

SUMMARY
OF
GRANT AWARD AGREEMENT
BETWEEN
TRIUMPH GULF COAST, INC.
AND
PENSACOLA STATE COLLEGE
(Project #211)

This summarizes the basic terms of a grant award agreement (the “**Agreement**”) that has been negotiated between the staffs of Triumph Gulf Coast, Inc. (“**Triumph**”) and Pensacola State College (“**Grantee**”) under the Triumph Gulf Coast Trust Fund. This summary is intended for notice purposes only and (a) does not constitute a grant, or an approval of a grant, by Triumph to Grantee, and (b) does not create any binding obligations on Triumph or Grantee with respect to (i) any grant, (ii) any approval of a grant, or (iii) engaging in any further discussions or negotiations with respect to a grant. The final terms and conditions of the grant (the “**Grant**”) will be contained in the definitive Agreement approved by the Board of Directors of Triumph and Grantee and executed by Triumph and Grantee.

GRANT AMOUNT: Three Million Eight Hundred Sixty Two Thousand Nine Hundred Fifty One and 00/100 Dollars (\$3,862,951) (the “**Grant**”).

PURPOSE: To provide partial funding partial funding for a project (the “**Project**”) that includes (i) the construction of a 13,000 square foot commercial drivers license training and testing facility on a 15 acre parcel off of Jeff Ates Road in Santa Rosa County, and the purchase of equipment, (ii) the purchase of educational materials and supplies, certificate and student fee waivers, and recruiting, (iii) salaries and fringe benefits, and (iv) physical plant operations (including, but not limited to, utilities, maintenance, and security) for up to 100% of the building and facilities expenses as determined by an overhead calculation, all supporting a program to issue up to 1,000 industry-recognized Commercial Class “B” Driving and Commercial Vehicle Driving (Class “A”) certificates (“**Certificates**”), to (a) non-military students who are residents of one of the eight disproportionately affected counties under Section 288.8012(3), Florida Statutes (Bay, Escambia, Franklin, Gulf, Okaloosa, Santa Rosa, Walton,

and Wakulla) (the “**Affected Counties**”), and (b) military and military spouse students who are stationed in one of the eight Affected Counties, all as further described in Grantee’s Application for Funds submitted to Triumph (the “**Grant Application**”).

COMPETITIVE

BIDS:

For construction, commodities, and service contracts expected to exceed \$165,000, Grantee shall obtain competitive bids for completion of the Project as required by Sections 1013.47 and 287, Florida Statutes, the Consultant’s Competitive Negotiation Act as set forth in Section 287.055, Florida Statutes, and Section 6A-14.0734 Florida Administrative Code, and/or Grantee’s established competitive bidding procedures (including, but not limited to, utilization of any continuing services agreements with approved vendors, a copy of which shall be uploaded to Triumph’s SmartSheet system, as applicable. Upon determination of the winning bidder, but before Grantee formally accepts the bid, enters into any contract, or in any way obligates itself to accept the bid, Grantee shall submit to Triumph for its approval, the name of the proposed vendor and all documentation relating to the evaluation of the various bids submitted. In awarding the contract, Grantee shall award the contract to the lowest, responsive bidder considering the selection criteria contained within the invitation to bid. Triumph shall have the right to review and approve the proposed award and all other contracts. Triumph shall have fifteen (15) days from the receipt of the submitted material to notify Grantee of its approval or disapproval of such proposed award or contract. If Triumph fails to approve or disapprove of the award or contract within such fifteen (15) day period, the award or contract shall be deemed approved. Upon approval, Grantee shall issue its intent to award to that vendor.

