

Triumph Gulf Coast, Inc.
MyFloridaTriumph.com

June 22, 2022

The Honorable Ron DeSantis
Governor
Plaza Level, The Capitol
400 South Monroe Street
Tallahassee, Florida 32399

The Honorable Wilton Simpson
President
The Florida Senate
409 The Capitol
404 South Monroe Street
Tallahassee, Florida 32399-1100

The Honorable Chris Sprowls
Speaker
The Florida House of Representatives
420 The Capitol
402 South Monroe Street
Tallahassee, Florida 32399-1300

VIA EMAIL DELIVERY

RE: Triumph Gulf Coast, Inc. Semi-Annual Report January 2022 – June 2022

Dear Governor DeSantis, President Simpson, and Speaker Sprowls:

Triumph Gulf Coast, Inc. was originally created in statute in 2013 and received its first funding from the Deepwater Horizon Oil Spill Settlement in 2017. In the ensuing years, Triumph Gulf Coast has become one of the most successful and effective economic development engines in Florida history. As the stewards of \$1.5 billion awarded to Florida by the federal court for economic damages caused by the oil spill, Triumph Gulf Coast's statutory mission is to strengthen and diversify the economy of coastal Northwest Florida through job creation, workforce development and public infrastructure.

Since its first grant award of \$10 million in 2018 to expand the Port of Panama City, Triumph has awarded more than \$361 million to 52 projects in all eight counties disproportionately affected by the Deepwater Horizon Oil Spill. Because of its vetting and selecting of well-conceived projects, attracting 2+ to 1 matching funds, and requiring strict

performance contracts with enforceable clawbacks, Triumph was described as “...a model of efficiency and effectiveness....” by the James Madison Institute. (See attached Fox Business News Editorial by Bob McClure, President and CEO, James Madison Institute, published on May 18, 2020.)

The highly respected business and governmental economist, Dr. Rick Harper, reports that every \$1 awarded by Triumph is creating \$19 in beneficial economic growth for Northwest Florida, an extraordinary return on investment.

With less than a third of Triumph’s total corpus committed and more than \$1 billion remaining to be awarded, Triumph’s milestones to date already include:

- More than \$229 million in **infrastructure investments** including expansions of two seaports, a major bypass to support military missions, a maritime industrial park making possible as much as \$10.3 billion in Coast Guard construction, outside the gate airfield expansion to substantially expand Naval support missions, three industrial parks across the Highways 90 and 10 corridors with a majority of sites already committed. Job creation projects include an aircraft maintenance-repair-overhaul campus with international partners and customers, electrical transformer manufacturing, pharmaceutical and medical device manufacturing, marine manufacturing, and multiple logistics and distribution facilities.
- \$105.6 million in **education workforce training** including facilities and faculty for airframe, aircraft maintenance and pilot training, a joint venture with the University of Florida and a local school district for artificial intelligence instruction, a Florida State University STEM lab school supporting the post-Michael rebuild of Tyndall Air Force Base, four Unmanned Systems drone training programs linked to K-12 school districts, near-doubling of nursing education in the eastern portion of the Triumph region, Career Technical Education (CTE) training in welding, pipefitting, carpentry, construction and industrial trades, HVAC, agriculture sciences, emergency management, fire sciences, health care services, information technology, commercial driving licenses, and engineering/design sponsored by seven K-12 districts, two universities, four state colleges and a county sheriff’s office.
- \$8 million in Triumph sponsored research to restore the aquaculture of Florida’s legendary Apalachicola oyster beds. This funding has induced federal and state research grants of over \$20 million.
- \$19 million in **ad valorem tax benefits** to assist local governments in covering emergency post-hurricane costs and support counties in attracting private job-creation industry
- Of the \$106 million in education and workforce training, **more than \$41 million is in programs with a primary focus in cybersecurity and IT training** with education partners for Northwest Florida residents, active-duty military families, and separating uniformed military to qualify them for high-skill, high-wage jobs in Northwest Florida.

