POLY, Inc.) is addressing any design issues that arise during construction on an as-needed basis.

**Progress of Construction**

- Progress for this reporting period:
  - With design and permitting complete, the construction of this project was initiated during this reporting period. The Contractor (OCWS) has installed approximately 5,000 feet of 12" water main from the Shoal River east to Four Lakes Road. With approximately 20,000 feet of water main in total, the water main portion of the project is approximately 25% complete. OCWS has also installed approximately 5,800 feet of 12" sewer force main from the railroad crossing to Jericho Road. With approximately 15,000 feet sewer force main in total, the sewer force main portion of the project is approximately 39% complete. OCWS's directional bore/jack-and-bore sub-contractor (Gator Boring and Trenching, Inc.) has completed two of the eleven total bores on the project. Based on the work completed through June 30, 2020, the construction of the total project is approximately 31% complete.
- Identify any delays or problems encountered:
  - Some minor construction delays have been experienced due to shortages of labor as a result of the current COVID-19 epidemic. No work stoppages have been required, but the labor shortages have resulted in temporary periods of decreased production. These delays are not currently anticipated to impact the "Completion Deadline" but may necessitate an extension of the "Contract Time" as set up in the County's Bid Documents.

**Cost of Project Incurred To Date**

- Progress for this reporting period:
  - A summary of total costs through June 30, 2020, is included on the following table:

Labor	41,952.85
Equipment	31,561.42
Engineering	159,416.50
Permitting (in DRP 1)	7,820.00
Permitting (Not in DRP 1)	23,300.00
Legal Advertising	290.97
Materials - Encumbered	674,169.07
Total through 6/30/2020	938,510.81

**Indicate the completion status for the following tasks (if included in the Grant Work Plan):**

- Design (Plans/Submittal): 30% ☐, 60% ☐, 90% ☐, 100% ☒
- Permitting (Completed): Yes ☒, No ☐
- Construction (Estimated): 31%

This report is submitted in accordance with the reporting requirements of the above Triumph Project number and accurately reflects the activities associated with the project.

 Grants-Resort Manager  
Signature of Grantee's Grant Manager

7/30/2020  
Date



# Board of County Commissioners

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State of Florida

October 23, 2020

Honorable Don Gaetz, Chairman  
Triumph Gulf Coast, Inc.  
Attn: Susan Skelton, Executive Director  
P.O. Box 12007  
Tallahassee, FL 32317

Re: #46 Southwestern Crestview Bypass  
Okaloosa County, Florida  
2020 Annual Report

Dear Chairman Gaetz,

Please accept the following Initial Annual Report for progress since the award date of December 3, 2019 (project status provided by Steven R. Schmidt, Surtax Project Manager, and Nathan Sparks, Executive Director of the Economic Development Council of Okaloosa County):

Work on the Southwestern Crestview Bypass dates back as far as 2007, with the Preliminary Design and Environmental study conducted by HDR, Inc., and continued through final design and beginning of construction of Phases I-III, the widening of P.J. Adams Parkway from Hwy 85 to Wild Horse Drive, just prior to the execution of the Grant Award Agreement between Okaloosa County and Triumph Gulf Coast, Inc. That Grant Award has had an enormous impact on the progress of the entirety of the project, providing both the financial and motivational impetus to move forward at a nearly unparalleled pace, despite the challenges posed by changes in railroad ownership and the Covid 19 pandemic. Okaloosa County is extremely grateful for the partnership forged by Triumph Gulf Coast, Inc., and is proud to report the following progress in just over ten (10) months since the execution of the Grant Award.

## Funding

Shortly after execution of the Grant Award, Okaloosa County undertook a Bond Refinancing Issuance, secured by half-cent sales tax, with infrastructure surtax revenues committed to cover the debt service payments for the new portion of the refinancing through 2029, in order to provide an additional \$25 million in funding for the overall project. That, combined with previously committed County and City Infrastructure Surtax funding, CIP funds (funded through local option gas tax revenues) and TIFF funds, raised the County's commitment to the project to just over \$43 million.

When the Florida Department of Transportation included its funding commitment for the I-10 interchange portion of the project in its 5 year work plan, the plan was approved and appropriated by the Florida Legislature, and the budget was signed by the Governor without change to the appropriation, the first contingency to the Grant Award was met.





# Board of County Commissioners

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## Design

Immediately following the Grant Award, the County accelerated its efforts in all phases of the design of the project, with special emphasis on finalizing the line and grade for completion of the right-of-way requirements. The right-of-way requirements were substantially set in February, 2020. As of this writing, the final design for the entire project is 100% complete, including full construction plans for Phase IV, Phase V and the East-West Connector.

## Right-of-Way Acquisition

Because of the focus on substantially completing the right-of-way definition during the design phase, negotiation for acquisition of parcels began in February 2020. As of this writing, all private parcels (not already owned by the County or the City) necessary to construct the project have been acquired through negotiation or by process of eminent domain. Those portions of the right-of-way to be maintained after construction by the County or City, respectively, have been identified and addressed in an Interlocal Agreement which is in the late stages of approval by both the County and the City.

Acquisition of rights to construct the bridge over the railroad proved to be challenging, since CSX had recently sold the rail corridor to Florida Gulf & Atlantic Railway. Communications were difficult and mostly handled initially by third-party consultants. Acquisition had to be in form of aerial rights, with specific elevations of the encroachment delineated across the span of the horizontal right-of-way limits. Partway through that process it was discovered that CSX had actually retained the aerial rights in the conveyance to FG&A, resulting in the requirement to secure approvals of both the current and prior owners; the former for easement/right of entry for maintenance and the latter for three-dimensional area for aerial encroachment. Although challenging, the County has been able to reach agreements with both railroad companies for purposes of the construction of the bridge over the railroad.

## Permitting

The permitting process, as expected, has proven to be the most difficult aspect of the development process to date. Ideally, wetland mitigation efforts were intended to be secured through the Gin Hole Mitigation Bank, which was on a permitting track substantially parallel to the County's roadway efforts. The Covid 19 pandemic played an unexpected hand in effectively stopping progress on both the County's wetland permit reviews and the Mitigation Bank permitting when both the US Army Corp of Engineers (USACE) and Florida Department of Environmental Protection (FDEP) ceased field/project visits by staff in response to the virus. That effectively shut down the wetland permitting processes. While USACE has recently indicated their staff is allowed to make field visits, they also indicated emergency projects resulting from Hurricane Sally will take priority. This remains a large hurdle, and one over which County staff has little, if any, control.

## Contracting

After design of Phase IV of the project was complete, it was determined that project timing and economies of scale might provide the best result by allowing the contractor for Phases I-III, C.W.



## Board of County Commissioners

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Roberts Contracting, Inc., to add Phase IV to its existing contract. The proposal for the Phase IV portion of the project is pending. The County went out for separate bid for the Phase V and East-West Connector portions of the project; three responsive bids were received by responsible bidders. The County is in the process of selecting the apparent low bidder, Anderson Columbia, and intends to consummate the contract prior to December 31, 2020, effectively meeting the requirements of the second contingency to the Grant Award.

### Economic Metrics

Nathan Sparks, Executive Director of the Economic Development Council of Okaloosa County, provided the following perspective on the status of the Economic Metrics requirement of the Triumph Grant Agreement:

Triumph requirement is the creation of 1300 net new jobs within EMSI Sector 901200 during the 10-year timeframe between 2019 and 2029. The 1300 jobs must be over and above the 243 jobs that EMSI projects will be created "naturally" during the defined 10-year timeframe. Per Okaloosa County's Triumph Grant Award Terms Sheet, the starting point / baseline for EMSI Sector 901200 was 16,052 existing workers in Q3 2019. Taking this figure, along with the projected growth of 243 jobs within this sector by 2029, the forecasted workers for EMSI Sector 901200 by 2029 is 16,347. The agreed upon 1,300 increase in sector 901200 over baseline means that by 2029, the EMSI sector 901200 needs to exceed 17,595, (i.e., baseline projected growth of 243 from the 2019 base of 16,052, plus incentivized growth of 1,300).

As referenced in the attached report for EMSI Sector 901200, this sector now employs 17,088 individuals in Okaloosa County – an increase of 1,036 over the past 12 months. As a result, only 507 jobs within EMSI Sector 901200 remain to be created for the performance metric to be satisfied.

Sincerely,

A handwritten signature in black ink, appearing to be "Trey Goodwin", written over a horizontal line.

Commissioner Robert A. "Trey" Goodwin III  
Chairman, Okaloosa County Board of County Commissioners

Attachment: 901200 EMSI Occupation Report Okaloosa County.pdf

# Parameters

## Industries:

Code	Description
901200	Federal Government, Military

## Regions:

Code	Description
12091	Okaloosa County, FL

Timeframe: 2014 - 2020

Datarun: 2020.4 - QCEW Employees, Non-QCEW Employees, and Self-Employed



# Federal Government, Military in Okaloosa County, FL

Federal Government, Military (NAICS 901200):

This EMSI-defined industry comprises all branches of the United States military.

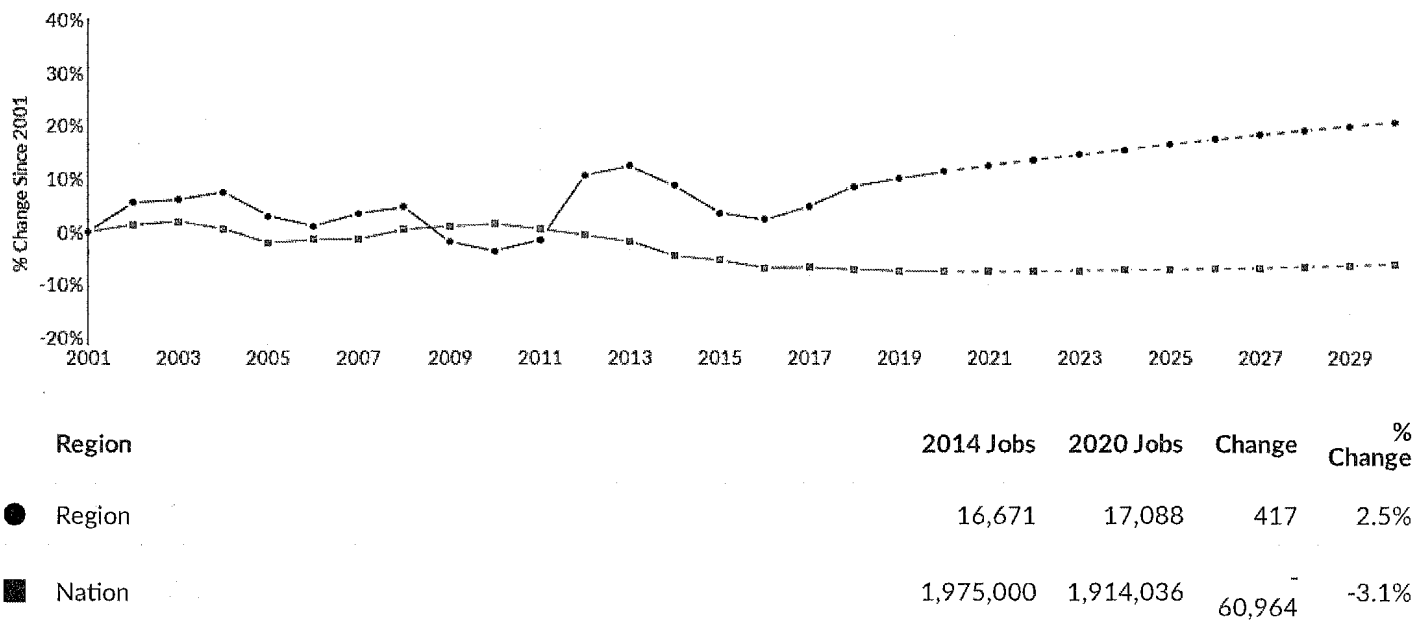
## Industry Summary for Federal Government, Military

17,088 Jobs (2020) 1,224% above National average	+2.5% % Change (2014-2020) Nation: -3.1%	\$72,621 Avg. Earnings Per Job (2020) Nation: \$50,710
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## Industry Detail

Payrolled Business Locations (2020)	0
Jobs Multiplier	2
Unemployed	Only Available for 2-Digit

## Regional Trends



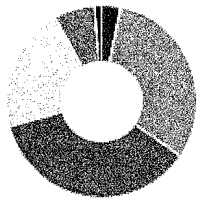
## Occupations Employed by this Industry

Description	Employed in Industry (2020)	% of Total Jobs in Industry (2020)
Military-only occupations	8,409	49.2%
Logisticians	572	3.3%
Aircraft Mechanics and Service Technicians	504	3.0%
Police and Sheriffs Patrol Officers	382	2.2%
Airline Pilots, Copilots, and Flight Engineers	346	2.0%

## Industry Gender Breakdown

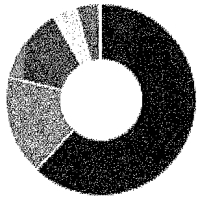


## Industry Age Breakdown



Age	2020 Jobs	2020 Percent
14-18	545	3.2%
19-24	5,371	31.4%
25-34	6,187	36.2%
35-44	3,600	21.1%
45-54	1,185	6.9%
55-64	198	1.2%
65+	2	0.0%

## Industry Race/Ethnicity Breakdown



Race/Ethnicity	2020 Jobs	2020 Percent
White	10,581	61.9%
Hispanic or Latino	2,879	16.8%
Black or African American	2,195	12.8%
Asian	684	4.0%
Two or More Races	680	4.0%
Native Hawaiian or Other Pacific Islander	52	0.3%
American Indian or Alaska Native	16	0.1%

## Gross Regional Product (GRP)

\$1.2B Earnings (2019)	\$2.1B Property Income (2019)	\$0 Taxes (2019)	\$3.3B Total GRP (2019)
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## Industry Requirements

Purchases from	In-region Purchases	Imported Purchases	Total Purchases
Aircraft Manufacturing	\$104,833,367	\$295,235,251	\$400,068,618
Petroleum Refineries	\$0	\$245,189,443	\$245,189,443
Engineering Services	\$209,682,169	\$2,084	\$209,684,254
Computer Systems Design Services	\$97,364,130	\$99,239,011	\$196,603,141
Data Processing, Hosting, and Related Services	\$14,325,838	\$169,763,253	\$184,089,091

## Top Regional Businesses

No regional businesses matching your criteria were returned.