FUNDING:

The Grant shall be allocated as shown in the Budget/Timeline attached hereto as Exhibit “A” (the “**Budget**”)

Not more than once per calendar quarter, Grantee shall submit to Triumph a separate Request for Funding for each Budget category in accordance with the Budget and shall submit information pursuant to a SmartSheet system by Grantee’s authorized users. Each Request for Funding shall include (A) reports in budget categories with copies of general ledger detail for the Project account (as defined below) showing itemized expenditures, (B) invoices from architects, engineers, contractors, materialmen, and other vendors performing construction; (C) invoices, purchase orders, or contracts from vendors providing equipment, materials, and services; (D) payroll ledgers, state and federal payroll returns, and other employment data, (E) documentation evidencing the completion of the work that is the

subject of the requested funding, (F) to the extent that any portion of the current funding request is for reimbursement of amounts already paid by Grantee, copies of front and back of cancelled checks evidencing that Grantee paid vendors, and to the extent that all or any portion of the prior quarter's funding was a disbursement for items to be paid rather than a reimbursement of amounts already paid, receipts evidencing that the funds disbursed in the prior quarter's funding were in fact paid in the proper amounts to the proper vendors for such items, (G) evidence of payment and use of Matching Funds (as defined below), (H) copies of utility bills and contracts/salaries for maintenance and security, it being expressly understood that if actual overhead expenses are less than the estimated amounts that were calculated, adjustments to the funded amount will be made, and (I) such other documents as Triumph shall require in order to determine that the funding is consistent with the purposes of the Grant. Grantee shall notify the Triumph Program Administrator via email each time a Request for Funding is submitted. Other than the final Request for Funding, no single Request for Funding shall be submitted for a funding request amount of less than \$50,000. In no event shall the cumulative fundings made by Triumph exceed the \$3,862,951 maximum amount of the Grant. Upon Triumph's receipt of (a) notification to the Program Administrator, and (b) a Request for Funding that includes all required supporting documents, Triumph shall have forty-five (45) days from receipt to review and either approve or disapprove of a Request for Funding. If Triumph approves a Request for Funding, then it shall fund the approved amount to Grantee within thirty (30) days after approval. If Triumph disapproves a Request for Funding, Triumph shall deliver a notice of disapproval within such forty-five (45) day period that states the reasons for such disapproval. If the stated reasons for disapproval can be cured by Grantee's submittal of missing or corrective items, Grantee shall have thirty (30) days following receipt of the notice of disapproval to submit such missing or corrective items. If Triumph fails to notify Grantee of its disapproval of the Request for Funding within forty-five (45) days of receipt, such Request for Funding shall be deemed disapproved.

All amounts funded to Grantee pursuant to a Request for Funding shall be (check as applicable):

paid to Grantee as a disbursement, in which case Grantee shall then pay vendors supplying equipment, materials, or services, and/or to employees performing work, in each case consistent with the Budget; or

paid to Grantee as a reimbursement of amounts Grantee has already paid to vendors supplying equipment, materials, or services, and/or to employees performing work, in each case consistent with the Budget, in which case the Grant funds shall be retained by Grantee.

None of the Grant shall be used as a reimbursement of items purchased by Grantee prior to the date of the Agreement. None of the amounts paid by Grantee in connection with the invoices submitted in a Request for Funding and then funded by Triumph shall also have been or will in the future be in any manner (a) reimbursed, returned, refunded, rebated, or otherwise credited to, Grantee by any contractor, materialman, vendor, or any other person or entity, or (b) paid, reimbursed, returned, refunded, rebated, or otherwise credited to Grantee by the State of Florida, the United States, or any agency or instrumentality of any of the foregoing, whether under any grant or loan program or other method of contribution, it being expressly understood and agreed that Grantee shall not receive payments, refunds, reimbursements, rebates or credits from any sources in amounts collectively exceeding 100% of the amounts paid or owing by Grantee. The final funding shall not be funded unless and until Grantee has provided to Triumph satisfactory evidence that all Matching Funds have been expended on the Project.