The net effects of those milestones include:

- 16,273 net new jobs, with all incentivized jobs paying 115% or more of the prevailing wages in the area
- 29,977 national industry certifications or milestones earned by K-12, college, and university, retiring military and military spouses in the very occupational categories most needed in our coastal economy
- More than \$800 million in net new family income annually
- Uncommon risk-sharing by attracting almost \$800 million in matching funds, attracting private and public sector partners as full investors in every project
- A regional economy more diversified, resilient, and self-reliant than at any other time in our area's history

A highly unusual feature of Triumph's operation is the strict, objective, measurable performance metrics applied to every project. Binding contracts with qualified applicants and partners ensure that Triumph can reclaim funds in all cases if metrics aren't achieved. When hurricanes and pandemic conditions justified flexibility, the Triumph board renegotiated with a few applicants. But, to date, not one of the funded projects have been cited for non-performance nor have any funds had to be clawed back.

Triumph has provided extensive hands-on help to applicants to qualify for funding, evaluated every proposal with due diligence, return on investment and job-creation viability prior to every award and managed and monitored every project for contract compliance and faithful performance. These functions are carried out by Executive Director Susan Skelton, Program Administrator Cori Henderson, Economic Advisor Dr. Rick Harper, Education/Workforce Advisor Dr. Frank Fuller, and Construction Compliance Advisor Randy Lewis, AIA, together with the accounting firm of Tipton, Marler, Garner and Chastain, and the Clark Partington law firm.

Total operational costs – including financial management, legal services, and research – have cost less than $\frac{3}{4}$ of 1 percent of Triumph funds, a nearly unprecedented record for low overhead and financial stewardship. The 2022 legislative session agreed that \$5 million of interest earned by Triumph on its unexpended funds could be used for project management and compliance over the remaining 11 years of the organization's intended life.

Triumph Gulf Coast is independently audited by outside auditors and is examined and audited annually by the Auditor General of Florida. Not once in its existence has Triumph been cited or criticized by any auditor or oversight body.

This spring Triumph Gulf Coast's original directors have completed their terms, which, by law, cannot be extended. Directors who have served since the organization's inception, and their appointing authorities, are:

Governor appointees:

Stan Connally, Jr. - June 3, 2017 – September 1, 2018

Lewis Bear, Jr. – March 26, 2019 – June 2, 2021 (Vice Chair 2020)

David Bear – August 13, 2021 – June 2, 2025 (Chair-elect 2022)

Attorney General appointees:

Pam Dana, Ph. D – June 3, 2017 – June 2, 2021 (Vice Chair 2021)

Collier Merrill – July 1, 2021 – June 30, 2025 (Vice Chair 2022)

Chief Financial Officer appointees:

Stephen Riggs, IV – June 3, 2017 – June 2, 2021 (Treasurer 2017 – 2021)

Reynolds Henderson – July 20, 2021 – June 2, 2025 (Treasurer 2022)

Senate President appointees:

Allan Bense – June 3, 2017 – June 2, 2022 (Original Chair 2017)

Jason Shoaf – June 30, 2017 – June 20, 2019

Matt Terry – August 13, 2019 – June 29, 2022

House Speaker Appointees:

Robert Bonezzi – June 3, 2017 – January 10, 2018

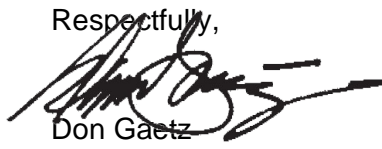
Ben Lee – January 18, 2018 – June 2, 2022 (Assistant Treasurer 2020-2022)

Don Gaetz – June 30, 2017 – June 29, 2022 (Chair 2018-2022)

The Governor, Chief Financial Officer, and Attorney General made their most recent appointments in 2021. The Senate President and House Speaker will appoint new directors this year to carry out Triumph's statutory mission for the next four years.

The departing directors express our gratitude for the opportunity to serve the State and our coastal communities. We are particularly grateful to Executive Director Susan Skelton and her small but highly effective team. And we look forward with hope and confidence in Triumph Gulf Coast's continued success.

Respectfully,

A handwritten signature in black ink, appearing to read 'Don Gaetz', with a long horizontal flourish extending to the right.

Don Gaetz
Chair of the Board

Attachment

Cc: Members of Florida Cabinet

Members of the Northwest Florida Congressional Delegation

Members of Northwest Florida Legislative Delegation

Members of Triumph Gulf Coast Board

In coronavirus crisis lessons for recovery from the Gulf Coast's Deepwater Horizon disaster



Last month a ten-year anniversary passed with little notice. On April 20, 2010, the Deepwater Horizon offshore [oil platform](#) suffered an explosion that resulted in the largest marine oil spill in history.

