

Triumph Gulf Coast, Inc.
MyFloridaTriumph.com

December 28, 2021

The Honorable Ron DeSantis
Governor
Plaza Level, The Capitol
400 South Monroe Street
Tallahassee, Florida 32399

The Honorable Wilton Simpson
President
The Florida Senate
409 The Capitol
404 South Monroe Street
Tallahassee, Florida 32399-1100

The Honorable Chris Sprowls
Speaker
The Florida House of Representatives
420 The Capitol
402 South Monroe Street
Tallahassee, Florida 32399-1300

VIA EMAIL DELIVERY

RE: Triumph Gulf Coast, Inc. Semi-Annual Report July 2021 – December 2021

Dear Governor DeSantis, President Simpson, and Speaker Sprowls:

Triumph Gulf Coast was established by the Legislature to strengthen and diversify coastal Northwest Florida's economy following the Deepwater Horizon Oil Spill, the worst man-made environmental disaster in U.S. history. Though much more remains to be done, in the four and a half years of Triumph's operational history our awarded projects are adding 16,028 new jobs that pay 115% to 150% more than our citizens have been earning. Our grant awardees are training thousands more Northwest Floridians – from K-12 students to adult college students to separating military personnel to military spouses – now able to qualify for high paying jobs in industries that make our economy more resilient, self-sufficient, and prosperous.

Triumph Gulf Coast has committed \$339 million to 52 economic development and diversification projects across all eight counties of coastal Northwest Florida. Grant awards to date include:

- \$78 million for 30 workforce education and training programs in every county in the region, preparing students from 4th grade through retiring military for high demand jobs paying higher than average wages.
- \$15 million to local governments and school districts to replace ad valorem property tax losses caused by hurricanes.
- \$231 million in public infrastructure projects building and expanding seaport capacity, a maritime industrial park, an aviation maintenance repair and overhaul campus, a major roadway expansion to support military bases and mission expansion and substantial industrial park improvements across the region.
- \$733,000 in marketing and regional economic development research and promotion efforts including workforce gap identification and assessments.

The impact of Triumph's first \$339 million in committed funding on the regional economy is measured in milestones that directly affect family incomes, business payrolls and the availability of trained, certified workers qualified to fill the high-demand jobs being created by Triumph projects:

- 16,028 new jobs paying from 115% to 150% more than average local wages
- 19,157 industry certifications earned by workers now qualified as high-skill
- \$19.1 in increased personal income for every \$1 invested by Triumph, a highly impressive return on investment
- \$802 million attracted from private and public sources; for every Triumph dollar awarded, an additional \$2.34 in matching funds has been generated for Northwest Florida projects
- \$6.271 billion in positive economic growth for local economies

The recent progress of Northwest Florida, and of Triumph, has certainly not been uninterrupted. The jobs lost in the oil spill weren't restored before hurricanes tore through our coastal communities and upended our regional recovery. Then Covid-19 stunned our institutions, created severe workforce shortages, and stunted our economic growth as the pandemic similarly affected other areas.

In response, Triumph Gulf Coast has made continuous adjustments in its policies, giving time extensions to some institutions who lost months of hands-on training functions and extending outright cash grants in the form of ad-valorem tax replacement to hard-hit local governments of Bay and Gulf Counties to keep vital municipal services functioning. But, as this report details, not one of Triumph's 52 grant recipients has failed to meet the specific performance milestones built into every contract.

While projects are completed or are under way in all of the eight counties in the Triumph region, three counties (Walton, Franklin, and Wakulla) are not currently utilizing all funds that the Gulf Coast Economic Corridor statute makes available to them for qualified projects. We are making continual and intense efforts to assist those counties in identifying and developing job-creating projects. We are working closely with Wakulla County to bring in two major proposals in the coming months and have invited County Commissioners, municipal officials, educational institutions, and

business owners to work more closely with us in Franklin and Walton Counties to assist in identifying and bringing forward quality proposals that will benefit the citizens of their respective counties.

Consistent with our enabling legislation, Triumph operates with an overhead operating cost cap of $\frac{3}{4}$ of 1% of the funds we receive and disburse. Our understanding is that no other public/private, governmental, or quasi-public economic development entity in Florida carries out all its research, evaluation, economic analysis, staffing, grantee coaching, contracting, legal work, accounting, and compliance functions at such a low cost. We're privileged to function within these strict standards of good stewardship and to receive highly favorable reports each year from the Auditor General and outside certified public accountants. We do note that as more and more projects are funded, operational oversight of performance metrics and clawback conditions will require more compliance activity and some additional cost, though we do not anticipate ever spending the amount of overhead costs other similar entities expend.

In June of 2022, the Triumph board will complete a 100% turnover of members as the directors originally appointed complete their statutory terms and as the presiding officers of the Senate and House of Representatives each appoint two new directors to join new appointees by the Governor, CFO and Attorney General. We are deeply grateful to the appointing authorities who have chosen exceptional board members during our short history:

Governor appointees:

Stan Connally, Jr. - June 3, 2017 – September 1, 2018

Lewis Bear, Jr. – March 26, 2019 – June 2, 2021

David Bear – August 13, 2021 – June 2, 2025

Attorney General appointees:

Pam Dana, Ph. D – June 3, 2017 – June 2, 2021

Collier Merrill – July 1, 2021 – June 30, 2025

Chief Financial Officer appointees:

Stephen Riggs, IV – June 3, 2017 – June 2, 2021

Reynolds Henderson – July 20, 2021 – June 2, 2025

Senate President appointees:

Allan Bense – June 3, 2017 – June 2, 2022

Jason Shoaf – June 30, 2017 – June 20, 2019

Matt Terry – August 13, 2019 – June 29, 2022

House Speaker Appointees:

Robert Bonezzi – June 3, 2017 – January 10, 2018

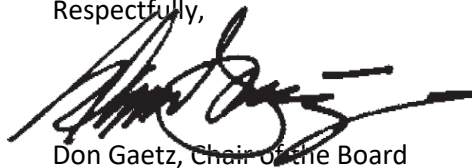
Don Gaetz – June 30, 2017 – June 29, 2022

Ben Lee – January 18, 2018 – June 2, 2022

Our board of directors has continually acknowledged the skillful management of our executive director, Susan Skelton, our only salaried employee, and has asked her to remain in office each year since we were organized. Our only other full-time professional staff member is Cori Henderson, program director. Part-time consultants are Dr. Rick Harper, economic advisor, Dr. Frank Fuller, education and workforce advisor and Randy Lewis, AIA, construction compliance advisor. Our accounting firm is Tipton, Marler, Chastain and Garner, and legal counsel is Clark, Partington, Larry, Bond and Stackhouse, P.A.

Each of us who serves or has served on the Triumph Gulf Coast board is grateful for that privilege. We are excited about the future of Northwest Florida. The directors of Triumph Gulf Coast will not be satisfied until our region fulfills its economic potential and our communities achieve a future that is dynamic, sustainable, and prosperous. We look forward to continuing to work with you in this important cause.

Respectfully,

A handwritten signature in black ink, appearing to read 'Don Gaetz', with a stylized flourish at the end.

Don Gaetz, Chair of the Board

Attachment

Cc: Members of Florida Cabinet
Members of Northwest Florida Legislative Delegation
Members of Triumph Gulf Coast Board

Pre-App #	APPLICANT	PROJECT	AMOUNT REQUESTED	COUNTY	Eligible
Current Pre-Applications					
244	Bay District Schools	Thunderbird Tech Program	\$ 155,432.00	Bay	Yes
250	Santa Rosa BOCC	Whiting Aviation Park Taxiway	\$ 8,200,000.00	Santa Rosa	Yes
252	Wakulla County BOCC	Project Game Stop	\$ 500,000.00	Wakulla	Yes
253	Bay County BOCC	Project Beacon	\$ 1,600,000.00	Bay	Yes
254	Center for Strategic Military Excellence	VETERAN EDUCATION AND RESOURCE CENTER	\$ 2,410,893.00	Escambia	N/A
256	Gulf Coast State College	Sea-X	\$ 2,561,226.00	Bay	Yes
260	The Arc of the Bay	Restaurant Readiness Program	\$ 250,000.00	Bay	N/A
261	Bay Economic Development Alliance	Project Arrow	\$ 8,750,000.00	Bay	N/A
263	Northwest FL State College	Cloud Computing Industry Training	\$ 92,500.00	Okaloosa	Yes
264	Wakulla County School Board	Wakulla/Franklin CTE Collaboration	\$ 23,000,000.00	Wakulla	Yes
265	Florida State University, Panama City	FSU Panama City Collegiate Lab School	\$ 7,000,000.00	Bay	Yes
266	Northwest FL State College	Career Acceleration Pathways for Early College Students	\$ 10,267,474.00	Okaloosa	Yes
267	Northwest FL State College	CDL Expansion	\$ 1,826,770.00	Okaloosa	Yes
268	Pensacola State College	A&P Expansion	\$ 10,700,000.00	Santa Rosa	Yes
Archived Pre-Applications					
2	Miracle Strip Mgmt, LLC	Lynn Haven Office/Warehouse	\$ 3,670,000.00	Bay	No
3	Miracle Strip Mgmt, LLC	Miracle Strip Warehouses	\$ 4,100,000.00	Bay	No
6	Robert Condon	Petrochemical Clean Up Co.	\$ 2,100,000.00	Escambia	No
7	Dr. Phillip Renfro	Airport Multispecialty Medical Clinic	\$ 3,500,000.00	Escambia	No
8	City of Destin	Crosstown Connector	\$ 5,700,000.00	Okaloosa	Yes
12	Escambia County	OLF8/OLFX Land Swap with DOD	\$ 29,900,000.00	Escambia	Yes
13	Escambia County	Beulah Interchange Connector	\$ 11,250,000.00	Escambia	Yes
15	La Vie Et Belle	Papillion Pavillion	\$ 1,632,700.00	Walton	No
16	Cellarus Partners, LLC	Emerald Coast Motorsports Park	\$ 70,000,000.00		No
17	FSU College of Law	Center for Econ Opportunity for Veterans	\$ 600,000.00	Wakulla	No
18	North Pt St Joe PAC	MLK Boulevard Redevelopment Project	\$ 5,750,000.00	Gulf	No
21	Santa Rosa Co. School Dist.	Innovation High School	\$ 40,000,000.00	Santa Rosa	Yes
22	City of Carrabelle	Northwest Downtown Rivotilization - Ave B	\$ 860,000.00	Franklin	Yes
23	City of Carrabelle	Carrabelle Airport Improvements	\$ 30,000.00	Franklin	Yes
24	City of Carrabelle	Carrabelle City Hall Construction	\$ 280,000.00	Franklin	Yes
25	City of Carrabelle	Carrabelle Septic Tank Abatement	\$ 590,000.00	Franklin	Yes
30	Okaloosa Co School District	Vocational Ed in Need of Support Project	\$ 45,000,000.00	Okaloosa	Yes
31	St. Marks Refuge Association	Lighthouse Repair and Improvements	\$ 300,000.00	Wakulla	No
33	City of Apalachicola	Workforce Housing Revolving Fund	\$ 400,000.00	Franklin	Yes
36	South Walton Fire District	Training/Maintenance Facility	\$ 3,300,000.00	Walton	Yes
37	SocialDesk Enterprises	Tri-Net Fiber Optic Project Planning	\$ 600,000.00	Multi	No
39	Okaloosa County	Bridge to Bridge Multi-Use Path	\$ 5,500,000.00	Okaloosa	Yes
40	Okaloosa County	Digital Okaloosa Phase 1	\$ 6,352,814.00	Okaloosa	Yes
41	Okaloosa County	Eastern Crestview Bypass	\$ 4,500,000.00	Okaloosa	Yes
42	Okaloosa County	Forensic Hospital Pilot Diversion Program	\$ 5,000,000.00	Okaloosa	Yes
45	Okaloosa County	P.J. Adams Parkway Phase IV	Rolled into 46	Okaloosa	Yes
47	Wakulla County	Wakulla County Library Construction	\$ 2,900,000.00	Wakulla	Yes
50	Town of Jay	Water Quality Improvement Project	\$ 1,000,000.00	Santa Rosa	Yes
51	PC - Bay Co Airport District	ECP Crosswind Runway	\$ 15,600,000.00	Bay	Yes
52	PC - Bay Co Airport District	ECP SoHo Infrastructure	\$ 3,400,000.00	Bay	Yes
53	PC - Bay Co Airport District	ECP Hangar Facility anda Infrastructure	\$ 7,000,000.00	Bay	Yes
57	City of Lynn Haven	Emergency Operations Center	\$ 1,800,000.00	Bay	Yes
62	Bay District Schools	Environmental Sciences Center	\$ 4,500,000.00	Bay	Yes
63	Bay District Schools	Triumph Pre-K Academy	\$ 10,000,000.00	Bay	Yes
66	B & C Technologies	Manufacturing Partnership	\$ 5,000,000.00	Bay	No
67	Pumpout USA, Inc.	Gulf Coast Economy Preservation Project	\$ 11,590,000.00	Bay	No
68	Florida State University	FSU-Panhandle Aging Research Center	\$ 78,000,000.00	Bay	Yes
71	Good Samaritan Institute	Green Jobs for Wallton County	\$ 200,000.00	Walton	Yes
74	Town of Jay	Makerspace Initiative	\$ 375,000.00	Santa Rosa	Yes
75	City of Lynn Haven	Marina Island Boulevard Project	\$ 10,000,000.00	Bay	Yes

76	City of Gulf Breeze	TownCenter Infill Redevelopment Project	\$ 15,817,500.00	Santa Rosa	Yes
77	City of Gulf Breeze	MedicalTechnologyPark Infill Redev Project	\$ 15,253,125.00	Santa Rosa	Yes
78	City of Pensacola CRA	Youth Environmental Empowerment Prog.	\$ 1,000,000.00	Escambia	Yes
79	City of Pensacola CRA	West Moreno Stormwater and Streetscape	\$ 9,100,000.00	Escambia	Yes
80	City of Pensacola CRA	Downtown Infrastructure Project	\$ 20,800,000.00	Escambia	Yes
81	City of Pensacola CRA	Hollice T. Williams Greenway	\$ 12,500,000.00	Escambia	Yes
82	City of Pensacola CRA	W Cervantes St - Mobile Hwy Corridor	\$ 30,000,000.00	Escambia	Yes
86	TechFarms Capital Mgmt	Triumph Angel Fund - TechFarms Capital	\$ 8,000,000.00	Multi	No
88	City of Fort Walton Beach	Landing Ferry System and Dock Expansion	\$ 7,500,000.00	Okaloosa	Yes
89	City of Fort Walton Beach	Municipal Marina	\$ 10,000,000.00	Okaloosa	Yes
92	Panacea Oyster Co-op	Oyster Processing Expansion & Ecotourism	\$ 2,036,000.00	Wakulla	No
93	Panacea Oyster Co-op	Value Added Oyster Processing	\$ 1,720,599.00	Wakulla	No
94	Bay Defense Alliance	Defense Technology Innovation Center	\$ -	Bay	No
96	City of Pensacola	Unity Project	\$ 3,000,000.00	Escambia	Yes
97	City of Pensacola	Affordable Housing Program	\$ 15,000,000.00	Escambia	No
99	Walton County Sheriff	Public Safety Communications Training Fac	\$ 8,000,000.00	Walton	Yes
101	Alaqua Animal Refuge	Advanced Animal Medical Facility	\$ 1,750,000.00	Walton	No
102	Stone Clinical Laboratories	Clinical Lab and Training Facility	\$ 6,914,368.00	Walton	Yes
103	Medical Risk Solutions	Primary Care/Pharmacy	\$ 900,000.00	Walton	No
104	Flotilla 1-4	Multi-purpose Vessel	\$ 437,000.00	Okaloosa	No
106	Pens/Escambia PEDC	The Bluffs Corridor-Beck's Lake Rd Segment	\$ 8,000,000.00	Escambia	Yes
107	Destin Fisherman's Co-op	Fisherman's Boatyard Construction-Freeport	\$ 1,275,000.00	Walton	No
107.1	#107 Amended Destin Fisherman's Co-op	Fisherman's Boatyard Construction-Freeport	\$ 1,275,000.00	Walton	No
109	Walton County BOCC	Education and Research Center at Owls Head	\$ 10,000,000.00	Walton	Yes
110	St. Andrews Bay Center	The Ark of the Bay	\$ 584,743.00	Bay	Yes
111	Walton County School District	Emerald Coast Technical College	\$ 2,931,000.00	Walton	Yes
112	Lake Erie College Osteo Med	Academic Health Clinic Expansion	\$ 3,623,736.00	Walton	Yes
113	Finch Transportation	Walton County Transit System	\$ 2,190,000.00	Walton	No
114	Walton County BOCC	Broadband Initiative	\$ 900,000.00	Walton	Yes
115	City of Pensacola	Morris Court Complex	\$ 18,000,000.00	Escambia	Yes
116	The Seaside School, Inc.	STEM Center of Excellence	\$ 5,000,000.00	Walton	Yes
117	Bruce Craul/Dr. Mark Bonn	Hospitality Development Center	\$ 5,000,000.00	Okaloosa	Yes
118	Ron & Peggy Childs	Port Theater & Cultural Center	\$ 60,000.00	Gulf	No
121	Quiq Silver	Comm. Kitchen Equip. Assembly Plant	\$ 6,120,000.00	Bay	No
122	Fish 2.0	Aquaculture Investment	\$ 250,000.00		No
123	FGNW				WD
124	Emerald Coast Wildlife Refuge	Wildlife Recovery Funding	\$ 233,130.00	Multi	No
125	NWF Black Business Chamber	MLK Blvd Mixed Use Corridor	\$ 5,750,000.00	Bay	No
127	Pensacola Heritage Foundation	THE GALVEZ MONUMENT PROJECT	\$ 50,000.00	Escambia	No
128	Franklin County Schools	STEM in Education Program	\$ 720,000.00	Franklin	Yes
129	Franklin County Schools	Workforce Dev. And Voc Training	\$ 2,955,700.00	Franklin	Yes
130	Florida A&M University	Construction & Infra Tech Innovation Center	\$ 35,000,000.00	Multi	No
131	Pensacola State College	Co:Lab Expansion	\$ 5,000,000.00	Escambia	Yes
132	OWV Company, LLC	Sweetwater Springs Marketing	\$ 2,898,000.00	Santa Rosa	No
134	Coast Watch Alliance	Lion Fish Harvesting Program	\$ 1,121,600.00	Escambia	No
136	City of Laurel Hill	Water System Upgrades	\$ 872,662.00	Okaloosa	Yes
137	American Marine Research Co. & CWA	Protection for Marine Fisheries Against Lionfish	\$ 1,242,180.00	Escambia	No
138	Division of Aquaculture, FDACS	Shellfish Aquaculture Economic Incubator	\$ 750,000.00	Multi	No
139	Panama City Rescue Mission	Facility Construction and Remodeling	\$ 3,000,000.00	Bay	No
140	Opportunity Place, Inc	Shelter Services and Landscaping of Family Area	\$ 30,000.00	Okaloosa	No
141	St. Marks Refuge Association, Inc	Revised St. Marks Lighthouse Restoration Project	\$ 300,000.00	Wakulla	No
142	Panama City Beach Public Library	Community Program Room Expansion	\$ 200,000.00	Bay	No
144	North Bay Haven Career Academy	Athletic Field Complex Project	\$ 4,500,000.00	Bay	No
145	Emerald Coast Baseball League	Start-up Expenses	\$ 150,000.00	Walton	No
146	Navarre Beach Sea Turtle Conservation Center	Construction of New Facility	\$ 1,800,000.00	Santa Rosa	No
149	Gulf District Schools	School Bus Fleet Expansion	\$ 600,000.00	Gulf	No
150	Hanning LLC DBA STEMWERX	STEMWERX Mobile STEM Lab	\$ 1,342,867.00	Multi	yes

151	Biotech Restorations Holdings, LLC	Biotech Gulf Coast	\$ 4,000,000.00	Multit	No
152	Point Washington Medical Center	Operating Funds		Walton	No
156	Range Project LLC	Range Project	\$ 3,000,000.00	Walton	no
158	Biotility - University of Florida	Secondary Biotechnology CTE Programs	\$ 275,000.00	Multi	yes
159	Panhandle Affordable Housing LLC	Walton County Workforce Housing	\$ 5,500,000.00	Walton	no
160	Casa Laxmi Foundation, Inc.	Centre for Excellence	\$ 20,000,000.00	Bay	no
162	CareerSource Gulf Coast	Triumph Workforce Consortium	\$ 22,283,836.00	Multi	yes
164	The Joe Center for the Arts	Community Arts and Cultural Center	\$ 350,000.00	Gulf	no
165	Twin Rivers Land & Timber, Inc.	St. Joe Port Project	\$ 47,066,695.00	Gulf	no
166	Gulf County Board of County Commission	Local Government Funding Assistance	\$ 21,680,000.00	Gulf	Yes
170	N/A				
171	N/A				
172	Air Force Enlisted Village, Inc.	All-Service Military Retirement Village	\$ 172,000.00	Okaloosa	No
173	Port of Pensacola	Marine Modification Maintenance Repair Overhaul	\$ 16,329,406.00	Escambia	Yes
174	Bay Economic Development Alliance	Project Clear	\$ 7,350,000.00	Bay	Yes
175	Bay Economic Development Alliance	Project Purple	\$ 4,635,000.00	Bay	Yes
176	Fran Vellanti	Mental Health Out Patient Day Treatment Program		N/A	No
178	City of Apalachicola	Workforce Housing and Infrastructure	\$ 800,000.00	Franklin	Yes
179	The Oyster Restoration Company & Hatchery	Apalachicola Bay One Billion Oyster Restoration	\$ 15,000,000.00	Franklin	WD
181	Coastline Environmental Materials	Artificial Reef Creation Project	\$ 6,510,000.00	Franklin	WD
182	Port Authority of the Port of Port St. Joe	Dredging of Shipping Channel	\$ 15,000,000.00	Gulf	Yes
183	Liberty Fire District	Aerial Ladder Apparatus for North Walton County	\$ 720,000.00	Walton	Yes
184	Liberty Fire District	North Station	\$ 962,500.00	Walton	Yes
188	City of Lynn Haven	ACMT Tax Abatement	\$ 104,000.00	Bay	Yes
192	FSU Panama City	Engineering, Science, Technology & Workforce Center	\$ 14,700,000.00	Bay	Yes
193	City of Destin	Public Beach Initiative Project	\$ 12,000,000.00	Okaloosa	Yes
194	Port Theater Art and Cultural Center	Art and Cultural Center	\$ 575,000.00	Gulf	Yes
195	City of Panama City	Panama City Marina Convention Center	\$ 40,000,000.00	Bay	Yes
196	City of Carrabelle	Carrabelle-Thompson Airport Improvements	\$ 2,000,000.00	Franklin	Yes
197	Keep Pushing Foundation, Inc	Help Empower Our Youth	\$ 1,825,000.00	Okaloosa	No
199	The BioCarburante Company	Port St. Joe Biorefinery Project	\$ 25,250,000.00	Gulf	No
203	Earth Steps LLC	Renewable Energy Product Manufacturing	\$ 13,000,000.00	Wakulla	No
204	Rocky Bayou Christian School	STEM Training and Certifications	\$ 215,730.00	Okaloosa	Yes
208	Re-Entry Alliance Pensacola, Inc. ("REAP")	Re-Entry Workforce Training and Housing	\$ 2,500,000.00	Santa Rosa	Yes
212	Freedom Life Compass, Inc.	Life Recovery Center	\$ 150,000.00	Okaloosa	No
214	Project Star	Project Star	\$ 750,000.00	Walton	N/A
218	Bay District Schools/Haney Technical Center	Project Good Wrench Phase 1	\$ 2,498,475.00	Bay	Yes
219	Northwest Florida Beaches International Airport	Aviation Center of Excellence MRO Campus	\$ 35,178,050.00	Bay	Yes
220	City of Milton	Project Recall	\$ 6,000,000.00	Santa Rosa	Yes
225	FL Dept. of Agriculture and Consumer Services	Apalachicola Bay Oyster Aquaculture Training Program	\$ 75,000.00	Franklin	Yes
226	Economic Development Council of Okaloosa	Project Reese	\$ 34,822,786.00	Okaloosa	Yes
232	Northwest FL State College	GED Plus Program	\$ 793,560.00	Okaloosa	Yes
235	Andrews Research & Education Foundation	Center for Human Healthspan, Resilience & Performance	\$ 4,000,000.00	Santa Rosa	No
236	Franklin County Schools	Career and Technical Training, Phase III	\$ 6,585,568.00	Franklin	Yes
238	Okaloosa School District	Increasing Technology Capacity in CTE Labs	\$ 262,185.44	Okaloosa	Yes
239	Northwest Florida Supercomputer Research Group	Operation of Supercomputers	\$ 964,170.00	Okaloosa	No
241	Lamar West Townhomes HOA	Hurricane Sally Restoration	\$ 100,000.00	Okaloosa	No
242	Northwest Florida Supercomputer Research Group	Operation of Supercomputers	\$ 2,159,800.00	Okaloosa	No
247	Emerald Coast Fitness Foundation	Destin Aquatic Center	\$ 2,000,000.00	Okaloosa	No
248	Kuhn Strategic Consulting	Gulf Coast Digitized Campaign	\$ 254,100.00	All	No
255	James B. Washington Education and Sports, Inc	James B. Washington Education and Sports Center	\$ 2,200,000.00	Escambia	No
262	Navarre Beach Fire Rescue	Project Safe and Sound	\$ 500,000.00	Santa Rosa	No