# Appendix A - Data Sources and Calculations

## Industry Data

Emsi industry data have various sources depending on the class of worker. (1) For QCEW Employees, Emsi primarily uses the QCEW (Quarterly Census of Employment and Wages), with supplemental estimates from County Business Patterns. (2) Non-QCEW employees data are based on a number of sources including QCEW, Current Employment Statistics, County Business Patterns, BEA State and Local Personal Income reports, the National Industry-Occupation Employment Matrix (NIOEM), the American Community Survey, and Railroad Retirement Board statistics. (3) Self-Employed and Extended Proprietor classes of worker data are primarily based on the American Community Survey, Nonemployer Statistics, and BEA State and Local Personal Income Reports. Projections for QCEW and Non-QCEW Employees are informed by NIOEM and long-term industry projections published by individual states.

## Input-Output Data

The input-output model in this report is Emsi's gravitational flows multi-regional social account matrix model (MR-SAM). It is based on data from the Census Bureau's Current Population Survey and American Community Survey; as well as the Bureau of Economic Analysis' National Income and Product Accounts, Input-Output Make and Use Tables, and Gross State Product data. In addition, several Emsi in-house data sets are used, as well as data from Oak Ridge National Labs on the cost of transportation between counties.

## Staffing Patterns Data

The staffing pattern data in this report are compiled from several sources using a specialized process. For QCEW and Non-QCEW Employees classes of worker, sources include Occupational Employment Statistics, the National Industry-Occupation Employment Matrix, and the American Community Survey. For the Self-Employed and Extended Proprietors classes of worker, the primary source is the American Community Survey, with a small amount of information from Occupational Employment Statistics.

## DatabaseUSA.com Business-Level Data

Data for individual businesses is provided by DatabaseUSA.com, which maintains a database of more than 14 million U.S. business entities. Note that in aggregate it will not be consistent with Emsi labor market data due to differences in definitions, methodology, coverage, and industry/geographic classification.

## State Data Sources

This report uses state data from the following agencies: Florida Department of Economic Opportunity



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## PORT PANAMA CITY

October 28, 2020

Chairman Don Gaetz  
Triumph Gulf Coast  
P.O. Box 12007  
Tallahassee, Florida 32317

Re: Annual Report on East Terminal Expansion

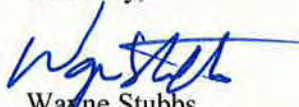
Dear Chairman Gaetz,

Please find enclosed the second annual report on the East Terminal project. In spite of the hurricane and the coronavirus pandemic, we continue to make progress on all three of the performance metrics in our agreement.

It is a little early to predict whether we will achieve all three goals prior by the deadline. However, we have invested the Triumph funds in valuable long-term economic infrastructure which will provide economic benefits well beyond the initial goals for several generations.

The Panama City Port Authority is grateful for the support of Triumph Gulf Coast and looking forward to constructing the new project recently approved by the Triumph Board at our Intermodal Distribution Center.

Sincerely,



Wayne Stubbs  
Executive Director

Cc: Cori Henderson  
Enclosures

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**Panama City Port Authority & Foreign Trade Zone 65**

One Seaport Drive • Panama City, Florida USA 32401  
850/767-3220 • Fax: 850/767-3235  
[www.portpanamacityusa.com](http://www.portpanamacityusa.com)

October 30, 2020

## **Port Panama City's Annual Report on the East Terminal Expansion Project**

The grant agreement between the Panama City Port Authority and Triumph Gulf Coast requires the Port Authority to achieve one of three performance measures. This report provides an update of the Port's progress towards achieving these goals.

### **New Jobs**

The Port agreed to generate 148 new jobs directly related to traditional port activity and another 250 port-related manufacturing jobs within three years from the completion of the warehouse. Because of Hurricane Michael, completion of the warehouse was delayed until November 2019, establishing November 2022 as the deadline for the additional jobs created.

In the first full year of operations at the East Terminal, we handled seventeen ship calls and 94,000 tons of cargo. Based on the Port's 2015 study of the direct jobs related to specific cargo activity, this level of activity would equate to 53 full-time jobs. The Port's goal is to handle 300,000 tons per year at the East Terminal by November 2022, which will produce the 148 jobs.

Because of the uncertainty of the economy we are only projecting 100,000 tons at the East Terminal again next year. We did handle 35,000 tons in a single month last year and are confident the higher levels of cargo activity will come as the economy improves.

The port-related manufacturing jobs have not materialized because on a number of headwinds including Hurricane Michael impacts on the area, the collapse in the oil markets (hurting two of our on-port manufacturing tenants) and the COVID-19 crisis. Two new companies, AirTemp and Clark & Son, have announce a combined 100 new jobs. However, because of the COVID pandemic, both have delayed their ramp up and have only employed 15 people so far. On the other hand, Aadvantage North America, another tenant in the Port's Intermodal Distribution Warehouse, expects to add 35 jobs in the next few months.

### **New Cargo Activity**

We are committed to adding 500,000 tons of new cargo activity at both facilities combined by November 2024. So far we are up around 80,000 tons over our 2018 baseline of 1,700,000 tons. Next year we are budgeting 80,000 tons of growth leaving 340,000 tons to be added. However, the anticipated new business at the East Terminal over the next three years should contribute most of the new tons needed. Also, we are working on a project to add 300,000 tons of additional wood pellet exports at the West Terminal.

### **Additional Port Revenues**

Our goal is to increase Port revenues from our 2018 baseline of \$15 million to \$18 million by November 2024. Despite the hurricane and the COVID crisis we have added \$1 million in revenues and should be able to add another \$2 million over the next three years, based on the tonnage growth discussed above.

### **Summary**

We are clearly in uncertain economic times and would like to be a little further along on our goals, especially the port-related manufacturing jobs. However, even in these times, we are making with reasonable progress on each goal and have a realistic opportunity to achieve all three by the original deadline.





## SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

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ROBERT A. "BOB" COLE, District 2  
W. D. "DON" SALTER, District 3  
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R. LANE LYNCHARD, District 5

DAN SCHEBLER, County Administrator  
ROY V. ANDREWS, County Attorney  
MARK MURRAY, Asst. County Administrator

October 31, 2020

Triumph Gulf Coast, Inc.  
P.O. Box 12007  
Tallahassee, FL 32317

RE: Annual Report for Project #72 Whiting Aviation Park

Dear Chairman Gaetz and Triumph Board Members:

In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #72 Whiting Aviation Park. A grant agreement was executed on January 17, 2019 providing \$8,523,655 in Triumph funding for infrastructure improvements to Whiting Aviation Park. The completion deadline (grant end date) is December 31, 2021.

We are happy to report that the project is progressing on budget and according to schedule. Design was completed in February 2019. Construction commenced in May 2020 with an anticipated completion date of early 2021. Metrics for the project include meeting one of the following criteria within three years of project completion: (a) creation of 200 net new jobs greater than 150% of the average county wage; (b) creation of 300 net new jobs at greater than 115% of the average county wage; or (c) \$25,000,000 in capital investment. Santa Rosa EDO is on track to satisfy the metric requirements, as evidenced by Leonardo Helicopters committing to opening a helicopter support center at the Aviation Park. Further details are included in the third quarter report attached.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at [Shannon@santarosa.fl.gov](mailto:Shannon@santarosa.fl.gov) with any questions related to this report.

Sincerely,

Dan Schebler  
County Administrator

Enclosures: Q3 2020 Report for Project #72 Whiting Aviation Park  
Atlanta Business Chronicle



## MEMORANDUM

**TO:** Chairman Gaetz and Triumph Board Members

**FROM:** Erica Grancagnolo, Associate Director

**DATE:** October 31, 2020

**SUBJECT:** Q3 2020 Report for Project #72 Whiting Aviation Park

- On March 12, 2020 Santa Rosa County BOCC approved Roberson Underground Utility as the low bidder for the Whiting Aviation Park infrastructure construction project
- Mobilization / Logging began on May 4, 2020
- Clearing finished in August
- Earthwork / Digging Pond / Grassing began in August
- All gravity sanitary sewer is in ground, the storm pipe construction should begin in the coming weeks, with potable and fire protection water systems after that.
- Project is progressing on budget and on schedule
- To date \$1,822,633.35 has been expended and our second request for reimbursement will be submitted in the near future

## WHITING AVIATION PARK CONSTRUCTION PROGRESS PHOTOS

August 17, 2020



Looking toward the Aviation Park entrance



Along the Navy fenceline



Looking toward the retention pond



# Aviation industrial park in Florida's Santa Rosa County on track for Phase I completion in spring 2021

Email Share LinkedIn Share Tweet Print Order Reprints



For 16 years, the county worked with officials at Whiting Field and the Pentagon to secure one of the park's most significant features: a limited-use agreement that allows private companies access to the 6,000-linear-foot runway.

By Santa Rosa County Economic Development  
Oct 15, 2020

Borrowing from the parlance of pilots, Santa Rosa County is “on final approach” to one of the most distinctive aviation industrial parks in America – one that will share space with the U.S. Navy’s iconic Whiting Field, where generations of Navy, Marine, and Coast Guard pilots have been trained. When it’s complete, the park will offer 239 acres of industrial property that is perfect for military contractors and civilian aviation companies as well.

How the park came to be underscores Santa Rosa County’s rich military heritage as well as its commitment to the aviation and aerospace sector. As far back as 2002, county and military leaders agreed that the property could be put to good use by private companies that would benefit from proximity to the naval air station. The question was how to pull together the necessary approvals to get the project off the ground and the resources to make it a reality.

“The Whiting Aviation Park was breaking new ground, figuratively and literally,” said Shannon Ogletree, executive director of the Santa Rosa County Economic Development Office. “The military and Department of Defense representatives were great to work with, but there were a lot of institutional concerns that all had to be addressed thoroughly before we got approval.”

For 16 years, the county worked with officials at Whiting Field and the Pentagon to secure one of the park’s most significant features: a limited-use agreement that allows private companies access to the 6,000-linear-foot runway.

The next challenge was to secure funding for the engineering and infrastructure necessary to support the various tenants Santa Rosa County plans on bringing to the site. For that effort, county leaders sought help from Triumph Gulf Coast, the \$1.5-billion economic development fund set up to offset the impacts of the 2010 BP oil spill. Triumph agreed to put \$8.5 million toward the cost of the park.

Space Florida, the official state agency for aerospace-related economic development, is also involved with the project. That organization has the ability to construct and own hangars and other facilities and lease them out at below-market rates to qualified companies.

According to Ogletree, it didn’t take long to build interest in the new park, as Leonardo Helicopters has announced plans to move into a new facility on the site as soon as it’s ready. “We’re in the enviable position of having a tenant committed to the park before the park is even ready for tenants,” he said. “That proves the park is a great investment for everyone involved, and it shows that our years of effort were well worthwhile.”

Construction on phase I of the park is underway now and is expected to be ready by spring of 2021. Parcels from two acres to 239 acres will be available, and Santa Rosa County has access to numerous [state and local incentives](#) to help offset the costs of moving in.

*Your business can take off from Whiting Aviation Park. [Learn more.](#)*

*With certified sites, modern infrastructure and a trained, educated and experienced workforce, [Santa Rosa County](#) offers industries an opportunity to maximize their ROI in a community dedicated to providing the best to residents and businesses.*

GROVER C. ROBINSON, IV  
Mayor

MEMORANDUM

TO: Triumph Gulf Coast, Inc. Board of Directors

FROM: Grover C. Robinson, IV, Mayor

DATE: October 26, 2020

RE: Triumph Annual Review – Project Titan, Project #120 (City of Pensacola Comm. Aircraft Maintenance Campus (Escambia))

The following information is an update to the status of progress made regarding the development of Project Titan.