Over the next several weeks, close to five million barrels (approximately 210 million gallons) of [oil](#) seeped out into the Gulf of Mexico.

The consequences of the event are largely considered the greatest environmental

catastrophe in U.S. history and an [economic disaster](#) for the communities along the panhandle of Florida through Alabama and Mississippi.

Economically, the cost to the Gulf coast was estimated in the tens of billions of dollars.

There is an important lesson from that disaster that could offer a novel approach to the economic challenges ahead of us today.

In response to the Deepwater Horizon crisis, the State of Florida established Triumph Gulf Coast, Inc. – a nonprofit designed solely to administer Florida’s portion of the relief funds.

The Triumph board was appointed by elected leaders at the state level to oversee the collection and distribution of funds for the recovery, diversification, and enhancement of the eight Florida counties impacted.

In the years since its formation, Triumph Gulf Coast has distributed close to \$250 million in relief directly to affected businesses and communities – and has done so as a model of efficiency and effectiveness.

In response to the COVID-19 economic lockdowns established in almost all states, our national economy has gone from a Ferrari to a seized engine in just a few short weeks.

The national unemployment rate of 3.5 percent (a 50-year low) jumped to 4.4 percent in March and then 14.7 percent in April, meaning 20.5 million Americans lost their jobs in April alone.

The economic fall-out is prompting discussions about a “Great Depression 2.0” by summer. And the federal government, seeking to do whatever it can to design relief packages, is proving once again to be as inefficient, ineffective, and special-interest-pandering as its 11 percent approval rating would suggest.

We’ve added more than \$2 trillion to our national debt, and the trajectory has us on course to spend another \$2 trillion before the year is out.

The next phase of economic relief may well include up to \$500 billion to states to help address revenue shortfalls. More direct relief to businesses and individuals may also be in the future.

Those boards should possess the authority and accountability to determine the most

valuable methods, channels, and strategies for using federal aid dollars.

While many conservatives may question the merits of more federal debt in the form of cash to states, the reality is there is zero chance Congress won't authorize more spending.

Let's ensure the money is spent in a way that maximizes value and targets direct and specific needs. Let's face it -- each state is unique -- in demographics, governing structures, and economic conditions.

The best use of \$5 billion dollars will look quite different in New York than it will in New Mexico. How a small business grant program works in Colorado should probably be structured and function differently than it would in Connecticut.

In a state like Illinois, with substantial fiscal challenges, CARES Act funds may need to be allocated to social programs in urban centers more than in a state like New Hampshire, which doesn't have the same fiscal conditions.

As we confront this fiscal shock, our leaders should apply the lessons from Deepwater. Adopting the approach Florida took 10 years ago to combat a previous crisis, we can ensure that future relief monies are used in the best possible manner, while minimizing inefficiencies and the fraud or misuse that the federal government can't seem to eliminate (we're looking at you Kennedy Center).

Between now and the end of May, each state should work to establish its own "COVID-19 Economic Recovery Inc" nonprofit, with a board made up of a cross-section of policymakers, local officials, business leaders, and community stakeholders.

Some may make the case, not unreasonably, that the state legislature should control this money, since they are elected by the people to create a budget and this is part of that function. But in many states, public-private partnerships have proven to be of tremendous value in addressing specific challenges.

The concept of mobilizing the business community, in concert with partners in state and local government and community leaders, has the potential to not only ensure that future relief funds are channeled in the most valuable manner, but also to generate new avenues for resources.

Throughout our 233-year history as a constitutional republic, citizens have shown up when called. Let the states tap into their resources to make the economic recovery as

powerful as it can be.

Dr. J. Robert McClure III is a seventh-generation Floridian and is president and CEO of the James Madison Institute, a non-partisan think tank based in Tallahassee devoted to research and education on public policy issues.