Pre-App #	APPLICANT	PROJECT	AMOUNT REQUESTED	COUNTY	Score	Application Received
Grants Awarded						
29	Wakulla County School Board	Career and Technical Education Center	\$ 3,926,867.00	Wakulla	A	2/12/18
49	Panama City Port Authority	PC Port Authority Eastern Terminal Dev.	\$ 10,000,000.00	Bay	A	2/23/18
120	City of Pensacola	Comm. Aircraft Maintenance Campus	\$ 66,000,000.00	Escambia	A	3/16/18
43	Okaloosa County	Hwy 90 East Water and Sewer Expansion	\$ 1,500,000.00	Okaloosa	A	3/22/18
143	Bay District Schools	HVAC	\$ 847,955.00	Bay	A	4/13/18
72	Santa Rosa County	Whiting Aviation Park	\$ 8,523,655.00	Santa Rosa	A	4/18/18
69	FSU Marine Lab	Apalachicola Bay System Initiative	\$ 7,998,678.00	Franklin	A	4/20/18
46	Okaloosa County	Southwest Crestview Bypass	\$ 64,100,000.00	Okaloosa	B	5/22/18
153	Gulf County School District	Unmanned Systems	\$ 750,000.00	Gulf	A	8/28/18
157	Franklin County School District	Franklin Environmental Career and Technical Train	\$ 2,327,322.00	Franklin	A	10/8/18
148	Gulf District Schools	Agri-Science Program Expansion	\$ 125,000.00	Gulf	A	11/5/18
98	Walton County Sheriff	Vocational/Technical Training Program	\$ 2,417,965.00	Walton	A	11/19/18
180	Gulf County School District	WHS Welding Program	\$ 250,000.00	Gulf	A	1/8/19
185	City of Panama City	Panama City Industrial Complex	\$ 20,000,000.00	Bay	A	2/20/19
186	Gulf County Board of County Commission	Hurricane Michael Recovery Ad Valorem Request	\$ 4,271,683.00	Gulf	A	3/7/19
187	Northwest Florida State College	Walton Works Training Center of Excellence	\$ 2,763,716.00	Walton	A	3/7/19
189	Bay County Board of County Commission	Hurricane Michael Recovery Ad Valorem Request	\$ 10,728,317.00	Bay	A	3/19/19
190	Walton Economic Development Alliance	US 331 Infrastructure	\$ 1,742,407.00	Walton	A	3/28/19
198	Wakulla County School Board	UAS/VSO Certification Program	\$ 1,780,000.00	Wakulla	A	5/19/19
200	Franklin County School District	Career and Technical Training, Phase II	\$ 1,215,000.00	Franklin	A	5/24/19
191	Franklin County BOCC	Apalachicola Regional Airport Fuel System Upgrade	\$ 1,059,000.00	Franklin	B	7/17/19
202	Gulf Coast State College - Gulf/Franklin Campus	Tech Center for Emergency Response and Comms	\$5,147,750.00	Gulf	B	8/7/19
209	Santa Rosa County BOCC	Project Lionheart - Northwest Florida Insustrial Park	\$ 3,484,728.00	Santa Rosa	A	11/15/19
213	Florida's Great Northwest (FGNW)	Education ROI Research and Marketing	\$ 440,000.00	ALL	A	11/25/19
207	Gulf Coast State College - Gulf/Franklin Campus	Nursing Simulation Center	\$ 2,200,358.00	Gulf	B+	12/4/19
210	Gulf Coast State College	UAS Pilot Boot Camp for Exiting Military	\$ 2,259,063.00	Gulf	B+	2/14/20
216	Northwest FL State College	Center of Aviation Excellence: Airframe & Powerpl	\$ 7,064,665.00	Okaloosa	A	2/14/20
215	Wakulla County School Board	Wakulla/Lively Tech A&P Cert Program	\$ 3,250,000.00	Wakulla	A	2/18/20
221	Locklin Technical College	Hurricane Michael Skilled Labor Recovery Fund	\$ 182,000.00	Santa Rosa	A	2/21/20
222	Okaloosa Technical College	Hurricane Michael Skilled Labor Recovery Fund	\$ 200,000.00	Okaloosa	A	2/21/20
223	Emerald Coast Technical College	Hurricane Michael Skilled Labor Recovery Fund	\$ 200,000.00	Walton	A	2/23/20
224	Wakulla County School Board/Lively Tech	Hurricane Michael Skilled Labor Recovery Fund	\$ 200,000.00	Wakulla	A	2/24/20
217	AMIkids Pensacola Inc.	AMIkids Pensacola Workforce Development Progr	\$ 408,000.00	Escambia	A	4/13/20
228	Pensacola State College	Infrastructure and Logistics Training Fund	\$ 74,000.00	Escambia	A	4/27/20
229	Tallahassee Community College	Infrastructure and Logistics Training Fund	\$ 276,500.00	Wakulla	A	4/28/20
227	Panama City Port Authority	Intermodal Distribution Center Expansion	\$ 3,000,000.00	Bay	A	4/29/20
206	AMIkids Panama City Marine Institute	STEM AND BUSINESS ENTREPRENEURSHIP LABS	\$ 1,737,500.00	Bay	A	6/15/20
230	Walton County School District	IT and Healthcare Certification Program	\$ 3,846,000.00	Walton	A	6/27/20
240	Santa Rosa County BOCC	Santa Rosa Industrial Park East	\$ 6,000,000.00	Santa Rosa	A	9/11/20
233	IHMC	Center for Human Healthspan, Resilience and Perf	\$ 6,078,795.00	Escambia	A	11/18/20
211	Pensacola State College	Logistics & Distribution: Ground Transportation	\$ 3,862,950.53	Santa Rosa	A	2/1/21
237	Port St. Joe Port Authority	Dredging of Shipping Channel	\$ 15,000,000.00	Gulf	A	3/11/21
243	Okaloosa Co School District	Artificial Intelligence Learning Institutes	\$ 2,840,000.00	Okaloosa	A	4/5/21
246	Florida State University, Panama City	ASCENT Cybersecurity and New Technologies	\$ 11,500,702.00	Bay	A	4/16/21
Current Applications						
5	Escambia Co. School Board	Workforce Education Director	\$ 2,329,302.74	Escambia	A	3/26/18
26	City of Apalachicola	Port of Apalachicola Improvements/Mgmt	\$ 1,100,000.00	Franklin	A	5/4/18
167	Tallahassee Community College	WEI Unmanned Vehicle Systems Center of Exceller	\$ 1,959,382.00	Wakulla	B	11/29/18
48	Wakulla County	First Response Communications System	\$ 7,000,000.00	Wakulla		5/19/20
231	Northwest Florida Beaches International Airport	Project Gator	\$ 4,780,800.00	Bay	A	7/7/20
234	Walton Economic Development Alliance	Woodlawn Industrial Park - 7/23	\$ 471,500.00	Walton		11/17/20
245	Florida A&M University	AI and Data Science Edu and Training in Aquacultu	\$ 5,204,840.00	Okaloosa	A	4/6/21
249	Gulf County Board of County Commission	Floating Drydock	\$ 26,000,000.00	Gulf		5/12/21
251	Santa Rosa BOCC	Milton Interchange Park	\$ 15,878,683.00	Santa Rosa	A	7/11/21
258	Bay Economic Development Alliance	Project Lightning Strike	\$ 7,000,000.00	Bay	A	9/24/21
259	Pensacola-Escambia PEDC	PEDC-Project Pioneer	\$ 2,500,000.00	Escambia	A	10/6/21

Archived Applications						
257	Pensacola State College	Cyber Security and IT Programs Expansion	\$ 11,998,919.00	Escambia	A	10/22/21
59	Bay District Schools	STEM Workforce Training Center	\$ 10,000,000.00	Bay	C	2/27/18
60	Bay District Schools	Manufacturing Academy Expansion	\$ 965,000.00	Bay	WD	2/27/18
61	Bay District Schools	Haney Industrial Pipefitter Prog Expansion	\$ 584,000.00	Bay	NA	2/27/18
83	City of St. Marks	ADA Compliant Kayak Launch	\$ 65,000.00	Wakulla	C	2/27/18
84	City of St. Marks	River Walk	\$ 1,295,000.00	Wakulla	C	2/27/18
28	Wakulla County School Board	Career and Prep Academy	\$ 5,396,521.00	Wakulla	WD	3/5/18
70	University of West Florida	Innovation Network Project	\$ 14,500,000.00	Escambia	WD	3/7/18
90	E.O. Wilson Biophilia Center	Camp Longleaf	\$ 600,000.00	Walton	C	3/7/18
11	Escambia County	Downtown Sports Complex	\$ 25,000,000.00	Escambia	C	3/8/18
54	Panama City Beach CVB	Sports Park/Stadium Complex	\$ 23,658,000.00	Bay	H	3/12/18
65	Bay Youth Summer Work Fnd	BayYouth Summer Work Foundation	\$ 71,271.40	Bay	H	3/12/18
38	Okaloosa County	Bob Sikes Water Reclamation Facility	\$ 1,500,000.00	Okaloosa	C	3/22/18
44	Okaloosa County	N. Gulf of Mexico FAD Network	\$ 500,000.00	Okaloosa	C	3/22/18
85	Westonwood Ranch	Autism Job Training Facility	\$ 1,078,230.00	Walton	C	4/3/18
14	Northwest FL State College	NWFSC Regional Trifecta Project	\$ 22,630,000.00	Multi	WD	4/9/18
135	Choctawhatchee Basin Alliance of NWFSC	Gulf Coast Economy Preservation Project	\$ 11,273,070.00	Okaloosa	H	4/9/18
73	Santa Rosa County	NW FL Industrial Park@ I-10 - Phase 2	\$ 5,301,164.00	Santa Rosa	H	4/18/18
58	City of Mexico Beach	Mexico Beach Pier	\$ 3,700,000.00	Bay	C	5/15/18
105	Project Lead The Way	STEM Training	\$ 4,000,000.00	Multi	C	5/18/18
9	FL Comm. Svcs Corp - Utility	US 331 Water Transmission Line - Phase One	\$ 4,410,113.77	Walton	C	5/22/18
27	Gulf County BOCC	Port of Port St Joe Project	\$ 28,425,000.00	Gulf	WD	5/22/18
32	City of Apalachicola	Johnson Center Renovations	\$ 1,750,000.00	Franklin	C	5/30/18
35	City of Apalachicola	Stormwater/Wastewater Improvements	\$ 2,660,000.00	Franklin	C	5/30/18
133	FGNW	RISE Fund	\$ 15,000,000.00	Multi	C	5/30/18
20	Franklin County BOCC	Fort Coombs Armory Renovation	\$ 1,800,000.00	Franklin	C	6/6/18
55	Eastern Shipbuilding Group, Inc.	EastShip Manufacturing/Haul Out Facilities	\$ 20,025,000.00	Bay	A	6/6/18
119	Smart Horizons COHS	Career Online High School (revised)	\$ 1,816,562.00	Multi	C	6/21/18
4	City of Pensacola	CDOT-Port of Pensacola	\$ 15,000,000.00	Escambia	A	6/22/18
10	Base IT, Inc.	Mobile STEM Workshops	\$ 170,000.00	Bay	C	6/28/18
19	City of Niceville	Niceville Landing Project	\$ 180,000.00	Okaloosa	C	6/28/18
56	City of Lynn Haven	Sports Park Expansion	\$ 15,843,762.00	Bay	C	7/13/18
108	Walton County BOCC	US 331 & US 90 Water/Wastewater Expansio	\$ 14,247,468.00	Walton	C	8/14/18
147	Gulf District Schools	Culinary Arts Center and Electives Suite	\$ 300,000.00	Gulf	H	8/30/18
95	Gulf Specimens Marine Lab	Infrastructure Upgrades and Operations	\$ 4,950,000.00	Wakulla	C	9/9/18
1	Bryant Enterprises (BEOP)	Curriculum Development	\$ 585,000.00	Multi	F	9/15/18
126	HSU Educational Foundation	Hsu Innovation Institutes	\$ 7,160,000.00	Multi	H	9/18/18
64	Gulf Coast State College	Advanced Manufacturing Innovation Inst.	\$ 17,112,356.00	Bay	WD	9/27/18
87	City of Milton	N. Santa Rosa Reg. Water Reclamation Fac.	\$ 9,000,000.00	Santa Rosa	C	10/5/18
34	City of Apalachicola	Apalachicola Solar Project	\$ 900,000.00	Franklin	C	11/16/18
91	Tallahassee Comm College	WEI Ocean Shellfish Nursery Hatchery Processing F	\$ 13,500,000.00	Wakulla	C	11/28/18
168	Tallahassee Community College	WEI Elevated Technology Training (ETT ²)	\$ 2,593,083.00	Wakulla	C	11/29/18
100	Veterans Lodge	Veterans Lodge Village	\$ 25,000,000.00	Walton	F	12/7/18
177	Tallahassee Community College	WEI Marine Service Occupational Training Program	\$ 1,500,000.00	Wakulla	WD	12/13/18
154	Panacea Oyster Co-op	Wakulla Oyster and Aquaculture Expansion	\$ 19,241,000.00	Wakulla	WD	2/1/19
169	City of Lynn Haven	Industrial Park Expansion	\$ 15,764,360.00	Bay	H	2/27/19
161	Children's Home Society of Florida	Creating Tomorrow's Workforce with Weis	\$ 3,283,484.00	Escambia	C	6/28/19
163	Santa Rosa County	Project Runner Ad Valorem Tax Reduction	\$ 3,500,000.00	Santa Rosa	H	7/26/19
205	Santa Rosa County BOCC	Project Runner Infrastructure	\$ 4,500,000.00	Santa Rosa	H	7/29/19
201	Wakulla County	Wakulla Community Hub	\$ 9,625,148.00	Wakulla	WD	9/30/19
155	City of Mexico Beach	Artificial Reef	\$ 970,000.00	Bay	C	1/6/20

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2021 Review of Annual Grant Award Reports

Northwest Florida, like the rest of the state and nation, faces new labor and supply chain shortages in 2021 due to unprecedented pandemic impacts to the global economy. Despite these challenges, Grantees continue to implement projects and programs and Triumph Gulf Coast continues to execute new grant awards that will yield long term economic transformation for the region.

As of this month, Triumph Gulf Coast has executed 44 grants totaling over \$286,000,000 and is managing 39 active grants. In order to meet statutory compliance requirements, Triumph staff monitors, reviews and processes requests for funds on an ongoing basis.

Triumph Staff has reviewed the information provided by Grantees with projects due for annual review under s. 288.8016 , F.S.

s. 288.8016, F.S. Triumph Gulf Coast, Inc.; duties.

(3) Monitor, review, and annually evaluate awardees and their projects or programs to determine whether an award should be continued, terminated, reduced, or increased.

Staff recommended and the Board accepted the recommendation to continue to fund the following grants:

Infrastructure Grants

43 Okaloosa County, U.S. Highway 90 Water & Sewer Extension

Triumph Grant Award - \$1,500,000

Grantee Match - \$2,703,171

Total Project Cost- \$4,203,171

Construction broke ground in July of 2020 on 4.3 miles of water and sewer line construction on U.S. Highway 90 to the industrial gigasite at the Shoal River Ranch site. At the end of October 2020, the project was 31% complete. Due to COVID-19 related labor shortages, the County requested and was granted an amendment that extended the date of project completion. **Construction was completed in June 2021.**

The Economic Development team continues to market the site and work with interested parties to meet the agreement metrics.

46 Okaloosa County, Southwestern Crestview Bypass

Triumph Grant Award - \$64,100,000

Grantee Match -\$134,919,000

Total Project Cost- \$199,019,000

The project design is 100% complete and all right-of-way has been acquired. Due to COVID-19 suspension of field visits by FDEP and the Army Corp, the project's permitting timeline was delayed. The

County requested, and was granted, an amendment from Triumph that extended the date of project completion due to COVID-19 related delays.

The metric for this project is the creation of 1300 new jobs in the EMSI Sector 901200: Federal Government, Military, in addition to 243 new jobs projected to be created in the sector by 2029. The sector also includes private sector defense contractors.

According to EMSI, this sector now employs 18,234 individuals in Okaloosa County - an increase of 1,146 over the past 12 months alone. At this time, a total of 2,182 new Okaloosa County jobs have been created in EMSI Sector 901200 since the Triumph performance period began in 2019. It is especially noteworthy that this objective was met within two years, and that Okaloosa County's total employment level in EMSI Sector 901200 now exceeds the ten-year Triumph Performance Metric by 639 jobs. Satisfaction of the performance metric will be determined in 2029.

49 Port Panama City, Eastern Terminal Expansion

Triumph Grant Award - \$10,000,000

Grantee Match - \$52,064,000

Total Project Cost- \$62,064,000

Triumph's first project was the expansion of Port Panama City's Eastern Terminal. Construction **was completed at the end of 2020**. The Port remains focused on continued business recovery and growth following Hurricane Michael and revised growth projections due to COVID-19 impacts on the economy.

This project has three options for performance metrics, with a requirement to meet only one of the three. The metric most impacted by Hurricane Michael and COVID-19 is the metric to generate 148 new port activity jobs of which 119 equivalent jobs have been generated and creation of 250 private jobs. A company announcement of almost 250 jobs is anticipated by the end of 2021.

The Port recorded near record tonnage in 2021, handling 1.95 million tons of cargo between the two facilities and continues to work with shippers and steamship lines add additional cargo trade at the new terminal. A new steamship line was attracted in the fourth quarter of 2021, adding Panama City to its service between the US Gulf and South Africa.

FY2021 was a record year for revenues, with the Port recording \$17.4 million. Revenues increased from \$15 million in 2018 by \$2.4 million in three years. With the anticipated growth in cargo activity, the Port is on trend to meet the goal of \$18 million in revenues by March 2025.

72 Santa Rosa County, Whiting Aviation Park Site Readiness

Triumph Grant Award - \$8,523,655

Grantee Match - \$3,094,720

Total Project Cost- \$11,618,375

Infrastructure improvements to Whiting Aviation Park began in May 2020 and are anticipated to be complete on budget by the end of 2021.

With Leonardo Helicopter's commitment to opening a helicopter support center at the Aviation Park, Santa Rosa is on track to meet its performance metric requirements.

120 City of Pensacola, Pensacola Airport Infrastructure

Triumph Grant Award - \$66,000,000

Grantee Match - \$268,825,000

Total Project Cost- \$334,825,000

In January of 2020, the City of Pensacola secured the final financial commitment for the project with a Governor's Job Growth Grant Fund award. In 2021, Triumph granted an amendment to the project that allowed a redesign and additional time for Triumph funded hangars 3 and 4, the support services center and administrative office space. The amendment was requested due to increased construction costs associated with Hurricane Sally and the reduced availability of labor and materials due to COVID 19.

The project continues to be on track based on the new timeline. Supply chain disruptions, including steel delivery timelines, are being closely monitored.

185 City of Panama City / Eastern Shipbuilding Group (ESG) Infrastructure Improvements

Triumph Grant Award - \$20,000,000

Grantee Match - \$50,380,000

Total Project Cost- \$70,380,000

Project components funded by Triumph are currently in various stages of bidding and construction. In 2020 Triumph approved a timeline extension amendment due to COVID-19. In 2021 Triumph approved an amendment that re-allocated budgeted match dollars which reduced the amount of funds provided by public sources and increased the amount to be provided by the private partner Eastern Shipbuilding (ESG).

ESG is in the process of constructing OPC's #1, #2 and #3. Construction is currently on schedule and delivery of OPC #1 is expected in late 2022, with each next OPC delivery approximately one year after the previous. The USCG awarded the Long Lead Time Materials contract for OPC #4 in 2021 and the USCG is currently on schedule for an award of the construction of OPC #4 to ESG in early 2022.

ESG submitted its detailed proposal to the USCG for Stage 2 of the OPC Program in June 2021. The USCG is on schedule to make the award for Stage 2 (OPC's 5-15) in the spring of 2022. ESG has successfully executed the construction of the OPC's under contract to date and has positioned itself well to win the Stage 2 contract. The OPC program is currently fully funded and continues to receive wide bi-partisan support in Congress, as the need to replace the existing aged medium endurance cutter fleet remains the USCG's top acquisition priority.

With the construction of the first three cutters underway, ESG reports it has created 856 of the 900 net new jobs in its Triumph agreement during the current ramp up period. Using a direct to indirect job creation ratio of 2.5:1 for the shipbuilding industry sector, this equates to an increase of nearly 3,000 new direct and indirect jobs in the local economy.

190 Walton County, US Highway 331 Water and Sewer Extension

Triumph Grant Award - \$1,742,407

Grantee Match - \$3,000,000

Total Project Cost- \$4,742,407

In 2020, the County requested and was granted a Triumph Agreement extension due to COVID-19 impacts on the project's timeline. In August of 2021, due to the construction industry material and supply chain disruptions, the County issued a "Limited" Notice to Proceed to allow the Contractor to procure the long lead time materials. Construction is expected to begin prior to the end of 2021 and be completed in late Spring 2022.

With sewer and water soon to be available, the County and Economic Development Alliance have sold a 10 acre parcel of land to a manufacturing company and a 5 acre parcel to an unmanned aerial vehicle manufacturer interested in the proximity to Eglin Air Force Base. The jobs created at these businesses will be submitted towards the 100 new jobs metric for this project.

209 Santa Rosa County, Project Lionheart - Northwest Florida Industrial Park at 1-10

Triumph Grant Award - \$3,484,728

Grantee Match - \$6,832,064

Total Project Cost- \$10,316,729

Granted in 2020, the project is progressing on budget and according to schedule with design underway. In 2021, Triumph granted an amendment to the project that increased the number of jobs required to meet the metric to 100 and reduced the average wage to 115% of the county's average.

Santa Rosa County is in the process of selling 50 acres in the 1-10 Industrial Park to Project Unstoppable, a distribution company that will satisfy the job creation metrics for this project. The sale is expected to close before the end of 2021, with facility construction beginning first quarter 2022.

227 Port Panama City, Intermodal Distribution Center Expansion

Triumph Grant Award - \$3,000,000

Grantee Match - \$4,418,221

Total Project Cost- \$7,418,221

Awarded Triumph funds in the fall of 2020, the Port has completed selection of an engineer and contractor for the project. An environmental construction permit from the FDEP was received in October 2021 and finalization of a land transaction for a major economic development project is expected by the end of 2021. Groundbreaking is planned to occur in early 2022.

The project will create additional "pad-ready", rail-served sites zoned for heavy industry. The Port will continue working with the Bay Economic Development Alliance to attract large manufacturing and distribution prospects to the IDC.

240 Santa Rosa, Santa Rosa Industrial Park East (SRIPE)

Triumph Grant Award - \$6,000,000

Grantee Match –\$22,136,149

Total Project Cost- \$28,136,149

Granted at the end of 2020, the Santa Rosa Industrial Park East infrastructure project is currently on budget and on schedule. Design work has begun with construction expected to begin in spring 2022.

Letters of intent have been received by Santa Rosa for all available acreage at the park.

Emergency Response Grant

191 Franklin County, Apalachicola Airport

Triumph Grant Award - \$1,059,000

Grantee Match –\$1,225,000

Total Project Cost- \$2,284,0000

In 2021, Franklin County awarded a task order for the planning, design, bidding and construction phase services for the Fuel Farm Replacement Project at the Apalachicola Regional Airport. At this time, 100% of the preliminary design is complete and 10% of the final design is complete.

Promotion Grant

213 Florida's Great Northwest, Education Research and Marketing Grant

Triumph Grant Award - \$665,000

Grantee Match - \$470,000

Total Project Cost- \$1,135,000

In March of 2020, Florida's Great Northwest (FGNW) executed a grant to perform labor supply and demand analysis and to market the workforce and infrastructure assets of the Triumph Region. FGNW subcontracted with the research firm ABLE Operations for the research and VisionFirst Advisors for the marketing campaign.

Dr. Aaron Schmerbeck with ABLE Operations presented the initial labor supply and demand analysis report to the Triumph board in early 2021 and FGNW published the report on its website. In early 2022 work will begin on updating the report. VisionFirst Advisors created numerous marketing and promotional pieces about the Triumph Gulf Coast fund, including videos, photos, fact sheets, a white paper and social media posts in preparation for the campaign that kicked off in early September 2021.

The grant was amended in August 2020 to provide additional funds to allow for extraction of industry certification data from the Florida Department of Education's education data warehouse. A contract between the Florida Education Foundation and FGNW is under review to begin this work. The data will be used to enhance the marketing of Northwest Florida's workforce to site location consultants and company decision makers.

Workforce/Education Grants

29 Wakulla School Board, Career and Technical Education

Triumph Grant Award - \$3,926,867

Grantee Match – \$375,000

Total Project Cost- \$4,301,867

The Digital Tools components of the project have significantly exceeded expectations and the required metrics. The Automotive Repair program has met 100% of the required industry certifications and the HVAC program, also funded by this Triumph grant, has yielded industry certifications but at a slower rate than originally anticipated due to COVID-19 required instruction changes. More than 1200 of 410 required certifications have been earned.

Construction of a new bus barn to allow for the addition of new classrooms and lab space for the career and technical education program is on schedule.

98 Walton County Sheriff Office, Vocational and Technical Training Program

Triumph Grant Award – \$2,417,965

Grantee Match - \$2,433,600

Total Project Cost- \$4,851,565

Students are currently earning Welding and HVAC certifications. The Commercial Driver License (CDL) portion of the project is expected to begin in by the end of 2021.

Covid and Hurricane recovery related construction cost increases for the Emerald Coast Technical College portion of the project led to an amendment to the agreement in June of 2021. Covid has also impacted the pace of certificate attainment. Currently, 183 of 562 certifications have been completed.

143 Bay District Schools, Haney HVAC Program

Triumph Grant Award - \$847,955

Grantee Match - \$58,400

Total Project Cost- \$906,355

The program has seen steady enrollment and students are receiving instruction in the newly renovated HVAC lab funded by the Triumph grant. Following Hurricane Michael, in 2019 the grant was amended due to increased construction costs. The project is on schedule with 487 of 815 certifications completed.

148 Gulf Schools District, Agri-Science Expansion

Triumph Grant Award – \$125,000

Grantee Match - \$165,000

Total Project Cost- \$290,000

COVID-19 school closures had an impact on the number of students who participated in the program during the previous school year, however, this fall's program enrollment is significantly increased, and a

larger number of certifications are anticipated by the end of the 2021-2022 school year. Currently student have completed 4 of 90 certifications.