Except with respect to physical plant operations (including, but not limited to, utilities, maintenance, and security) for up to 100% of the building and facilities expenses as determined by an overhead calculation, none of the Grant funds or the Matching Funds shall be used to pay, reimburse, or recover any overhead or other indirect costs, including, but not limited to, general and/or administrative overhead, rental or other facilities overhead, continuing education fees, auxiliary fees, and fringe fees.

Grantee shall seek funding only for costs of the Project as shown or contemplated under the Budget. All amounts paid by Grantee with respect to the Project shall be supported by properly executed invoices, contracts, vouchers, and payroll records evidencing in proper detail the nature and propriety of the charges and use of the Matching Funds. Any check or order drawn by Grantee with respect to any item which is or will be chargeable against the Project account will be drawn only in accordance with a properly signed voucher then on file in the office of Grantee stating in proper detail the purpose for which such check or order is drawn. All checks, invoices, contracts, vouchers, orders, payroll records, or other accounting documents pertaining in whole or in part to the Project shall be clearly identified, readily accessible, and, to the extent feasible, kept separate and apart from all other such documents.

Triumph will honor requests for funding; provided, however, that Triumph may elect by notice in writing not to make a payment if:

- (a) There is missing or incomplete documentation;

(b) The Request for Funding seeks funding for items other than as shown in the Budget or seeks funding for more than amounts actually invoiced by contractors, materialmen, or other vendors under any contracts;

(c) The amount requested for funding under the Request for Funding, together with all amounts previously funded under the Grant, would exceed the \$3,862,951 maximum amount of the Grant; or the amount requested for funding under the Request for Funding for a particular Budget category, together with all amounts previously funded for such Budget category, would exceed the maximum amount allocated to such Budget category; or Grantee failed to use any Grant funds funded to date in the amounts and for the purposes stated in the Budget;

(d) Grantee made a misrepresentation or omission of a material nature in the Grant Application, or any supplement or amendment to the Grant Application, or with respect to any document or data furnished with the Grant Application or pursuant to the Agreement;

(e) There is any pending litigation with respect to the performance by Grantee of any of its duties or obligations which may jeopardize or adversely affect the Project, the Agreement, or funding of the Grant;

(f) Grantee has taken any action pertaining to the Project which, under the Agreement, requires the approval of Triumph, and Grantee failed to obtain such approval;

(g) There has been a violation of the prohibited interest provisions of the Agreement;

(h) Grantee is in material violation, default, or breach of or under any provision of the Agreement;

(i) Grantee is in breach of any material representation or warranty contained in the Agreement;

(j) Any federal, state, or local organization or agency (including Grantee) providing financial assistance to the Project has revoked, suspended, or terminated that financial assistance to the Project, including, but not limited to, the Matching Funds;

(k) The Matching Funds are not being used for the intended purposes and in the amounts and at the times as set forth in a schedule of expenses approved by Triumph, and/or Grantee has failed to provide

Triumph with evidence of payment of the Matching Funds toward completion of the Project;

(l) With respect to previous fundings of the Grant and payments under contracts, Grantee has failed to pay, or has failed to provide Triumph with evidence of payment of, the Grant for the purposes of such funding. Such evidence shall include, but not be limited to, payroll ledgers, state and federal payroll returns, job descriptions, cancelled checks, wire transfer confirmations;

(m) Prior to the Completion Deadline (as defined in the Agreement), Grantee has abandoned or discontinued the Project, or for any reason the commencement, prosecution, or timely completion of the Project by Grantee is rendered improbable, infeasible, impossible, or illegal;

(n) All or any portion of the requested funding includes funding for items that are outside the scope of the Project that is contemplated under the Budget;

(o) One or more of the contracts previously approved or deemed approved by Triumph have been modified, amended, or terminated, or have been subject to a change order, without the prior written consent or deemed approval of Triumph; provided, however, that any change order under \$50,000 shall not be subject to approval under the Agreement or more of the contracts have been subject to a change order without the prior written consent or deemed approval of Triumph;