Read the article here: <https://www.foxbusiness.com/economy/coronavirus-crisis-recovery-gulf-coast-deepwater-horizon-disaster>

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Pre-App #	APPLICANT	PROJECT	AMOUNT REQUESTED	COUNTY	Score	Application Received
Grants Awarded						
29	Wakulla County School Board	Career and Technical Education Center	\$ 3,926,867.00	Wakulla	A	2/12/18
49	Panama City Port Authority	PC Port Authority Eastern Terminal Dev.	\$ 10,000,000.00	Bay	A	2/23/18
120	City of Pensacola	Comm. Aircraft Maintenance Campus	\$ 66,000,000.00	Escambia	A	3/16/18
43	Okaloosa County	Hwy 90 East Water and Sewer Expansion	\$ 1,500,000.00	Okaloosa	A	3/22/18
143	Bay District Schools	HVAC	\$ 847,955.00	Bay	A	4/13/18
72	Santa Rosa County	Whiting Aviation Park	\$ 8,523,655.00	Santa Rosa	A	4/18/18
69	FSU Marine Lab	Apalachicola Bay System Initiative	\$ 7,998,678.00	Franklin	A	4/20/18
46	Okaloosa County	Southwest Crestview Bypass	\$ 64,100,000.00	Okaloosa	B	5/22/18
153	Gulf County School District	Unmanned Systems	\$ 750,000.00	Gulf	A	8/28/18
157	Franklin County School District	Franklin Environmental Career and Technical Train	\$ 2,327,322.00	Franklin	A	10/8/18
148	Gulf District Schools	Agri-Science Program Expansion	\$ 125,000.00	Gulf	A	11/5/18
98	Walton County Sheriff	Vocational/Technical Training Program	\$ 2,417,965.00	Walton	A	11/19/18
180	Gulf County School District	WHS Welding Program	\$ 250,000.00	Gulf	A	1/8/19
185	City of Panama City	Panama City Industrial Complex	\$ 20,000,000.00	Bay	A	2/20/19
186	Gulf County Board of County Commission	Hurricane Michael Recovery Ad Valorem Request	\$ 4,271,683.00	Gulf	A	3/7/19
187	Northwest Florida State College	Walton Works Training Center of Excellence	\$ 2,763,716.00	Walton	A	3/7/19
189	Bay County Board of County Commission	Hurricane Michael Recovery Ad Valorem Request	\$ 10,728,317.00	Bay	A	3/19/19
190	Walton Economic Development Alliance	US 331 Infrastructure	\$ 1,742,407.00	Walton	A	3/28/19
198	Wakulla County School Board	UAS/VSO Certification Program	\$ 1,780,000.00	Wakulla	A	5/19/19
200	Franklin County School District	Career and Technical Training, Phase II	\$ 1,215,000.00	Franklin	A	5/24/19
191	Franklin County BOCC	Apalachicola Regional Airport Fuel System Upgrade	\$ 1,059,000.00	Franklin	B	7/17/19
202	Gulf Coast State College - Gulf/Franklin Campus	Tech Center for Emergency Response and Comms	\$ 5,147,750.00	Gulf	B	8/7/19
209	Santa Rosa County BOCC	Project Lionheart - Northwest Florida Insustrial Park	\$ 3,484,728.00	Santa Rosa	A	11/15/19
213	Florida's Great Northwest (FGNW)	Education ROI Research and Marketing	\$ 440,000.00	ALL	A	11/25/19
207	Gulf Coast State College - Gulf/Franklin Campus	Nursing Simulation Center	\$ 2,200,358.00	Gulf	B+	12/4/19
210	Gulf Coast State College	UAS Pilot Boot Camp for Exiting Military	\$ 2,259,063.00	Gulf	B+	2/14/20
216	Northwest FL State College	Center of Aviation Excellence: Airframe & Powerpl	\$ 7,064,665.00	Okaloosa	A	2/14/20