153 Gulf School District, Unmanned Systems

Triumph Grant Award – \$750,000

Grantee Match - \$652,000

Total Project Cost- \$1,402,000

After COVID-19 school closures slowed the start of this program, High School and Middle School students across Gulf County have enrolled in the program, earning certifications and their FAA UAS Pilot licenses, Multiple students are using their licenses locally for employment. Students have currently completed 15 of 525 certifications.

In the spring of 2021, Tyndall Air Force Base provided students the opportunity watch a live drone exercise, followed by a visit to the drone control station for a recap of the mission with the pilots and crew.

157 Franklin County School Board, Phase 1

Triumph Grant Award – \$2,327,322

Grantee Match - \$984,500

Total Project Cost- \$3,311,822

This project provided funds for welding, nursing and digital tools industry certifications. The new welding facility funded by the project opened in early 2021 and students are gaining certifications in it. 781 of 777 certifications have been completed.

180 Gulf School District, WHS Welding Program

Triumph Grant Award - \$250,000

Grantee Match - \$494,282

Total Project Cost- \$744,282

This is a new program that requires 335 hr of instruction prior to students taking the first certification exam. Delays including COVID-19 and tropical weather school closures contributed to a slow start for the program which has currently achieved 4 of 50 industry certifications.

A number of students are already gaining part time work with local welders as they continue to work through the certificate program.

187 Northwest Florida State College, Walton Works

Triumph Grant Award – \$2,763,716

Grantee Match - \$2,970,651

Total Project Cost- \$5,734,367

Following the completion of facility construction in early 2021 significant progress has been made on certificate attainment in Industrial Trades, Welding, HVAC, EMT/Paramedics, Fire Safety and Cyber Security. 474 of 1,570 certifications have been completed.

198 Wakulla School Board, UAS/VSO Certifications

Triumph Grant Award – \$1,780,000

Grantee Match –\$327,135

Total Project Cost- \$2,107,135

The program began in January of 2019. However, due to COVID-19 school closures the classes were put on hold until the 2020 school year. 46 of 350 certifications have been completed at this time.

200 Franklin County School District, Phase 2 Unmanned Systems and EMT

Triumph Grant Award – \$1,215,000

Grantee Match -\$1,967,000

Total Project Cost- \$3,182,000

Phase 2 of the Franklin School District project originally included UAS/UAV, EMT/EMR and additional digital tools certifications. COVID-19 school closures and the resulting impact on the number of students returning to the classroom has slowed the progress of the project.

The District requested and Triumph executed an amendment in November 2021 to expand the certification offerings to include carpentry and to extend the project's end date. 35 of 410 certifications have been completed.

202 Gulf Coast State College Gulf/Franklin Campus, Center for Emergency Response Communications

Triumph Grant Award – \$5,147,750

Grantee Match -\$4,877,285

Total Project Cost- \$10,025,035

Specific, necessary equipment has been ordered and is starting to arrive at a slower pace than anticipated due to Covid related supply chain backlogs. Following overwhelming demand across the eight counties to participate in the program, participants are training with the instructors as equipment arrives. The project is currently on track to reach 763 certifications.

206 AMIkids Maritime Academy/PCMI Properties, Inc., Unmanned Systems and Construction Trades

Triumph Grant Award –\$ 1,773,500

Grantee Match -\$3,104,031

Total Project Cost- \$4,841,531

Executed in January of 2021, students began earning certification during the Summer of 2021. The program trains students in aerospace, construction and underwater robotics and underwater unmanned systems. While Covid has resulted in program delays, the project is on track with 37 of 1000 industry certifications completed.

207 Gulf Coast State College Gulf/Franklin Campus, Nursing Simulation

Triumph Grant Award - \$2,200,358

Grantee Match -\$1,060,300

Total Project Cost- \$3,260,658

This project was executed in January of 2020. Following a number of construction related delays, the College requested an amendment that Triumph granted in the fall of 2021 related to the renovations of new the Nursing Lab which is underway. Due to COVID-19 there has been a decrease in enrollment in addition to challenges gaining necessary clinical hours in this rural community. Additional recruitment efforts are planned as clinical hosting sites re-open. 71 of 289 certifications have been completed.

210 Gulf Coast State College Gulf/Franklin Campus, UAS Pilot Boot Camp for Exiting Military

Triumph Grant Award – \$2,259,063

Grantee Match – \$1,745,937

Total Project Cost- \$4,005,000

The inaugural unmanned systems class took place during the summer of 2020 with enrollment and program interest steadily climbing. The project is currently ahead of anticipated certificate attainment goals with 296 of 700 certifications completed and graduates being recruited for immediate employment.

215 Wakulla/Lively, A&P Expansion

Triumph Grant Award – \$3,250,000

Grantee Match - \$400,000

Total Project Cost- \$3,650,000

This project was executed in September of 2020 with students starting classes in August of 2021. The program requires two years of instruction to sit for certification. The project is on track.

216 Northwest Florida State College, Aviation Center of Excellence

Triumph Grant Award – \$7,064,665

Grantee Match - \$7,303,253

Total Project Cost- \$14,367,918

This project was executed at the end of June of 2020 with A&P classes beginning in the fall of 2021. The program requires two years of instruction to sit for certification. The project is on track.

217 AMIkids Pensacola, Workforce Education

Triumph Grant Award - \$408,000

Grantee Match - \$647,918

Total Project Cost- \$1,055,918

This project was executed in September of 2020 and will result in NCCER OSHA, Core and Carpentry industry certificates. Students have earned 30 of 130 certifications. The project is on track.

221 Locklin Technical School, Hurricane Michael Fast Track Certifications

Triumph Grant Award – \$182,000

Grantee Match – \$44,770

Total Project Cost- \$226,770

This project was executed June 30, 2020 and classes started immediately in July. The project is complete with 38 of 36 certifications earned.

222 Okaloosa Technical College, Hurricane Michael Fast Track Certifications

Triumph Grant Award – \$200,000

Grantee Match - \$25,000

Total Project Cost- \$225,000

Executed in July 2020, this project is complete with 40 of 40 industry certifications earned.

223 Emerald Coast Technical College Hurricane Michael Fast Track Certifications

Triumph Grant Award – \$200,000

Grantee Match - \$20,000

Total Project Cost- \$220,000

Executed in June of 2020, this project this project is complete with 40 of 40 industry certifications earned.

224 Wakulla County School Board/Lively Tech Hurricane Michael Fast Track Certifications

Triumph Grant Award – \$200,000

Grantee Match -\$10,000

Total Project Cost- \$210,000

Executed in June of 2020, this project is complete with 40 of 40 industry certifications earned.

228 Pensacola State College, COVID-19 Infrastructure and Logistics Fast Track

Triumph Grant Award – \$74,000

Grantee Match - \$182,518

Total Project Cost- \$256,518

Executed in July of 2020, this project is complete with 40 of 40 industry certifications earned.

229 Tallahassee Community College, COVID-19 Infrastructure and Logistics Fast Track

Triumph Grant Award – \$276,500

Grantee Match – \$22,500

Total Project Cost- \$299,000

Executed in June of 2020, this project requested and received a time extension in the summer of 2021. 20 industry certifications have been earned.

230 Walton County Schools, IT & Healthcare Certificate Program

Triumph Grant Award – \$3,846,000

Grantee Match – \$4,253,500

Total Project Cost- \$8,099,500

Executed in January of 2021, classes have not begun yet pending completion of facility construction (funded by the project's match.) The project will result in at least 2,535 industry certifications.

233 Institute for Human & Machine Cognition (IHMC), Center for Human Healthspan, Resilience and Performance

Triumph Grant Award – \$6,078,795

Grantee Match – \$24,961,018

Total Project Cost- \$31,039,813

Executed in March of 2021, IHMC, a research institute of the Florida University System is conducting human performance and resilience related research and providing substantive assistance to facilitate the commercialization of the research funded by this program. As match for the Triumph grant, IHMC recently received a \$3.4 million from the Office of Naval Research for human performance and resilience related research.

243 Okaloosa School District, AI Learning Institutes

Triumph Grant Award – \$2,840,000

Grantee Match – \$2,860,000

Total Project Cost- \$5,700,000

Executed at the end of July 2021 with classes to start during the 2022-2023 school year. This project will create elementary standards for 4th and 5th grade tied to the delivery of Artificial Intelligence (AI) curriculum, middle school curriculum frameworks for an Introduction to Artificial Intelligence course, a high school AI program and provide professional development for AI teachers. The project will result in at least 1,100 industry certifications and is ahead of schedule.

246 Florida State University – Panama City, Cybersecurity and New Technologies

Triumph Grant Award – \$11,500,702

Grantee Match – \$11,500,702

Total Project Cost- \$23,001,404

Executed in October of 2021, classes are anticipated to begin in Summer 2022. The project will result in at least 3,280 cybersecurity and new technologies industry certifications and credentials.



Board of County Commissioners

State of Florida

October 19, 2021

Honorable Don Gaetz, Chairman
Triumph Gulf Coast, Inc.
Attn: Susan Skelton, Executive Director
P.O. Box 12007
Tallahassee, FL 32317

Re: #43 Highway 90 East Water and Sewer Extension
Okaloosa County, Florida
2021 Annual Report

Dear Chairman Gaetz,

Please accept the following Annual Report for progress during fiscal year 2021, ending September 30, 2021 (project status provided by Cory Lewis, E.I., Water and Sewer Engineer-in-Training and Project Manager, and Nathan Sparks, Executive Director of One Okaloosa Economic Development Council):

Reporting Period – October 1, 2020 through September 30, 2021

During this reporting period, POLY, Inc. (who was awarded the contract for professional engineering services related to the Hwy 90 East Water and Sewer Extensions in January 2019) continued addressing any design issues that arose during construction on an as-needed basis.

During the reporting period of October through December 2020, Okaloosa County Water & Sewer (OCWS) had installed approximately 19,800 feet of 12" water main from Fairchild Road east to Four Lakes Road. OCWS had also installed approximately 14,400 feet of 12" sewer force main from Four Lakes Road to Jericho Road. OCWS's directional bore/jack-and-bore Sub-Contractor (Gator Boring and Trenching, Inc.) had completed nine bores on the project. Based on the work completed through December 30, 2020, the construction of the project was approximately 98% complete. Due to construction issues during the installation of the two jack-and-bores beneath the railroad, POLY, Inc. performed a re-design of the railroad crossings and prepared revised permit applications for Omega Rail Management, Inc. for both the water and sewer main. The revised permit application packages and associated permit fees were submitted in early September 2020 and were still being processed. Addendums to both original Florida Gulf & Atlantic (FGA) Railroad Agreements for the bores under the railroad were in the final stages of being completed, with only signatures remaining.

The permit application packages and associated fees were processed and the bores under the railroad were successfully installed, during the reporting period of January through March 2021. OCWS had installed a total for the project of approximately 20,000 feet of 12" water main from Fairchild Road east to Jericho Road. OCWS had also installed a total for the project of approximately 15,000 feet of 12" sewer force main from Four Lakes Road to Jericho Road. Gator Boring had completed a total of



Board of County Commissioners

eleven bores on the project. Based on footages from this quarter, an estimated 100% of the construction work was completed. Miscellaneous work and cleanup on the site and surrounding area still needed addressed.

This project had an original grant award agreement completion deadline of December 31, 2020. Due to the uncertainty of COVID-19, an extension was approved in June 2020 by Triumph Gulf Coast to provide a new completion deadline of June 30, 2021. To align the grant agreement with the Board of County Commissioners (BCC)/OCWS contract and to provide more time to resolve the challenges with the railway crossing, OCWS requested an additional 197 days be added to the BCC contract. This request increased the original contract time of 210 days to a new contract time of 407 days, with a new substantial completion date of May 1, 2021 and a final completion date of June 30, 2021. This Change Order was approved by Triumph in September 2020 and the BCC on October 6, 2020. An Amendment to the BCC/OCWS Contract was presented to Triumph in September 2021 to amended Article 6, Payment Procedures, to better align the grant reimbursement process as contained in the Grant Award Agreement, and clarify the contractor payment process. This Amendment was approved by Triumph on September 16, 2021 and the BCC on October 5, 2021. After miscellaneous work was completed and the site was restored to existing conditions a final notice was issued to Triumph in the previous quarter (April - June 2021), certifying the construction of the project had been successfully completed in accordance with the plans and specifications.

Economic Metrics

Nathan Sparks, Executive Director of One Okaloosa Economic Development Council, provided the following current perspective on the status of the Economic Metrics requirement of the Triumph Grant Agreement:

Triumph requirement is 250 net new jobs within three years of the last grant disbursement, such jobs being compensated at greater than the Okaloosa County average wage; OR 150 net new jobs within three years of the last grant disbursement, such jobs being compensated at least 150% of the Okaloosa County average wage; OR 500 jobs within five years of last grant disbursement, such jobs being compensated at greater than the Okaloosa County average wage; OR within three years of the last grant disbursement, a company undertakes a capital investment of at least \$25 million on the property.

During the course of the reporting period, One Okaloosa EDC – along with local, regional and state partners – pursued a number of economic development prospects with expressed acreage and infrastructure needs aligning with those available at Shoal River Ranch. In total, One Okaloosa EDC submitted 17 responses to requests for proposal that were focused on specific parcels within Shoal River Ranch. In addition, a total of five prospect site visits were held with companies seeking to employ between 40 and 600 workers and invest between \$20,000,000 and \$110,000,000. Four of the projects undertaking visits are manufacturing-related while one is distribution / warehousing. Meanwhile, a large project that had previously identified Shoal River Ranch as one of three finalists (having initially starting with more than 400 sites nationwide) selected a location in a western state. Ultimately, the company was unable to provide sufficient evidence of financial viability to One Okaloosa EDC, Enterprise Florida and the Florida Department of Economic Opportunity – such assurances being required to finalize incentive commitments.



Board of County Commissioners

Of particular note, the Okaloosa County Board of County Commissioners opted to purchase 588 acres of prime acreage located within Shoal River Ranch prior to the expiration of a three-year purchase option agreement in December 2020. The County's acquisition included two parcels – an 88-acre parcel fronting US Highway 90 and Florida Gulf & Atlantic Rail, and a 500-acre interior parcel currently in play for multiple larger projects. Additional planning of the 88-acre rail-served parcel has identified a potential four lot configuration, with each lot being approximately 22 acres in size. Discussions are currently underway concerning additional planning and infrastructure investments required to further advance the market readiness of these parcels.

Sincerely,

A handwritten signature in blue ink, appearing to read "Carolyn", with a long horizontal flourish extending to the right.

Carolyn N. Ketchel
Chairman, Okaloosa County Board of County Commissioners



Board of County Commissioners

State of Florida

October 19, 2021

Honorable Don Gaetz, Chairman
Triumph Gulf Coast, Inc.
Attn: Susan Skelton, Executive Director
P.O. Box 12007
Tallahassee, FL 32317

Re: #46 Southwestern Crestview Bypass
Okaloosa County, Florida
2021 Annual Report

Dear Chairman Gaetz,

Please accept the following Annual Report for progress during fiscal year 2021, ending September 30, 2021 (project status provided by Steven R. Schmidt, Surtax Project Manager, and Nathan Sparks, Executive Director of One Okaloosa Economic Development Council):

Despite the impacts of Covid 19 on the County, its partners, consultants, contractors and permitting agencies, work on the Southwestern Crestview Bypass has continued on course. The Triumph Grant Award has had an enormous impact on the progress of the entirety of the project, providing both the financial and motivational impetus for the county moving forward at a steady pace, and providing added incentive to overcome the myriad obstacles posed by a pandemic, transfer of railroad ownership and nearly insurmountable slowdowns in wetland permitting. Okaloosa County is extremely grateful for the partnership forged by Triumph Gulf Coast, Inc., and is proud to report the following progress.

Funding

As noted in the prior report, Okaloosa County undertook a Bond Refinancing Issuance, secured by half-cent sales tax, with infrastructure surtax revenues committed to cover the debt service payments for the new portion of the refinancing through 2029, in order to provide up to an additional \$25 million in funding for the overall project. That, combined with previously committed County and City Infrastructure Surtax funding, CIP funds (funded through local option gas tax revenues) and ongoing TIFF fund revenues ensured the County's ability to successfully meet its financial commitments.

In 2020, the Florida Department of Transportation included its funding commitment for the I-10 interchange portion of the project in its 5-year work plan. The plan was approved and appropriated by the Florida Legislature, and the budget signed by the Governor without change to the appropriation. The Department recently selected a design-build team to complete the design details and construction of the interchange, continuing to move the project forward while simultaneously cooperating and assisting the County with its efforts in wetland mitigation and permitting.



Board of County Commissioners

Design

Immediately following the Grant Award, the County accelerated its efforts in all phases of the design of the project, with special emphasis on finalizing the line and grade for completion of the right-of-way requirements. The final design for the entire project was completed in 2020, including full construction plans for Phase IV, Phase V and the East-West Connector.

Right-of-Way Acquisition

Negotiations for acquisition of required right-of-way parcels began in February 2020. All of the properties required for construction of the project were acquired through negotiation or by process of eminent domain by the end of the third quarter of 2020. Just three parcels acquired through process of eminent domain are now awaiting the court's due process for determination of the final fair market value. Those portions of the right-of-way to be maintained after construction by the County or City, respectively, have been identified and addressed in an Interlocal Agreement approved by both the County and the City.

Acquisition of rights to construct the bridge over the railroad proved challenging. When negotiations for the acquisition of appropriate rights to cross the railroad commenced (including acquisition of air rights, with specific elevations of the encroachment delineated across the span of the horizontal right-of-way limits) the then-recent CSX sale of the rail corridor to Florida Gulf & Atlantic Railway complicated communication and negotiation efforts considerably. During the course of those negotiations, the County discovered that CSX had actually retained the air rights in the conveyance to FG&A, resulting in the requirement to secure approvals of both the current and prior owners; the former for easement/right of entry for maintenance and the latter for the aforementioned three-dimensional area for aerial encroachment. Although challenging, the County successfully reached agreements with both railroad companies for construction and ongoing maintenance of the bridge over the railroad.

Permitting

The permitting process, as expected, proved to be one of the most difficult and time-consuming aspects of the development process. Initially, purchase of wetland mitigation credits was planned from the Gin Hole Mitigation Bank in the Yellow River and Shoal River watershed, which was on a permitting track parallel to the County's project efforts. The Covid 19 pandemic played an unexpected hand in effectively stopping progress on both the County's wetland permit reviews and the Mitigation Bank permitting. Both the US Army Corp of Engineers (USACE) and Florida Department of Environmental Protection (FDEP) ceased field/project visits by staff in response to the virus, effectively shutting down the wetland permitting processes. Ultimately, USACE transferred their permitting processes to FDEP. While that was viewed as a generally positive move for the project, the Gin Hole Mitigation Bank permitting process still remained at a standstill, leaving the County very limited, and possibly very expensive, options for moving forward.



Board of County Commissioners

The breakthrough for wetland permitting began to come to fruition in the form of agreement by the FDOT to allow the County to purchase some of its reserved credits for wetland mitigation from the Sand Hill Lakes Mitigation Bank in Washington County. That breakthrough was fully realized when the FDEP and Northwest Florida Water Management District (NFWFMD) acquiesced to the County's purchase of mitigation credits outside the project watershed, allowing the Sand Hill Lakes Mitigation Bank purchase of credits for the project to go through. As of this writing, the project is fully permitted.

Contracting

After design of Phase IV of the project was complete, it was determined that project timing and economies of scale might provide the best result by allowing the contractor for Phases I-III, C.W. Roberts Contracting, Inc., to add Phase IV to its existing contract. The County solicited a reasonable negotiated price for appending Phase IV to the existing contract for Phases I-III, and secured Triumph approval for the action. The contract with C.W Roberts Contracting, Inc. was appropriately amended, and Phase IV of the project is now under construction.

The County went out for separate bid for the Phase V and East-West Connector portions of the project and received three responsive bids from responsible bidders. After careful consideration, the County selected the apparent low bidder, Anderson Columbia, published a notice of Intent to Award, and executed the contract on November 17, 2020. The contractor's patience through the completion of the wetland permitting process was finally rewarded; the Ground Breaking ceremony was held on September 13th, 2021, the contractor was issued a Notice to Proceed, and construction of Phase V of the project is now underway.

Economic Metrics

Nathan Sparks, Executive Director of One Okaloosa Economic Development Council, provided the following current perspective on the status of the Economic Metrics requirement of the Triumph Grant Agreement:

Triumph requirement is the creation of 1300 net new jobs within EMSI Sector 901200 during the 10-year timeframe between 2019 and 2029. The 1300 jobs must be over and above the 243 jobs that EMSI projects will be created "naturally" during the defined 10-year timeframe. Per Okaloosa County's Triumph Grant Award Terms Sheet, the starting point / baseline for EMSI Sector 901200 was 16,052 existing workers in Q3 2019. Taking this figure, along with the projected growth of 243 jobs within this sector by 2029, the forecasted workers for EMSI Sector 901200 by 2029 is 16,347. The agreed upon 1,300 increase in sector 901200 over baseline means that by 2029, Okaloosa County's employment level in EMSI sector 901200 needs to equal 17,595, (i.e., baseline projected growth of 243 from the 2019 base of 16,052, plus incentivized growth of 1,300).



Board of County Commissioners

Last year, at the conclusion of year one of the performance period, EMSI data validated that Okaloosa County had created a total of 1,036 new jobs in Sector 901200, bringing total sector employment to 17,088. As a result, only 507 jobs remained to be created in order to reach the targeted number of 17,595 and fully satisfy the performance metric. As referenced in the attached report for EMSI Sector 901200, this sector now employs 18,234 individuals in Okaloosa County – an increase of 1,146 over the past 12 months alone. Moreover, a total of 2,182 new Okaloosa County jobs have been created in EMSI Sector 901200 since the Triumph performance period began in 2019. ***As a result, the County's obligation to create a total of 17,595 jobs in this sector has now been satisfied.*** It is especially noteworthy that this objective was met within two years, and that Okaloosa County's total employment level in EMSI Sector 901200 now exceeds the ten year Triumph Performance Metric by 639 jobs.

Sincerely,

A handwritten signature in blue ink, appearing to read "Carolyn", with a long, flowing tail.

Carolyn N. Ketchel
Chairman, Okaloosa County Board of County Commissioners

Attachment: 901200 EMSI Occupation Report Okaloosa County.pdf

Federal Government, Military in Okaloosa County, FL

One Okaloosa EDC



Contents

What is Emsi Data?	1
Report Parameters	2
Workforce Map	3
Executive Summary	4
Supply (Jobs)	5
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Demand	9
What skills are they posting for?	10

What is Emsi Data?

Emsi data is a hybrid dataset derived from official government sources such as the US Census Bureau, Bureau of Economic Analysis, and Bureau of Labor Statistics. Leveraging the unique strengths of each source, our data modeling team creates an authoritative dataset that captures more than 99% of all workers in the United States. This core offering is then enriched with data from online social profiles, resumés, and job postings to give you a complete view of the workforce.

Emsi data is frequently cited in major publications such as *The Atlantic*, *Forbes*, *Harvard Business Review*, *The New York Times*, *The Wall Street Journal*, and *USA Today*.

The logo for The Atlantic, featuring the word "The" in a small, italicized font above the word "Atlantic" in a larger, italicized serif font.The logo for Forbes, featuring the word "Forbes" in a bold, black, serif font.The logo for Harvard Business Review, featuring the words "Harvard Business Review" in a bold, black, sans-serif font, stacked vertically.The logo for The New York Times, featuring the words "The New York Times" in a black, serif font, stacked vertically.The logo for The Wall Street Journal, featuring the letters "WSJ" in a large, black, serif font.The logo for USA Today, featuring a solid black circle to the left of the words "USA TODAY" in a bold, black, sans-serif font.

Report Parameters

1 Industry

901200	Federal Government, Military
--------	------------------------------

1 County

12091	Okaloosa County, FL
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Class of Worker

QCEW Employees, Non-QCEW Employees, and Self-Employed

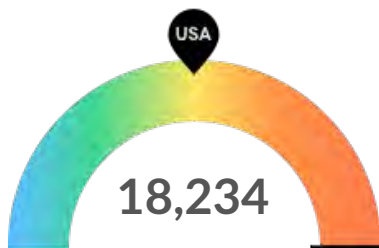
The information in this report pertains to the chosen industry and geographical area.

Workforce Map



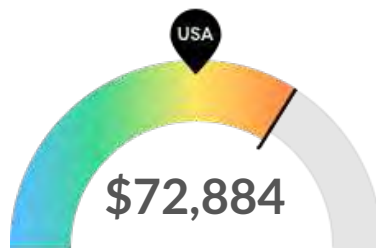
Executive Summary

Aggressive Hiring Competition Over a Deep Supply of Regional Talent



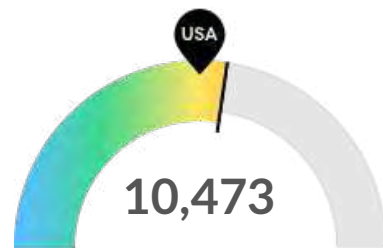
Supply (Jobs)

Okaloosa County, FL is a hotspot for this kind of talent. The national average for an area this size is 1,372* employees, while there are 18,234 here.



Earnings Per Job

Earnings per job are above the national average. The national average salary for Federal Government, Military in an area this size is \$51,652, while in Okaloosa County, FL it is \$72,884. Earnings per jobs is the total industry earnings divided by the number of jobs in the industry.