In accordance with s. 288.8016, F.S. and the Grant Award Agreement between CITY OF PENSACOLA (City) and TRIUMPH GULF COAST, INC. (Triumph), the following information is provided by the City as the Triumph Grant Annual Report.

**I. FUNDING STATUS**

The estimated total planning and construction cost of Project Titan is \$210,125,000. The financial commitment from Triumph is \$66,000,000 leaving a balance of \$144,125,000. The balance of funds has been committed as follows:

FDOT	\$45,000,000
Federal EDA	\$12,250,000
Governor's Job Growth Fund	\$14,000,000
City of Pensacola	\$15,000,000
Escambia County	\$15,000,000
VT MAE	\$35,000,000
Florida Legislative grant	\$3,000,000
Governor's Job Growth Fund	\$4,875,000

Since the last annual report, 100% funding for the project has been completed with the additional grant of \$4,875,000 announced by Governor DeSantis on February 19, 2020. Further, City Council has authorized a borrowing capacity of up to \$20,000,000 for this project to provide interim financing as needed.

**II. SELECTION AND EXECUTION OF CONTRACTS FOR CONSTRUCTION AND DESIGN TEAM PROFESSIONALS**

- a. Construction Manager at Risk (CMaR) – City issued RFQs to select a CMaR. Qualified firms responded and the City used an independent selection committee to evaluate and make a recommendation for the selection of the CMaR. The chosen firm was a joint arrangement between Brasfield & Gorrie and Greenhut. Greenhut was the CMaR on Hangar 1. City entered into a final contract for CMaR services with Brasfield & Gorrie on February 28, 2020 and issued them a Notice To Proceed for design phase services for Element 1 of Project Titan on April 15, 2020.
- b. Architect and Engineering (A&E) firm – City had previously conducted an RFQ process for purposes of engaging an A&E firm to provide professional services to the Pensacola International Airport. The engineering firm of Atkins and the architectural firm of Bullock Tice were one of the firms selected. Based on their experience gained from their role in the design of the first MRO Hangar, they have been selected to continue with the design of the Hangar 2. City entered into a final Work Order #27 for A&E services with Atkins on March 13, 2020 and issued them a Notice To Proceed for design phase services for Element 1 of Project Titan on April 15, 2020.
- c. Construction Administrator – The firm of Mott MacDonald served as the Construction Administrator on behalf of the City for Hangar 1. The City has selected Mott MacDonald to again serve a Construction Administrator for Hangar 2. City entered into a final Work Order #39 for Program Management and Construction Administration Services with Mott MacDonald on March 2, 2020 and issued them a Notice To Proceed for design phase services for Element 1 of Project Titan on April 15, 2020.

### **III. KEY MILESTONES**

The following key milestone events were reported as of the annual report dated October 31, 2019:

- PROJECT DEVELOPMENT AGREEMENT was executed between City of Pensacola and VT MAE on April 26, 2019.
- MASTER LEASE OF REAL PROPERTY was executed between City of Pensacola and VT MAE on April 26, 2019.
- An ESCROW AGREEMENT was executed between VT MAE, City of Pensacola and Wells Fargo Bank, NA (as Escrow Agent) on April 29, 2019. Funds from VT MAE in the amount of \$35,000,000 have been deposited into this Escrow account.
- A detailed Basis of Design for Project Titan has been prepared and agreed to in concept by the parties. The purpose of the Basis of Design is to set the



scope and parameters of the project and to begin to determine estimated construction budgets.

- A ROM (Rough Order of Magnitude) Cost Estimate has been prepared by RIB U.S. Cost for purposes of evaluating the scope and budget of Project Titan. This document continues to evolve as the individual components of the project becomes more well defined.

Since the last annual report, the following key milestones have been achieved:

- Atkins has completed Concept Verification drawings for Element 1 (Hangar 2). On the basis of Concept Verification drawings, estimated costs have been prepared by both U.S. Cost and Brasfield & Gorrie and value engineering activities have been conducted to work toward alignment of scope and budget. All parties have collaborated to develop a design for Hangar 2 that aligns scope and budget more closely.
- On the basis of an acceptable Concept Verification design, Atkins has completed architectural plans and specifications to the level of 60% design. On the basis of 60% design, Brasfield & Gorrie has submitted bid packages to qualified subcontractors for the purpose of determining a preliminary GMP on Element 1 (Hangar 2). Simultaneously, U.S. Cost has performed an independent cost estimate on the basis of the 60% design drawings. Preliminary GMP from Brasfield & Gorrie has been received. The independent cost estimate from U.S. Cost has also been received and the material differences between preliminary GMP and the independent cost estimate have been identified and resolved. The parties continue to collaborate to work toward a final design for Hangar 2 that aligns scope and budget. Once scope decisions are made and design is finalized, Atkins will be instructed to proceed to 95% design. It is expected that 95% design drawings will be completed before the end of calendar 2020.
- Preliminary planning has begun regarding the design and development of Element 2 (Hangars 3, 4, support services center and administrative office space). This activity includes commencement of Environmental Assessment work for the proposed site, preliminary site layout planning, preliminary design for the components of Element 2 and the preparation of independent cost estimates for Element 2. All parties are working in concert to align scope and budget for Elements 1 and 2.

#### **IV. SCHEDULE**

A preliminary timeline for the major elements of Project Titan has been developed, as noted below. This timeline has and likely will change in the future as plans become more well defined. It also should be noted that the impacts of COVID 19 have in fact impacted timing associated with this project and a 6-month extension has previously been requested and granted. Also, the impact of Hurricane Sally also has had a



negative impact on schedule as well as on the availability of labor and materials. While the project continues to generally remain on schedule, it is difficult to predict what, if any, future impacts may occur as a result of these events.

Project Development and Constructions Schedule															
Project Titan Element	2020			2021				2022				2023			
	2nd Qtr.	3rd. Qtr.	4th Qtr.	1st Qtr.	2nd Qtr.	3rd. Qtr.	4th Qtr.	1st Qtr.	2nd Qtr.	3rd. Qtr.	4th Qtr.	1st Qtr.	2nd Qtr.	3rd. Qtr.	4th Qtr.
Hangar No. 2															
Plans and Specification															
Construction															
Prerequisites for Hangar 3, 4, SSC, Offices															
Environmental Assessment															
Plans and Specification															
Hangar No. 3 and SSC Construction															
Hangar No. 4 and SSC Construction															
Offices Construction															

## SUMMARY

Significant progress continues to be made by all parties and the City is anticipating an official groundbreaking on Element 1 of Project Titan (Hangar 2) in early 2021. This is an exciting project for the City, County and all of NW Florida and we are grateful for the continuing support of the Triumph Gulf Coast, Inc. Board.

Respectfully submitted,

Grover C. Robinson, IV  
Mayor of Pensacola



*Dedicated to Excellence . . . . .*

*People Serving People*

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501 Harrison Avenue, Panama City, Florida (32401) • [www.pcgov.org](http://www.pcgov.org)

To: Cori Henderson, Triumph Gulf Coast  
From: Mark McQueen, City Manager of Panama City  
Date: October 31, 2020  
Ref: Annual Report – City's Triumph Agreement for the Eastern Shipbuilding Project #185

At this current time, the City has not requested any reimbursements because we have not expended any funds. We recently committed to utilizing our professional service contractors and anticipate the reimbursement requests for multiple projects to commence in the very near future. We have made substantial gains on the City's responsibilities in the systematic processes and are communicating with Eastern daily to ensure all grant requirements are accurately managed.

The City is in the process of submitting an extension due to Covid-19 delays. In addition, an amended budget will also be submitted with the extension request to reflect the reallocation of costs.

The following projects which are in process for the City and Eastern are:

- **Aluminum Fabrication Building**

Design Criteria Package Bid – approved by Triumph to post

Bid Tabulations reviewed and approved by Triumph

Contractor is about 90% complete in the design

City requested a proposal from City's professional service contractor -Anchor CEI for the Construction administration service of the project

City requested a proposal from Anchor CEI to stamp the original Design Criteria Package

- **Phase 1 – Uphill Bulkhead**

Design Criteria Package completed by City professional service contractor -DRMP

Bid is ready – under review and awaiting approval by City Legal

City requested a proposal from the City's Anchor CEI for construction administration of the project

- **Whitaker Building Demo**

Asbestos Survey completed by City professional service contractor -Nova

Request for Quote ready – under review by City Legal

City requested a proposal from City professional service contractor - Anchor CEI for construction administration of the project

Signature:   
Mark McQueen - City Manager

Date: 27 Oct 20

**\*\*Eastern Shipbuilding has provided their own attached total project update\*\***

October 9, 2020

Eastern Shipbuilding Group

Subject: Triumph Gulf Coast Project #185

City of Panama City – Eastern Shipbuilding Industrial Complex

Eastern Shipbuilding Group is pleased to provide Triumph Gulf Coast, Inc. Board of Directors and Staff with an update project #185, City of Panama City – Eastern Shipbuilding Industrial Complex. The following areas of interest will be highlighted in this update: current status of Project, status of USCG Offshore Patrol Cutter Project, and snapshot of progress towards achieving performance metrics.

**Current Status of Project**

Despite the recent effects of COVID-19, Eastern Shipbuilding Group (“ESG”) and the City of Panama City (“PC”) continue to make progress on the \$70,380,000.00 infrastructure improvement project for the Panama City Industrial Complex. Recently there have been several notable accomplishments. Some photographs are attached as Exhibit A.

***1. Completion and commissioning of the new Project Resident Office (PRO) for the USCG project resident team.***

The new PRO office was completed on June 4, 2020 and turned over to the USCG Project Resident Team. The current team of 80+ enlisted and contract USCG inspection personnel have since moved into the new facility. The facility is currently set up to house 89 USCG personnel and represents a roughly \$2,750,000.00 investment funded by a state legislative appropriation. This is line item #16 in the Triumph grant application and represents a portion of the project Matching Funds. ESG worked closely with Bay County and the FLDOT to manage the construction of this facility. These 80+ individuals and their families are well paid professionals that now live and work full time in Panama City, Florida and directly impact positively the local economy.

***2. Completion and commissioning of the new climate-controlled warehouse for the USCG Offshore Patrol Cutter project.***

The new climate-controlled warehouse was completed and turned over to ESG on July 1, 2020. ESG has since outfitted the new warehouse and is storing critical equipment in it for Offshore Patrol Cutters #1 and #2. This represents an investment of approximately \$1,500,000.00 funded by a State of Florida legislative appropriation that is administered through the FLDOT and Bay County. This is line item #19 in the Triumph grant application and represents a portion of the project Matching Funds.

***3. Completion and commissioning of the new C4ISR Production Facility (PF)***

The new C4ISR Production Facility was completed and turned over to ESG on January 23, 2020. ESG is currently in the process of outfitting the new Production Facility for testing of the first shipset of C4ISR equipment for the first Offshore Patrol Cutter and is in the final phases of acquiring the required security clearance for the building. This represents an investment of approximately \$3,100,000.00 funded by a state legislative appropriation that is administered through the FLDOT and Bay County. This is line item #17 in the Triumph grant application and represents a portion of the project Matching Funds.

***4. Nearing completion of the upland improvements at ESG’s Gulf County outfitting facility.***

Gulf County has successfully managed the completion of nearly \$5 million in upland infrastructure improvements including but not limited to construction of a new warehouse, facility fencing and lighting, facility stormwater improvements, intra-property road improvements, installation of utilities, and installation of bollards. These improvements are being funded through a state legislative appropriation being administered through FLDOT and Gulf County. ESG projects that it will begin use of this facility by the end of 2020 to perform final outfitting and delivery of existing vessel contracts. This is item #20 in the Triumph grant application and represents a portion of the Matching Funds. This facility will have a significant positive economic impact on the local economy in Port Saint Joe and the surrounding area.

**5. *Adjacent improvements in the Panama City Industrial Complex***

Bay County, Panama City and Port Panama City continue with improvements to the East Avenue corridor which is the gateway to ESG. At the September 23, 2020 Bay County Transportation Planning Organization ("TPO") meeting, Port Director Wayne Stubbs updated the TPO on recent progress on the corridor. FLDOT is coordinating with Panama City and the Port to ensure potential surface transportation needs are met.

**Status of USCG Offshore Patrol Cutter Project**

ESG continues to make excellent progress on the OPC project. ESG is currently in the process of constructing OPC's #1 and #2. Construction is currently on schedule and delivery of OPC #1 is expected in late 2022, with OPC #2 delivery following approximately one year later. ESG was also awarded the contract for the Long Lead Time Equipment (LLTM) for OPC #3 in March 2020.

The USCG is currently on schedule for an award of the construction of OPC #3 to ESG in March of 2021 and will also award the LLTM contract for OPC #4 at that time. The OPC program is currently fully funded through fiscal year 2020 and continues to receive wide bipartisan support in Congress, as the need to replace the existing aged medium endurance cutter fleet remains the USCG's top acquisition priority.