(p) Grantee shall have annually failed to make reasonable good faith efforts to obtain Business Donations (as defined below) below and/or shall have failed to provide Triumph with satisfactory evidence of such efforts. Such evidence shall include a spreadsheet listing the Business Donations, the donors, and Grantee's determination of the fair market value of the Business Donations, together with the latest sample form of letter or other communication requesting such Business Donations;

(q) Without the prior approval of Triumph, the total Project cost as set forth in the Budget, the overall Budget, and/or a particular Budget category, has been increased or decreased by more than 5%; and/or Grantee's share of the Matching Funds has decreased by more than 5%;

(r) Completion of the Project is not on schedule for completion by the Completion Deadline;

(s) Grantee has failed to maintain in full force and effect all insurance required under the Agreement;

(t) Grantee is not in compliance with all applicable environmental laws and regulations in accordance with the Agreement;

(u) Grantee is not in compliance with the competitive bidding requirements set forth in the Agreement; and/or

(v) Grantee is not in compliance with the equal employment opportunity and other labor provisions as required by the Agreement.

ELIGIBLE COSTS/
DOCUMENTATION:

The total cost of the Project is \$11,341,801, of which (i)(a) Grantee is contributing \$5,454,350 toward the Project as shown in the Budget, and (b) the United States Economic Development Administration (the “**US EDA**”), the City of Pensacola and Escambia County (the “**City/County**”), the State of Florida’s Job Growth Grant Fund (the “**State Grant**”), and the Florida College System GEERS (“**GEERS**”), are collectively contributing \$2,024,500 (the Grantee’s contribution, the US EDA contribution, the City/County contribution, the State Grant contribution, and the GEERS contribution are collectively referred to herein as the “**Matching Funds**”), and (ii) \$3,862,951 shall be provided by the Grant. The total estimated cost of the Project is based upon the Budget. To the extent that the actual cost of the Project exceeds \$11,341,801, Grantee shall be solely responsible for such excess. Grantee shall monitor the Budget and submit an amended Budget to Triumph in the event that (a) the total cost of the Project increases or decreases by greater than five percent (5%), (b) total the Budget increases or decreases by greater than five percent (5%), (c) the Budget increases or decreases by greater than five percent (5%) within a particular Budget category, and/or (d) Grantee’s portion of the Matching funds decreases by greater than five percent (5%). If Grantee proposes an increase or decrease by greater than five percent (5%) as described above as compared to the most recently approved Budget, such proposal shall be submitted to Triumph in writing along with a proposed amended Budget, and Triumph shall have the right to approve or disapprove both the proposed Budget category increase or decrease and the proposed amended Budget. Triumph shall have fifteen (15) days from the receipt of a proposed amended Budget to notify Grantee of its approval or disapproval. If Triumph fails to approve or disapprove the proposed Budget category increase or decrease and/or the proposed amended Budget within such fifteen (15) day period, the proposed Budget category increase or decrease and/or the amended Budget, as

applicable, shall be deemed approved as submitted. If Grantee fails to obtain Triumph's approval or deemed approval, that failure shall be sufficient cause for nonpayment by Triumph as provided in Section 4.2(f) of the Agreement. Using the Grant, its own funds, and funds from other grants (including, but not limited to, the Matching Funds), Grantee agrees to bear the entire cost and expense of the Project, including but not limited to, all costs and all expenses in excess of the total estimated cost of the Project, it being expressly understood and agreed that the Grant shall operate only to pay, on and subject to the terms and conditions set forth herein, a portion of the costs and expenses of the Project. Furthermore, Grantee agrees to spend all of the Matching Funds as contemplated in the Grant Application, and agrees that its failure to do so shall be deemed a material breach of the Agreement.