Demand (Job Postings)

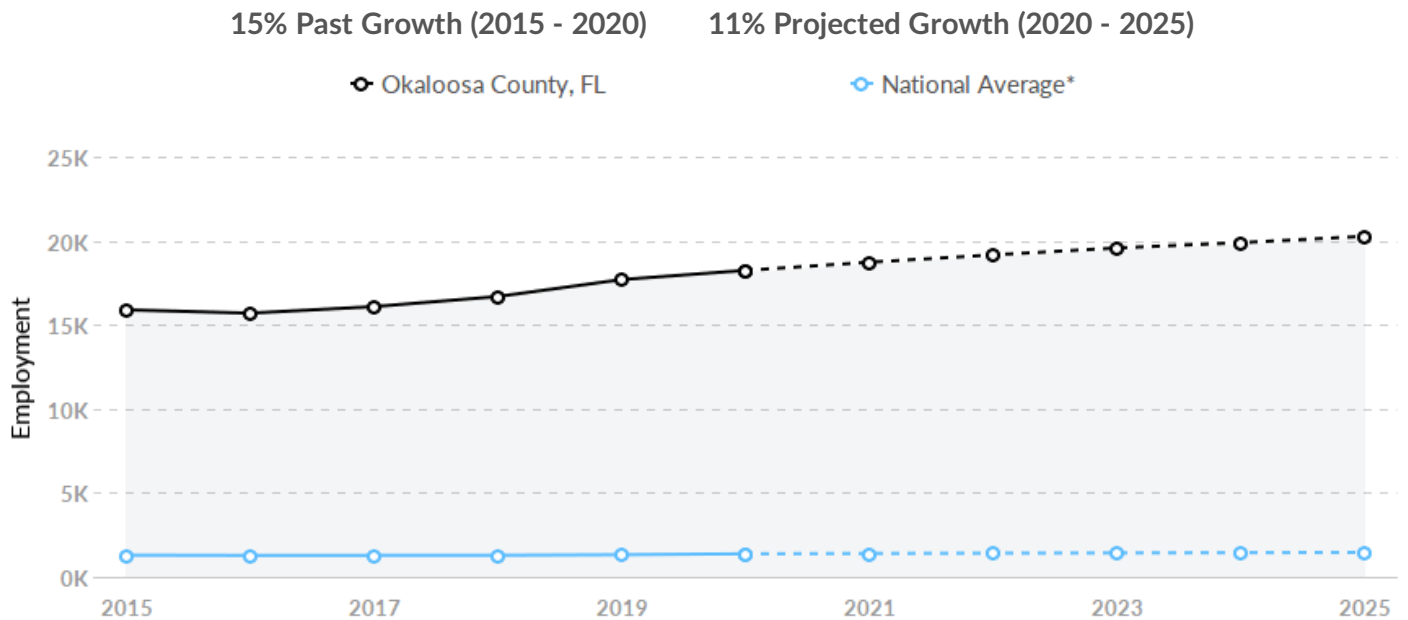
Competition from online job postings is high in Okaloosa County, FL. The national average for an area this size is 9,175* job postings/mo, while there are 10,473 here.

*National average values are derived by taking the national value for Federal Government, Military and scaling it down to account for the difference in overall workforce size between the nation and Okaloosa County, FL. In other words, the values represent the national average adjusted for region size.

Supply (Jobs)

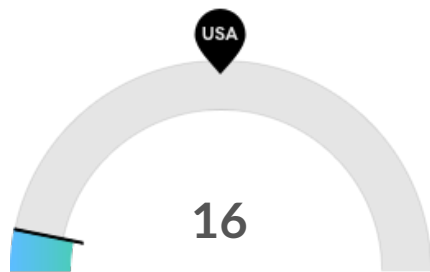
Supply Is Higher Than the National Average

The regional vs. national average employment helps you understand if the supply of Federal Government, Military is a strength or weakness for Okaloosa County, FL, and how it is changing relative to the nation. An average area of this size would have 1,372* employees, while there are 18,234 here. This higher than expected supply may make it easier to find candidates. The gap between expected and actual employment is expected to increase over the next 5 years.



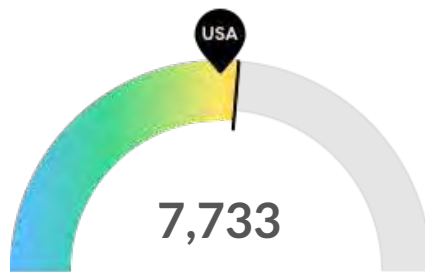
*National average values are derived by taking the national value for Federal Government, Military and scaling it down to account for the difference in overall workforce size between the nation and Okaloosa County, FL. In other words, the values represent the national average adjusted for region size.

Retirement Risk Is Low, While Overall Diversity Is About Average



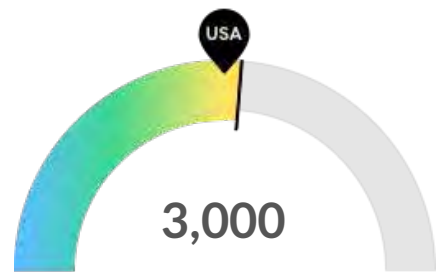
Retiring Soon

Retirement risk is low in Okaloosa County, FL. The national average for an area this size is 169* employees 55 or older, while there are 16 here.



Racial Diversity

Racial diversity is about average in Okaloosa County, FL. The national average for an area this size is 7,146* racially diverse employees, while there are 7,733 here.



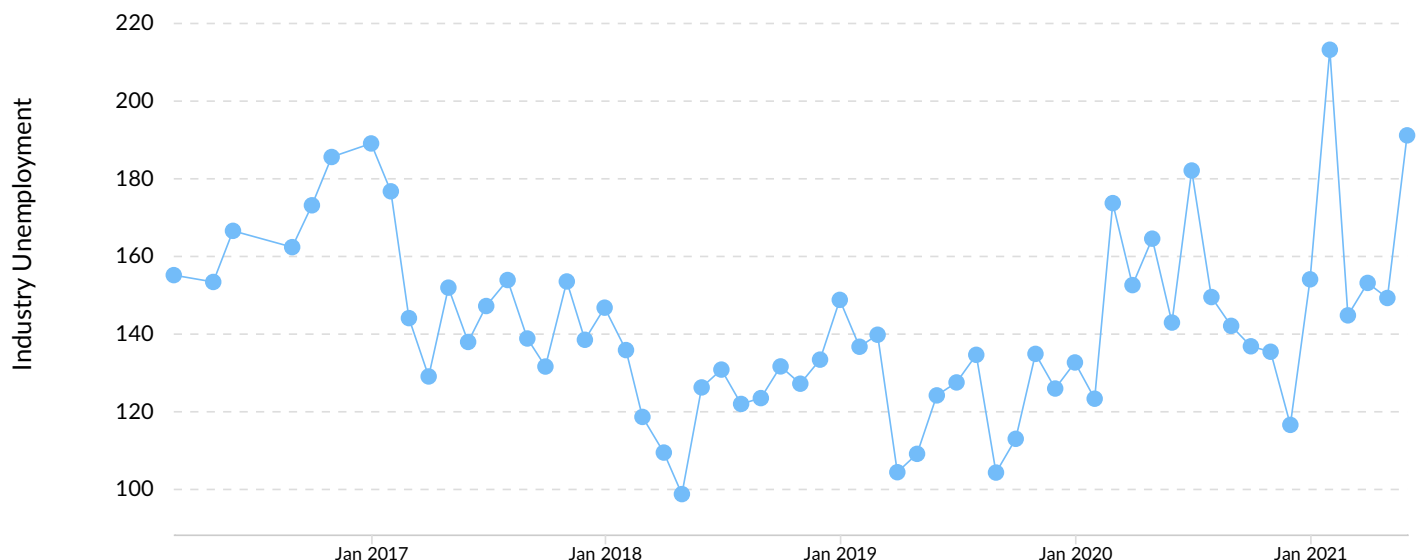
Gender Diversity

Gender diversity is about average in Okaloosa County, FL. The national average for an area this size is 2,786* female employees, while there are 3,000 here.

*National average values are derived by taking the national value for Federal Government, Military and scaling it down to account for the difference in overall workforce size between the nation and Okaloosa County, FL. In other words, the values represent the national average adjusted for region size.

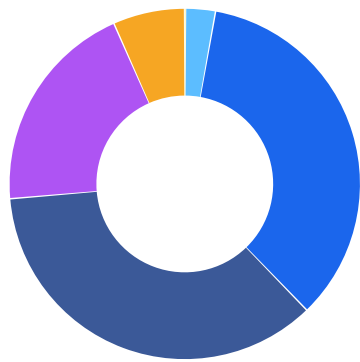
Unemployment Rate Trends

Unemployment shown at the 2-digit sector level.



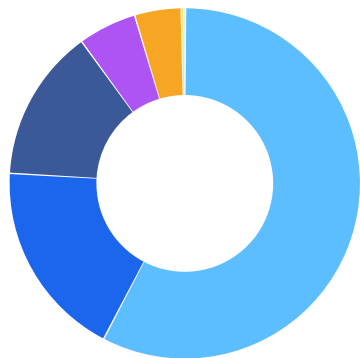
Demographic Details

Industry Age Breakdown



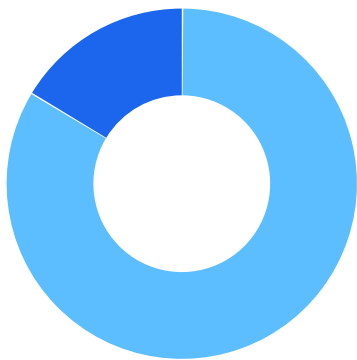
	% of Jobs	Jobs
14-18	2.7%	501
19-24	35.0%	6,373
25-34	35.9%	6,543
35-44	19.7%	3,597
45-54	6.6%	1,205
55-64	0.1%	16
65+	0.0%	0

Industry Race/Ethnicity Breakdown



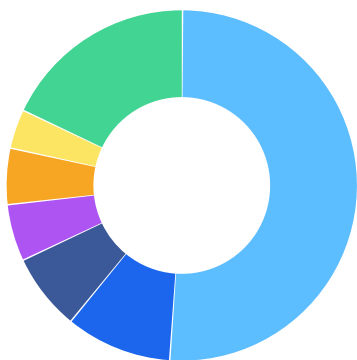
	% of Jobs	Jobs
White	57.6%	10,501
Black or African American	18.3%	3,330
Hispanic or Latino	14.1%	2,566
Two or More Races	5.4%	983
Asian	4.3%	783
American Indian or Alaska Native	0.3%	50
Native Hawaiian or Other Pacific Islander	0.1%	22

Industry Gender Breakdown



	% of Jobs	Jobs
● Males	83.5%	15,234
● Females	16.5%	3,000

Most Jobs are Found in the Military-only occupations Industry Sector



Occupation	% of Industry in Occupation (2020)
● Military-only occupations	51.0%
● Installation, Maintenance, and Repair Occupations	9.8%
● Transportation and Material Moving Occupations	7.1%
● Management Occupations	5.3%
● Business and Financial Operations Occupations	5.2%
● Protective Service Occupations	3.6%
● Other	18.0%

Demand

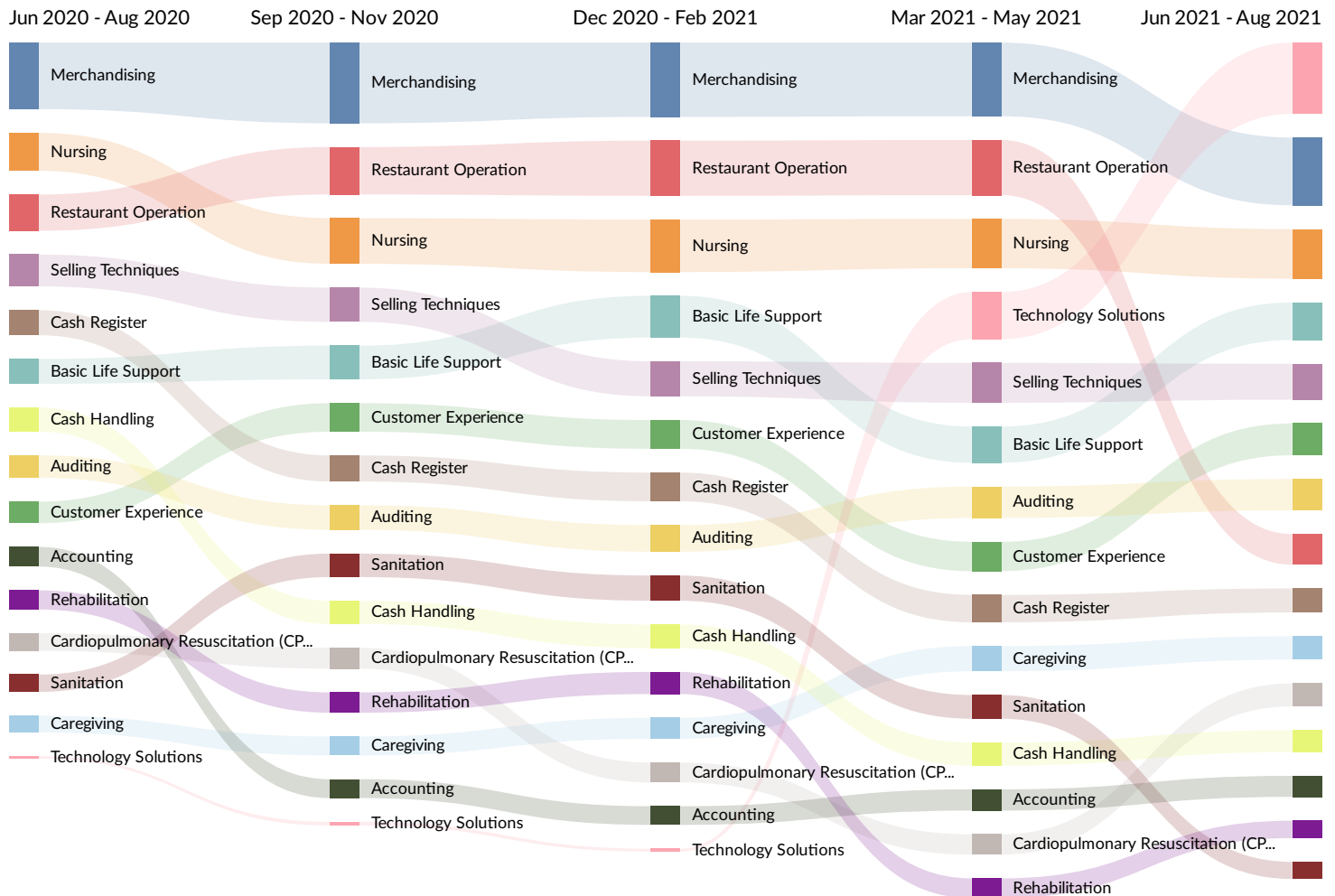
Industry Gain and Drain

Reliable Gain and Drain information is not available for the currently selected industry.

What skills are they posting for?

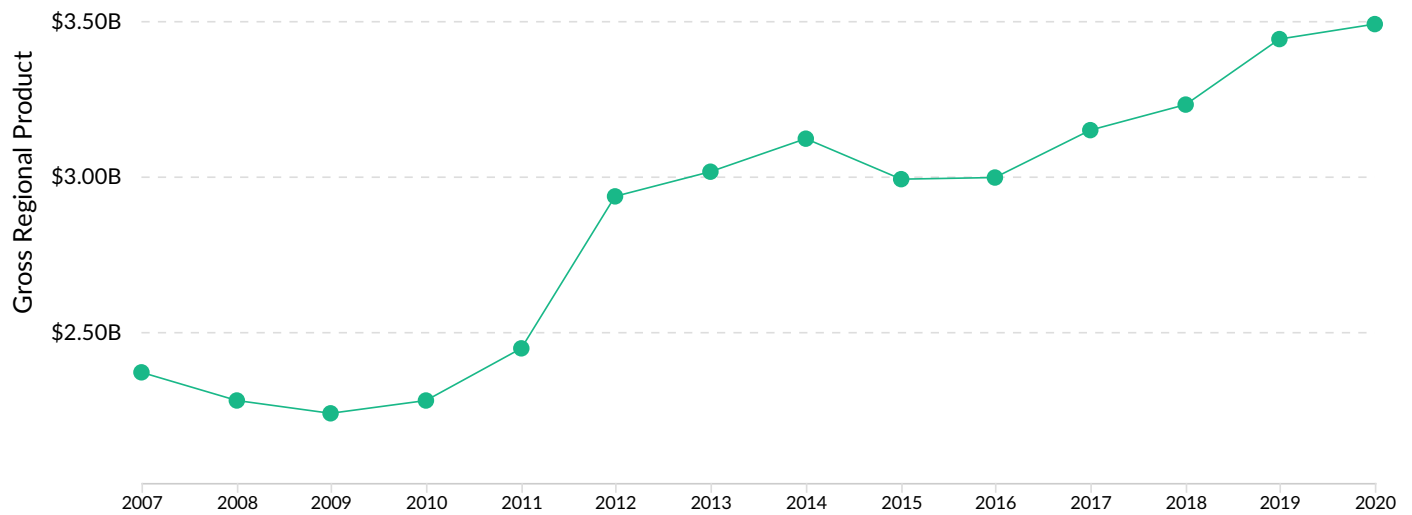
Top 15 Skills for All Job Types by Quarter

Skills help us understand the direction an industry is headed.



Gross Regional Product (GRP)





Industry Requirements

Purchases from	In-region Purchases	Imported Purchases	Total Purchases
Aircraft Manufacturing	\$38,371,317	\$430,391,052	\$468,762,369
Data Processing, Hosting, and Related Services	\$19,597,144	\$237,284,059	\$256,881,203
Engineering Services	\$244,827,583	\$3,473	\$244,831,056
Computer Systems Design Services	\$144,915,747	\$87,711,266	\$232,627,013
Petroleum Refineries	\$0	\$232,041,669	\$232,041,669



PORT PANAMA CITY

November 3, 2021

Chairman Don Gaetz
Triumph Gulf Coast
P.O. Box 12007
Tallahassee, Florida 32317

Re: Annual Report on East Terminal Expansion

Dear Chairman Gaetz,

Please find enclosed the Panama City Port Authority's annual report to Triumph Gulf Coast for the East Terminal project. The East Terminal, in its second year of operations, helped the Port Authority achieve record revenues and attract additional new business through the Port.

We continue to work diligently on the three performance goals as mentioned in our agreement. The Port appreciates the work done together with Triumph in September 2021 to extend the deadline of the three metrics. The after effects of hurricane Michael and the Covid-19 pandemic created a difficult environment. However we are seeing improvements in our community, and the economy, leading to growth opportunities for the Port.

The Panama City Port Authority appreciates the support of Triumph Gulf Coast, and is looking forward to successfully completing the goals of the East Terminal project.

Sincerely,

Alex King
Executive Director

Cc: Cori Henderson
Enclosures

Panama City Port Authority & Foreign Trade Zone 65

One Seaport Drive • Panama City, Florida USA 32401
850/767-3220 • Fax: 850/767-3235
www.portpanamacityusa.com

November 3, 2021

Port Panama City's Annual Report on the East Terminal Expansion Project

The grant agreement between the Panama City Port Authority and Triumph Gulf Coast requires the Port Authority to achieve one of three performance measures. This report provides an update of the Port's progress towards achieving these goals.

New Jobs

The Port agreed to generate 148 new jobs directly related to traditional port activity and another 250 port-related manufacturing jobs. Due to the setbacks of Hurricane Michael and the COVID-19 pandemic, Triumph has granted us the 18-month extension to March 30, 2025 in meeting this metric.

In the past year of operations at the East Terminal, the Port handled twenty-two vessel calls and 189,000 tons of cargo. Based on the Port's 2015 economic impact study of the direct jobs related to specific cargo activity, this level of cargo would equate to approximately 119 full-time jobs. The Port's goal is to continue to grow the level of cargo activity at the East Terminal to produce the 148 jobs by March 2025.



The port-related manufacturing jobs have not materialized due to the previously mentioned setbacks. Clark & Son, a cabinet importer who leased warehouse space at the Intermodal Distribution Center, was not able to capitalize on their forecast commercial opportunities. Clark & Son dissolved their operations in Panama City in July. The Port did re-lease the space to Aadvantage, and is expected to create an additional fifteen jobs with this opportunity. The Port is also working with the Bay Economic Development Alliance on a large project focused on distribution. We anticipate announcing this project in the coming weeks. This company will generate 244 jobs within five years.

New Cargo Activity

The Port is committed to adding 500,000 tons of new cargo activity at the East and West Terminals by March 2025. The Port recorded near record tonnage in 2021, handling 1.95 million tons of cargo between the two facilities. We are approximately 225,000 tons above the base tons of 1,700,000 in 2018, with a balance of 275,000 tons the Port needs to add in order to meet this goal by March 2025. We have budgeted 165,000 tons of cargo activity for the East Terminal in the coming year.

The Port continues to work with shippers and steamship lines to handle additional cargo trade to our new Terminal. The Port attracted a new service in the fourth quarter of 2021, with a steamship line adding Panama City to its service between the US Gulf and South Africa. We anticipate the new cargo growth goal budgeted on new opportunities through the East Terminal.

Additional Port Revenues

FY2021 was a record year for revenues, with the Port recording \$17.4 million. We have increased revenues from \$15 million in 2018 by \$2.4 million in three years. With the anticipated growth in cargo activity, the Port should be on trend to meet the goal of \$18 million in revenues by March 2025.



Summary

The Panama City Port Authority is coming off of a strong year in tonnage and revenue growth. We continue to see unprecedented changes in the current ocean shipping markets. Ocean freight rates are steadily increasing without improvements to service and congestion. The current shift in energy sector strategies continues to suppress the outlook for our on-port manufacturing tenants. However, the ongoing service issues at larger ports may create additional opportunities for more cargo to shift through Panama City. We look forward to the year ahead in commercial activity, and progress on each of our goals.





SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

SAM PARKER, District 1
ROBERT A. "BOB" COLE, District 2
JAMES CALKINS, District 3
DAVE PIECH, District 4
COLTEN WRIGHT, District 5

DEVANN COOK, Interim County Administrator
BRAD BAKER, Interim Asst. County Administrator

October 12, 2021

Triumph Gulf Coast, Inc.
P.O. Box 12007
Tallahassee, FL 32317

RE: Annual Report for Project #72 Whiting Aviation Park

Dear Chairman Gaetz and Triumph Board Members:

In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #72 Whiting Aviation Park. A grant agreement was executed on January 17, 2019 providing \$8,523,655 in Triumph funding for infrastructure improvements to 40 acres at Whiting Aviation Park. The completion deadline (grant end date) is December 31, 2021.

We are happy to report that the project is progressing on budget and according to schedule. Design was completed in February 2020 and construction commenced in May 2020. Metrics for the project include meeting one of the following criteria within three years of project completion: (a) creation of 200 net new jobs greater than 150% of the average county wage; (b) creation of 300 net new jobs at greater than 115% of the average county wage; or (c) \$25,000,000 in capital investment. Santa Rosa EDO is on track to satisfy the metric requirements, as evidenced by Leonardo Helicopters committing to opening a helicopter support center at the Aviation Park. Further details are included in the third quarter report attached along with monthly construction reports throughout the year.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at Shannon@santarosa.fl.gov with any questions related to this report.

Sincerely,

DeVann Cook
Interim County Administrator

Enclosures: Q3 2021 Report for Project #72 Whiting Aviation Park
Construction Reports



MEMORANDUM

TO: Chairman Gaetz and Triumph Board Members

FROM: Erica Grancagnolo, Associate Director

DATE: October 12, 2021

SUBJECT: Q3 2021 Report for Project #72 Whiting Aviation Park

- Cost Incurred to Date is \$8,102,669.03.
- Project is on schedule for completion December 2021.
- Electrical work at the Utility Tank Site is underway connecting the controllers to the potable & fire protection water storage tanks and pumps, and sewer lift station
- Gravel and Concrete surfaces were established in the Utility Site
- Additional concrete ditch work was constructed to address erosion areas
- Road base material was installed and compacted throughout the limits of the project
- Concrete curb and gutter were installed through 90% of the project
- Curb inlet tops are being formed up on previously installed inlet bottoms
- The first layer of asphalt has been installed on roughly 90% of the project
- Irrigation lines were installed in the medians of Don Salter Blvd. and Davinci Way
- Landscape trees and shrubs were installed in the medians
- The earthwork under the base bid is 95% complete
- Grassing of the pond bottom and infield of the "loop road" is being performed
- Sodding and grassing disturbed areas onsite continues to address erosion control
- Construction of the items under Bid Alternate 4 are underway
 - Temporary Pond Outfall into the undeveloped area of Phase 2
 - Earthwork operation on the Leonardo Site and Bid Alternate E Site
- Gulf Power began installing the onsite power poles

WHITING AVIATION PARK CONSTRUCTION
PROGRESS PHOTOS





Aviation Park Entrance



Whiting Aviation Park – Phase I

Monthly Progress Report

M & N Project Manager:	Jeff Helms, P.E.
M & N Project Number:	10442
Santa Rosa County Project Manager:	Erica Grancagnolo
Reporting Period:	October 1 – November 30, 2020
Total Project Cost:	\$950,524.40
Revised Post Design Services:	\$171,383.40 (Moved \$41,336.40 from Gas services into Post Design)
Post Design Services Percent:	<u>Fee Breakdown/% Complete</u>
Bidding	\$ 7,258.00/100.00%
Grant Coordination (Construction)	\$ 3,500.00/50.50%
Construction Observation (M&N)	\$100,509.90/83.88% (Moved money to Volkert, Tierra, & Southeastern)
Survey (Southeastern)	\$ 3,705.50/100.00% Moved \$3,705.50 from M&N CO fee above)
Additional Geotech monitoring (Tierra)	\$ 5,000.00 (M&N moved \$5,000 from M&N CO Fee above)
Construction Observation (Volkert)	\$ 48,280.00/91.70% (Moved \$10,000.00 from M&N CO fee)
Final Plan Approval & Certifications	\$ 3,130.00/0.00%

Describe milestones/work achieved during reporting period:

- Mr. Stuhr attended an Oct 7th meeting with NASWF & SRC EDO staff to give an update of construction efforts and address perimeter site access questions from the NAVY.
- M&N team continued reviewing shop drawing submittals from Roberson, including; storm structures and utility submittals.
- Pond earthwork operations and sanitary sewer construction were the major focus of construction this month.
- The gravity sanitary sewer system is completed.
- Construction of the concrete drainage ditches along East Gate Road, both sides of the entrance road, and the off-site ditch inflow into the pond have begun.
- Storm sewer materials have been ordered and were beginning to show up onsite at the end of October & throughout November. Installation of the storm items is anticipated to begin in early December.
- A suitable material was located and approved for use to begin the clay core construction in October, and the clay core construction is underway. Tierra Inc. was contracted to provide geotechnical construction oversight for the clay core.
- During the construction of the pond berm an area ponding upstream of the pond was created. This was a known issue that was created by awarding Bid Alternate E to keep the project under budget for the county. This issue was planned to be addressed during construction to locate the best approach to drain the area. This location is the Alternate E deduct location that eliminated earthwork for Lots 14 & 15. M&N is working with the contractor to provide a solution to address this issue. A design utilizing a single ditch bottom inlet, 18" pipe, and minor grading was prepared and provided to the contractor to get a price quote for the Change Order.
- Construction of the offsite ditch and ditch blocks surrounding site including sodding these areas and steeper slopes has been completed.
- The Gulf Power access easement clearing from CO#1 has been completed and grassed.