**Progress towards achieving performance metrics**

With the construction of the first two cutters well underway, ESG has made significant progress towards achieving the performance metrics agreed to in the grant award agreement. ESG is currently still in the "Ramp Up" period of the project and is not in the job maintenance period of the grant agreement at this time. However, ESG has grown its employee headcount significantly and currently sits at approximately 1160 employees (not including full time onsite ESG systems subcontractor employees and the full time onsite USCG inspection team). At this stage of the project ramp up period, ESG has created approximately 660 of the 900 net new jobs required by the grant agreement. Using a direct to indirect job creation ratio of 2.5:1 for the shipbuilding industry sector, this equates to an increase of over 2,300 new jobs in the local economy.

ESG appreciates the continued diligent efforts of the Board and Staff to complete the milestones associated with investment and employment goals associated with this grant award. If you have any questions or wish to personally tour our facilities to view the progress, we would be honored to host you at your convenience.

Sincerely,



Brian D'Isernia, CEO  
Eastern Shipbuilding Group



## **Exhibit A**

### **New Project Resident Office (PRO) for the USCG Offshore Patrol Cutter Site Team**



### **New Climate-Controlled Warehouse for the Offshore Patrol Cutter Project**



**New C4ISR Production Facility (PF) for the USCG Offshore Patrol Cutter Project**



**WALTON COUNTY, FLORIDA**  
**Board of County Commissioners**

William "Bill" Chapman, District 1, Chair  
Danny Glidewell, District 2  
Melanie Nipper, District 3  
Trey Nick, District 4, Vice-Chair  
Tony Anderson, District 5, Chairman  
[www.co.walton.fl.us](http://www.co.walton.fl.us)



P.O. Box 1355  
DeFuniak Springs, FL 32435  
Phone: (850) 892-8155  
Fax: (850) 892-8454

Date: October 26, 2020

Cori Henderson  
Program Administrator at Triumph Gulf Coast, Inc.  
P.O. Box 12007  
Tallahassee, Florida 32317

Re: Triumph Grant Project #190  
HWY 331 Water & Sewer Project  
Annual Report

Dear Ms. Henderson,

This letter is to serve as the 2020 annual report for the Walton County US 331 Water and Sewer project Triumph Project #190. In October of 2019, The Walton County Board of County Commissioners (BOCC) issued a request for qualifications for engineering design and construction engineering services for the construction of water and sewer mains on US 331 southward for approximately four miles to serve the Northwest Florida Commerce Park at Woodlawn. On December 30, 2019, the Walton County BOCC and the Walton County Economic Development Alliance acquired a 250-acre tract of land to be developed as the Northwest Florida Commerce Park at Woodlawn. The Commerce Park is a commercial park zoned for light industrial and commercial development. In November of 2019, the BOCC selected the engineering firm DRMP, to design and permit the utilities along the US 331 corridor. On April 24, 2020, the County executed a professional services contract with DRMP.

There was a delay from the selection of the engineering firm to the contract execution due to the COVID-19 pandemic. The project is also partially funded by the RESTORE Act. There were also some unforeseen delays at the US Treasury office for that funding to be fully transferred to the County. However, despite the delays, the design engineering firm started work in April of this year to fast track the project for construction plans and permitting.

The County is working with the City of DeFuniak Springs and through their consultants with local land owners to coordinate design documents for water and sewer extensions to serve the above mention Commerce Park at Woodlawn. The County has completed field surveys, underground utility explorations, environmental impacts assessments, wetland delineations, sub-surface geotechnical soil testing, groundwater monitoring, hydraulic modeling and sanitary sewer model. The County's design



firm has completed 90% construction plans and anticipates advertising for bids by mid-November 2020. Ground breaking of the water and sewer extensions to the Commerce Park are anticipated by mid-January of 2021 and an estimated completion date of mid-Summer 2021.

The Triumph grant has two performance metric requirements: 1) creation of at least 100 Florida Qualified Targeted Industry jobs and; 2) the creation of the 100 jobs must be accomplished within four years of the commencement date of December 31, 2020. As of the date of this report, the County and the Economic Development Alliance have sold a 10 acre parcel of land to a manufactured home business that is currently under construction and a 5 acre parcel to an unmanned aerial vehicle manufacturer to Eglin Air Force base. The jobs created as a part of these developments will count towards the New Job definitions and as part of the Florida Qualified Target Industries.

Sincerely,



W.N. "Bill" Chapman, Chairman

Walton County Board of County Commissioners

WNC/mdb



# BOARD OF COUNTY COMMISSIONERS GULF COUNTY, FLORIDA

1000 Cecil G. Costin, Sr. Blvd. • Room 302 • Port St. Joe, Florida • 32456

850.229.6106 • Fax: 850.564.7503

[www.gulfcounty-fl.gov](http://www.gulfcounty-fl.gov) • [bocc@gulfcounty-fl.gov](mailto:bocc@gulfcounty-fl.gov)

DATE & TIME OF MEETINGS: Fourth Tuesdays at 9:00 a.m., E.T.

October 26, 2020

Triumph Gulf Coast, Inc.  
PO Box 12007  
Tallahassee, FL 32317

To whom it may concern,

Please accept this letter as our official annual report to Triumph Gulf Coast, Inc. for Gulf County Project #186 agreement dated 4/29/2019. Gulf County Board of County Commissioners retained \$2,168,232.97 and disbursed \$2,001,455.60 to Gulf County School Board, \$88,146.81 to City of Port St. Joe and \$13,847.96 to City of Wewahitchka as required by the grant agreement. Prior to the disbursing funds, each entity entered into an interlocal agreement with Gulf County to satisfy the terms and uses included in the Triumph Project #186 agreement.

The projected loss of ad valorem real property taxes, as a result of Hurricane Michael, as set forth in the Grant Application is an estimate only. Gulf County provided these estimates in good faith and based upon sound and reasonable methodology in making the forecasts. Any discrepancy between the projected loss and the actual loss shall not be deemed to be a misrepresentation or omission of a material nature as acknowledged by Triumph in the grant agreement.

## Disbursement of Grant

Grant funds were received from Triumph as noted in the table below.

Amount	Date	Receipt #
\$ 4,271,235.40	4/30/2019	46254
\$ 447.94	5/22/2019	46320
<b>\$ 4,271,683.34 Total Receipts</b>		

Grant funds were disbursed from Gulf County to the other entities within the 30-day requirement as noted in the table below.

Amount	Date	Check #	Entity
\$ 2,168,232.97	4/30/2019	N/A	Gulf Co Board of Co Commissioners
\$ 2,001,455.60	5/16/2019	131641	Gulf County School Board
\$ 88,146.81	5/23/2019	131719	City of Port St. Joe
\$ 13,847.96	5/28/2019	131724	City of Wewahitchka
<b>\$ 4,271,683.34 Total Disbursements</b>			

DAVID C. RICH  
District 1

WARD MCDANIEL  
District 2

JIMMY ROGERS  
District 3

SANDY QUINN  
District 4

PHIL MCCROAN  
District 5



# BOARD OF COUNTY COMMISSIONERS

## GULF COUNTY, FLORIDA

1000 Cecil G. Costin, Sr. Blvd. • Room 302 • Port St. Joe, Florida • 32456  
850.229.6106 • Fax: 850.564.7503

[www.gulfcountry-fl.gov](http://www.gulfcountry-fl.gov) • [bocc@gulfcountry-fl.gov](mailto:bocc@gulfcountry-fl.gov)

DATE & TIME OF MEETINGS: Fourth Tuesdays at 9:00 a.m., E.T.

### Reporting Requirement #1

Grant reporting requirement #1 to provide certified tax assessment roll has been met with the tax roll documentation for 2018 to 2020 noted in the tables below.

2018 Tax Roll Data was provided as a part of the Triumph application.

Taxing Authority	Description	Millage	Final Gross	
		Rate	Taxable Value	Taxes
Gulf Co. Board of Co. Comm.	General Fund	7.1000	1,739,005,109	\$ 12,346,936
Gulf Co. Board of Co. Comm.	St. Joseph Fire	0.5000	1,163,733,242	\$ 581,867
Gulf Co. Board of Co. Comm.	Tupelo Fire	0.5000	117,455,900	\$ 58,728
Gulf Co. Board of Co. Comm.	Overstreet Fire	0.5000	54,387,198	\$ 27,194
Gulf Co. Board of Co. Comm.	Howard Creek Fire	0.5000	37,705,736	\$ 18,853
Gulf Co. Board of Co. Comm.	MSTU-Beachfront Debt	1.1395	197,175,103	\$ 224,681
Gulf Co. Board of Co. Comm.	MSTU-Interior Debt	0.9838	160,795,688	\$ 158,191
Gulf Co. Board of Co. Comm.	MSTU-Bayside Debt	0.9894	67,805,090	\$ 67,086
Gulf Co. School Board	State Law RLE	3.9360	1,951,032,377	\$ 12,966,561
Gulf Co. School Board	Local Board	2.7100		
City of Port St. Joe	General Fund	3.5914	307,812,673	\$ 1,105,478
City of Wewahitchka	General Fund	6.1133	56,255,403	\$ 343,906

2019 Tax Roll Data was provided on 10/22/19 with the certified DR-422 forms for each entity being uploaded to the smartsheet portal.

Taxing Authority	Description	Millage	Final Gross	
		Rate	Taxable Value	Taxes
Gulf Co. Board of Co. Comm.	General Fund	7.1000	1,625,609,525	\$ 11,541,828
Gulf Co. Board of Co. Comm.	St. Joseph Fire	0.5000	1,084,059,272	\$ 542,030
Gulf Co. Board of Co. Comm.	Tupelo Fire	0.5000	110,710,722	\$ 55,355
Gulf Co. Board of Co. Comm.	Overstreet Fire	0.5000	51,913,957	\$ 25,957
Gulf Co. Board of Co. Comm.	Howard Creek Fire	0.5000	35,628,220	\$ 17,814
Gulf Co. Board of Co. Comm.	MSTU-Beachfront Debt	1.1547	172,780,732	\$ 199,510
Gulf Co. Board of Co. Comm.	MSTU-Interior Debt	0.8664	161,756,077	\$ 140,145
Gulf Co. Board of Co. Comm.	MSTU-Bayside Debt	0.9016	66,432,649	\$ 59,896
Gulf Co. School Board	State Law RLE	3.8410	1,747,954,587	\$ 11,255,080
Gulf Co. School Board	Local Board	2.5980		
City of Port St. Joe	General Fund	3.5914	287,774,429	\$ 1,033,513
City of Wewahitchka	General Fund	6.1133	54,304,800	\$ 331,982



# BOARD OF COUNTY COMMISSIONERS GULF COUNTY, FLORIDA

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[www.gulfcounty-fl.gov](http://www.gulfcounty-fl.gov) • [bocc@gulfcounty-fl.gov](mailto:bocc@gulfcounty-fl.gov)

DATE & TIME OF MEETINGS: Fourth Tuesdays at 9:00 a.m., E.T.

2020 Tax Roll Data was provided on 10/6/20 with the certified DR-422 forms for each entity being uploaded to the smartsheet portal.

Taxing Authority	Description	Millage Rate	Final Gross Taxable Value	Taxes
Gulf Co. Board of Co. Comm.	General Fund	7.1000	1,796,633,771	\$ 12,756,100
Gulf Co. Board of Co. Comm.	St. Joseph Fire	0.5000	1,210,296,095	\$ 605,148
Gulf Co. Board of Co. Comm.	Tupelo Fire	0.5000	116,289,740	\$ 58,145
Gulf Co. Board of Co. Comm.	Overstreet Fire	0.5000	53,884,114	\$ 26,942
Gulf Co. Board of Co. Comm.	Howard Creek Fire	0.5000	35,525,858	\$ 17,763
Gulf Co. Board of Co. Comm.	MSTU-Beachfront Debt	1.0232	196,605,873	\$ 201,167
Gulf Co. Board of Co. Comm.	MSTU-Interior Debt	0.7785	179,551,352	\$ 139,781
Gulf Co. Board of Co. Comm.	MSTU-Bayside Debt	0.8175	73,118,078	\$ 59,774
Gulf Co. School Board	State Law RLE	3.6680	2,023,885,419	\$ 12,675,594
Gulf Co. School Board	Local Board	2.5950		
City of Port St. Joe	General Fund	3.5914	321,708,844	\$ 1,155,385
City of Wewahitchka	General Fund	6.1133	58,333,335	\$ 356,609

## Reporting Requirement #2

Grant reporting requirement #2 to provide Audited Financial Statement within 9 months following the end of the fiscal year will be provided as required.

- Though the FY1718 Audited Financial Statements are not required, they have been uploaded to the smartsheet portal on 10/24/2019 per the request of Triumph Staff to clear any confusion.
- The FY1819 Audited Financial Statement were the first required statements per the funding agreement. These statements were filed with the Auditor General on 6/30/2020, emailed to Cori Henderson on 7/4/2020 and uploaded to the smartsheet portal on 7/6/2020.
- The FY1920 Audited Financial are scheduled to be completed by 6/30/2021 and will be uploaded to the smartsheet portal once received.