215	Wakulla County School Board	Wakulla/Lively Tech A&P Cert Program	\$ 3,250,000.00	Wakulla	A	2/18/20
221	Locklin Technical College	Hurricane Michael Skilled Labor Recovery Fund	\$ 182,000.00	Santa Rosa	A	2/21/20
222	Okaloosa Technical College	Hurricane Michael Skilled Labor Recovery Fund	\$ 200,000.00	Okaloosa	A	2/21/20
223	Emerald Coast Technical College	Hurricane Michael Skilled Labor Recovery Fund	\$ 200,000.00	Walton	A	2/23/20
224	Wakulla County School Board/Lively Tech	Hurricane Michael Skilled Labor Recovery Fund	\$ 200,000.00	Wakulla	A	2/24/20
217	AMIKids Pensacola Inc.	AMIKids Pensacola Workforce Development Progr	\$ 408,000.00	Escambia	A	4/13/20
228	Pensacola State College	Infrastructure and Logistics Training Fund	\$ 74,000.00	Escambia	A	4/27/20
229	Tallahassee Community College	Infrastructure and Logistics Training Fund	\$ 276,500.00	Wakulla	A	4/28/20
227	Panama City Port Authority	Intermodal Distribution Center Expansion	\$ 3,000,000.00	Bay	A	4/29/20
206	AMIKids Panama City Marine Institute	STEM AND BUSINESS ENTREPRENEURSHIP LABS	\$ 1,737,500.00	Bay	A	6/15/20
230	Walton County School District	IT and Healthcare Certification Program	\$ 3,846,000.00	Walton	A	6/27/20
240	Santa Rosa County BOCC	Santa Rosa Industrial Park East	\$ 6,000,000.00	Santa Rosa	A	9/11/20
233	IHMC	Center for Human Healthspan, Resilience and Perf	\$ 6,078,795.00	Escambia	A	11/18/20
211	Pensacola State College	Logistics & Distribution: Ground Transportation	\$ 3,862,950.53	Santa Rosa	A	2/1/21
265	Florida State University, Panama City	FSU Panama City Collegiate Lab School	\$ 7,651,600.00	Bay	A	2/28/21
237	Port St. Joe Port Authority	Dredging of Shipping Channel	\$ 15,000,000.00	Gulf	A	3/11/21
243	Okaloosa Co School District	Artificial Intelligence Learning Institutes	\$ 2,840,000.00	Okaloosa	A	4/5/21
246	Florida State University, Panama City	ASCENT Cybersecurity and New Technologies	\$ 11,500,702.00	Bay	A	4/16/21
251	Santa Rosa BOCC	Milton Interchange Park	\$ 15,878,683.00	Santa Rosa	A	7/11/21
258	Bay Economic Development Alliance	Project Lightning Strike	\$ 7,000,000.00	Bay	A	9/24/21
259	Pensacola-Escambia PEDC	PEDC-Project Pioneer	\$ 2,500,000.00	Escambia	A	10/6/21
257	Pensacola State College	Cyber Security and IT Programs Expansion	\$ 11,998,919.00	Escambia	A	10/22/21
264	Wakulla County School Board	War Eagle Career Academy	\$ 20,011,606.00	Wakulla	A	1/20/22
Current Applications						
48	Wakulla County	First Response Communications System	\$ 7,000,000.00	Wakulla		5/19/20
245	Florida A&M University	AI and Data Science Edu and Training in Aquacultu	\$ 5,204,840.00	Okaloosa	A	4/6/21
249	Gulf County Board of County Commission	Floating Drydock	\$ 26,000,000.00	Gulf		5/12/21
244	Bay District Schools	Thunderbird Tech Program	\$ 165,000.00	Bay		1/31/22
261	Bay Economic Development Alliance	Project Arrow	\$ 2,000,000.00	Bay	A	3/25/22
269	Holy Nativity Episcopal School	Applied Computer Science and Engineering Center	\$ 1,140,000.00	Bay		5/3/22