Provide a schedule for the work to be performed next period work:

- M&N will continue Construction administration & monitoring, with on-site field review meetings.
- Roberson will continue stormwater pond grading and continue moving earthwork to balance site.
- Roberson will complete pond clay core work.
- Roberson will initiate storm sewer construction.

Describe any problems or circumstances affecting completion date, milestones, scope of work or costs:

- Post storm impacts from Hurricane Marco leading into Hurricane Sally dumped several inches of rain onto the project site creating numerous rain days that will impact the overall completion date.

Activities that require Santa Rosa County review or action:

- Consider adding money to M&N Construction Administration and Monitoring to cover work effort by M&N and Volkert for utility construction administration. **Volkert is out of money for CA services so M&N moved \$10,000 from M&N's allocated construction administration funds to Volkert's subcontract (Amendment #2).** M&N also added Tierra to Construction administration services to provide limited construction inspection and testing for the stormwater pond clay core construction monitoring. M&N moved \$5,000 from M&N's CA funds to Tierra. These changes will show up on the October invoice. Helms to provide CA burn rate to Erica.

Whiting Aviation Park – Phase I

Monthly Progress Report

M & N Project Manager:	Jeff Helms, P.E.
M & N Project Number:	10442
Santa Rosa County Project Manager:	Erica Grancagnolo
Reporting Period:	December 1, 2020 – January 31, 2021
Total Project Cost w/CO #1:	\$1,023,520.85
Revised Post Design Services:	\$244,379.90
<u>Post Design Services Percent w/CO #1</u>	<u>Fee Breakdown/% Complete</u>

Bidding	\$ 7,258.00/100.00%
Grant Coordination (Construction)	\$ 3,500.00/50.50%
Construction Observation (M&N)	\$148,506.40/70.91%
Survey (Southeastern)	\$ 3,705.50/100.00%
Additional Geotech monitoring (Tierra)	\$ 5,000.00/38.60%
Construction Observation (Volkert)	\$ 73,280.00/70.11%
Final Plan Approval & Certifications	\$ 3,130.00/0.00%

Describe milestones/work achieved during reporting period:

- Earthwork operations continue to be performed on site. Roberson had a progress LIDAR survey flown in mid-December to check the status of earthwork remaining. This survey was submitted to M&N for review and comparison with pre-construction and post-clearing surveys to verify the earthwork progress and remaining fill material needed to complete the project.
- A meeting was held on Jan 15th between Roberson, SRC EDO, SRC Engineering, and M&N to discuss the steps the contractor has at their disposal to control earthwork during the project and find a path forward to complete the earthwork that remains. The solution settled upon involved steeping the 15:1 back slope of the pond to 10:1 to gain onsite materials and utilize the remaining earthwork quantities in the approved Bid Alternates to cover the cost of needed borrow material.
- Onsite watermain construction efforts were started in January with the construction of portions of the 12" fire line and 4" potable water line along the entrance road and loop road.
- During December, the drainage structures continue to be delivered to the site in the wrong order and are being stockpiled in their proposed locations until the downstream structures are available to work from.
- In January, the most downstream drainage structure was delivered to the project site, and drainage pipe and structure installation has begun starting at the pond and working upstream.
- The issue regarding standing water in the area of Bid Alternate E was discussed more at the meeting on January 15th and placed on hold pending the outcome of a future source of fill material that would be generated during the construction of the City of Milton wastewater treatment facility.
- Continued coordination with Gulf Power regarding extending power line into park and cost estimates.

Provide a schedule for the work to be performed next period work:

- M&N will continue Construction administration & monitoring, with on-site field review meetings.
- Roberson will continue stormwater pond grading and continue moving earthwork to balance site.
- Roberson will continue storm sewer construction.
- Stake R/W for Gulf Power powerline extension into WAP – Phase I.

Describe any problems or circumstances affecting completion date, milestones, scope of work or costs:

- Rain events continue through December and January.

Activities that require Santa Rosa County review or action:

- Review and approve Change Order #2 regarding site planning for SRC focused on Leonardo's new MRO and opportunities for other companies to locate within Phase I.

Whiting Aviation Park – Phase I Monthly Progress Report

M & N Project Manager:	Jeff Helms, P.E.
M & N Project Number:	10442
Santa Rosa County Project Manager:	Erica Grancagnolo
Reporting Period:	February 1, 2020 – March 31, 2021
Total Project Cost w/CO #1 & CO#2:	\$1,062,440.85
Revised Post Design Services:	\$283,299.90

<u>Post Design Services Percent w/CO #1</u>	<u>Fee Breakdown/% Complete</u>
Bidding	\$ 7,258.00/100.00%
Grant Coordination (Construction)	\$ 3,500.00/50.50%
Construction Observation (M&N)	\$148,506.40/79.81%
Survey (Southeastern)	\$ 3,705.50/100.00%
Additional Geotech monitoring (Tierra)	\$ 5,000.00/38.60%
Construction Observation (Volkert)	\$ 73,280.00/81.16%
Final Plan Approval & Certifications	\$ 3,130.00/0.00%
Leonardo Civil/Site Concept and Costs	\$ 38,920.00/67.86%

Describe milestones/work achieved during reporting period:

- M&N team continues to provide Construction Administration Services including visiting site and processing contractor invoices. Roberson continued drainage work and started tank construction.
- M&N submitted Change Order #2 to assist SRC develop site concepts and costs for a Leonardo MRO facility to insure SRC future needs are protected. The SRC Commission Board approved CO#2.
- M&N developed several concepts for a 100,000SF MRO facility including future MRO facilities so SRC could review and evaluate. M&N made minor changes based on SRC comments.
- M&N prepared a Power Point presentation for illustrating the concepts to Leonardo staff.
- M&N and SRC traveled to Philadelphia on February 21, 2021 to present alternative site concepts and tour the Leonardo MRO hangar complex. Leonardo selected a preferred concept and offered comments
- After receiving additional comments from Leonardo and SRC, M&N modified the preferred concept and coordinated with Mike Consentino, architect for Leonardo.
- M&N prepared a preliminary cost estimate for site plan and submitted to SRC for review.
- M&N updated the proposed Taxiway construction cost estimate and submitted to SRC for review.
- Mike Consentino sent M&N an updated Floor plan and M&N updated site plan with new floor plan.
- Continued coordination with Gulf Power regarding extending power line into park and cost estimates. County received Distribution Line invoice from Gulf Power (Gabe Post) for \$162,388.
- M&N staked the R/W on March 10, 2021 for Gulf Power to extend the distribution line along Marty Martin Way.
- M&N met on site (March 10, 2021) with SRC and NASWF Commander and staff to discuss the Leonardo and Taxiway projects and issues to be coordinated with future meetings.

Provide a schedule for the work to be performed next period work:

- Waiting on Jason Benton with Gulf Power to submit Transmission line invoice/costs to SRC.
- Waiting on Lighting Costs from Douglas Gardner for adding lights to GP poles.
- M&N will continue Construction administration & monitoring, with on-site field review meetings.
- Roberson will continue storm sewer construction and concrete ditch work including bringing the entrance road to final embankment grading prior to adding graded aggregate base material.
- Stake R/W for Gulf Power powerline extension into WAP – Phase I.
- Follow up meetings with NASWF Commander and staff regarding Taxiway project.
- M&N will take another look at the Leonardo site costs for potential cost savings.
- SRC will initiate development of the Triumph grant application for the Taxiway.

Describe any problems or circumstances affecting completion date, milestones, scope of work or costs:

- Continues to rain frequently on site causing additional rain delays.

Activities that require Santa Rosa County review or action:

- Attend upcoming meetings with NASWF and Leonardo.

Whiting Aviation Park – Phase I Monthly Progress Report

M & N Project Manager:	Jeff Helms, P.E.
M & N Project Number:	10442
Santa Rosa County Project Manager:	Erica Grancagnolo
Reporting Period:	April 1, 2021 – May 31, 2021
Total Project Cost w/CO #1 & CO#2:	\$1,062,440.85
Revised Post Design Services:	\$283,299.90

<u>Post Design Services Percent w/CO #1</u>	<u>Fee Breakdown/% Complete</u>
Bidding	\$ 7,258.00/100.00%
Grant Coordination (Construction)	\$ 3,500.00/53.12%
Construction Observation (M&N)	\$148,506.40/90.46%
Survey (Southeastern)	\$ 3,705.50/100.00%
Additional Geotech monitoring (Tierra)	\$ 5,000.00/72.00%
Construction Observation (Volkert)	\$ 73,280.00/83.94%
Final Plan Approval & Certifications	\$ 3,130.00/0.00%
Leonardo Civil/Site Concept and Costs	\$ 38,920.00/85.49%

Describe milestones/work achieved during reporting period:

- M&N team continues to provide Construction Administration Services including visiting site and processing contractor invoices. Tanks complete but need to replace manual valve with automatic valves at some point. Drainage work is approximately 85% complete. Need to pay Roberson for 42-inch pipe constructed as per plans. Under Alternative B the 42" pipe was removed from the schedule of values.
- Received lighting cost alternatives from Douglas Gardner with Gulf Power. Forwarded costs to SRC.
- M&N attended multiple virtual conference calls with Leonardo regarding concepts and made requested changes and revised cost estimates.
- M&N, at the request of Leonardo, conducted a mini value engineering review of the site work to identify cost reduction opportunities while maintaining core mission. M&N resubmitted cost reductions to Leonardo and SRC.
- Gulf Power completed transmission line transition work over the Memorial Day weekend. Gulf Power, (Jason Benton) still has not submitted invoice to SRC.
- Roberson completed clearing work for Gulf Power extension line ahead of planned GP work.
- M&N continued coordinating closely with Timothy Gleason with NAVFAC. Sent him layout of taxiway so NAVFAC can review and update NEPA CATEX document. Filled out data forms for requested data needed from NAVFAC. Responded to request for information from Mr. Gleason.
- M&N submitted elevation data for proposed hangar to NASWF and received a response that the hangar would not have aviation impacts to the base.
- Timothy Gleason forwarded NAVFAC Cost Estimate required for NAVFAC to oversee taxiway design and construction process. Erica can now add to County budgeting costs.
- M&N updated Taxiway typical sections and overall cost estimate based on meeting with NASWF/NAVFAC and resubmitted those costs to SRC.
- Erica prepared Triumph Grant Application and forwarded to Triumph Board for review.

Provide a schedule for the work to be performed next period work:

- Schedule meeting with Roberson regarding final construction items and discuss Alternate E
- Roberson will continue finalizing pond work by adding all underdrain work in June.
- Attend Triumph Board meeting.
- Continue Security Fence interface layout options with NAVFAC/NASWF. Develop concept.
- Work with Shannon and Erica to determine next steps with Taxiway after Triumph Board decision regarding grant application.

Describe any problems or circumstances affecting completion date, milestones, scope of work or costs:

- Continues to rain frequently on site causing additional rain delays.

Activities that require Santa Rosa County review or action:

- Attend upcoming meetings with Roberson regarding Alternate E and outstanding construction items.

Whiting Aviation Park – Phase I Monthly Progress Report

M & N Project Manager:	Jeff Helms, P.E.
M & N Project Number:	10442
Santa Rosa County Project Manager:	Erica Grancagnolo
Reporting Period:	June 1, 2021 – August 31, 2021
Total Project Cost w/CO #1 & CO#2:	\$1,062,440.85
Revised Post Design Services:	\$283,299.90
<u>Post Design Services Percent w/CO #1</u>	<u>Fee Breakdown/% Complete</u>
Bidding	\$ 7,258.00/100.00%
Grant Coordination (Construction)	\$ 3,500.00/53.12%
Construction Observation (M&N)	\$148,506.40/97.26%
Survey (Southeastern)	\$ 3,705.50/100.00%
Additional Geotech monitoring (Tierra)	\$ 5,000.00/72.00%
Construction Observation (Volkert)	\$ 73,280.00/100.00%
Final Plan Approval & Certifications	\$ 3,130.00/0.00%
Leonardo Civil/Site Concept and Costs	\$ 38,920.00/97.78%

Describe milestones/work achieved during reporting period:

- M&N team continues to provide Construction Administration Services including visiting site and processing contractor invoices. Work is approximately 90% complete. Retention Pond is 96% complete with underdrain work completed. Roadway, curb and gutter, graded aggregate and first lift of paving nearing completion. Irrigation and landscape of entrance median initiated.
- Gulf Power, (Jason Benton) submitted Transmission Line invoice to SRC and SRC approved payment of invoice.
- Gulf Power initiated construction of Power Poles onto WAP site.
- Met with Roberson regarding improving erosion control on site and continued to monitor those improvements.
- Prepared and submitted Change Order #4 for Alternate E and additional Leonardo Site grading plus miscellaneous value-added improvements for drainage and SCADA systems. SCADA automatic valves have been ordered. Submitted M&N CO #3 for additional construction admin time.

Provide a schedule for the work to be performed next period work:

- City of Milton to extend gas line to backup generator.
- Initiate equipment startups and testing.
- Work with Shannon and Erica to determine next steps with Taxiway after Triumph Board decision regarding grant application.
- Need to make sure lights to be installed by Gulf Power meet NASWF perimeter lighting standards.
- Roberson to finish road work, irrigation, and ditch work adjacent roadway.
- SRC to approve Roberson CO #4 and M&N CO #3.

Describe any problems or circumstances affecting completion date, milestones, scope of work or costs:

- Continues to rain frequently on site causing additional rain delays and regrading of un-stabilized areas.
- Sent letter to Roberson on July 8, 2021 to address erosion control issues at project site. Significant erosion had left site due to lack of stabilization along with minor flooding downstream due to no water getting to the pond. We requested Roberson stabilize the site before restarting new construction efforts and direct stormwater to pond as designed asap. Follow up review showed significant progress by Roberson to stabilize site as per M&N letter. Will continue to monitor.

Activities that require Santa Rosa County review or action:

- Approval of Change Order #4

GROVER C. ROBINSON, IV
Mayor

MEMORANDUM

TO: Triumph Gulf Coast, Inc. Board of Directors

FROM: Grover C. Robinson, IV, Mayor

DATE: October 31, 2021

RE: Triumph Annual Review – Project Titan, Project #120 (City of Pensacola Comm. Aircraft Maintenance Campus (Escambia))

The following information is an update to the status of progress made regarding the development of Project Titan.

In accordance with *s. 288.8016, F.S.* and the Grant Award Agreement between CITY OF PENSACOLA (City) and TRIUMPH GULF COAST, INC. (Triumph), the following information is provided by the City as the Triumph Grant Annual Report for 2021.

I. FUNDING STATUS

The estimated total planning and construction cost of Project Titan is \$210,125,000. The financial commitment from Triumph is \$66,000,000 leaving a balance of \$144,125,000. The balance of funds has been committed as follows:

FDOT	\$45,000,000
Federal EDA	\$12,250,000
Governor's Job Growth Fund	\$14,000,000
City of Pensacola	\$15,000,000
Escambia County	\$15,000,000
VT MAE	\$35,000,000
Florida Legislative grant	\$3,000,000
Governor's Job Growth Fund	\$4,875,000

Full funding for the project was completed with the additional grant of \$4,875,000 announced by Governor DeSantis on February 19, 2020. Further, City Council has authorized a borrowing capacity of up to \$20,000,000 for this project to provide interim financing as needed.

II. SELECTION AND EXECUTION OF CONTRACTS FOR CONSTRUCTION AND DESIGN TEAM PROFESSIONALS

- a. Construction Manager at Risk (CMaR) – City issued RFQs to select a CMaR. Qualified firms responded and the City used an independent selection committee to evaluate and make a recommendation for the selection of the CMaR. The chosen firm was a joint arrangement between Brasfield & Gorrie and Greenhut. Greenhut was the CMaR on Hangar 1. City entered into a final contract for CMaR services with Brasfield & Gorrie on February 28, 2020 and issued them a Notice To Proceed for design phase services for Element 1 of Project Titan on April 15, 2020.
- b. Architect and Engineering (A&E) firm – City had previously conducted an RFQ process for purposes of engaging an A&E firm to provide professional services to the Pensacola International Airport. The engineering firm of Atkins and the architectural firm of Bullock Tice were one of the firms selected. Based on their experience gained from their role in the design of the first MRO Hangar, they have been selected to continue with the design of the Hangar 2. City entered into a final Work Order #27 for A&E services with Atkins on March 13, 2020 and issued them a Notice To Proceed for design phase services for Element 1 of Project Titan on April 15, 2020.
- c. Construction Administrator – The firm of Mott MacDonald served as the Construction Administrator on behalf of the City for Hangar 1. The City has selected Mott MacDonald to again serve as a Construction Administrator for Hangar 2. City entered into a final Work Order #39 for Program Management and Construction Administration Services with Mott MacDonald on March 2, 2020 and issued them a Notice To Proceed for design phase services for Element 1 of Project Titan on April 15, 2020.

III. KEY MILESTONES

The following key milestone events were reported in the 2019 annual report:

- PROJECT DEVELOPMENT AGREEMENT was executed between City of Pensacola and VT MAE on April 26, 2019.
- MASTER LEASE OF REAL PROPERTY was executed between City of Pensacola and VT MAE on April 26, 2019.
- An ESCROW AGREEMENT was executed between VT MAE, City of Pensacola and Wells Fargo Bank, NA (as Escrow Agent) on April 29, 2019. Funds from VT MAE in the amount of \$35,000,000 have been deposited into this Escrow account.

- A detailed Basis of Design for Project Titan has been prepared and agreed to in concept by the parties. The purpose of the Basis of Design is to set the scope and parameters of the project and to begin to determine estimated construction budgets.
- A ROM (Rough Order of Magnitude) Cost Estimate has been prepared by RIB U.S. Cost for purposes of evaluating the scope and budget of Project Titan. This document continues to evolve as the individual components of the project becomes more well defined.

The following key milestones were reported in the 2020 Annual Report:

- Atkins has completed Concept Verification drawings for Element 1 (Hangar 2). On the basis of Concept Verification drawings, estimated costs have been prepared by both U.S. Cost and Brasfield & Gorrie and value engineering activities have been conducted to work toward alignment of scope and budget. All parties have collaborated to develop a design for Hangar 2 that aligns scope and budget more closely.
- On the basis of an acceptable Concept Verification design, Atkins has completed architectural plans and specifications to the level of 60% design. On the basis of 60% design, Brasfield & Gorrie has submitted bid packages to qualified subcontractors for the purpose of determining a preliminary GMP on Element 1 (Hangar 2). Simultaneously, U.S. Cost has performed an independent cost estimate on the basis of the 60% design drawings. Preliminary GMP from Brasfield & Gorrie has been received. The independent cost estimate from U.S. Cost has also been received and the material differences between preliminary GMP and the independent cost estimate have been identified and resolved. The parties continue to collaborate to work toward a final design for Hangar 2 that aligns scope and budget. Once scope decisions are made and design is finalized, Atkins will be instructed to proceed to 95% design. It is expected that 95% design drawings will be completed before the end of calendar 2020.
- Preliminary planning has begun regarding the design and development of Element 2 (Hangars 3, 4, support services center and administrative office space). This activity includes commencement of Environmental Assessment work for the proposed site, preliminary site layout planning, preliminary design for the components of Element 2 and the preparation of independent cost estimates for Element 2. All parties are working in concert to align scope and budget for Elements 1 and 2.

Key Milestones – October 31, 2021

- 95% design plans and specifications were completed by Atkins on March 26, 2021.

- As noted above, the construction contract between City and Brasfield & Gorrie was entered into on February 28, 2020. Based on the 95% drawings that were completed on March 26, 2021, a GMP amendment to the construction contract was entered into on May 27, 2021. The GMP amendment provided for a construction GMP of \$51,753,277.
- Also on May 27, City and VT MAE executed the Amendment to Project Development Agreement. Section 5(a) of the Amendment to Project Development Agreement provides that (1) the City and VT MAE “unconditionally, unequivocally and irrevocably” agree to cause Element 1 (Hangar 2) to be completed for a total cost not exceeding the Element 1 Maximum Project Cost (defined to be \$63,300,000, composed of soft costs of approximately \$11,541,000 and a construction budget of approximately \$51,759,000) and (2) that City and VT MAE agree to take “any and all actions necessary” to complete Element 1 within such allocated budget.
- The City issued a Notice to Proceed for the construction of Element 1 to Brasfield & Gorrie on June 1, 2021
- Final Issued for Construction plans and specifications were submitted on June 4, 2021.
- The official groundbreaking for Hangar 2 was held on July 1, 2021 and construction Hangar 2 has been progressing since that time.
- With regard to the planning and development of Element 2 (Hangars 3, 4, support services center and administrative office space), the City will use a Design-Build contractor for the balance of the project. In that regard, City has conducted a process for the selection of a professional firm to provide design criteria and program management services, to bring the design of Element 2 up to 30% design and to assist with the administration of the design-build process. RFQ’s were issued and an independent selection committee was formed to review and evaluate the responding firms. A short list of 3 firms was chosen by the selection committee and each firm was invited to make an oral presentation regarding their approach and qualifications. Oral presentations were held on October 14, 2021. The three firms selected for oral presentation were Atkins North America, Inc., EXP U.S. Services, Inc., and Mott McDonald of Florida, LLC. Based on the oral presentations, the independent selection committee chose Atkins as the professional firm to provide program management services. The City and Atkins are in process regarding contracting for these services.

IV. SCHEDULE

A preliminary and estimated timeline for the major elements of Project Titan has been developed as noted below. This timeline has and likely will change in the future as plans become more well defined.

The timeline for the construction of Hangar 2 and the overall development of Project Titan continues to be impacted by uncontrollable events. It was previously reported that the impacts of COVID 19 have affected timing associated with this project and a 6-month extension was previously granted by Triumph. It was also reported that the



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Project Management Office

A Division Reporting to the City Manager

To: Cori Henderson, Triumph Gulf Coast

From: Tim McGuffin, City of Panama City Director of Project Management Office

Date: November 4, 2021

Ref: Amended Annual Report – City's Triumph Agreement for the Eastern Shipbuilding Project #185

The City and Eastern are communicating daily to ensure all projects are monitored and all grant requirements are accurately managed.

This quarterly report is submitted as an amendment to the annual report submitted on October 29, 2021 for the annual period October 1, 2020 through September 30, 2021 and the quarterly period from July 1, 2021 through September 30, 2021. This report is amended to include information related to the status of the USCG Offshore Patrol Cutter project and progress towards achieving the performance metrics defined in Section 8.3 of the Triumph Grant Award Agreement. No other changes have been made to the annual report filed October 29, 2021.

As required by section 5.4 of the grant award agreement, the most recent audited financial statements of both the City of Panama City and Eastern Shipbuilding Group have been submitted via smartsheet.

During the quarter ended September 30, 2021, the City submitted to the Triumph board of directors, and received approval of, budget amendment #2. This amendment did not impact the overall project cost or the Triumph grant award amount of \$20,000,000. Rather, the amendment effectively re-allocated budgeted match dollars, reducing amounts to be provided by public sources and increasing the amount to be provided by Eastern Shipbuilding Group, as detailed in the table below.

Responsible Party	Match Budget Per Contract	Proposed Budget Amendment	Proposed Revised Budget
Eastern Shipbuilding	\$ 33,900,000	\$ 1,741,000	\$ 35,641,000
State of Florida	15,500,000	(1,550,000)	13,950,000
The City and Bay County	450,000	(190,000)	260,000
U.S. Maritime Administration	530,000	(1,000)	529,000
Total	\$ 50,380,000	\$ -	\$ 50,380,000



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Project Management Office

A Division Reporting to the City Manager

The impact of this budget amendment was that Eastern's required match percentage for each grant reimbursement request was reduced from 23% to 18.7%. In addition, all match required prior to funding by Triumph has been reviewed and approved by Triumph staff.

As of September 30, 2021, the City had filed two funding requests totaling \$599,498.19 for construction related costs incurred in relation to Project #185. Funding request #1 in the amount of \$171,727.22 has been approved fully funded by Triumph. Funding request #2 in the amount of \$427,870.97 has been approved by Triumph staff and is currently pending final authorization for payment. As of September 30, 2021, additional costs had been incurred related to the project totaling \$3,495,741.41, of which \$2,842,037.74 is being requested from the Triumph award in Funding request #3 which was submitted in October 2021. A summary of costs incurred to date follows:

	Total Construction Costs Incurred	Triumph Portion	ESG Match
Funding Request #1	\$ 222,892.50	\$ 171,627.22	\$ 51,265.28
Funding Request #2	526,286.55	427,870.97	98,415.58
Funding Requested to date	749,179.05	599,498.19	149,680.86
Pending Request #3	3,495,741.41	2,842,037.74	653,703.67
Total Costs Incurred to date	\$ 4,244,920.46	\$ 3,441,535.93	\$ 803,384.53

As of September 30, 2021, Eastern Shipbuilding Group has been invoiced for and has remitted to the City its full required match in the amount of \$149,680.86 for costs included in funding request #1 and 2 and has also been invoiced for \$653,703.67 and remitted \$567,630.84 of its required match for additional construction costs incurred that will be included in funding request #3 to be submitted in October 2021.