Sincerely,



Sandy Quinn, Jr.  
Board Chairman

October 29, 2020

Mrs. Cori Henderson  
Program Administrator  
Triumph Gulf Coast  
PO Box 12007  
Tallahassee, FL 32317

RE: 2020 Annual Report for Project #213

Dear Mrs. Henderson,

It is with great pleasure that Florida's Great Northwest (FGNW) submits this annual report on the progress we have made in 2020 with our grant that was awarded to us on March 3, 2020. Despite the challenges we have all faced with COVID-19, FGNW has made significant progress in fulfilling our obligations as part of this agreement.

- **As stated under Section 4.2 (1) of the Grant:** FGNW executed a contract with ABLE Operations on April 28<sup>th</sup> to perform the labor supply and demand analysis study as outlined in the grant agreement. ABLE Operations is well underway in this study and has identified the appropriate industry sectors that align with our targeted sectors for economic development purposes in which to perform the analysis. ABLE, FGNW and Triumph Gulf Coast staff have been consistently meeting to ensure the study is on track to complete all deliverables on time. Early research findings have been presented to Triumph Gulf Coast staff along with the FGNW Board of Directors on the supply and demand of occupations in the Distribution and E-Commerce sector. We expect to release data on additional industry sectors by the first quarter of 2021.
- **As stated under Section 4.2 (2) of the Grant:** FGNW disseminated a request for proposals to economic development marketing firms across the United States for Phase 1 of the Marketing Campaign as was revised in June 2020. Eleven firms submitted proposals and a Sub-Committee of the FGNW Marketing Committee was formed to review and rank the proposals. After the review, the consensus was unanimous to select VisionFirst Advisors to perform Phase 1 of the Marketing Plan. VisionFirst proposed a comprehensive and cohesive strategy and has many years of experience to demonstrate their ability to meet the requirements of this project. FGNW executed a contract with VisionFirst Advisors on October 20<sup>th</sup> and a kickoff meeting is set for November 4<sup>th</sup>.
- **As stated under Section 4.2 (3) of the Grant:** In order to fulfill this section of the grant, permission to use the Florida Department of Education's education data warehouse (EDW) data would be needed. Since the grant's original execution data, an agreement was made to allow FGNW to fund a subcontract with ABLE Operations to get data needed for analysis of the value of industry certifications. This amendment to the grant

was executed in August to receive up to \$225,000 of additional funds to allow for extraction of this data through a subcontract with ABLE Operations. FGNW, ABLE and Triumph Gulf Coast staff are in current discussions with FDOE to hire a person with the appropriate skillset to extract this data.

We look forward to presenting an update to the Triumph Gulf Coast Trustees on both the research findings and the marketing items in early 2021. FGNW is focused on continuing to promote the assets found in Northwest Florida to site location selectors and company decision makers, including the unique opportunities with the Triumph Gulf Coast fund. If you or any member of your staff or board have questions or need additional information, please don't hesitate to contact me.

Thank you again for the opportunity to perform the work outlined in the grant and for entrusting us with this award.

Sincerely,



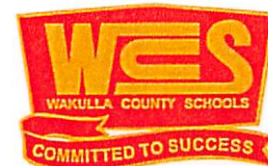
Jennifer Conoley  
President & CEO  
Florida's Great Northwest  
[jconoley@fgnw.org](mailto:jconoley@fgnw.org)





## WAKULLA COUNTY SCHOOL BOARD

69 ARRAN ROAD  
POST OFFICE BOX 100  
CRAWFORDVILLE, FLORIDA 32326  
TELEPHONE: (850) 926-0065  
FAX: (850) 926-0123



ROBERT PEARCE  
SUPERINTENDENT

VERNA BROCK  
DISTRICT I

MELISA TAYLOR  
DISTRICT II

CALE LANGSTON  
DISTRICT III

GREG THOMAS  
DISTRICT IV

JO ANN DANIELS  
DISTRICT V

October 30, 2020

TO: Cori Henderson, Triumph Gulf Coast

RE: Wakulla County Schools - Project #29 Q3

To Cori Henderson:

Progress on the facilities portion of the project is currently underway. Matching funds have been expended thus far and request for first disbursement of funds to be completed by November 4, 2020.

Performance metrics completion is as follows:

- 300 certifications in grades K-5 in digital tools by 2022/2023 105% complete
- 50 certifications in grades 6-8 in digital tools by 2022/2023 522% complete
- 28 certifications in Heating, Ventilation and Air Conditioning remaining
- 10 certifications in Automotive remaining

The intent of this proposal is to provide students with industry and digital tool certifications in a workspace conducive to what is required of the program. Also, to absorb the expense on the family and student industry certifications and workforce readiness. Currently eight schools are being served with these funds and output exceeds expectations.

Thank you,

  
Sunny Chancy  
Chief Academic Officer  
Wakulla County Schools  
(850) 926-0065  
sunny.chancy@wcsb.us

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Crawfordville Elementary ~ Medart Elementary ~ Riversink Elementary ~ Shadeville Elementary  
Riversprings Middle School ~ Wakulla Middle School ~ Wakulla High School  
Wakulla Education Center ~ Wakulla Institute



## MICHAEL A. ADKINSON, JR., SHERIFF

### Office of the Sheriff, Walton County

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October 26, 2020

#98 Triumph Grant – Walton County Sheriff Voc/Tech Program  
Quarter/Annual report for the period ending September 30, 2020

During the past three months significant progress has been made at the Walton County Sheriff's Office facility, while the Walton County School District has experienced delays in their portion of the project. The school district has worked through the delays and are now back on track to move the project forward.

During the past three months, the Walton County Sheriff's Office has started construction on the driving range. The areas was cleared and the fill has now been hauled in. A substantial amount of fill dirt was washed away by the rains from Hurricane Sally, resulting in Change Order #1, which has been submitted for approval. Most of the grade work on the retention pond and the surrounding area of the driving pad is complete. About half of the sod has been installed, which will help prevent the washing out of the berms should we have another large rain event. The paperwork for electrical services has been completed and submitted to Chelco, the first step to implement the lighting portion of the project. The installation of the water meter and water line with hydrants has been completed and pressure tested. Although Hurricane Sally caused some delay the schedule is not greatly impacted and the project is scheduled to be completed by the end of this calendar year.

During the quarter, a semi-truck for the CDL training was purchased. The Sheriff's Office continues to look for a used trailer that fits our needs. The classrooms are functional and being used for training.

In June of 2020, it was determined that for the long-term master plan of Emerald Coast Technical College to relocate the new Welding and HVAC building would need to be relocated. A location was determined, and the Architect began the design change. A work order was issued and approved by the Walton County School Board on August 6, 2020 to Childers Construction (see attached). JRA Architects is completing the design and construction documents. The construction documents should be complete in December 2020. The project should go to trade bids in January 2021. There has been a significant delay in this project due to COVID and the relocation. WCSD has been experiencing long lead times for building materials. We expect the delivery time for the metal building to be 16 to 20 weeks. This would push completion of construction until November 2021.

Currently 93 inmates/students have tested for certificates, with a pass rate of 96%, resulting in 89 certificates issued.

Prepared by: Mirnette J. Bruce, CFO

Date: 10/26/2020

# TOM P. HANEY

## TECHNICAL CENTER



## Memo

To: Board of Triumph Gulf Coast, Inc.

From: Ann Leonard, Director, Haney Technical Center

Date: October 28, 2020

Re: Activity Report/HVAC Renovation

Construction is complete, ahead of schedule. Classroom and office furniture has been delivered and put into place. Students are receiving instruction in the newly renovated lab. We are still in the purchasing process for necessary new equipment and supplies.

Due to COVID safety concerns, the HVAC program continues to operate with a smaller than usual enrollment. We are currently serving 27 students. Three hundred nine industry certifications have been earned to date, including NCCER levels 1-4 and EPA core-level 3.

We anticipate holding a ribbon cutting ceremony in the near future. We would be honored to have you join us. More information to follow.

*Your Career Starts Here!*

---

Ann Leonard  
Director

3016 Highway 77  
Panama City, FL 32405  
[www.bayschools.com/htc](http://www.bayschools.com/htc)

Phone: 850-767-5520  
Fax: 850-747-5504  
[leonaal@bay.k12.fl.us](mailto:leonaal@bay.k12.fl.us)



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JIM NORTON  
SUPERINTENDENT



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150 Middle School Road  
Port St. Joe, FL 32456  
850-229-8256 • 850-639-2871  
Fax: 850-229-6089

**Project #148 WHS Agriscience**

1. **Grantee:** Gulf District Schools  
**Contact:** Lori Price, Assistant Superintendent for Instruction  
Instructor has nurtured a collaborative relationship with Agricultural Extension Agency in Quincy, Florida giving students the opportunity to see firsthand the employment and career opportunities available. Students have participated in field trips to area ranches and farms.
2. **Number of certifications required to complete CAPE contract at the conclusion of contract:**  
Not less than 90 in Agritechnology, Agriscience Foundations or Agricultural Use of Unmanned Aerial Systems (UAS) Technology by November 30, 2022
3. **Date contract was signed (start date):** 8/12/2019
4. **Total number of exact AgriTechnology Specialist certification completed by September 30, 2020:** 6
5. **Number expected to be completed by May 1, 2021:** 15 (may be impacted by subsequent school closures) Students are scheduled to test on April 14, 2021 and may retake test 20 days later if necessary.
6. **Obstacles encountered since April 1, 2020:**
  - school closure March 13, 2020 for duration of SY 19-20 due to COVID-19
  - many of the students on track to obtain certification when schools closed were seniors and did not be returning in the fall
  - Re-opening of schools in SY 20-21 delayed one week
  - Schools closed for four days during the first quarter of SY 20-21 due to inclement weather
  - Agricultural Use of UAS Technology Certification is not available through Unmanned Safety Institute
  - Delays in obtaining equipment
  - Required performance metric is not aligned with size of school/class enrollment. WHS has approximately 250 students in grades 9-12. WHS is only able to offer courses one period per day.
  - Many students are currently enrolled in Distance learning, an instructional model not conducive to learning hands-on skills.
7. **Match:** In addition to providing salary and benefits for the instructor and paraprofessional, Gulf District Schools has also contributed the following to Project #148 during 2018-2019, 2019-2020 and 2020-2021 school years:

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Denny McGlon  
District 1

Brooke Wooten  
District 2

Cindy Belin  
District 3

Billy C. Quinn, Jr.  
District 4

Ruby Knox  
District 5

- Storage shed \$12,000
- Consumable supplies \$8,000
- Equipment and tools \$7,200
- 7'x14' bumper pull hydraulic dump trailer \$7,990
- Hydroponic equipment & supplies \$4,620
- Tractor attachments \$3,400
  - Sprayer \$1,495
  - Planter/seeder \$1,295
  - Side dresser \$610
- Fieldtrips to related businesses or programs \$2,000
- Certification exams \$1,955
- Textbooks \$463

**TOTAL: \$47,628**

**8. Curriculum expansion:** Hydroponic equipment has been ordered and will permit the expansion of current curriculum.

**9. Educational Fieldtrips:**

**2018-2019:**


- Deseret Cattle and Timber Company
- University of Florida Research Lab in Quincy (Citrus and Groundwater)
- Tractor Supply Company of Blountstown (Retail)
- Oglesby Industries (Genetic Plant Reproduction)
- Ocheesee Dairy

**2019-2020:**

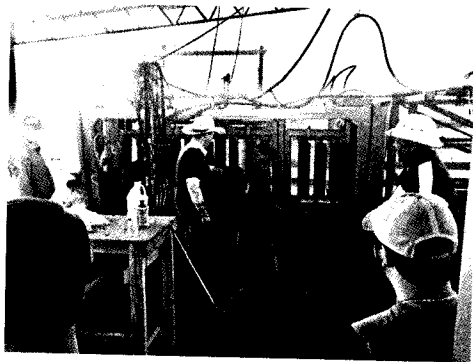
- University of Florida Research Lab in Quincy (Peanut Development and Cattle Feed Development)
- Ocheesee Dairy
- Gulf County Shrimp Farm
- Also worked on a community project-cleaning an abandoned cemetery in Scott's Ferry, Florida (Native American Cemetery)