BUSINESS DONATIONS:

Grantee shall make reasonable good faith efforts, up until the Completion Deadline, to annually solicit and obtain financial contributions to support the Project and/or in-kind contributions of services and/or equipment from businesses and industry that would support the Project (“**Business Donations**”). Such reasonable good faith efforts shall include sending letters to area businesses, building a file or database of business names in area to annually solicit donations, and maintaining records of donations. Grantee shall provide Triumph with documentation and other evidence of such reasonable good faith efforts, which documentation shall include, but not be limited to, Grantee’s good faith estimate of the fair market value of such Business Donations. The maximum amount of the Grant shall be reduced by an amount equal to fifty percent (50%) of the fair market value of any Business Donations. Triumph shall have the right to approve, disapprove, or modify Grantee’s good faith estimate of the fair market value of such Business Donations.

MAINTENANCE OF RECORDS:

Grantee shall submit to Triumph such data, reports, records, contracts and other documents relating to the Project as Triumph may require at any time and from time to time and continuing for a period of one (1) year after the Completion Deadline. In addition, Grantee shall on an annual basis on or before October 31 of each year submit to Triumph an activity report which contains, in addition to any other information requested by Triumph (a) the

progress of the Project, (b) costs incurred to date, (c) how Grantee is progressing with student attainment toward achieving not less than 1,000 Certificates, (d) evidence satisfactory to Triumph that Certificates awarded to date have been awarded to non-military students who are residents of one of the Affected Counties and/or military and military spouse students who are stationed in one of Affected Counties, (e) evidence of requests for Business Donations, and (f) Grantee's most recent audited financial statements. In connection with its inspection of the Project, Grantee shall make available to Triumph copies of any and all invoices, contracts, plans and specifications, and other documentation relating to the Project. Triumph shall have the right, at any time and from time to time upon reasonable notice to Grantee, to access the Project and inspect any work being performed or as completed. Grantee shall also make available to Triumph copies of any and all invoices, contracts, plans and specifications, and other documentation relating to the Project.

Grantee shall establish separate accounts to be maintained within its existing accounting system or establish independent accounts with respect to the Project, including, but not limited to, if applicable, payroll ledgers, state and federal payroll returns, and job descriptions, with respect to personnel used in connection with the Matching Funds, and class enrollment and attendance records. Such accounts are referred to herein collectively as the "**Project account.**" Records of costs incurred under terms of the Agreement shall be maintained in the Project account and made available upon request to Triumph at all times during the period of the Agreement and for eight (8) years after final payment of the Grant is made. Copies of these documents and records shall be made available to Triumph upon request. Records of costs incurred include Grantee's general accounting records and the Project records, together with supporting documents and records, of Grantee and all consultants performing work on the Project and all other records of Grantee and consultants considered necessary by Triumph for a proper audit of costs. If any litigation, claim, or audit is started before the expiration of the eight (8) year period, the records shall be retained until all litigation, claims, or audit findings involving the records have been resolved.

AUDITS: The Grant shall be subject to audits and/or monitoring by Triumph and applicable public records laws.

TERMINATION
OR SUSPENSION
OF PROJECT:

If Grantee abandons, suspends, or discontinues the Project, or fails to complete the Project by the Completion Deadline (subject to *force majeure* events), or for any other reason, the commencement, prosecution, or timely completion of the Project by Grantee is rendered improbable, infeasible, impossible, or illegal, Triumph shall have the right, by written notice to Grantee, to (i) suspend any further disbursements of the Grant and/or any or all of Triumph's other obligations under the Agreement until such time as the event or condition resulting in such abandonment, suspension, or discontinuation has ceased or been corrected, and/or (ii) revoke and terminate the Grant. If Triumph issues a final termination or revocation notice, then Grantee shall, upon written demand by Triumph, repay to Triumph all portions of the Grant theretofore disbursed to and received by Grantee.

APPROVAL OF
CONTRACTS
AND CHANGE
ORDERS:

Triumph shall have the right to review and approve any and all contracts and/or proposed change orders with a value in excess of \$50,000 before Grantee executes or obligates itself in any manner. Triumph shall have fifteen (15) days from receipt of a proposed contract or change order to notify Grantee of its approval or disapproval. If Triumph fails to approve or disapprove within such fifteen (15) day period, the contract or change order shall be deemed.