Updates for projects in process are as follows:

Phase 2 Aluminum Fabrication Building

Weekly contact with Birkshire Johnstone, ESG, and Anchor CEI to monitor progress on this phase of the project. The spray insulation is complete. The cranes are installed by Ace, we have an interference issue that is being worked through. The cranes will need to be load tested to complete commissioning. The building is lacking some trim, a few brackets, and installation of the doors. Electrical has to complete installation of exterior lights and the bathrooms. The Contractor is focused on completing the building



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People Serving People

Project Management Office

A Division Reporting to the City Manager

then will fall back and finish the drainage. Pipe services have been run and tested to the valve, all tested good.

Phase I Uphill Bulkhead

HG Harders and Sons have submitted change order as requested by ESG to extend the wall to the east to complete this section of uphill bulkhead. This has been approved by The City, ESG, and Triumph. They have also submitted a change order to demo a pier that is in the dredge area that also has been approved by all parties. Harders is working on the engineering of the wall extension and they are gearing up to mobilize to start the Uphill Wall in November. DRMP has been involved in the process.

FIN Dredge Project

Diamond Services has been on location and should be finished with the first section of dredging 10-27-21 after a little clean up in the dredge area. The delay in completing the project has been due to weather making the transit from the off load area to the spoil pond an issue. Diamond has been awarded two change orders to complete two more sections of the dredge permit area.

Select pictures of projects are attached.

Status of USCG Offshore Patrol Cutter Project

ESG continues to make excellent progress on the OPC project. ESG is currently in the process of constructing OPC's #1, #2, and #3. Construction is currently on schedule and delivery of OPC #1 is expected in late 2022, with OPC #2 delivery following approximately one year later and OPC #3 delivery following approximately one year after OPC #2. ESG was also awarded the contract for the Long Lead Time Equipment (LLTM) for OPC #4 earlier this year.

The USCG is currently on schedule for an award of the construction of OPC #4 to ESG in March of 2022. ESG submitted its detailed proposal to the USCG for Stage 2 of the OPC Program this past June and the USCG is on schedule to make the award for Stage 2 (OPC's 5-15) in the spring of 2022. ESG has successfully executed the construction of the OPC's under contract to date and has positioned itself well to win the Stage 2 contract. The OPC program is currently fully funded and continues to receive wide bipartisan support in Congress, as the need to replace the existing aged medium endurance cutter fleet remains the USCG's top acquisition priority.

Progress towards achieving performance metrics



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People Serving People*

Project Management Office
A Division Reporting to the City Manager

With the construction of the first three cutters well underway, ESG has made significant progress towards achieving the performance metrics agreed to in the grant award agreement. ESG is currently still in the "Ramp Up" period of the project and is not in the job maintenance period of the grant agreement at this time. However, ESG has grown its employee headcount significantly and currently sits at approximately 1356 employees as of 10-31-21 (not including full time onsite ESG systems subcontractor employees and the full time onsite USCG inspection team). At this stage of the project ramp up period, ESG has created approximately 856 of the 900 net new jobs required by the grant agreement. Using a direct to indirect job creation ratio of 2.5:1 for the shipbuilding industry sector, this equates to an increase of nearly 3,000 new direct and indirect jobs in the local economy.

Signature: _____

A handwritten signature in blue ink, appearing to read "Mark McQueen", written over a horizontal line.

Date: _____

11/08/21

Mark McQueen – City Manager

City of Panama City

WALTON COUNTY, FLORIDA
Board of County Commissioners

Boots McCormick, District 1,
Danny Glidewell, District 2
Michael Barker, District 3 - Vice Chair
Trey Nick, District 4, - Chairman
Tony Anderson, District 5
www.co.walton.fl.us



P.O. Box 1355
DeFuniak Springs, FL 32435
Phone: (850) 892-8155
Fax: (850) 892-8454

Date: November 4th, 2021

Cori Henderson
Program Administrator at Triumph Gulf Coast, Inc.
P.O. Box 12007
Tallahassee, Florida 32317

Dear Ms. Henderson,

This letter is to serve as the 2021 annual report for the Walton County US 331 Water and Sewer project Triumph Project #190. On June 17th of 2021, The Walton County Board of County Commissioners (BOCC) received bids for the construction of water and sewer mains on US 331 southward for approximately 4 miles to serve the Northwest Florida Commerce Park at Woodlawn. There were five (5) qualified responsive bidders. The successful selected contractor was L&K Contracting (Contractor) with a base bid of \$3,482, 160.00. The BOCC issued a Notice of Award to the Contractor for ITB# 021-018 on June 24th. The BOCC was presented with Contract and Bid for ITB 021-018 on July 13th, 2021 with L&K Contracting. The BOCC executed the Contract on July 20th, 2021. L&K Contracting executed the agreement on August 2nd, 2021. Contract bonds and evidence of insurance from the Contractor was furnished to the County.

Due to the construction industry material and supply chain disruptions, the County issued a "Limited" Notice to Proceed on August 11, 2021. The Limited Notice to Proceed allowed the Contractor to procure the long lead time materials. Long lead materials included PVC water mains, valves, fire hydrants, pumps and electrical components for the sanitary sewer pump stations. This allowed the Contractor to purchase materials under contract without starting the contract time on the project. It is anticipated that a "Complete" Notice to Proceed will be issued on or about November 15th, 2021. This will start the contract duration of 150 calendar days to substantial completion.

The estimated substantial completion date is on or about April 15th, 2022 and final completion in May of 2022. As of the date of this report, the Contractor has procured some materials under their Limited Notice to Proceed and has installed approximately 500 lf of water main and sewer main via directional drilling, trenchless technology methods. There is full time construction engineering inspection by the design engineering firm, DRMP, Inc. All permits that are required have been obtained by both the BOCC and the Contractor. All necessary easements have been obtained by the BOCC.

The Triumph grant has two performance metric requirements 1) creation of at least 100 Florida Qualified Targeted Industry jobs and 2) the creation of the 100 jobs must be accomplished within four years of the commencement date of December 31, 2020. To date, the County and the Economic Development Alliance have sold a 10 acre parcel of land to a manufactured home business that is in operation and a 5-acre parcel to an unmanned aerial vehicle manufacturer to Eglin Air Force base. The jobs created as a part of these developments will count towards the New Job definitions and as part of the Florida Qualified Target Industries.

Sincerely,

A handwritten signature in blue ink that reads "Dave Sell".

Dave Sell, Project Manager
Walton County Board of County Commissioners

FRANKLIN COUNTY

REPLY TO: □
BOARD OF COUNTY COMMISSIONERS
33 MARKET STREET, SUITE 203
APALACHICOLA, FL 32320
(850) 653-8861, EXT. 100
(850) 653-4795 FAX



REPLY TO: □
PLANNING & BUILDING DEPARTMENT
34 FORBES STREET, SUITE 1
APALACHICOLA, FL 32320
(850) 653-9783
(850) 653-9799 FAX


QUARTERLY PROGRESS REPORT

Project Number:	#191, Franklin County Apalachicola Regional Airport		
Grantee Name:	Franklin County Board of County Commissioners		
Grantee Address:	33 Market Street, Suite 203, Apalachicola, FL 32320		
Grantee's Agreement Manager:	Erin Griffith	Telephone No.:	850-653-9783 x 158
Project Title:	Triumph – Airport Fuel Farm Project		
Report Date:	10/29/21		
Reporting Period:	July 1, 2021 – September 30, 2021		

Summary of project process for this reporting period:

Franklin County awarded a task order for the planning, design, bidding and construction phase services for the Fuel Farm Replacement Project at the Apalachicola Regional Airport on February 2, 2021. The total amount of this task order to Avcon, Inc. Engineers and Planners is \$188,455.

To date, Franklin County has paid \$26,659.50 of the awarded task order for services provided through July 31, 2021. At this time, 100% of the preliminary design is complete and 10% of the design is complete.

Certified by:  Date: 10/29/21
Erin Griffith
Fiscal Manager / Grants Coordinator

RICKY D. JONES
DISTRICT ONE

BERT BOLDT
DISTRICT TWO

NOAH LOCKLEY, JR.
DISTRICT THREE

JOSEPH PARRISH
DISTRICT FOUR

JESSICA V. WARD
DISTRICT FIVE



SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

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DEVANN COOK, Interim County Administrator
BRAD BAKER, Interim Asst. County Administrator

October 26, 2021

Triumph Gulf Coast, Inc.
P.O. Box 12007
Tallahassee, FL 32317

RE: Annual Report for Project #209

Dear Chairman Gaetz and Triumph Board Members:

In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #209. A grant agreement was executed on October 12, 2020, providing \$3,484,728.00 in Triumph funding to provide partial funding for an infrastructure project that will construct approximately 2,300 linear feet of roadway, a retention pond, and sewer improvements serving the Grantee's I-10 Industrial Park. The completion deadline is December 31, 2023.

We are happy to report that the project is progressing on budget and according to schedule. Design is underway; however, the total cost incurred to date is \$0 as some design was conducted in house. Santa Rosa County is in the process of selling 50 acres in the I-10 Industrial Park to Project Unstoppable, a distribution company that will satisfy the job creation metrics for this project. We expect to close in the upcoming weeks, with facility construction beginning first quarter 2022.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at Shannon@santarosa.fl.gov with any questions related to this report.

Sincerely,

DeVann Cook
Interim County Administrator

Enclosure: Pensacola News Journal Article

SANTA-ROSA

'Project Unstoppable' coming to Santa Rosa industrial park after \$2.5 million bid approved

Published 12:19 p.m. CT Sept. 22, 2021 | Updated 12:30 p.m. CT Sept. 22, 2021

Alex Miller Pensacola News Journal

Santa Rosa County residents should expect to know the name of the new large distributor coming to the Northwest Florida Industrial Park by early 2022.

After the Santa Rosa County Commission last week unanimously approved a bid for "Project Unstoppable," the unnamed Fortune 500 company is now working to finish its "due diligence," according to Santa Rosa County Economic Development Office Director Shannon Ogletree.

"We're expecting to announce who it is by February, but that would be the latest," Ogletree said. "They're investing tens of millions of dollars, and if they make a wrong decision, it could really hurt the company."

On Sept. 14, the Board of County Commissioners agreed to accept a \$2.5 million bid from a developer in the Midwest to establish the unnamed company on 50 acres of the 88-acre Northwest Florida Industrial Park off Interstate 10.

"I think 'Project Unstoppable' will be a big surprise to everybody," said Santa Rosa County Commission Vice Chairman Bob Cole.

But he added that the project's distribution center is not a new concept to the county's other industrial parks.

In addition to the Northwest Florida Industrial Park, Santa Rosa County also has the Whiting Aviation Park, where Leonardo Helicopters is building a multi-million dollar aviation maintenance facility, and Santa Rosa Industrial Park East, where Gulf Cable has invested \$3 million to build a 160,000-square-foot manufacturing facility.

Another new \$36 million industrial park called the Milton Interchange Industrial Park is also in the works and got a boost last week after the Triumph Gulf Coast Board agreed to fund \$15.9 million toward the project, expanding the county's growth even more.

Cole said he enjoys how diverse the industrial parks have become and added that he believes it is best for the county to support the economic competition.

"(Each tenant) has their own place. They give a variety of skill sets," Cole said. "But it's just the way it happened. It wasn't planned."

Ogletree echoed the idea that this industrial expansion is the only way forward for Santa Rosa.

"The only way to continue the economy is to grow more. If we do not grow, we'll shrink," Ogletree said.

Both Ogletree and Cole said they want to see Santa Rosa County become a regional and even national economic force. They both emphasized the county is competing outside the state with places like Texas and Georgia, not only with Northwest Florida or southern Alabama.

"We work as a region together. What helps (nearby communities), helps us," Ogletree said.

Ogletree said one of the largest factors attracting companies to Santa Rosa is its "built-in veteran labor force" that provides a reliable workforce. More than 34,000 military retirees live in the Northwest Florida area, according to the Santa Rosa County Economic Development Office.

In terms of other items that could attract more investment, Cole said he would like to see a medical facility added specifically to East Milton. Cole said limitations in crossing the bridge into downtown Milton have made this especially important.



PORT PANAMA CITY

October 29th, 2021

Chairman Don Gaetz
Triumph Gulf Coast
P.O. Box 12007
Tallahassee, Florida 32317

Re: Annual Report for Improvements of the Panama City Port Authority's Intermodal Distribution Center Award #227

Dear Chairman Gaetz,

We are pleased to submit the Panama City Port Authority's annual report on grant project No. 227 to the Triumph Gulf Coast Board of Directors.

The Port was awarded a \$3,000,000 grant on October 7th, 2020 for site improvements to be performed at the Port Authority's Intermodal Distribution Center, with the Port providing a \$1,500,000 match. The total amount of funding will support future development opportunities at the IDC, including the engineering, site improvement, and the extension of Commerce Boulevard and utilities to the improved site.

The Port selected McNeil Carroll Engineering as the engineer of record for the project. The Port published a request for bids on June 29th, 2021 and received five bids for the project on August 3rd, 2021. The range between the low and high bidder was \$9,606,059.00. Contributing factors included an ongoing high demand for contractor site work projects and current site conditions affected by high levels of rainfall in 2021. The Port Authority Board unanimously approved negotiations with the apparent low bidder, ECSC LLC., with a bid of \$4,660,941 at the August Board of Director's meeting.

Following the conclusion of a thorough review of the project between the Port and ECSC, including current site and soil conditions, the Port staff recommended moving forward with ECSC and the original bid amount. The approval was subject to receiving the FDEP construction permit, approval of contract documents by Triumph, and the closing on the sale of 36.42 acres of IDC land for an economic development project.

The Port received the environmental construction permit from the FDEP on October 27, 2021. The Port expects to finalize the land transaction for a major economic development project in November and proceed with ECSC to begin the site improvement project.

Panama City Port Authority & Foreign Trade Zone 65

One Seaport Drive • Panama City, Florida USA 32401
850/767-3220 • Fax: 850/767-3235
www.portpanamacityusa.com



PORT PANAMA CITY

The Port will plan a ground breaking ceremony prior to the commencement of work in January of 2022. The site improvements will take 180 days to complete. To date, project expenses total \$54,500.00 in engineering and design fees.

The project will create additional "pad-ready", rail-served sites zoned for heavy industry. The Port will continue working with the Bay Economic Development Alliance to attract large manufacturing and distribution prospects to the IDC. These efforts will further job creation, increase port cargo activity, and continue developing Northwest Florida as the premier destination for large, advanced manufacturing and logistics companies to locate.

We appreciate our strong partnership with Triumph Gulf Coast. Please do not hesitate to reach out to me with any questions.

Sincerely,

Alex King
Executive Director

Cc: Ms. Cori Henderson
Ms. Susan Skelton
Dr. Rick Harper



SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

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COLTEN WRIGHT, District 5

DEVANN COOK, Interim County Administrator
BRAD BAKER, Interim Asst. County Administrator

October 26, 2021

Triumph Gulf Coast, Inc.
P.O. Box 12007
Tallahassee, FL 32317

RE: Annual Report for Project #240 SRIPE

Dear Chairman Gaetz and Triumph Board Members:

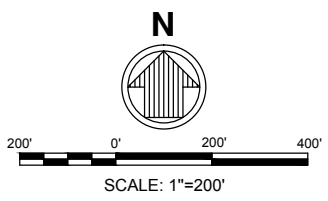
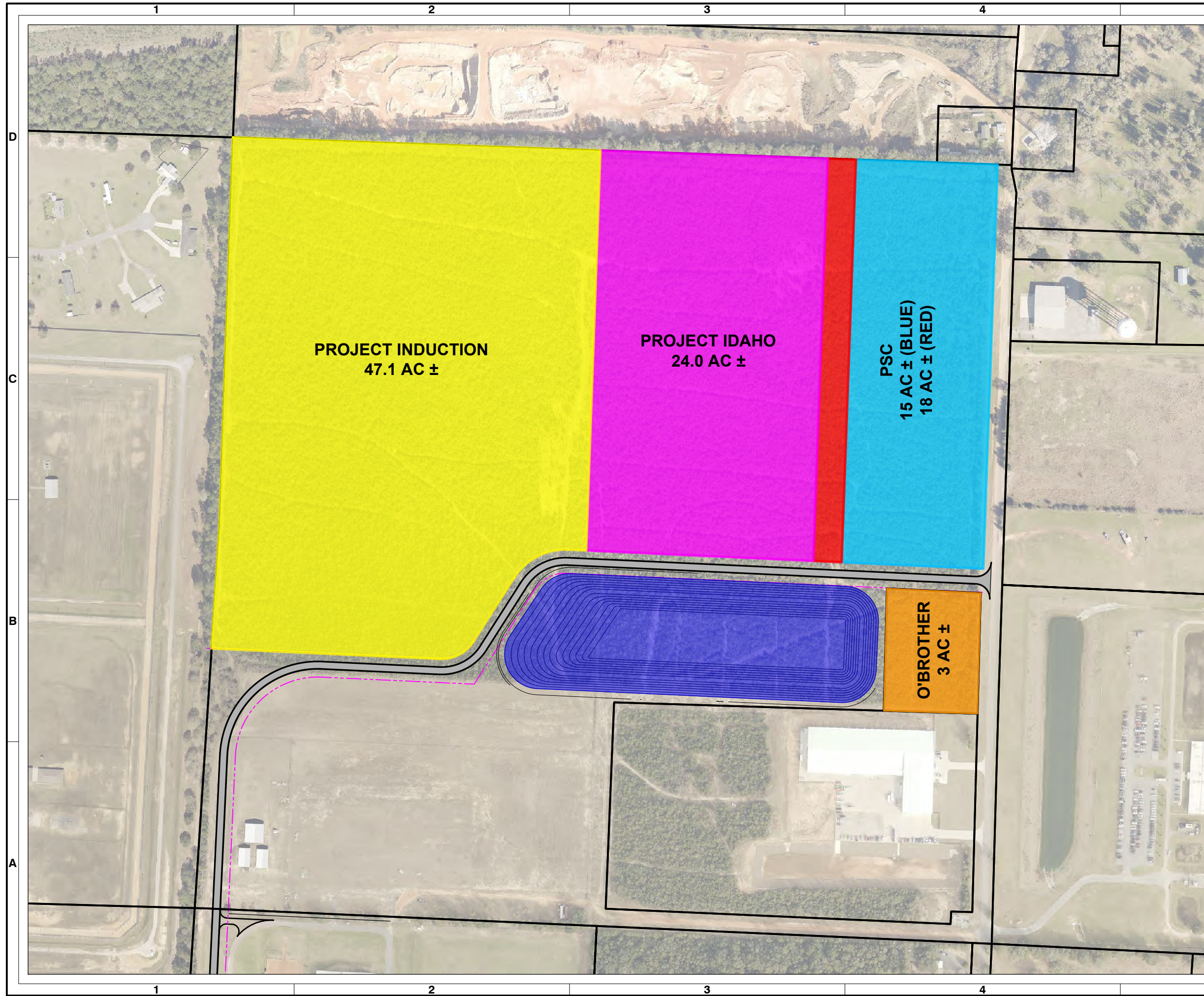
In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #240 Santa Rosa Industrial Park East. A grant agreement was executed on December 31, 2020, providing \$6,000,000 in Triumph funding to construct 1.5 miles of roadway and utility-related infrastructure servicing the Santa Rosa Industrial Park East located at Highway 87 approximately 2 miles north on Interstate 10 to support Project Induction and/or other companies as well as other future tenants of the park. The completion deadline is December 31, 2024.

We are happy to report that the project is progressing on budget and according to schedule. Design is underway and the total cost incurred to date is \$12,658.49. Construction is anticipated to begin spring 2022. Santa Rosa EDO is on track to satisfy the metric requirements, as evidenced by letters of intent received for all available acreage at the park.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at Shannon@santarosa.fl.gov with any questions related to this report.

Sincerely,

DeVann Cook
Interim County Administrator



EXHIBIT

NOT ISSUED FOR CONSTRUCTION

[illegible]

RANDY BROWN ROAD

CONCEPT LAYOUT

Designed by: ZS	Date: 2021/08/XX	Rev. -
Drawn by: ZS Ckd by: JH M&N Project No. 202000	Drawing code	
Reviewed by: JR	Drawing Scale: Submitted by: SUBMITTER'S NAME MORFATT & NICHOL Plot scale: 1:1 (D SHEET)	

moffatt & nichol
730 BAYFRONT PARKWAY
SUITE 5B
PENSACOLA, FL 32502

SANTA ROSA COUNTY
6495 CAROLINE ST.
MILTON, FL 32570

Sheet
Reference No.
FIG-006
INDEX: INDY OF XX



October 25, 2021

Mrs. Cori Henderson
Program Administrator
Triumph Gulf Coast
PO Box 12007
Tallahassee, FL 32317

RE: 2021 Annual Report for Project #213

Dear Ms. Henderson,

It is with great pleasure that Florida's Great Northwest (FGNW) submits this annual report on the progress we have made in 2021 with our grant that was awarded to us on March 3, 2020. Please see the outline below of the progress made this year.

- **As stated under Section 4.2 (1) of the Grant:** FGNW executed a contract with ABLE Operations to perform the labor supply and demand analysis study as outlined in the grant agreement. ABLE Operations has completed its analysis of Northwest Florida's labor market conditions and identified opportunities for educational institutions in the region to supply workforce needs. Dr. Aaron Schmerbeck with ABLE Operations presented the report findings at Triumph Gulf Coast and Florida's Great Northwest board meetings in the first quarter of 2021. FGNW published the report on its website as well. We will begin working with ABLE Operations in the first quarter of 2022 to update the labor supply and demand analysis.
- **As stated under Section 4.2 (2) of the Grant:** FGNW executed a contract with VisionFirst Advisors to produce execute a marketing campaign on Triumph Gulf Coast. VisionFirst Advisors has created numerous marketing and promotional pieces about the Triumph Gulf Coast fund, including videos, photos, fact sheets, a white paper and social media posts. The campaign was officially kicked off in early September and these marketing pieces have been shared with the local economic developers for their use in also promoting the benefits of Triumph Gulf Coast and doing business in Northwest Florida.
- **As stated under Section 4.2 (3) of the Grant:** Since the grant's original execution date, an amendment agreement was made to allow FGNW to fund a position to through the Florida Education Foundation to extract data from the Florida Department of Education's (FDOE) education data warehouse (EDW). The amendment to the grant was executed in August 2020 to receive up to \$225,000 of additional funds to allow for extraction of industry certification data. A contract between the Florida Education Foundation and FGNW is under review to begin this work.

FGNW is focused on continuing to promote the assets found in Northwest Florida to site location selectors and company decision makers, including the unique opportunities with the Triumph Gulf Coast fund. If you or any member of your staff or board have questions or need additional information, please don't hesitate to contact me.

Thank you again for the opportunity to perform the work outlined in the grant and for entrusting us with this award.

Sincerely,



Jennifer Conoley
President & CEO
Florida's Great Northwest
jconoley@fgnw.org



ROBERT PEARCE
SUPERINTENDENT

VERNA BROCK
DISTRICT I

MELISA TAYLOR
DISTRICT II

WAKULLA COUNTY SCHOOL BOARD

69 ARRAN ROAD
POST OFFICE BOX 100
CRAWFORDVILLE, FLORIDA 32326
TELEPHONE: (850) 926-0065
FAX: (850) 926-0123



CALE LANGSTON
DISTRICT III

JOSHUA BROWN
DISTRICT IV

JO ANN DANIELS
DISTRICT V

October 18, 2021

TO: Cori Henderson, Triumph Gulf Coast

RE: Wakulla County Schools - Project #29 Annual Report

To Cori Henderson:

Progress on the Facilities portion of the project is as follows:

Wakulla County Schools Transportation Facility

All work that was required by the contract documents has been completed. During the close out process it was discovered that the asphalt paving was failing in several areas in the bus parking area. Additional testing was performed, and it was determined that the paving was not to per plans and specifications in its composition and installation. After much discussion it was determined that the appropriate course of action be to have the contractor recompact the already installed asphalt and then install an additional three quarters of an inch worth of asphalt to the parking lot. This would essentially bring the paving in the bus parking lot up to the level required by the documents. The contractor is in the process of carrying out the additional work and should be finished by the end of the month. Final payment is being held by the owner until the additional work is completed.

Wakulla County Schools – Bus Garage Renovation

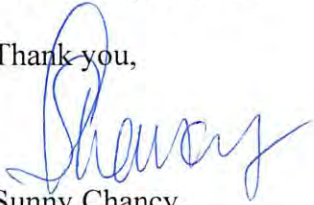
The project is progressing nicely and is estimated to be to be approximately 60% complete. All concrete both exterior and interior has been poured and all the masonry and metal stud walls have been constructed. The mechanical ductwork and some equipment have been installed along with the required electrical conduit and wiring. The majority of the required drywall has been installed and painting has begun in several of the spaces. A change order was issued to add both new wall and roof panels to the project. The submittals for both have been received and are in the review process now. Attached are several photos of the construction thus far.

Performance metrics completion is as follows:

- 300 certifications in grades K-5 in digital tools by 2022/2023 100% complete
- 50 certifications in grades 6-8 in digital tools by 2022/2023 100% complete
- 30 certifications in Heating, Ventilation and Air Conditioning 20% complete
- 30 certifications in Automotive 100% complete

The intent of this proposal is to provide students with industry and digital tool certifications in a workspace conducive to what is required of the program. Also, to absorb the expense on the family and student industry certifications and workforce readiness. Currently eight schools are being served with these funds and output exceeds expectations.

Thank you,



Sunny Chancy
Chief Academic Officer
Wakulla County Schools
(850) 926-0065
sunny.chancy@wcsb.us

SC/nl

Attachment: Construction Pics Zip File



MICHAEL A. ADKINSON, JR., SHERIFF

Office of the Sheriff, Walton County

Quarterly Report

Walton County Sheriff's Office Voc/Tech Training Project 098

Walton County Sheriff's Office and Emerald Coast Technical College (ECTC) grant includes two construction projects. The first project, a driving pad at the Sheriff's Office, has been completed, with costs slightly below budget. The excess costs were transferred to the second construction project and equipment, through a grant amendment at the June 1, 2021, Triumph meeting. The driving pad has been striped and is ready for use, once the curriculum for the program is approved.