270	Northwest Florida State College	Nursing Program Expansion	\$ 21,801,957.00	Okaloosa		5/6/22
273	Bay Economic Development Alliance	Project Cast	\$ 3,675,000.00	Bay	A	5/10/22
271	Okaloosa County School District	Health Academy of Northwest Florida	\$ 1,915,200.00	Okaloosa		5/31/22
280	Pensacola-Escambia PEDC	Project Arbor	\$ 1,500,000.00	Escambia		6/7/22
274	Embry-Riddle Aeronautical University	Embry-Riddle Okaloosa	\$ 52,980,000.00	Okaloosa		6/9/22
Archived Applications						
59	Bay District Schools	STEM Workforce Training Center	\$ 10,000,000.00	Bay	C	2/27/18
60	Bay District Schools	Manufacturing Academy Expansion	\$ 965,000.00	Bay	WD	2/27/18
61	Bay District Schools	Haney Industrial Pipefitter Prog Expansion	\$ 584,000.00	Bay	NA	2/27/18
83	City of St. Marks	ADA Compliant Kayak Launch	\$ 65,000.00	Wakulla	C	2/27/18
84	City of St. Marks	River Walk	\$ 1,295,000.00	Wakulla	C	2/27/18
28	Wakulla County School Board	Career and Prep Academy	\$ 5,396,521.00	Wakulla	WD	3/5/18
70	University of West Florida	Innovation Network Project	\$ 14,500,000.00	Escambia	WD	3/7/18
90	E.O. Wilson Biophilia Center	Camp Longleaf	\$ 600,000.00	Walton	C	3/7/18
11	Escambia County	Downtown Sports Complex	\$ 25,000,000.00	Escambia	C	3/8/18
54	Panama City Beach CVB	Sports Park/Stadium Complex	\$ 23,658,000.00	Bay	H	3/12/18
65	Bay Youth Summer Work Fnd	BayYouth Summer Work Foundation	\$ 71,271.40	Bay	H	3/12/18
38	Okaloosa County	Bob Sikes Water Reclamation Facility	\$ 1,500,000.00	Okaloosa	C	3/22/18
44	Okaloosa County	N. Gulf of Mexico FAD Network	\$ 500,000.00	Okaloosa	C	3/22/18
5	Escambia Co. School Board	Workforce Education Director	\$ 2,329,302.74	Escambia	A	3/26/18
85	Westonwood Ranch	Autism Job Training Facility	\$ 1,078,230.00	Walton	C	4/3/18
14	Northwest FL State College	NWFSC Regional Trifecta Project	\$ 22,630,000.00	Multi	WD	4/9/18
135	Choctawhatchee Basin Alliance of NWFSC	Gulf Coast Economy Preservation Project	\$ 11,273,070.00	Okaloosa	H	4/9/18
73	Santa Rosa County	NW FL Industrial Park@ I-10 - Phase 2	\$ 5,301,164.00	Santa Rosa	H	4/18/18
26	City of Apalachicola	Port of Apalachicola Improvements/Mgmt	\$ 1,100,000.00	Franklin	A	5/4/18
58	City of Mexico Beach	Mexico Beach Pier	\$ 3,700,000.00	Bay	C	5/15/18
105	Project Lead The Way	STEM Training	\$ 4,000,000.00	Multi	C	5/18/18
9	FL Comm. Svcs Corp - Utility	US 331 Water Transmission Line - Phase One	\$ 4,410,113.77	Walton	C	5/22/18
27	Gulf County BOCC	Port of Port St Joe Project	\$ 28,425,000.00	Gulf	WD	5/22/18
32	City of Apalachicola	Johnson Center Renovations	\$ 1,750,000.00	Franklin	C	5/30/18