COMPLIANCE
WITH LAWS:

Grantee shall also comply with all applicable laws regarding third party contracts, labor laws, and civil rights laws. The Agreement also has prohibitions on conflicts of interest.

INSURANCE:

Grantee shall keep and maintain or cause to be maintained casualty insurance on all improvements, fixtures, and equipment, that constitute the Project, the cost of which was in whole or in part funded using the Grant, but only to the extent that such equipment and improvements can in fact be insured. In the event of the loss of such equipment or improvements, Grantee shall either replace the improvements, fixtures, and equipment, or reimburse Triumph to the extent the Grant was used to purchase or such improvements, fixtures, and equipment.

CLAWBACK: Any Grant funds disbursed by Triumph to Grantee shall be subject in being repaid (“clawed back”) in the event (i) Grantee abandons, suspends or discontinues the Project, or fails to complete the Project by Completion Deadline, and/or (ii) Grantee made any materially false certification or representation to Triumph in connection with its application for the Grant, under the Agreement, and/or in connection with any request for reimbursement, and/or (iii) Grantee breaches any obligation under the Agreement, and/or (iv) Grantee fails to timely achieve the following performance metric (the “**Performance Metric**”), then Grantee shall upon written demand by Triumph repay to Triumph all portions of Grant theretofore funded to and received by Grantee:

In the event that Grantee fails to award at least 1,000 Certificates by December 31, 2030, then Grantee shall upon written demand by Triumph repay to Triumph an amount equal to (A) \$3,863, multiplied by (B) the sum of (a) 1,000 minus (b) the actual number of Certificates issued as of December 31, 2030.

Triumph shall have the discretion to waive, reduce, extend, or defer any clawback amounts due if it determines in its sole and absolute discretion that (i) a breach of a representation and warranty under the Agreement or the Grant Application, or a breach, violation, or default of or under any other provision of the Agreement, was not material in nature, (ii) based on quantitative evidence, the issuance of not less than 1,000 Certificates was not achieved due to negative economic conditions beyond Grantee’s reasonable control, (iii) Grantee made a good faith effort to award not less than 1,000 Certificates, and/or (iv) based on quantitative evidence, the effects of a named hurricane or tropical storm, or specific acts of terrorism, adversely affected Grantee’s ability to award not less than 1,000 Certificates.

**OTHER TERMS
AND
CONDITIONS:**

This is a summary only. The Agreement contains such other covenants, representations and warranties, and other terms and conditions as agreed to by Triumph and Grantee.

EXHIBIT "A"

BUDGET/TIMELINE

[attached]

Exhibit A

211 Pensacola State College Truck Driver Training Program and Facility

Budget	3,862,951.00
Estimated construction start date if applicable	1-Jul-21
Estimated education component start date if applicable	Currently underway in temporary facilities