**10. Suggestions:**

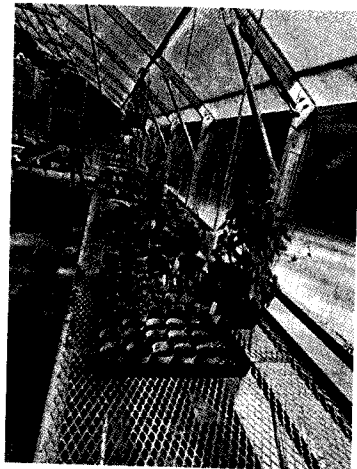
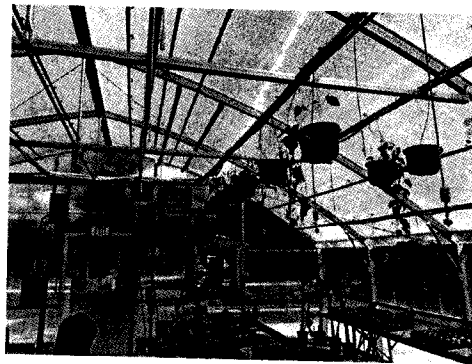
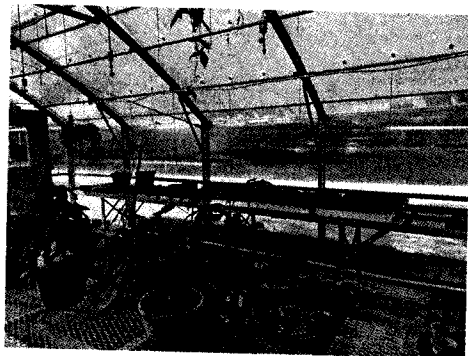
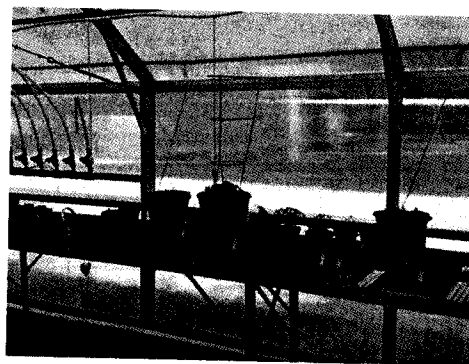
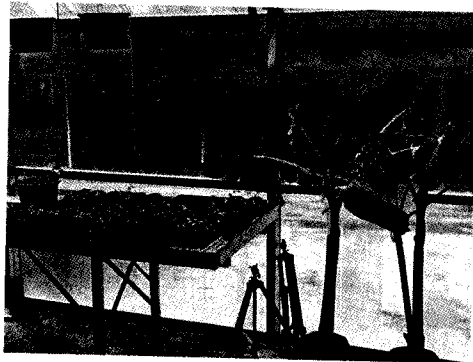
- Consider restructuring performance metrics
- Standardized report forms

  
10/29/20

Photos of trip to Deseret:



Photos of Greenhouse:



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JIM NORTON  
SUPERINTENDENT



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150 Middle School Road  
Port St. Joe, FL 32456  
850-229-8256 • 850-639-2871  
Fax: 850-229-6089

**Project #153 UAS**

1. **Grantee:** Gulf District Schools  
**Contact:** Lori Price, Assistant Superintendent for Instruction  
Instructors have established contacts within area companies that employ drone pilots to facilitate possible employment upon certification/graduation. Students are made aware of employment opportunities and career options as part of the curriculum and participate in fieldtrips to GCSC, Skyborne Technology, and Raffield Fisheries. They have also taken part in field days in which these businesses and others participate.
2. **Number of certifications required to complete CAPE contract at the conclusion of contract:**  
By November 30, 2024, not less than 200 students will have obtained the Small Unmanned Aerial Systems (UAS) Safety Certification, and by November 30, 2023, not less than 125 students will have obtained the Agricultural Use of UAS Technology Certification, and by November 30, 2024, not less than 200 students will have completed the Visual Line of Sight operator (VOS) Certification.
3. **Date contract was signed (start date):** 4/29/2019
4. **Total number of Small Unmanned Aerial Systems (UAS) Safety Certifications completed by July 30, 2020:** PSJHS = 8; WHS = 1
5. **Next scheduled testing dates:** April 15 (WHS); May 10 & 11 (PSJHS); (retesting 20 days later if necessary)
6. **Obstacles encountered since April 1, 2020:**
  - school closure March 13, 2020 for duration of SY 19-20 due to COVID-19
  - WHS drone program was only in operation 9 weeks before school closure
  - many of the students on track to obtain certification when schools closed were seniors and did not return in the fall
  - Re-opening of schools in SY 20-21 delayed one week
  - Schools closed for four days during first quarter of SY 20-21 due to inclement weather
  - Many students are currently enrolled in Distance Learning, an instructional model not conducive to learning hands-on skills.
  - Agricultural Use of UAS Technology Certification is not available through Unmanned Safety Institute

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District 1

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District 2

Cindy Belin  
District 3

Billy C. Quinn, Jr.  
District 4

Ruby Knox  
District 5

- Delays in obtaining equipment
- Required performance metric is not aligned with size of school. PSJHS has approximately 350 students in grades 9-12; WHS has 250. WHS is only able to offer the course one period per day. In 20-21, PSJHS will offer the course in a double period.

**7. Suggestions:**

- Consider restructuring performance metrics
- Standardized report forms

**8. Match:** In addition to providing salary and benefits for the instructors, Gulf District Schools has also contributed the following to Project #153:

- Drones           \$2,847
- Dues & Fees   \$3,797

G  
10/29/20

## SUMMARY

Franklin County School has made great strides in broadening the Career and Technical Education courses that are offered to our students. We are greatly appreciative of the wonderful opportunities we have been able to provide our students through the use of the Triumph funds.

Grant #157 provided funds for a new welding facility which will be occupied in January, 2021. Even with the make-shift facility that our students have been using, we were able to earn 5 certifications during the first year of the program, another 5 during the second year (even though the COVID virus cost us the last quarter of the school year), and have already earned 5 certifications this year. We obligated ourselves to 750 digital tool/nursing certificates, of which we have earned 543 during our first two years, and another 12 already this school year. We should have all certifications to repay our debt to the Triumph board one year earlier than anticipated.

In addition to meeting our claw back provision for the number of certifications, we were able to leverage funding from several other grant sources to provide a much larger monetary match than we originally anticipated and obligated ourselves to.

Grant #200 provided funds for our Unmanned Aviation (Drone) program. This program was drastically effected by the loss of school due to the COVID virus. We had hoped that we would be able to meet most of our goals for the first year in spite of the loss of school time, however, with the numbers of students who chose to participate in learning through virtual options and then did not participate in their scheduled assignments, we were not able to do so. We are going to need to take advantage of the offer you presented and request a one-year extension to meet our claw back provisions. With this extension in place, it is our belief that we will comfortably make our required number of certifications for this grant.

PHASE 1 (#157)				PHASE 2 (#200)												
YEAR	WELDING		DIGITAL TOOLS/ NURSING		UAS		VSO		EKG		CNA		EMR		DIG. TOOL GRADES 4/5	
	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED
2018-2019	27	5	750	351												
2019-2020	22	5	399	192	125	2	125	*	12	*	12	*	12	*	124	18
2020-2021	17	5	207	12	123		125		12		12		12		106	2
2021-2022																
2022-2023																
2023-2024	TOTAL: 27		TOTAL: 750													
2024-2025					TOTAL: 125		TOTAL: 125		TOTAL: 12		TOTAL: 12		TOTAL: 12		TOTAL: 124	
WELDING				We have 29 students enrolled in Welding classes and are looking forward to the certifications they will earn.												
DIGITAL TOOLS (PHASE 1)				We have 35 middle grades students working on Digital Tool Certificates this year. We are hoping to earn between 100 and 150 certificates from these students.												
UAS				We have 34 students registered and working on this certification.												
VSO				We have 34 students registered and working on this certification.												
EKG				We have 37 students working towards their EKG certifications.												
CNA				We have 4 students participating in clinicals and working towards their CNA certification.												
EMR				We have 37 students working towards their EMR certification.												
DIGITAL TOOLS GRADES 4/5				We have 110 students participating in Digital Tool Certificates in Grades 4 and 5. We are hoping to earn about 110 certificates from them.												

	PHASE 1 (#157)				PHASE 2 (#200)											
YEAR	WELDING		DIGITAL TOOLS/ NURSING		UAS		VSO		EKG		CNA		EMR		DIG. TOOL GRADES 4/5	
	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED
2018-2019	27	5	750	351												
2019-2020	22	5	399	192	125	2	125	*	12	*	12	*	12	*	124	18
2020-2021	17	5	207	12	123		125		12		12		12		106	2
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2023-2024	TOTAL: 27		TOTAL: 750													
2024-2025					TOTAL: 125		TOTAL: 125		TOTAL: 12		TOTAL: 12		TOTAL: 12		TOTAL: 124	
WELDING					We have 29 students enrolled in Welding classes and are looking forward to the certifications they will earn.											
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UAS					We have 34 students registered and working on this certification.											
VSO					We have 34 students registered and working on this certification.											
EKG					We have 37 students working towards their EKG certifications.											
CNA					We have 4 students participating in clinicals and working towards their CNA certification.											
EMR					We have 37 students working towards their EMR certification.											
DIGITAL TOOLS GRADES 4/5					We have 110 students participating in Digital Tool Certificates in Grades 4 and 5. We are hoping to earn about 110 certificates from them.											

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JIM NORTON  
SUPERINTENDENT

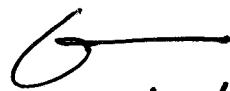


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150 Middle School Road  
Port St. Joe, FL 32456  
850-229-8256 • 850-639-2871  
Fax: 850-229-6089

**Project #180: Welding**  
**Quarterly Report/End-of-Year Report**  
**July 1, 2020-September 30, 2020**

1. **Grantee:** Gulf District Schools  
**Contact:** Lori Price, Assistant Superintendent for Instruction  
Instructor has established contacts within area companies that employ welders to facilitate possible employment upon certification/graduation. Some of the more advanced student welders have found part-time employment after school and during the summer months. (See attached letter.) Students are made aware of employment opportunities and career options as part of the curriculum and participate in fieldtrips to nearby vocational centers to encourage advancement in the area beyond high school. Students visited Tom P. Haney Vocational Technical Center during SY 19-20. Contingent upon status of the COVID-19 pandemic, trips are slated for Lively Technical College and welding-related businesses during SY 20-21.
2. **Number of certifications required to complete CAPE contract at the conclusion of contract:** not less than 10 students per year beginning with SY 19-20 and continuing through SY 23-24
3. **Date contract was signed (start date):** 8/12/2019
4. **Total number of NCCER Welding 1 certifications completed by September 30, 2020:** 0. In order to obtain certification in Welding 1, students must complete 355 hours of instruction, pass 20 online tests, and demonstrate proficiency on performance profiles. Attached is a table showing the number of exams passed accompanied by performance proficiency.
5. **Obstacles encountered:**
  - School closure March 13, 2020 for duration of SY 19-20 due to COVID-19
  - Re-opening of schools in SY 20-21 delayed one week
  - Schools closed for four days during first quarter of SY 20-21 due to inclement weather
  - Delays in obtaining equipment
  - Required performance metric is not aligned with certification requirements. Certification requires 355 hours of instruction and the passing of 20 online tests and performance tasks. Students taking welding one period per day receive approximately 145 hours of instruction in a typical school year. This is a new program (not an extension of an existing program) therefore certification prior to year 3 of the program are not possible.
  - Many students are currently enrolled in Distance Learning, an instructional model not conducive to learning hands-on skills.

  
10/29/20

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Denny McGlon  
District 1

Brooke Wooten  
District 2

Cindy Belin  
District 3

Billy C. Quinn, Jr.  
District 4

Ruby Knox  
District 5



6. **Match:** In addition to providing salary and benefits for the instructor and paraprofessional, Gulf District Schools has also contributed the following to Project #180 during 2018-2019, 2019-2020 and 2020-2021 school years:

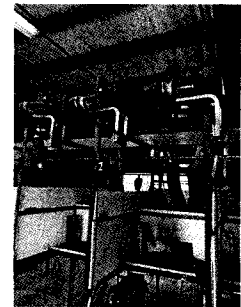
• 16 welding machines	\$34,000
• Consumable supplies	\$13,000
• Hand tools and other materials	\$10,079
• Computers (5 student laptops; 2 teacher desktops; printer)	\$7,000
• Ironworker	\$6,765
• TIG precision welder	\$5,601
• Portable cutting machine & 6' track	\$3,723
• Bandsaw	\$3,034
• Textbooks	\$2,919
• Hydraulic lifting set	\$2,839
• 15 ton hydraulic press	\$2,768
• Helmets, headgear ratchets, face shields, safety goggles	\$2,176
• Plasma Cutter	\$1,900
• Pipe beveler/threader	\$1,899
• Rolling tool chest	\$1,553
• Leather capes, welding jackets, sleeves, gloves	\$1,414
• Diesel fuel & bus driver salary for vocational campus tours	\$1,288
• Annual fees for Florida Masonry membership	\$1,045
• Rod oven	\$992
• Industry certification exam fees	\$795
• Shop stools	\$600
• Eye wash station	\$440
• Oxygen/acetylene cylinders	\$338
• Plate clamp	\$286
• 1 ton hoist chain	\$202
• 2 ton trolley	\$189
• Proctor training	\$75

**TOTAL: \$105,920**



Students construction new welding booths.

Students aid with installation of new fume extractors by attaching "arms".



***BUSH WELDING AND FABRICATION, L.L.C.***

114 Richards Avenue, Wewahitchka, FL 32465-4434  
(850) 639-2968

October 9, 2020

Gulf District Schools  
Lori Price, Assistant Superintendent for Instruction  
150 Middle School Road  
Port St. Joe, FL 32456

Ms. Price:

It has been my pleasure to employ three student welders from Wewahitchka High School (WHS) on a part time basis after school and/or during the summer months since the implementation of the WHS welding program. These students come with solid fundamental skills and are eager to expand their knowledge through on-the-job training. I enjoy providing them the opportunity to employ their newly learned skills in a real-life work environment. Our partnership with WHS Welding is proving to be a productive and beneficial one for both Bush Welding & Fabrication and WHS. Thank you for the opportunity.