35	City of Apalachicola	Stormwater/Wastewater Improvements	\$ 2,660,000.00	Franklin	C	5/30/18
133	FGNW	RISE Fund	\$ 15,000,000.00	Multi	C	5/30/18
20	Franklin County BOCC	Fort Coombs Armory Renovation	\$ 1,800,000.00	Franklin	C	6/6/18
55	Eastern Shipbuilding Group, Inc.	EastShip Manufacturing/Haul Out Facilities	\$ 20,025,000.00	Bay	A	6/6/18
119	Smart Horizons COHS	Career Online High School (revised)	\$ 1,816,562.00	Multi	C	6/21/18
4	City of Pensacola	CDOT-Port of Pensacola	\$ 15,000,000.00	Escambia	A	6/22/18
10	Base IT, Inc.	Mobile STEM Workshops	\$ 170,000.00	Bay	C	6/28/18
19	City of Niceville	Niceville Landing Project	\$ 180,000.00	Okaloosa	C	6/28/18
56	City of Lynn Haven	Sports Park Expansion	\$ 15,843,762.00	Bay	C	7/13/18
108	Walton County BOCC	US 331 & US 90 Water/Wastewater Expansio	\$ 14,247,468.00	Walton	C	8/14/18
147	Gulf District Schools	Culinary Arts Center and Electives Suite	\$ 300,000.00	Gulf	H	8/30/18
95	Gulf Specimens Marine Lab	Infrastructure Upgrades and Operations	\$ 4,950,000.00	Wakulla	C	9/9/18
1	Bryant Enterprises (BEOP)	Curriculum Development	\$ 585,000.00	Multi	F	9/15/18
126	HSU Educational Foundation	Hsu Innovation Institutes	\$ 7,160,000.00	Multi	H	9/18/18
64	Gulf Coast State College	Advanced Manufacturing Innovation Inst.	\$ 17,112,356.00	Bay	WD	9/27/18
87	City of Milton	N. Santa Rosa Reg. Water Reclamation Fac.	\$ 9,000,000.00	Santa Rosa	C	10/5/18
34	City of Apalachicola	Apalachicola Solar Project	\$ 900,000.00	Franklin	C	11/16/18
91	Tallahassee Comm College	WEI Ocean Shellfish Nursery Hatchery Processing f	\$ 13,500,000.00	Wakulla	C	11/28/18
168	Tallahassee Community College	WEI Elevated Technology Training (ETT ²)	\$ 2,593,083.00	Wakulla	C	11/29/18
167	Tallahassee Community College	WEI Unmanned Vehicle Systems Center of Exceller	\$ 1,959,382.00	Wakulla	B	11/29/18
100	Veterans Lodge	Veterans Lodge Village	\$ 25,000,000.00	Walton	F	12/7/18
177	Tallahassee Community College	WEI Marine Service Occupational Training Program	\$ 1,500,000.00	Wakulla	WD	12/13/18
154	Panacea Oyster Co-op	Wakulla Oyster and Aquaculture Expansion	\$ 19,241,000.00	Wakulla	WD	2/1/19
169	City of Lynn Haven	Industrial Park Expansion	\$ 15,764,360.00	Bay	H	2/27/19
161	Children's Home Society of Florida	Creating Tomorrow's Workforce with Weis	\$ 3,283,484.00	Escambia	C	6/28/19
163	Santa Rosa County	Project Runner Ad Valorem Tax Reduction	\$ 3,500,000.00	Santa Rosa	H	7/26/19
205	Santa Rosa County BOCC	Project Runner Infrastructure	\$ 4,500,000.00	Santa Rosa	H	7/29/19
201	Wakulla County	Wakulla Community Hub	\$ 9,625,148.00	Wakulla	WD	9/30/19
155	City of Mexico Beach	Artificial Reef	\$ 970,000.00	Bay	C	1/6/20