	Category #1- Salaries & Fringe	Category #2- Equipment & Construction	Category #3- Supplies, Cert & Student Fee Waivers, Recruiting	Category #4- Physical Plant Operations	Total
Please change year # to actual year					
Project Total					
Program Start-Up 2020	-	375,000.00	-	-	375,000.00
July - December 2021	88,403.64	2,469,727.00	20,500.00	44,475.00	2,623,105.64
2022	178,480.71	4,975,024.99	188,624.37	91,450.00	5,433,580.07
2023	180,202.79	-	47,000.00	91,450.00	318,652.79
2024	181,975.25	-	52,000.00	99,616.00	333,591.25
2025	183,800.41	-	49,500.00	97,283.00	330,583.41
2026	185,679.49	-	49,500.00	97,283.00	332,462.49
2027	187,614.69	-	49,500.00	97,283.00	334,397.69
2028	189,608.08	-	49,500.00	97,283.00	336,391.08
2029	191,661.79	-	49,500.00	97,283.00	338,444.79
2030	193,778.04	-	49,500.00	97,283.00	340,561.04
Jan - Jun 2031	96,889.02	-	86,000.00	62,142.00	245,031.02
Project Total	1,858,093.91	7,819,751.99	691,124.37	972,831.00	11,341,801.27
Triumph					
Program Start-Up 2020	-	-	-	-	-
July - December 2021	88,403.64	1,069,727.00	20,500.00	10,000.00	1,188,630.64
2022	178,480.71	1,875,024.99	188,624.37	22,500.00	2,264,630.07
2023	180,202.79	-	47,000.00	22,500.00	249,702.79
January - June 2024	90,987.50	-	2,500.00	16,500.00	109,987.50
2025	-	-	-	-	-
2026	-	-	-	-	-
2027	-	-	-	-	-
2028	-	-	-	-	-
2029	-	-	-	-	-
2030	-	-	-	-	-
Jan - Jun 2031	-	-	36,500.00	13,500.00	50,000.00
Triumph Total	538,074.64	2,944,751.99	295,124.37	85,000.00	3,862,951.00
Grantee					
Program Start-Up 2020	-	-	-	-	-
July - December 2021	-	850,500.00	-	34,475.00	884,975.00
2022	-	2,000,000.00	-	68,950.00	2,068,950.00
2023	-	-	-	68,950.00	68,950.00
2024	90,987.75	-	49,500.00	83,116.00	223,603.75
2025	183,800.41	-	49,500.00	97,283.00	330,583.41
2026	185,679.49	-	49,500.00	97,283.00	332,462.49
2027	187,614.69	-	49,500.00	97,283.00	334,397.69
2028	189,608.08	-	49,500.00	97,283.00	336,391.08
2029	191,661.79	-	49,500.00	97,283.00	338,444.79
2030	193,778.04	-	49,500.00	97,283.00	340,561.04
Jan - June 2031	96,889.02	-	49,500.00	48,642.00	195,031.02
Grantee Total	1,320,019.27	2,850,500.00	396,000.00	887,831.00	5,454,350.27
Match Source 1 - Florida Governor's Job Growth Grant					
Program Start-Up 2020	-	125,000.00	-	-	125,000.00
July - December 2021	-	-	-	-	-
2022	-	-	-	-	-
2023	-	-	-	-	-
2024	-	-	-	-	-

2025			
2026			
2027			
2028			
2029			
Jan - Jun 2031			
Match Source 1 Total	-	125,000.00	-
			125,000.00

Match Source 2 - GEERS Rapid Credentialing Grant			
Program Start-Up 2020	\$250,000		250,000.00
July - December 2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Jan - June 2031			
Match Source 2 Total	-	250,000.00	-
			250,000.00

Match Source 3 - U.S. Department of Commerce, Economic Development Administration			
Program Start-Up 2020			
July - December 2021	500,000.00		500,000.00
2022	1,100,000.00		1,100,000.00
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Jan - Jun 2031			
Match Source 3 Total	-	1,600,000.00	-
			1,600,000.00

Match Source 4 - Santa Rosa County Board of Commissioners			
Program Start-Up 2020			
July - December 2021	49,500.00		49,500.00
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
Jan - June 2031			
Match Source 4 Total	-	49,500.00	-
			49,500.00

Match Source 5			
Program Start-Up 2020			
July - December 2021			
2022			
2023			
2024			
2025			
2026			

2027

2028

2029

Jan - June 2031

Match Source 5 Total

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2027	-	-	-	-	-	-	-	-	-	-	-	-	-
2028	-	-	-	-	-	-	-	-	-	-	-	-	-
2029	-	-	-	-	-	-	-	-	-	-	-	-	-
Jan - June 2031	-	-	-	-	-	-	-	-	-	-	-	-	-
Match Source 5 Total	-	-	-	-	-	-	-	-	-	-	-	-	-