Sincerely,

A handwritten signature in cursive script that reads "Joe Bush".

Joe Bush



# NORTHWEST FLORIDA STATE COLLEGE

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## **Triumph Annual Report**

*Walton Works Training Center of Excellence – Project #187*

Annual Report: November 1, 2019 – October 31, 2020

Northwest Florida State College is continuing forward with the construction of the Walton Works Training Center of Excellence. Please find enclosed a summary of our activities thus far. Because of the scope and nature of our project, much of the project's performance metrics and activities cannot take place until construction is complete.

### **Construction Update**

This past year has been full of design, bids, hiring contractors, and starting construction and renovation projects. The College has nearly completed all building renovations on the existing two buildings of the Chautauqua Center in DeFuniak Springs. The remaining lights and switches have been installed and a few College projects are being finished up, such as the loading dock installation. The renovation project will have a punch list walk through in November to ensure the renovation project can be closed out. Classes started in August 2020 without disruption. The new program courses will not start until spring, however EMT and Cyber Security are operating this fall term. Construction is nearing completion on the Industrial Trades building and Drone facility as the buildings are standing, interior walls have been erected, and curbing has been installed for the drive. Items left to complete are the finish work for offices, bathrooms, electrical, and HVAC systems. The brick will be delivered in November but the late arrival is not expected to hold anything up. The expected completion of these two buildings is currently late November which is slightly ahead of schedule. This will allow for a punch list walk through in early December. The fire tower is nearing completion at the Walton County Sheriff's Complex but will still have the concrete pad work to be completed. It appears this finish work will be done by the middle of January which will allow the College to start the Fire training in January. A groundbreaking ceremony for the Walton Works site was held on Thursday, July 9, 2020, at the Chautauqua Center in DeFuniak Springs.

The College recently (October 13) received the approval to start spending the Walton County RESTORE funds which were designated as matching dollars in this grant to be used for equipment and supplies. The equipment and supplies are the backbone of the training programs and are expected to start arriving in time for the spring classes to begin. This lengthy process had to go through the U.S. Treasury Department to approve the Walton County RESTORE application. NWFSC is a sub-recipient of this \$1.5 million grant.

### **Personnel Update**

The Walton Works project hired Construction Trades Program Manager Jared Taylor in January. Since hired, Taylor held advisory committee meetings, built networking connections, spoke with employers, identified program needs, and facilitated OSHA safety courses. Taylor has developed and offered many industry continuing education training sessions that have been driven by local industry needs. Additionally, the College hired Jason Cotton in February as the project's Public Safety Training Coordinator. Since hired, Cotton familiarized himself with the training center's enrollment process and curriculum frameworks, drafted course schedules, attended county meetings, and developed assessment materials. Cotton is currently teaching EMT this fall and is



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working to start Paramedic training courses in the spring. Collectively, Taylor and Cotton have been working hard to ensure that the Walton Works project goes smoothly once construction is complete. Tony Al-Abed started with the College in August 2020 to teach the Cybersecurity program at the DeFuniak Springs campus. Al-Abed is currently offering the first semester of courses for the AS degree program at the campus. As Al-Abed sets up the Cybersecurity lab and builds the program, industry certifications will be embedded within the program. Al-Abed will also develop industry certification boot camps, to be offered at a later date, for individuals to earn the certifications they need to secure a position or to advance to a higher position than they currently hold. Many of these industry certifications will articulate into programmatic courses within the College if the individual pursues an AS degree. An additional position for welding is in process of being filled with a start date of November. The new welding faculty member will begin training at the Niceville campus and will move to DeFuniak campus as the building is completed so he can set up the welding lab. Currently, we are on track to begin welding courses in January.

## Industry Certifications

Though the DeFuniak Springs campus is currently under construction, students have started earning industry certifications through some of our Construction Trades, Welding, and Public Safety programs. Currently, the College has recorded 127 industry certifications earned since January 21, 2020. A list of each student name, certification type and date earned, program, and county of student residence can be obtained upon request.

In summary, NWFSC is making progress with the Walton Works Project. We believe our time is best utilized by simultaneously working on the construction and programmatic details for each class being taught. Northwest Florida State College will be happy to provide any additional information pertaining to the Walton Works Project upon request.

*Sam Renfro*

Oct. 16, 2020

## Q3-WAKULLA PROJECT #198

*Beginning date January, 2020*

### INTENT OF PROPOSAL

- To provide students with industry certifications to enter workforce before graduating from high school
- Absorb the expense on the family and student for industry certifications and workforce readiness
- Create sustainable programs with transferable skills that have generational impacts
- Remove barriers to post-secondary job readiness skills
- House all programs on Wakulla High School campus to eliminate travel, increase safety for students and provide access
- Increase wages for small and rural community members

### CERTIFICATIONS EARNED TO DATE:

- VSO-0
- sUAS-2

### CURRENT STATUS:

School opened 8/13/2020. The program has continued with an enrollment of brick and mortar students totally 80 students, no distance learning students are in the course. Curriculum consists of Part 107 testing first~to occur in December and sUAS in the Spring.

## SUMMARY

Franklin County School has made great strides in broadening the Career and Technical Education courses that are offered to our students. We are greatly appreciative of the wonderful opportunities we have been able to provide our students through the use of the Triumph funds.

Grant #157 provided funds for a new welding facility which will be occupied in January, 2021. Even with the make-shift facility that our students have been using, we were able to earn 5 certifications during the first year of the program, another 5 during the second year (even though the COVID virus cost us the last quarter of the school year), and have already earned 5 certifications this year. We obligated ourselves to 750 digital tool/nursing certificates, of which we have earned 543 during our first two years, and another 12 already this school year. We should have all certifications to repay our debt to the Triumph board one year earlier than anticipated.

In addition to meeting our claw back provision for the number of certifications, we were able to leverage funding from several other grant sources to provide a much larger monetary match than we originally anticipated and obligated ourselves to.

Grant #200 provided funds for our Unmanned Aviation (Drone) program. This program was drastically effected by the loss of school due to the COVID virus. We had hoped that we would be able to meet most of our goals for the first year in spite of the loss of school time, however, with the numbers of students who chose to participate in learning through virtual options and then did not participate in their scheduled assignments, we were not able to do so. We are going to need to take advantage of the offer you presented and request a one-year extension to meet our claw back provisions. With this extension in place, it is our belief that we will comfortably make our required number of certifications for this grant.



PHASE 1 (#157)				PHASE 2 (#200)												
YEAR	WELDING		DIGITAL TOOLS/ NURSING		UAS		VSO		EKG		CNA		EMR		DIG. TOOL GRADES 4/5	
	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED
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2023-2024	TOTAL: 27		TOTAL: 750													
2024-2025					TOTAL: 125		TOTAL: 125		TOTAL: 12		TOTAL: 12		TOTAL: 12		TOTAL: 124	
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UAS				We have 34 students registered and working on this certification.												
VSO				We have 34 students registered and working on this certification.												
EKG				We have 37 students working towards their EKG certifications.												
CNA				We have 4 students participating in clinicals and working towards their CNA certification.												
EMR				We have 37 students working towards their EMR certification.												
DIGITAL TOOLS GRADES 4/5				We have 110 students participating in Digital Tool Certificates in Grades 4 and 5. We are hoping to earn about 110 certificates from them.												

	PHASE 1 (#157)				PHASE 2 (#200)											
YEAR	WELDING		DIGITAL TOOLS/ NURSING		UAS		VSO		EKG		CNA		EMR		DIG. TOOL GRADES 4/5	
	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED	NEED	EARNED
2018-2019	27	5	750	351												
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## Quarterly Report (Q3) and Annual Report October 31, 2020

Project Name and Number: Gulf Coast State College/Project #202  
(Triumph Grant Emergency Response and Communications)

Report Prepared by (name and contact information)

Jose (Tony) Lopez-Baquero, email: [jlopezbaq@gulfcoast.edu](mailto:jlopezbaq@gulfcoast.edu)

Melanie Boyd, Chair Business and Technology, email: [mboyd@gulfcoast.edu](mailto:mboyd@gulfcoast.edu)

### Accomplishments of the Project:

1. Job descriptions have been written and submitted to HR for approval and posting.
2. Purchase Order requests/PO's have been submitted for the following:
  - a. PO Number P2100670
    - i. EDEQ Sentaero v2BVLOS UAV to include the following:
      1. \*Casia Long Range Optical Detect & Avoid
      2. \*Long Range C2/Streaming Hardware
      3. \*Rugged Storage Case
      4. \*2x Flight Packs
      5. \*Battery Charger
      6. \*Telemetry Radios
  - b. PO Number P2100565: EDEG Sonar EMILY
  - c. Purchase Requisition for Pierce-Frontline C32 Command Vehicle (9-25-2020)
  - d. Purchase Requisition for Pierce-Frontline C25 Command Vehicles (9-25-2020)
  - e. Censys Technologies – (10-28-2020)
    - i. Gimballed EO/IR Payload, M@DG 64-HD
    - ii. POI Locking/Target Tracking
    - iii. 6.6x Optical Zoom, 4x thermal zoom
    - iv. Retractable Mount
    - v. Integration into Sentaero v2BVLOS Interchangeable Payload system
  - f. WLKATA Mirobot Education Kit Sku WL KIT MIRO SD (10-28-2020)

Challenge(s) Project Has Encountered/Resolutions

None Noted

#### Assistance Required to Ensure Success of Project

1. Ongoing support by GCSC Administration
2. Expedite hiring process for the two technician positions to ensure readiness for extensive training that is required for the success of the project.
3. Ongoing support of procurement personnel to facilitate timely acquisition of equipment.

## Quarterly Report (Q3) and Annual Report October 31, 2020

Project Name and Number: Gulf Coast State College/Project #207

Report Prepared by (name and contact information):

Debbie Brzuska, MSN, RN

Coordinator, Gulf Franklin Campus Nursing Programs & Simulation Center

Email: [dbrzuska@gulfcoast.edu](mailto:dbrzuska@gulfcoast.edu); Tel: 850-913-3314

Accomplishments of the Project:

1. Faculty: The 12-month Simulation/Remediation Coordinator and two (2) 9-month faculty were hired and are currently working in their designated roles.
2. Faculty Office and Storage Space: Each faculty office has been equipped with appropriate equipment and storage.
3. B-112 classroom remodel: The classroom has been equipped to deliver face-to-face instruction for up to 22 students and virtual instruction as needed.
4. D-105 classroom remodel: The classroom has been redesigned as a simulated acute care hospital environment with 7 individual hospital rooms, separated by walls, with each containing a state-of-the-art simulation manikin, monitor, call light, IV infusion pump, and mounted computers for electronic charting and medication administration.
5. D-105 classroom remodel accessory equipment: A nurses' station, medication dispensing system, crash cart, and other hospital environment essentials have been purchased and are currently in use.
6. Student Use of D-105 Simulation Lab: The simulation lab began operating in August, 2020 with successful utilization of the space to replace clinical facility hours of instruction.

Challenge(s) Project Has Encountered/Resolutions:

1. Challenge: Covid-19 pandemic: Delayed the production and delivery of needed supplies and equipment to complete the remodeling by the projected August 1<sup>st</sup> date.
1. Resolution: Progress continued on the D-105 and B-112 remodel. Students performed lab skills and training by setting up a make-shift lab in another area.
2. Challenge: Covid-19 pandemic: Resulted in no access to nursing homes for CNA

and PN clinical hours. CNA program has been delayed until students will have access to nursing homes.

2. Resolution: The PN program adjusted clinical hours to the hospital setting and used simulation instead of the nursing home to acquire the necessary hours. The CNA program will be offered more frequently and/or allow more students per class to compensate for the delay in starting the program.
3. Challenge: Decrease in applicant pool related to Covid-19 pandemic and post Hurricane Michael financial and residency issues.
3. Resolution: Increase marketing and advertising to attract new applicants; Upon completion of project building and remodel offer high school students and health care providers facility tours; Partner with Trio and other organizations to promote GFC nursing program enrollment.

#### Assistance Required to Ensure Success of Project:

1. Ongoing support by GCSC administration
2. Vigorous marketing campaign to promote all GFC nursing programs

Progress Regarding Meeting Performance Metric(s) for Project: Please provide specifics in terms of performance metrics for the project i.e. number of industry certifications earned.

Increased student enrollment for the PN program will not begin until Spring, 2021 when the additional cohort will be added.

Due to Covid-19 and other unforeseen impacts of the decline in population, the LPN to ADN program had a new student enrollment of 21 and 1 readmission for Fall, 2020 semester.

The Fall 2020 PN program enrollment was maintained at the average of 33 students. However, enrollment has now decreased to 15 students due to various health, financial, and academic reasons.

In the 3<sup>rd</sup> quarter of 2020, 15 RN licenses and 13 LPN licenses were obtained by GCSC GFC program graduates.