Walton County Sheriff's Office – Driving Pad

WCSO is still working diligently to get the CDL program certified. At the end of September 2021, the agency sent two employees to the State of Florida CDL testers' class, and they successfully completed the class, which makes us one step closer to having that program established.

Building Construction: Emerald Coast Technical College: HVAC and Welding Lab

Childers Construction was issued a Notice to Proceed by the Walton County School District on September 1, 2021. Childers Construction began mobilizing to the site on September 2, 2021. Phase 1 of the project is not part of the Walton County Sheriff Triumph Grant and will be solely paid and constructed by the Walton County School District. Phase 1 includes all work associated with site work.

Phase 2 of the project is to be completed through the Walton County Sheriff Triumph Grant. The total Walton County School Board Approved Phase 2 guaranteed maximum price is \$2,515,599. The contract manager has submitted pay application #1 for Phase 2. This pay application includes the bid advertisement, mobilization, and purchase of the steel bollards for a total of \$12,504.16 or 0.50% of the project. The Phase 2 project schedule is as follows: underground MEP work is scheduled to begin the second week of November working through mid-December for the slab on grade pour. The metal building is scheduled for delivery in January and the work will continue through mid-July. The substantial completion date for the project is September 2, 2022. The Walton County School Board approved amendments to the professional services agreement with JRA Architects on September 7, 2021. The Phase 2 Design, Bidding and Construction Services approximately 8,000 Square Ft HVAC and Welding Lab Building (excluding civil and site work) for a total of \$184,200.

Certificates for welding and HVAC are still being achieved. Certificates for CDL drivers are expected to commence in the 4th quarter of this calendar year. Currently 183 certificates, or 33%, of our goal of 562 certificates have been completed as of September 30, 2021. For the upcoming quarter, 25 additional certificates are projected. A breakdown of certificates by category has been submitted with the Workforce/Education Training Report for the quarter ended September 30, 2021. During the past quarter, the Covid-19 Delta variant had an impact on our certificates, as Walton County Jail had several inmates and employees contact the virus which impacted operations and training.


Minette J. Bruce, CFO

October 18, 2021
Date

TOM P. HANEY

TECHNICAL CENTER



November 4, 2021

Memo

To: Board of Triumph Gulf Coast, Inc.

From: Ann Leonard, Director, Haney Technical Center

Date: November 4, 2021

Re: Activity Report/HVAC Renovation

Construction is complete. Classroom and office furniture has been delivered and students are receiving instruction in the newly renovated lab. We are still in the purchasing process for necessary new equipment and supplies.

We are currently serving 29 students and will enroll additional students in January.

Four hundred eighty seven industry certifications have been earned to date, including NCCER levels 1-4 and EPA core-level 3.

We look forward to the Triumph Board attending our ribbon cutting ceremony on November 18th.

Ann Leonard

Your Career Starts Here!

Ann Leonard
Director

3016 Highway 77
Panama City, FL 32405
www.bayschools.com/htc

Phone: 850-767-5520
Fax: 850-747-5504
leonaaa1@bay.k12.fl.us

JIM NORTON
SUPERINTENDENT



150 Middle School Road
Port St. Joe, FL 32456
850-229-8256 • 850-639-2871
Fax: 850-229-6089

LINE 61

Project #148 WHS Agriscience
Annual Report 2021/Q3 Report

1. **Grantee:** Gulf District Schools
Contact: Lori Price, Assistant Superintendent for Instruction
2. **Current Enrollment:** 36 (grades 9-12)
3. **Total number of certifications completed by October 31, 2021:** 4
4. **Number expected to be completed by May 30, 2022:** 20
5. **Growing and Learning:**
 - a. The University of Florida donate tomato, cabbage, collard, and mustard plants.
 - b. Former County Extension Agent visited the classes and led a variety activities.
 - c. Banana trees were planted in August. Food forest trees are thriving; only one lost due to a construction incident.
 - d. A used hoop house was purchased at a discounted rate from the local ACE Hardware store and will be installed over one of the outdoor gardens to extend the growing season for vegetable crops.
 - e. WHS Agriscience classes continue to support the 5th grade garden project at Wewahitchka Elementary School with garden preparation and seedling growth.
 - f. With a little assistance from WHS welding classes (Triumph project #180), ag classes are restoring a sugar cane mill.
 - g. Plans are being made to have Julie McMillan, local extension agent, visit classes.
 - h. Plans are being made to visit the UF Quincy Research Facility and the Oglesby nursery in Altha, Florida.
 - i. Future goal include integrating drones into the agriculture program and implementing an FFA chapter at WHS.

[Signature]
10/27/21

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District 1

Brooke Wooten
District 2

Cindy Belin
District 3

Marvin Davis
District 4

Ruby Knox
District 5

JIM NORTON
SUPERINTENDENT



In God We Trust
Project #153 GCSO Drones
Annual Report 2021/Q3 Report

150 Middle School Road
Port St. Joe, FL 32456
850-229-8256 • 850-639-2871
Fax: 850-229-6089

1. **Grantee:** Gulf District Schools
Contact: Lori Price, Assistant Superintendent for Instruction

2. **Current Enrollment:**
PSJHS: 12 high school level, 23 middle school level
WHS: 12

10/27/21

3. **Certification Update:**
WHS:

Six WHS students have taken the Part 107 exam and all six passed on their first attempt. All six have also received their FAA sUAS Pilot license. Three of those have utilized their license locally for employment and the other three have not yet graduated. Students will test in May.

PSJHS:

One PSJHS student is preparing to take the FAA 107 test in December. Five have received the safety level one certification. Twelve students passed and received the recreational FAA license THIS WEEK (this is a new requirement and allows for recreational flying in public places and shows the student has passed the safety requirements).

4. **Community Visibility:**

Students visited Tyndall Air Force Base drone program in the spring and were able to watch a live drone exercise, followed by a visit to the drone control station for a recap of the mission with pilots and crew.

5. **Learning & Growing:**

WHS students have constructed obstacles for a course to improve their flight skills with sUAS.

WHS has plans to add a fixed-week drone to their flight.

Three PSJHS students are building an advanced drone from kits and once successfully completed and flown will receive certification.

Twenty-three middle-school aged students at PSJHS have completed basic flight training and will soon be working on coding software to remotely control a drone mission.



WHS students using
flight simulator
software

PSJHS students
using online
curriculum



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District 1

Brooke Wooten
District 2

Cindy Belin
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Marvin Davis
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Ruby Knox
District 5



Franklin County District Schools

85 School Road
Eastpoint, FL 32328
Ph (850) 670-2810
Fax (850) 670-8579

October 31, 2021

WF-EDU Qtr 3- SUMMARY NARRATIVE

Franklin County Schools have made strides in expanding our CTE programs over the past couple of years. Triumph grants have been instrumental in our ability to provide our students with the opportunities for advanced workforce development.

Grant # 157, Phase 1, provided funds for our new Welding Facility, ABC School's Computer Lab, and a Summer Camp for CTE. The Welding Facility at FCS is completed. ABC school had to go back to the drawing board with their project, but are in the process of bidding. We are submitting a proposed amendment to the Triumph Board to ask for a timeline extension to accommodate that construction project. We have had a change in leadership and are beginning to get our footing. We discovered that we had been reporting Welding Certs incorrectly. This has been resolved. In regards to our obligation for 27 Welding certs, We have obtained 15. In regards to our 750 Digital Tools/Nursing certifications, our students have earned a total of 766 certs, which fulfills our promised number of 750.

Respectfully,

Jennifer Moses Leach

TRIUMPH GULF COAST

Workforce/Education Training Report Quarterly Form (TRAQ)

- Each quarter please download and fill out this blank form.
 - Save as with the appropriate quarter/date in the title.
- Please upload this completed form to Smartsheet along with any additional attachments and the narrative Quarterly Report, on letterhead/dated/signed, that includes the information required in your Triumph Grant Agreement in the Reports section.
 - **When uploaded to Smartsheet notify BOTH Dr. Frank Fuller and Cori Henderson by sending a note through Smartsheet.**
- You may submit one report for Q3 and your Annual Report
 - Please check all date boxes that apply in Question 1.
- You may type your answers directly on this form.

Date: 10/31/21

Date of Triumph Review: Enter
Date

TO BE COMPLETED BY GRANTEE

Project Number, Grantee & Project Name:

Project # 157, Franklin County Schools, Environmental, Career and Technical Training

1. A. Project Start Date (Date classes started):

Jan 2019

B. Project End Date:

June 2023

2. A. Report Year:

B. QTR: ☐ 1st ☐ 2nd ☐ 3rd ☐ 4th ☒ other

C. ANNUAL: ☐

3.

PROJECT CONTACT (P):

Jennifer Moses Leach	Dir of Curr & Inst	850-670-2810 ext 4142	jleach@franklincountyschools.org
----------------------	--------------------------	--------------------------	----------------------------------

PROJECT CONTACT (S):

David Hughes	CTE Coord	850-670-2810	dhughes@franklincountyschools.org
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4. Certification Numbers

- A. Total Required in Triumph Agreement: **W- 27, DT/N- 750**
- B. Number of New Certs Reported this QTR: **W-0, DTN- 29**
- C. Total Certs Achieved To- Date: **W-15, DT/N-766**
- D. Total Certs Verified by Triumph To-Date:
- E. Number of New Certs Projected Next QTR: **W- 2, DT/N-25**

5. For each certification type please provide the following information. You may attach a separate document with the answers – please title the top of the attachment as Question 5.

- A. CAPE FLDOE# **PROSO808**
- B. ABBREV TITLE **CYBSEC ESS**
- C. TOTAL THIS QTR: **29**
- D. TOTAL COMPLETED TO DATE: **766**
- E. TOTAL VERIFIED BY TRIUMPH TO-DATE:

6. Please Complete Page 4 – Signatures – prior to uploading to Smartsheet.

TO BE COMPLETED BY TRIUMPH

7. PROJECT STATUS/SCORE:

A - Projected to meet goals Click or tap here to enter text.

Br- Projected to meet goals with recommendations Click or tap here to enter text.

C- Suspended project with timeframeClick or tap here to enter text.

D- Suspended Project Click or tap here to enter text.

R- Informative review/ data collection Click or tap here to enter text.

Reviewed By:

Signature:

6. SIGNATURE PAGE

I hereby certify that all of the numbers provided are correct and up to date. I certify that all Triumph contract terms have been followed appropriately and that any and all student data is secure. I certify that any and all documentation has been securely and correctly filed at the site and that any changes will be promptly reported to Triumph.

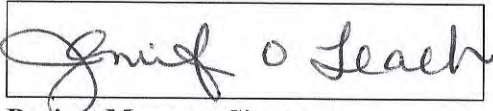

CFO- Contract Awardee Signature

DATE: 10/31/21

Name: Steve Lanier, Superintendent

Email: slanier@franklincountyschools.org

Phone: (850) 670-2810


Project Manager Signature

DATE: 10/31/21

Name: Jennifer O. Leach

Email: jleach@franklincountyschools.org

Phone: (850) 670-2810 ext 4142

Report Checklist

- ☐ ATTACH: Narrative Report
- ☐ ATTACH: Quarterly Form (TRAQ)
- ☐ ATTACH: Additional Attachments

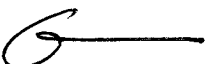
JL

JIM NORTON
SUPERINTENDENT



150 Middle School Road
Port St. Joe, FL 32456
850-229-8256 • 850-639-2871
Fax: 850-229-6089

Project #180 WHS Welding
Annual Report 2021/Q3 Report

1. **Grantee:** Gulf District Schools
Contact: Lori Price, Assistant Superintendent for Instruction  10/24/21
2. **Current Enrollment:** 36 (grades 9-12)
3. **Total number of NCCER Welding 1 certifications completed by October 31, 2021:** 4
4. **Number expected to be completed by May 30, 2022:** 6
5. **Blended Crafts:**
 - a. Both the Welding and Carpentry programs at WHS share the same Core Curriculum, equipment, and dual-certified instructor. This allows students to learn skills and tools used in both trades and those students who desire to do so can obtain certification in both areas.
 - b. Seventh & Eighth grade students participate in wheel classes designed to provide students an opportunity to explore different electives. Students experience a different elective each grading period, but are permitted to repeat those for which they express a particular interest or aptitude. This program has allowed middle-school age students an opportunity to learn basic welding techniques.
6. **Community Visibility:**
 - a. The Welding and Carpentry programs will sponsor a booth at the upcoming Tupelo Festival to showcase and sell their crafts with all proceeds being returned to the respective programs
 - b. Instructor has established contacts within area companies that employ welders to facilitate possible employment upon certification/graduation. Students are made aware of employment opportunities and career options as part of the curriculum and participate in fieldtrips to nearby vocational centers to encourage advancement in the area beyond high school. Fieldtrips to Eastern Marine and Haney Vocational Centers are scheduled for second semester.

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Students have begun training in using a plasma cutting table. Plasma cutting tables are a form of thermal cutting that vaporize metals into powder form and remove them using a high stream of air or gasses from the cut zone. This gives students the opportunity to experience first-hand how technological advances can be used to bring new dimension to welding activities. The pieces shown here have been cut, smoothed, and primed and are ready to finish.



Students are given the opportunity to work using a variety of different metals. The student show here is welding aluminum.

The photos below depict students working on an individualized assignment. Each student is constructing a mini-grill for their own use from a piece of pipe. Once all students have completed the project, they will use the grill to cook the entrée of their choice. Yummy!



What's a musician favorite tool?



A bandsaw, of course!



NORTHWEST FLORIDA STATE COLLEGE

100 College Boulevard, E. • Niceville, FL 32578-1347 • (850) 678-5111 • www.nwfscc.edu

Triumph Quarterly/Annual Report

Walton Works Training Center of Excellence – Project #187

Annual Report: November 1, 2020 – October 31, 2021

Northwest Florida State College has completed the construction of the Walton Works Training Center of Excellence. Please find enclosed a summary of our activities thus far. Because of the scope and nature of our project, much of the project's performance metrics and activities could not take place until construction was complete.

Annual Construction Update

The final walk through of the project buildings at the Chautauqua Center took place in early January. The remodeled buildings, the drone program building, and the welding program building were completed and turned over to NWFSC to begin using for workforce training programs. An additional ventilation system was installed in the welding facility that expanded the welding program booths. The ribbon cutting ceremony for the Walton Works Training Center of Excellence took place on Feb. 18, 2021. Because of weather delays, the fire tower was completed in March 2021. A separate ribbon cutting ceremony for the fire tower was held jointly with the Walton County Sheriff's department on April 29, 2021.

Mr. Randy Lewis visited the Walton Works sites on March 5, 2021, to tour the remodeled buildings, the drone building, the welding building, and the fire tower. The State Fire Marshall inspected the fire tower and approved it for use as a training facility. Classes started at the facility in August 2021 and the first graduates are expected in December 2021.

Quarter 3 Construction Update

All construction for the project is complete. Outside of the project, NWFSC has built a covered structure in front of the roll off storage containers located behind building 501 to provide shelter for construction students who are completing outdoor projects.

Annual Personnel Update

James Bailey replaced Jared Taylor during the past summer as the construction trades program manager. Since hired, James has added to existing networking connections, spoke with employers, identified program needs, and began program development for a building construction specialist certificate. The first students will start in the spring of 2022. James has completed training to offer OSHA safety courses. Additionally, the College hired Jason Cotton in February as the project's public safety training coordinator. Since hired, Jason has familiarized himself with the training center's enrollment process and curriculum frameworks, drafted course schedules, held EMT classes, attended county meetings, and developed assessment materials. Matthew Stewart was hired to offer welding technology program courses at the facility. Matthew worked to design, equip, and organize the welding shop including building many welding booths, stands, and tables. Matthew passed his Certified Welding Inspector (CWI) exam in the summer, allowing the facility to be included as part of the NWFSC American Welding Society (AWS) Accredited Test Facility (ATF). As an ATF, the facility can perform AWS certified welding tests for students and companies. Collectively, Matthew, James, and Jason have been offering classes and working hard to ensure that



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the Walton Works project goes smoothly post-construction. Guillermo Ortiz-Caceres was hired in July to replace Tony Al-Abed as the Cybersecurity faculty for Walton Works. Guillermo has worked to finish the layout of the cyber room and start course offerings at the center. Guillermo is working to develop entry level course offerings and boot camps for various cybersecurity offerings. Many of these industry certifications will articulate into programmatic courses within the College if the individual pursues an AS degree. An HVAC apprenticeship program started as part of the Walton Works project with students beginning coursework in August 2021. Equipment is awaiting delivery and simulation trainers are under construction to serve the students in this growing program.

Quarter 3 Personnel Update

Guillermo Ortiz-Caceres was hired in July to replace Tony Al-Abed as the Cybersecurity faculty for Walton Works. He is currently teaching CIS 1000 in session 3. Matthew Stewart is currently teaching PMT 0101C Blueprint Reading for Welders, PMT 0102C Intro to Welding and Industrial Safety, PMT 0121C Basic Shielded Metal Arc Welding, PMT 0126C Intermediate Shielded Metal Arc Welding, PMT 0127C Advanced Shielded Metal Arc Welding, PMT 153C Metal Preparations and Thermal Cutting, PMT 0165C Shielded Metal Arc Welding Pipe, PMT 0172C Gas Tungsten Arc Shielded Metal Arc Pipe Welding, PMT 0173C Specialty Pipe Welding, PMT 0174C Introduction to Pipefitting and Pipe Fabrication, and PMT 0190C Emerging Technologies in Welding.

Annual Program Development Progress

Students have been earning industry certifications through our Construction Trades, Welding, and Public Safety programs. A list of each student name, certification type and date earned, program, and county of student residence can be obtained upon request. By March 31, 2021, NWFSC had awarded 329 certifications. The target for July 1, 2021, was 363 certifications. The College exceeded this with 402 certificates awarded by June 30, 2021.

Because of the COVID-19 pandemic, Triumph did not hold NWFSC to the quarterly certification numbers that were expected at the implementation of the grant; however, Triumph requires that 1,570 certifications be earned by December 2025, when the grant closes. To meet this new number, the target for October 1, 2022, is 744 certifications.

Quarter 3 Program Development Progress

As of October 22, 2021, 474 certificates have been earned.



ROBERT PEARCE
SUPERINTENDENT

VERNA BROCK
DISTRICT I

MELISA TAYLOR
DISTRICT II

WAKULLA COUNTY SCHOOL BOARD

69 ARRAN ROAD
POST OFFICE BOX 100
CRAWFORDVILLE, FLORIDA 32326
TELEPHONE: (850) 926-0065
FAX: (850) 926-0123



CALE LANGSTON
DISTRICT III

JOSHUA BROWN
DISTRICT IV

JO ANN DANIELS
DISTRICT V

October 20, 2021

TO: Cori Henderson, Triumph Gulf Coast

RE: Wakulla County Schools - Project #198 Annual Report

To Cori Henderson:

The abrupt end of face-to-face school during the 2019/2020 academic year postponed completion towards metrics. An extension on the timeline of the grant was requested and granted.

Performance metrics completion is as follows:

- 46 SUAS certifications

The intent of this proposal is to provide students with industry certifications in a workspace conducive to what is required of the program. Also, to absorb the expense on the family and student industry certifications and workforce readiness.

Thank you,

Sunny Chancy
Chief Academic Officer
Wakulla County Schools
(850) 926-0065
sunny.chancy@wcsb.us

SC/nl



Franklin County District Schools

85 School Road
Eastpoint, FL 32328
Ph (850) 670-2810
Fax (850) 670-8579

October 31, 2021

Franklin County Schools have made strides in expanding our CTE programs over the past couple of years. Triumph grants have been instrumental in our ability to provide our students with the opportunities for advanced workforce development.

Grant # 200, Phase 2, provided funds for our new Unmanned Aviation (Drone) program as well as allowing us to continue to build our Medical Academy and Digital Tools offerings. Now in our second year of the Drone program, we are more confident in our curriculum and instructor and therefore, expect this program to take off for our students. Covid-19 has played a huge role in the limitations of our certification numbers for the 2019-2020 school year. Of our certification obligation of 250 Drone certifications, we have only earned 8 certs. Though slated to earn 36 certifications, we have not earned any certifications in our added Medical Programs. Our 4th and 5th graders were able to earn only 27 of the needed 124 certifications in Digital Tools.

In hopes of meeting our obligations to Triumph, we have a new proposal for our certifications and an extension on our timeline in the works. We have partnered with our after-school programs to extend the possibilities of 4th and 5th graders completing their certifications. We offered a summer boot camp for Drone certification, without certification success.

Respectfully,

Jennifer Moses Leach



Annual Report October 31, 2021
Project Name and Number: Gulf Coast State College/Project # 202

Report Prepared by:
Jose Lopez-Baquero, Grant Manager
Email: jlopezbaq@gulfcoast.edu

Accomplishments of the Project as September 30, 2021
(Percentage based on number of pieces of equipment)

Equipment onsite and training complete	37%
Equipment onsite, training not complete	5%
Equipment on order	26%
Equipment to be ordered	32%
Total	100%

Challenge(s) Project Has Encountered/Resolutions:

This unique project has generated an incredible amount of interest within the regions first responders and associated agencies. As of the date of this report, the satellite communications vehicles are in construction. Due to COVID-19 precautions and the limited workforce available the new tentative delivery for the large system is March 2022. The smaller systems are scheduled to arrive in December 2021. As a result of these logistics and workforce issues experienced by suppliers the GCSC project #202 will be requesting an extension in the equipment deliverables.

Furthermore, smaller unmanned vehicles have been purchased and are on hand with staff beginning to conduct internal training. The project continues to conduct EMILY lifeguard training and the TEMPEST team has already assisted the Bay County Sheriff's office in searching for drowning victims.

Due to the overwhelming demand for training, the project will continue to allow participants from the eight counties serviced by this grant to attend GCSC staff training as equipment arrives. As a result of COVID-19 restrictions, the hands on portion of training is conducted in accordance to GCSC and CDC guidelines in a flexible schedule.


Grant Manager, Jose Lopez-Baquero


Dr. John Holdnak, President Gulf Coast State College

PCMI Properties Inc. Project #206

Our Mission

*To support the operations of
AMIkids Panama City Marine
Inst. And AMIkids Maritime
Academy.*

Our Vision

*To use the ocean as our
classroom to prepare our
students to be future leaders
and responsible stewards of
our environment.*

Our Board

Mike Thornton- Member

Catherine Wynne, Chair *

Larry Presley- President

Lavoy Anderson- Treasurer *

Mike Michel *

David Blackerby

Cecile Scoon *

Alvin Peters

Col. Richard White, USAF,
Ret.

Tom Adams

Jim Robinson

*Charter School Board Member

To: Triumph Gulf Coast Board of Directors

Fm: Ron Boyce, Executive Director, PCMI Properties Inc.

Date: October 7, 2021

PCMI Properties is supporting the implementation of the STEM Industry Recognized certification tracks of Aerospace, Construction and Underwater Robotics. The AMIkids Maritime Academy charter school application is currently under review and when it completes the approval process is slated for opening of August 2022. The school is located in Panama City and will be for grades 9-12 for 150 students.

The AMIkids Maritime Academy is designed to present a curriculum centered around our theme. Courses will include;

- Unmanned Aerial Systems
- Underwater unscrewed systems
- Construction technology
- Marine Science
- Chinese and Spanish language tracks
- Leadership
- Water Safety
- Seamanship
- Lifeguarding
- Sailing
- SCUBA

Our projected partners will include;

- Tech Farms
- Embry Riddle Aeronautical University
- Florida State University
- Gulf Coast State College
- Naval Support Activity Panama City
- Tyndall Air Force Base
- Baywatch
- USCG Panama City Beach

PCMI Properties Inc.



The delay in the opening of the Maritime Academy creates a lag in the implementation of all three of the career tracks. To compensate we have employed the following strategies;

Construction: In partnership with the Bay County Sheriff, Tommy Ford, we will start a construction certification course in the County Jail. We believe that this approach will meet the goal of the Triumph Board to increase the average wage of Northwest Florida, by preparing a sub set of our residents who historically either do not earn wages or at the lowest wage levels to careers that pay above the medium wage level and are currently especially understaffed. Currently there are challenges due to COVID quarantines and security restrictions that do not support distance learning options. We are working to overcome those barriers and start producing certifications in this career field until the Maritime Academy opens next August. Our first certification was earned this September.

Aerospace: This area is currently pending opening of the Maritime Academy.

Underwater Robotics: We have purchased the necessary equipment and have certified 3 instructors. We conducted 3 summer camps for area teens and certified 33 students and 3 staff in Pro4 ROV Operations. We are currently scheduling the next series of courses for this quarter in cooperation with FSU and local youth organizations.

Our goal was to achieve 50 certifications by Jan. 1st 2022, so far we have 37.

Sincerely,

Ron Boyce

Executive Director



Quarterly Report (Q3) and Annual Report October 31, 2021

Project Name and Number: Gulf Coast State College/Project #207

Report Prepared by:

Debbie Brzuska, MSN, RN

Coordinator, Gulf Franklin Campus Nursing Programs & Simulation Center

Email: dbrzuska@gulfcoast.edu; Tel: 850-913-3314

Accomplishments of the Project:

1. Faculty: The 12-month Simulation/Remediation Coordinator and two (2) 9-month faculty are currently working in their designated roles.
2. Faculty Office and Storage Space: Each faculty office has been equipped with appropriate equipment and storage.
3. B-112 classroom remodel: The classroom in use to deliver face-to-face and virtual instruction as needed for the Practical Nursing and LPN to ADN Weekend students.
4. D-105 classroom remodel: The simulated acute care hospital environment continues to be utilized to deliver learning experiences through state-of-the-art simulation equipment throughout the year in the areas of Maternal-Newborn, Geriatrics, Pediatrics, and Medical-Surgical Nursing to replace or enhance clinical experiences. The simulation center is utilized by the LPN-to ADN Weekend and Practical Nursing programs. In 2021, this space provided clinical experiences for approximately 48 Practical Nursing and 37 LPN to ADN Weekend students in 2021.
5. Increased enrollment in the Practical Nursing program: The Practical Nursing program began offering an additional start date in January 2021. This cohort started with 36 students. The August 2021 cohort started with 35 students for a net increase of 35 new students for 2021 for the PN program.