## Quarterly Report (Q3) and Annual Report October 31, 2020

Project Name and Number: Gulf Coast State College/Project #210  
(Triumph Grant UVS Bootcamp)

Report Prepared by (name and contact information)

Jose (Tony) Lopez-Baquero, email: [jlopezbaq@gulfcoast.edu](mailto:jlopezbaq@gulfcoast.edu)

Melanie Boyd, Chair Business and Technology, email: [mboyd@gulfcoast.edu](mailto:mboyd@gulfcoast.edu)

### Accomplishments of the Project:

1. Stage 1 June 15 Class 20-01: USI invoiced for 21 Industry Certifications earned ( \$57,645.00) July 31, 2020
2. Stage 1 August 17 Class 20-02
3. Stage 1 August 17 Class 20-03
4. Stage 1 September 28 Class 20-04
5. Stage 1 Class 20-05 starts November 2
6. Finalizing the design for the modular classroom

### Challenge(s) Project Has Encountered/Resolutions

1. Process of USI registration to students following through with application and enrollment at GCSC. Resolution: USI sends list of registrants to GCSC and one person in enrollment services follows up and lets Business and Technology Division know if students have applied. We follow up via email or phone call to encourage students to complete the application process so they can register for the classes.
2. Recruitment targeting military, retired and dependents. The 5 week college credit course set up prevents military personnel from utilizing GI Bill or other veteran benefits. Resolution: In process of scheduling the courses in 8 week mini mester schedule
3. The short term for classes created an issue with getting grades entered in time Resolution: If we change the courses to the 8 week mini mester format then the grades for Stage 1 will all come due at the end of the semester rather than intermittently throughout.
4. Lack of personnel for proctoring exams. Resolution: Setting up the two testing centers, Panama City Campus and Gulf Franklin Center campus for proctoring exams.

5. Scheduling boot camps to accommodate regulations for VA and other Federal Financial Aid. Resolution: Develop schedule working with financial aid representatives and VA representatives to ensure we schedule to meet the constraints of the federal funding sources.

#### Assistance Required to Ensure Success of Project

1. Ongoing support by GCSC Administration.
2. Ongoing support by Enrollment Services watching for applications and enrolling students.
3. Ongoing support of Business and Technology Administration Assistant.
4. Ongoing support of Business and Technology Academic Support Specialist
5. Ongoing support of business office personnel
6. Ongoing support of testing center personnel for proctoring exams
7. Ongoing recruitment efforts
8. Ongoing collaboration between USI personnel and GCSC personnel
9. Development of processes and procedures for tracking, documenting and reporting project status and deliverables.





# NORTHWEST FLORIDA STATE COLLEGE

100 College Boulevard, E. • Niceville, FL 32578-1347 • (850) 678-5111 • [www.nwfsc.edu](http://www.nwfsc.edu)

## **Triumph Quarterly/Annual Report** *Aviation Center of Excellence – Project #216* Quarter 3: July 1, 2020 – September 30, 2020

Northwest Florida State College is moving forward with the creation of the Aviation Center of Excellence in Crestview, following approval of the grant agreement at the Triumph Gulf Coast Board meeting on June 18, 2020. Please find enclosed a summary of our activities thus far. Because of the scope and nature of our project, much of the project's performance metrics and activities cannot take place until building renovation is complete.

### **Renovation Update**

Renovation on the facility used for program training for this project is not being funded by Triumph. The owner of the facility, Crestview Technology Park LLC, is renovating the building before NWFSC assumes possession and starts the building lease. The renovation must be completed before the majority of this project can begin. The building has gone through a complete demolition to remove parts that will be reconstructed. All designs and permits have been completed and a contractor has started the rebuilding process. At this point the interior walls are in place, mechanical systems are being installed, and the center of the building is being replaced with a new structure that will create an elevated ceiling in the main entrance area. The exterior of the building is about to begin the painting process and interior colors are being finalized. The building is on track to be completed and turned over to the College in late December 2020.

### **Personnel Update**

The Director of Aviation Programs, Gillette Samms, has been hired and he is working to develop the curriculum, equipment lists, and FAA submission paperwork. Additional positions are being advertised and will be starting in a phased approach as the activities shift from construction to furnishing, to FAA submission, and finally courses starting.

### **Industry Certifications**

No programs have started at this time.

### **Program Development**

The Director is working to identify the training aids that will be used as some of them will take several months to receive. Additional tool and equipment lists are being developed so orders can be placed in a timely manner to allow the equipment orders to be delivered at the newly renovated building as the College takes possession. Furniture items have been ordered and are expected to arrive as the building nears completion. The Director is traveling to other A&P programs to gain insight and ideas from existing programs. Curriculum efforts are under way and FAA documents are in development.

*Sam Renfro*

Oct. 16, 2020



October 29, 2020

Triumph Gulf Coast, Inc  
P.O. Box 12007  
Tallahassee, Florida 32317

Dear Triumph:

In order to meet the annual and recruitment reporting requirements for our Fast Track Grant, Locklin Technical College is providing this letter and supporting documentation to show project progress, metrics, and recruiting efforts of the program thus far.

### **Project Progress**

We offered our first round of Fast Track courses for Pipefitting and HVAC from July 1-July 31, 2020. We had a total of 14 successful completers from the classes, producing 16 industry certifications (which are uploaded in Smartsheet) in the following certification titles:

- NCCER Pipefitting Level One - 8
- HVAC ER – Electrical - 6
- HVAC ER – Air Conditioning – 2

We are currently in our second round of Fast Track Pipefitting and HVAC courses which began on October 5, 2020. These courses started with 28 total participant registrations (12 Pipefitting and 16 HVAC). Both programs are showing satisfactory performance and indicating we are on track to meet the expectation of our grant agreement.

### **Progress Metrics**

The above metrics for obtained certifications thus far is 44% of our goal to obtain 36 certifications during the grant award period and 53% of our goal to obtain 30 certifications by December 31, 2020, as stated in our application.

### **Recruitment Report**

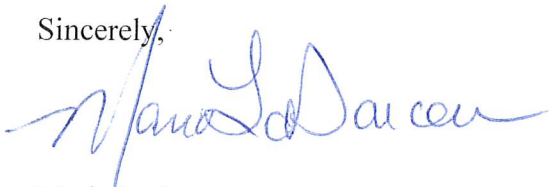
As for our recruiting report, we have allocated \$18,342.86 to date for recruiter salary, travel, securing billboard advertising, printing outreach materials, ordering course training materials, and purchasing shop equipment. We have utilized 91.7% of the initial \$20,000 in funding provided for program recruitment and start up. The remaining \$1,657.14 will be incurred as we need more materials for the upcoming classes.

**Total Budget Allocation**

To date, we have documented and uploaded in Smartsheet \$24,048.08 in match funds spent thus far, 53.7% of our total match funds agreement. The remaining match funds are budgeted in payroll for our two instructors, which we will submit records of by the end of December for the payroll expenses incurred from our October class, and remaining records as the expenses are incurred. Please see our attached spreadsheet showing documentation of the budget and tracking system for allocating funds and submitting evidence of payment. All expenses that have been incurred and paid thus far in the tracking sheet have been uploaded to Smartsheet.

We are grateful for this opportunity to contribute skilled labor and employment opportunities to individuals within our neighboring communities. Please let us know should you need additional information regarding the progress of our Fast Track programs.

Sincerely,



Maria Ladouceur  
Principal



Okaloosa Technical College

Kelly Hayes, Director  
Phone: (850) 833-3500  
Fax: (850) 833-3466

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Triumph Gulf Coast Members,

We are honored to report that our A.C.C.E.L. program at Okaloosa Technical College is operating well despite the unique situation that COVID 19 has placed us in. We have been approved for, obtained, and will soon demonstrate expenditures of the upfront allocation of \$20,000 for recruitment for our Fast Track program. Furthermore, a recent OSHA 10 certification course was completed with A.C.C.E.L. students resulting in 25 certifications that will be submitted in the coming week. Additionally, several ongoing industry specific certifications have been completed and will be submitted as appropriate documentation is clarified with Triumph and Okaloosa Technical College staff. We look forward to certifying more students throughout the remaining weeks of this semester and into the next. If you need any more details about our program, requirements, or student participation please reach out to us.

Respectfully,

Kelly Hayes

Director

Okaloosa Technical College



October 30, 2020

## Recruitment Activity Report

TRIUMPH Hurricane Michael Skilled Labor Recovery Fund

Project #233

Organization Name: Emerald Coast Technical College

Certification Programs: Heating, Ventilation, Air-Conditioning/Refrigeration and Electricity

### Activity

### Distribution of Time

Recruitment: Dean of Student Services

40%

### Summary of Activity:

The Student Dean for Emerald Coast Technical College provided recruitment services for the current enrollment of fourteen students into the HVAC and Electricity Fast Track programs during the period of the third quarter report. Only one certification was earned during the initial phase of the project, third quarter reporting period. Following the end of the third quarter reporting period, seven of the currently enrolled students have earned ten industry certifications. Eight of the current certifications meet the TRIUMPH funding requirement for two certifications per student. Six of the currently enrolled students are expected to earn an additional certification and seven others are expected to earn two certifications each by the June 30, 2021 project expiration for a total of twenty-eight certifications. January 11, 2021 is the start of the spring term. The January recruitment projection is for a minimal additional enrollment of fourteen students potentially earning two certifications each by June 30, 2021 project expiration.

Supervisor's

Signature: \_\_\_\_\_



Date: \_\_\_\_\_

11/17/2020

*"Preparing the Whole Child for a Life of Success"*



**October 27, 2020**

**Fast Track – Infrastructure and Logistics Training Fund  
Annual Report  
Project Number: #228**

Pensacola State College's grant award agreement with Triumph Gulf Coast, Inc. was entered into on July 7, 2020. The submitted Fast Track application identified an anticipated number of 12 commercial vehicle driving program industry certifications to be earned by the project's end.

Since there was a waiting list of students hoping to be accepted into the program at the time of the Fast Track grant was awarded, it was determined that spending on marketing would not be the best use of funds. However, it was also quickly discovered that the cost of tuition/fees for this program was out of reach for most of the students expressing interest in or already on the waiting list.

The commercial driving program is not Pell-eligible because of its short length. PSC has a strong and long-standing relationship with CareerSource Escarosa, the local workforce board. Students were referred to determine if they were eligible for CareerSource services and financial assistance. Unfortunately, CareerSource has had limited funding available for Individual Training Accounts. PSC was able to use funds from a Florida Department of Economic Opportunity Job Growth Grant to fund scholarships for a number of students. On September 23, a request was made to allow the College to utilize the initial \$20,000 in Fast Track grant funds for student scholarships. Permission was received from Ms. Henderson on September 29. A total of 10 new students have been supported with scholarships during the current fall semester.

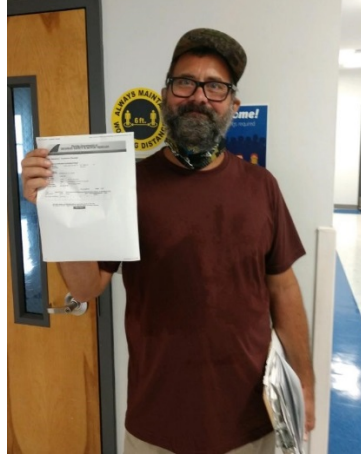
Activities in the fall included providing additional training time and testing for students who had their program interrupted by COVID-19. COVID-19 also required that an alternative testing site be identified since the local site has been closed since spring. Although we were interrupted once again with the arrival of Hurricane Sally on September 16, causing the College to be closed for two weeks, four students who started in the spring have been able to complete their program this fall and have tested and earned their CDL licenses. One fall student has completed, tested, and earned his CDL license. Remaining students will be tested before the end of the fall term and reported on in the Q4 report.

Pictures shared with permission.

Respectfully Submitted,

Deborah L. Douma  
Dean, Grants & Federal Programs  
(850)484-1705  
ddouma@pensacolastate.edu







October 29, 2020

Triumph Gulf Coast, Inc.  
PO Box 12007  
Tallahassee, Florida 32317

RE: Quarterly Report for Project 229 Tallahassee Community College

Tallahassee Community College is pleased to provide a quarterly report on Project #229 as funded by the Triumph Infrastructure and Logistics Fund. A grant agreement was executed on June 26, 2020 providing \$276,500.00 in funding for career and technical training for 14 individuals in the masonry occupation and 15 individuals in the commercial vehicle driving occupation. The completion deadline, grant end date, is June 30, 2021.

TCC is happy to report that the project is progressing and that the first five individuals have been enrolled and begun classes in the commercial vehicle driving program. Additionally, the supplies needed to start the masonry program have been purchased and the goal is to enroll the first students during November 2020. Additionally, a significant amount of outreach has been conducted to build awareness both with regard to the programs offered as well as our partnership. Note those vehicles include, radio, print and social media.

In close, TCC is excited to continue training the residents of both Franklin and Wakulla counties and working with Triumph to meet the needs of the affected counties.

Sincerely,

Kimberly A. Moore, MBA  
Vice President, Workforce Innovation  
Tallahassee Community College