Challenge(s) Project Has Encountered/Resolutions:

1. Challenge: Covid-19 pandemic: The pandemic has continued to delay the production and delivery of the Vanguard modular building, resulting in cancellation of the modular and instigating a new plan to complete the deliverables of the grant.
1. Resolution: A remodeling plan is currently under development to convert the A-Building into a permanent 12-bed skills lab, OB and Pediatric simulation suite, and 2 to 3 additional classroom.
2. Challenge: Covid-19 vaccine mandate by clinical facilities: The pandemic has continued to produce challenges to access to nursing homes for CNA and PN student clinical hours. The CNA program remains on hold until students will have unrestricted access to nursing homes and the A-Building remodel is complete.
2. Resolution: The PN program continues to adjust clinical hours to the hospital and rehabilitation setting and use simulation in place of nursing home clinical hours. Two nursing homes are now agreeable to hosting nursing students with stringent Covid-19 vaccine requirements and Covid-19 testing at the door each clinical day. Students are placed as needed at the various sites based on the requirements regarding Covid-19 at each location. The CNA program will be offered more frequently and/or allow more students per class to compensate for the delay in starting the program.
3. Challenge: Decrease in applicant pool related to Covid-19 pandemic and post Hurricane Michael financial and residency issues.
3. Resolution: Increase marketing and advertising to attract new applicants. Upon completion of Building A remodel, offer high school students and health care providers facility tours; Partner with Trio and other organizations to promote GFC nursing program enrollment.



Assistance Required to Ensure Success of Project:

1. Ongoing support by GCSC administration
2. Vigorous marketing campaign to promote all GFC nursing programs

Progress Regarding Meeting Performance Metric(s) for Project: Please provide specifics in terms of performance metrics for the project i.e. number of industry certifications earned.

Performance Metric #1: The Practical Nursing program enrollment increased by 36 students for the Spring 2021 start date. The Fall 2021 cohort began with 35 students, bringing the total number of new student enrollments to 71 for 2021.

Performance Metric #1: Due to Covid-19 and other unforeseen impacts to enrollment, the LPN to ADN Weekend program enrolled 17 students in January 2021 and 19 students in August 2021, bringing the total number of new student enrollments to 36 for 2021.

Note: In the 3rd quarter of 2021, 7 RN licenses and 7 LPN licenses were obtained by GCSC GFC program graduates. The grant reporting total is 71 as of 9-30-21.



Quarterly Report (Q3) and Annual Report October 31, 2021

Project Name and Number: Gulf Coast State College/Project # 210

Report Prepared by:

Melanie Boyd, MBA, EdS

Chair, Business and Technology

Email: mboyd@gulfcoast.edu

Accomplishments of the Project-Certifications awarded this quarter:

sUAS Safety Level 1	17
VSO Ground	17
VSO Flight	5
Advanced Safety Level 1	1
Advanced Safety Level 2	5
AUSO Ground	5
<u>AUSO Flight</u>	<u>13</u>
Total	63

Challenge(s) Project Has Encountered/Resolutions:

1. Challenge: The rainy weather this fall has caused some scheduling issues for students to complete the required hours for the VSO Flight and the advanced AUSO Flight certifications.
2. Resolution: Build in an alternate schedule for flight time to allow multiple sessions for students to complete the requirements. If necessary, allow students an extension to complete the requirements.
3. Challenge: Covid-19 pandemic: The pandemic has continued to delay the production and delivery of the Vanguard modular building, which resulted in the cancellation of that modular building. .
4. Resolution: The Gulf Coast State College, District Board of Trustees at the October 2021 meeting approved the purchase of modular buildings from Mobile Modular. The approximate delivery date is November 15th. The site preparation work is scheduled to begin as early as November 1, 2021. The estimated completion of installation is the beginning to mid-February 2022.



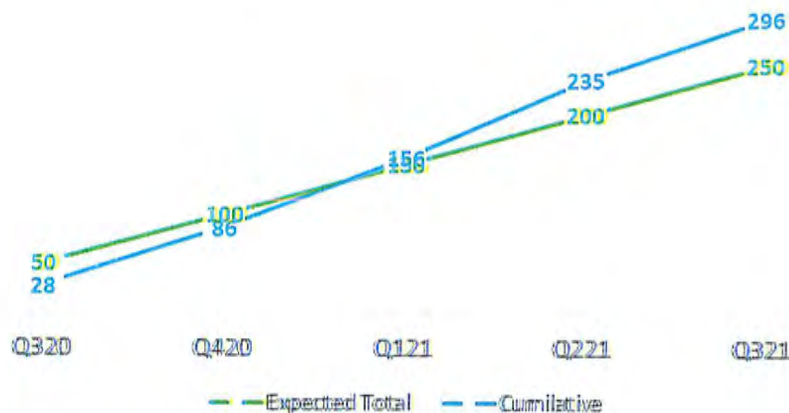
Assistance Required Ensuring Success of Project:

1. Ongoing support by GCSC administration and enrollment services personnel.
2. Ongoing support by the Academic Program Support Specialist, Business and Technology division.
3. Continue marketing campaign to promote the Unmanned Vehicle Program.

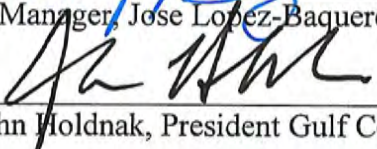
Performance metrics:

Total Certifications awarded as of September 30, 2021 is 296; 46 certifications ahead of projections as of September 30, 2021.

ACTUAL VS. EXPECTED




Grant Manager, Jose Lopez-Baquero


Dr. John Holdnak, President Gulf Coast State College

**Annual Report/Quarter 3 Report (July-August-September)
#211**

- A grant “Kick-Off” meeting was held on Thursday, July 22. PSC staff in attendance included representatives from CTE, Facilities, Purchasing, Restricted Accounting, Human Resources, Grants & Federal Programs, and Workforce Education.
- A ceremonial groundbreaking was held September 30, 2021. It was attended by Florida Senator Doug Broxson, Santa Rosa County representatives and economic development office staff, College administrative and staff, including commercial vehicle driving program faculty members and current students. Triumph Board member, David Bear, was a featured guest speaker on the program (news release attached).



- Approval to proceed with the project has been received from the U.S. Department of Commerce Economic Development Administration (providing the majority of construction funding) and Triumph Board.
 - Official start date: September 20, 2021
 - Expected Completion date: August 5, 2022
 - Project is on schedule.

- Mr. Mike Listau, Director of Workforce Education, is currently working with the PSC Purchasing Office, to determine the specifications required for ordering two training tractors w/trailers.
- Included in Human Resources Actions Items for the PSC Board of Trustees – October 2021 (meeting to be held on October 19, 2021 on the Warrington Campus):
 - Full-time faculty position for program coordination/instruction for truck driving
- On September 24, 2021, a conference call was held with Triumph staff, Cori Henderson and Randy Lewis. PSC staff on the call included Diane Bracken (Facilities), Debbie Douma (Grants & Federal Programs), and Susan Peaden (Restricted Accounting). For discussion:
 - There has been an increase in the construction costs from the mid-2019 when the budget estimate was provided for the purpose of developing/submitting a grant application (from approximately \$4.5 million to \$5.3 million).
 - Natural and man-made events, including Hurricane Sally, COVID-19, labor shortages, supply chain disruptions, have contributed to price increases.
 - College funding and the EDA grant award would have covered the original amount.
 - The approved Triumph budget includes \$1.8 million for construction purposes.
 - These funds were originally intended to provide for a separate concrete pad and driving loop for the planned testing site.
 - During term/budget negotiations with Triumph, PSC disclosed that the second driving loop would not be needed and offered to delete the \$500,000 allocation. Mr. Lewis recommended that those funds continue to be included to be available for any future cost overruns.
 - Since the grant was funded, PSC has been informed that the Florida Department of Transportation that a separate concrete pad is not required.
 - PSC requested the use of \$850,000 of the Triumph construction funds to go toward the ~\$5.3 million construction contract, which includes the original concrete pad and driving loop. Triumph concurred that this was not a formal amendment request because the funding would still be going toward the original purpose – construction.
 - There has already been considerable interest in both the training program and new testing site, with Mr. Listau's office receiving inquiry calls on a weekly basis. The College is excited about the response to date and know that the testing site will be meeting an urgent community need.
 - Prior to the completion and "grand opening" of the testing facility, there will be a Marketing campaign notifying the community of testing hours, registration procedures, etc.
- There has been no measurable progress toward the metrics to report at this time. This information will be available at the end of the fall semester in December 2021.

Respectfully submitted, October 7, 2021:



Dr. Deborah L. Douma
Dean, Grants & Federal Programs



FOR IMMEDIATE RELEASE

Sept. 30, 2021

CONTACT: Sheila Nichols at 850-484-1428

or snichols@pensacolastate.edu

Construction begins on Pensacola State's Truck Driver Training Facility

Ground was broken Thursday, Sept. 30, for Pensacola State College's new \$7.8 million Truck Driver Training Facility in Santa Rosa Industrial Park East in Milton.

On hand for the official ceremony were PSC President Ed Meadows along with partners from the Santa Rosa County Board of County Commissioners, Triumph Gulf Coast Inc., Santa Rosa Economic Development office, the U.S. Department of Commerce's Economic Development Administration, members of the local legislative delegation and other public service officials.

"If you start scanning the horizon for workforce gaps, one of the first things that gets your attention is the national and local shortages of truck drivers," said Meadows.

"There's a huge need. Our nation's economy is dependent upon having well-trained truck drivers, and this training facility will help fill that critical shortage in the industry."

Sitting on a 15-acre parcel off Jeff Ates Road in the industrial park, the 13,000-square-foot commercial driver's license (CDL) training and testing facility and driving range is being funded by a \$3.8 million Triumph Gulf Coast grant, a \$1.6 million U.S. Department of Commerce grant, as well as state and local funding.

The PSC truck driving program also has received other matching funds – a \$250,000 GEERS Rapid Credentialing Grant, a \$125,000 Florida Governor's Job Growth Grant and \$49,500 from the Santa Rosa County Board of Commissioners.

Through an agreement with NAS Pensacola, the College's truck driving program currently operates at Bronson Field near Blue Angel Recreation Park – just west of the Warrington campus. In 2019, the College purchased a 53-foot, cab-and-trailer training vehicle with the \$125,000 Governor's Job Growth Grant from the Florida Department of Economic Opportunity.

A second trailer-truck was donated by the Lewis Bear Co. Both vehicles are used to train students in a variety of needed skills, from driving and safety techniques to cargo handling and document procedures for over-the-road preparation for a CDL license.

So far, more than 40 students have completed the College's truck driving training program and earned CDLs, said Michael Listau, director of Workforce Education at Pensacola State.

"With the new facility, we'll be able to increase student capacity so we can train even more truck drivers to meet the needs in our region and state," he added.

The American Trucking Associations has reported the industry will need to hire roughly 1 million new drivers over the next decade to keep pace with the economy's increased freight demands.

American Trucking Associations President and CEO Chris Spears told members of the U.S. Senate Commerce, Science and Transportation Committee in May that the trucking industry currently faces a shortfall of nearly 61,000 drivers.

Listau said Pensacola State stands ready to do its part to help fill those jobs, noting that students in the program drive at least 1,000 miles in training.

When they complete the training, they can earn a Commercial Class "B" Driving and Commercial Vehicle Driving certifications (Class "A"). With the certifications, program graduates are eligible for many jobs requiring a CDL license including long haul trucking jobs and local delivery truck positions.

According to the U.S. Bureau of Labor Statistics, the May 2020 median pay for heavy and tractor-trailer truck drivers was \$22.66 an hour or \$47,130 a year.

For more information, contact Sheila Nichols, PSC Executive Director of Marketing and Information, at (850) 484-1428 or snichols@pensacolastate.edu.

PSC groundbreaking.jpg

Breaking ground on Pensacola State College's Truck Driver Training Facility were from left, PSC President Ed Meadows, Santa Rosa Economic Development's Erica Grancagnolo, PSC Workforce Director Michael Listau, PSC Dean of Grants and Federal Programs Debbie Douma, Santa Rosa Commissioner Colten Wright, Santa Rosa Economic Development Director Shannon

Ogletree, Sen. Doug Broxson, Santa Rosa Commissioner David Piech, PSC Board of Trustees
Chair Margie Moore, Triumph Gulf Coast Inc. Board Member David Bear, Santa Rosa
Commissioner Bob Cole, PSC Board of Trustee member Dr. Troy Tippet, Santa Rosa
Commissioner Sam Parker, Santa Rosa Commissioner James Calkins, Bullock Tice Associate's
Larry Adams, Santa Rosa County Property Tax Appraiser Greg Brown II and Morette Company's
Michael Morette.



WAKULLA COUNTY SCHOOL BOARD

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JO ANN DANIELS
DISTRICT V

MEMORANDUM

TO: Cori Henderson, Triumph Gulf Coast

FROM: Sunny Chancy, Chief Academic Officer

A handwritten signature in blue ink that reads "Sunny".

DATE: October 29, 2021

SUBJECT: Project #215 Wakulla County School Board/Lively Technical College A&P

Wakulla County School Board is partnering with Lively Technical College, under the Triumph Gulf Coast Fund, to provide educational opportunities through the Lively Training Facility in Tallahassee in Aviation Maintenance, General Technician and Aviation Powerplant Maintenance Technician. Project #215 was executed in September of 2020 and began in August of 2021.



NORTHWEST FLORIDA STATE COLLEGE

100 College Boulevard, E. • Niceville, FL 32578-1347 • (850) 678-5111 • www.nwfsc.edu

Triumph Quarterly/Annual Report

Aviation Center of Excellence – Project #216

Annual Report: November 1, 2020 – October 31, 2021

Northwest Florida State College is moving forward with the creation of the Aviation Center of Excellence program in Crestview, following approval of the grant agreement at the Triumph Gulf Coast Board meeting on June 18, 2020. Please find enclosed a summary of our activities thus far. Because of the scope and nature of our project, much of the project's performance metrics and activities could not take place until building renovation was complete.

Annual Construction Progress

All construction and renovation activities have been completed. During the year, the parking lot was paved, epoxy floors were installed, drywall was installed, lights were installed, HVAC system was installed, hangar doors were installed, storm water draining and water supply were rerouted, and furniture and IT equipment were installed. Staff moved into the building in late February. A grand opening took place on June 23, 2021, at 5:00 p.m.

Quarter 3 Construction Progress

Fencing that connects to the Crestview Airport was recently completed.

Annual Personnel Update

Over the past year, multiple positions have been filled:

1. Airframe faculty member
2. Powerplant faculty
3. Lab coordinator
4. Pilot Faculty
5. Administrative Assistant

Quarter 3 Personnel Update

Two positions are currently vacant. The Administrative Assistant resigned in September and the position is currently advertised. The recruitment position is in process of being filled. Interviews have taken place and an offer is expected soon. The College is taking the necessary steps to fill these positions as soon as possible.

Annual Program Development Progress

The College worked with the FAA to develop curriculum, policy manuals, and procedures to meet the FAA CFR Part 147 Airframe Aviation Maintenance Training (AMT) school requirements. Per FAA requirements, all equipment, training aids, and planes were purchased and delivered prior to scheduling a site inspection. As a result of these activities, the College received its CFR Part 147 Airframe AMT Certificate from the FAA on September 1, 2021. Classes started within a week after receiving the FAA Certificate.



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Quarter 3 Program Development Progress

Four AMT General courses have started at the Aviation Center of Excellence. Students will complete the general portion before starting the airframe courses in the spring term. Students will graduate in the fall of 2022 with the airframe certificate and will start the powerplant program. No certificates have been earned and none will be issued until the airframe program is complete in the fall. Currently, there are six students enrolled in the Center's Airframe program.

Program curriculum is under development for the powerplant program. Major equipment purchasing happened along with the airframe equipment with several items currently on order. A list of special equipment items is under development with ordering occurring soon. The professional pilot program started with eight students beginning their journey toward a commercial pilot's license. The pilot program shares students with the unmanned vehicle systems degree and classes are underway at the ACE location.

Annual Report of Project Progress Fiscal Year 20/21

The program has enrolled a total of 45 new students this fiscal year with due mostly to the participant recruiter's effort. She has been able to create partnerships with the graduation coaches at each high school in able to work with student who need smaller class sizes and are interested in a construction field. The Participant recruiter is 100% dedicated to identifying and engaging students who are interested in construction classes and achieving their certifications.

This year the Students have earned a total of 19 OSHA10/NCCER Core and 11 NCCER Carpentry 1 Certification totaling 30 of the 130 Certs allowable in our metrics. It has been determined that lower numbers and transportation issues has been a barrier for identifying students who will be able to attend school regularly.

It is expected that the certifications will increase due to AMKids Pensacola has earned YouthBuild, which we will serve up to 50 students a year who are all pre-vetted by staff and referral sources and must attend in person classed to earn both their GED and Certification. All students must go through a 2 week mental toughness (try out period) once they are accepted and enrolled in the program they will be able to earn incentive checks every two weeks of up to 249.00 to assist in helping them to stay in school and complete the program. Additionally we have partnered with Escambia Counties Block by Block to have all of our participants learn through a build project that will also give back to the community.

Cheri Williams

Cheri Williams, Executive Director

October 31, 2021

Date

A. Russell Hughes
Superintendent of Schools



145 Park Street
DeFuniak Springs, FL 32435
850.892.1100
Fax 850.892.1191
www.walton.k12.fl.us

Walton County School District Project #230

Walton County School District's 2021 annual report of activities for meeting the terms of the Walton County School District Project #230 Grant Award Agreement.

Building Renovation and Equipment

Walton County School District agreed to provide \$1,959,000 in building renovation and equipment for the total grant period. In year one, Walton County School District agreed to provide \$852,000 for building renovation and equipment during the 2021 calendar year. In September 2021, Walton County School District began advertisements for Construction Management at Risk firms for minor service projects and for Architectural/Engineering Design Services for Minor Services Projects. WCSD will utilize qualified firms selected through this selection process for the design and construction of the Magnet Innovation Center and Emerald Coast Technical College building remodel/renovations. To date, zero dollars have been obligated from Walton County School District. The primary reason no funds have been expended is due to pending approval from the Council on Occupational Education (Emerald Coast Technical College's Accrediting body). The application for approval was submitted in August 2021.

Match Source 1 agreed to provide \$1,511,000 in building renovation and equipment for the total grant period. In year one, Match Source 1 will provide \$761,000 for building renovation and equipment during the 2021 calendar year.

Supplies and Materials/Cert Prep

Walton County School District agreed to provide \$63,500 in supplies and materials/cert prep for the total grant period. In year one, Walton County School District agreed to provide \$14,000 for supplies and materials/cert prep during the 2021 calendar year. Walton County School District will request reimbursement in the amount of \$14,000 for supplies and materials.

Tuition Waivers/Supports & Accred. Fees

Triumph agreed to reimburse \$168,500 to the Walton County School District for tuition waivers/supports & accreditation fees for the total grant period. In year one, Triumph agreed to provide \$3,500 for tuition waivers/supports & accreditation fees during the 2021 calendar year. Walton County School District will request reimbursement in the amount of \$2,250 for accreditation fees.

Personnel

Walton County School District agreed to provide \$720,000 in personnel for the total grant period. In year one, Walton County School District agreed to provide \$72,000 for personnel during the 2021 calendar year. Emerald Coast Technical College is currently advertising for a position in Applied Information Technology at the Magnet Innovation Center to begin January 10, 2022. To date, zero dollars have been obligated from Walton County School District. The primary reason no funds have been expended is due to pending approval from the Council on Occupational Education (Emerald Coast Technical College's Accrediting body). The application for approval was submitted in August 2021.


Crystal Appel, Supervisor of Curriculum & Instruction


Date

"Preparing the Whole Child for a Life of Success"

Tammy Smith
District 1

Kim Kirby
District 2

Bill Eddins, Jr.
District 3

Jeri Michie
District 4

Jason Catalano
District 5

October 25, 2021

Grant Award #233

Triumph Gulf Coast
P.O. Box 12007
Tallahassee, FL 32317

Subject: IHMC 2021 Annual Report

Dear Triumph Gulf Coast,

The Florida Institute for Human and Machine Cognition (IHMC) is proud to report that is making great progress on the execution of all aspects of the grant award agreement. Status of specific performance metrics include:

- Performance Metric 1: Since receiving its Triumph Grant award, IHMC has been awarded approximately 3.4MM in a human performance and resilience related research grant from the Office of Naval Research titled *Evaluating the Benefits of Intranasal Oxytocin Administration on Human Performance and Metabolism under Extreme Conditions*. The current budget has \$1.4MM being executed in year 1 ('21 -'22) and the remainder (\$1.9MM) being executed in year 2 ('22-'23).
- Performance Metric 2: IHMC conducted two quarterly commercialization meetings and has provided substantive collaborative assistance and mentoring to 4 local companies to date. They are:
 - **Assistt Inc.** (<https://www.assistt.com/>) – IHMC provided entrepreneurial mentoring to Assistt's Founder/CEO to include subject matter expertise around business operations, launch, financing/capital raise, and strategic partnering.
 - **RCI Health Metrics** - IHMC provided entrepreneurial mentoring to RCI's Founder/CEO to include insights into relevant new market growth and the many human and technological challenges in relevant marketplaces.
 - **Rainey's Closet** (<https://www.raineyscloset.com/>) – IHMC provided entrepreneurial mentoring to Rainey's Closet's Founder/CEO to include subject matter expertise around business operations, launch, financing/capital raise, and strategic partnering.
 - **ShipShape Urban Farms** (<https://www.shipshapeurbanfarms.com/>) – IHMC provided significant technological subject matter expertise as well as insights into business operations, launch, and financing/capital raise topics to the ShipShape senior leadership team.

IHMC has also been able to hire eight people since receiving Triumph Gulf Coast funds and is quickly transitioning them to support funded projects. These include:

- Craig Tuggle (Senior Research Associate)
 - PEERLESS: 20%
 - Oxytocin: 10%
 - Triumph: 40%
- Jeremy McAdams (Research Scientist):
 - PEERLESS: 30%
 - Oxytocin: 10%
 - Triumph: 60%
- Robert Higgins (Clinical Research Coordinator):
 - Oxytocin: 20%
 - Triumph: 80%
- Amy Rose (Research Coordinator):
 - Triumph: 100%
- Greg Addison (Certified Registered Nurse Practitioner):
 - Oxytocin: 10%
 - Triumph: 90%
- Nicole Esposito (Research Associate):
 - Sandia: 50%
 - Triumph: 50%
- Zack Graham (Research Scientist):
 - Triumph: 25%
- Mark Williams (Senior Research Scientist):
 - Triumph: 100%

In addition, IHMC has purchased or is purchasing over \$1.3MM of human performance and resilience supplies and equipment.

Sincerely,



Julie Sheppard
Executive Vice President
Chief Legal Counsel

FLORIDA INSTITUTE FOR HUMAN & MACHINE COGNITION

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2021 ANNUAL REPORT

Grant #: 243 Okaloosa SD AI

Project Title: Artificial Intelligence Learning Institutes

Grantee Name & Address: Okaloosa County School District
120 Lowery Place
Fort Walton Beach, FL 32548

Telephone #: 850-833-3100

Project Period: Q3 2021

At this time, the Okaloosa County School District (OCSD) is in the beginning stages of the project. The OCSD has contracted with Ben Shuman to act as the liaison with the University of Florida in moving forward with creating the Artificial Intelligence (AILI) Learning Institutes.

MOU negotiations are in process with the University of Florida (U of F). MOU goals are:

- create elementary standards for 4th and 5th grade that is tied to the delivery of Artificial Intelligence (AI) curriculum within core subjects/content;
- create middle school curriculum frameworks for an Introduction to Artificial Intelligence course;
- create five-year high school AI program that includes a capstone project course;
- provide professional development for all AI teachers; and
- assist with determining classroom/lab space and equipment requirements.

An advertisement for the high school AI teacher has been posted, and the position will be filled within the week. The middle school teacher, elementary teacher, and program recruiter position will be advertised in December to start at the beginning of January.

Weekly AI team meetings are being held to construct the program for the 2022-2023 school year.

AI team is working with the OCSD Finance Department to finalize both Triumph Gulf Coast and OCSD budget for the AI program.

ADMINISTRATION COMPLEX-120 LOWERY PLACE S.E.-FORT WALTON BEACH, FLORIDA 32548
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CARVER HILL ADMINISTRATION COMPLEX-461 W. SCHOOL AVENUE-CRESTVIEW, FLORIDA 32536
TELEPHONE (850) 689-7117 FAX (850) 689-7121



FLORIDA STATE UNIVERSITY
PANAMA CITY
Office of the Dean

October 28, 2021

RE: Annual/Quarterly (Q3) Report – FSU Panama City ASCENT Project (#246)

Dear Triumph Staff and Members of the Board,

We are committed to the success of the ASCENT project at FSU Panama City and excited for the impact it will have on our region. Given that our contract was just executed this month (October 21, 2021), we have only a few items to report for this year's Annual/Quarterly (Q3) Report. At this time, we are meeting with current and future partners, developing promotional materials, and solidifying job descriptions/announcements to expand the project's leadership team in an effort to successfully launch our plan into action. We will begin the hiring process for our project's leadership team and staff by the start of the new year. As outlined in our application, our academic programming will not begin, at the latest, until Summer 2022, so we do not have any metrics/certifications to report at this time.

As required, our Audited Financial Statements for 2020 and our Updated Smartsheet User Authorization Memo have been uploaded into the Smartsheet System.

Respectfully Submitted,

*Randy Hanna,
Dean FSU Panama City*