231	Northwest Florida Beaches International Airport	Project Gator	\$ 4,780,800.00	Bay	WD	7/7/20
234	Walton Economic Development Alliance	Woodlawn Industrial Park - 7/23	\$ 471,500.00	Walton	WD	11/17/20

Pre-App #	APPLICANT	PROJECT	AMOUNT REQUESTED	COUNTY	Eligible
Current Pre-Applications					
244	Bay District Schools	Thunderbird Tech Program	\$ 155,432.00	Bay	Yes
252	Wakulla County BOCC	Project Game Stop	\$ 500,000.00	Wakulla	Yes
254	Center for Strategic Military Excellence	VETERAN EDUCATION AND RESOURCE CENTER	\$ 2,410,893.00	Escambia	N/A
256	Gulf Coast State College	Sea-X	\$ 2,561,226.00	Bay	Yes
260	The Arc of the Bay	Restaurant Readiness Program	\$ 250,000.00	Bay	N/A
263	Northwest FL State College	Cloud Computing Industry Training	\$ 92,500.00	Okaloosa	Yes
266	Northwest FL State College	Career Acceleration Pathways for Early College Students	\$ 10,267,474.00	Okaloosa	Yes
267	Northwest FL State College	CDL Expansion	\$ 1,826,770.00	Okaloosa	Yes
268	Pensacola State College	A&P Expansion	\$ 10,700,000.00	Santa Rosa	Yes
272	HSU Educational Foundation	FieldWerx	\$ 56,195,000.00	Okaloosa	N/A
274	Embry-Riddle Aeronautical University	Embry-Riddle Okaloosa	\$ 52,980,000.00	Okaloosa	Yes
275	Bay Haven Charter Academy, Inc.	North Bay Haven Career Academy	\$ 6,000,000.00	Bay	Yes
276	Bay District Schools	Triumph Training Center	\$ 4,600,000.00	Bay	Yes
277	DEFENSEWERX	Digital Engineering Center of Excellence	\$ 20,000,000.00	Okaloosa	
278	Pleasant Ridge Christian Academy	Educational Materials and Facility Upgrades	\$ 150,000.00	Walton	
279	The Modern Vender	The Modern Vender	\$ 950,000.00	Bay	
280	Pensacola-Escambia PEDC	Project Arbor	\$ 1,500,000.00	Escambia	
Archived Pre-Applications					
2	Miracle Strip Mgmt, LLC	Lynn Haven Office/Warehouse	\$ 3,670,000.00	Bay	No
3	Miracle Strip Mgmt, LLC	Miracle Strip Warehouses	\$ 4,100,000.00	Bay	No
6	Robert Condon	Petrochemical Clean Up Co.	\$ 2,100,000.00	Escambia	No
7	Dr. Phillip Renfro	Airport Multispecialty Medical Clinic	\$ 3,500,000.00	Escambia	No
8	City of Destin	Crosstown Connector	\$ 5,700,000.00	Okaloosa	Yes
12	Escambia County	OLF8/OLFX Land Swap with DOD	\$ 29,900,000.00	Escambia	Yes
13	Escambia County	Beulah Interchange Connector	\$ 11,250,000.00	Escambia	Yes
15	La Vie Et Belle	Papillion Pavillion	\$ 1,632,700.00	Walton	No
16	Cellarus Partners, LLC	Emerald Coast Motorsports Park	\$ 70,000,000.00		No
17	FSU College of Law	Center for Econ Opportunity for Veterans	\$ 600,000.00	Wakulla	No
18	North Pt St Joe PAC	MLK Boulevard Redevelopment Project	\$ 5,750,000.00	Gulf	No
21	Santa Rosa Co. School Dist.	Innovation High School	\$ 40,000,000.00	Santa Rosa	Yes
22	City of Carrabelle	Northwest Downtown Rivotilization - Ave B	\$ 860,000.00	Franklin	Yes
23	City of Carrabelle	Carrabelle Airport Improvements	\$ 30,000.00	Franklin	Yes
24	City of Carrabelle	Carrabelle City Hall Construction	\$ 280,000.00	Franklin	Yes
25	City of Carrabelle	Carrabelle Septic Tank Abatement	\$ 590,000.00	Franklin	Yes
30	Okaloosa Co School District	Vocational Ed in Need of Support Project	\$ 45,000,000.00	Okaloosa	Yes
31	St. Marks Refuge Association	Lighthouse Repair and Improvements	\$ 300,000.00	Wakulla	No
33	City of Apalachicola	Workforce Housing Revolving Fund	\$ 400,000.00	Franklin	Yes
36	South Walton Fire District	Training/Maintenance Facility	\$ 3,300,000.00	Walton	Yes
37	SocialDesk Enterprises	Tri-Net Fiber Optic Project Planning	\$ 600,000.00	Multi	No
39	Okaloosa County	Bridge to Bridge Multi-Use Path	\$ 5,500,000.00	Okaloosa	Yes
40	Okaloosa County	Digital Okaloosa Phase 1	\$ 6,352,814.00	Okaloosa	Yes
41	Okaloosa County	Eastern Crestview Bypass	\$ 4,500,000.00	Okaloosa	Yes
42	Okaloosa County	Forensic Hospital Pilot Diversion Program	\$ 5,000,000.00	Okaloosa	Yes
45	Okaloosa County	P.J. Adams Parkway Phase IV	Rolled into 46	Okaloosa	Yes
47	Wakulla County	Wakulla County Library Construction	\$ 2,900,000.00	Wakulla	Yes
50	Town of Jay	Water Quality Improvement Project	\$ 1,000,000.00	Santa Rosa	Yes
51	PC - Bay Co Airport District	ECP Crosswind Runway	\$ 15,600,000.00	Bay	Yes
52	PC - Bay Co Airport District	ECP SoHo Infrastructure	\$ 3,400,000.00	Bay	Yes
53	PC - Bay Co Airport District	ECP Hangar Facility and Infrastructure	\$ 7,000,000.00	Bay	Yes
57	City of Lynn Haven	Emergency Operations Center	\$ 1,800,000.00	Bay	Yes
62	Bay District Schools	Environmental Sciences Center	\$ 4,500,000.00	Bay	Yes
63	Bay District Schools	Triumph Pre-K Academy	\$ 10,000,000.00	Bay	Yes
66	B & C Technologies	Manufacturing Partnership	\$ 5,000,000.00	Bay	No
67	Pumpout USA, Inc.	Gulf Coast Economy Preservation Project	\$ 11,590,000.00	Bay	No

68	Florida State University	FSU-Panhandle Aging Research Center	\$ 78,000,000.00	Bay	Yes
71	Good Samaritan Institute	Green Jobs for Walton County	\$ 200,000.00	Walton	Yes
74	Town of Jay	Makerspace Initiative	\$ 375,000.00	Santa Rosa	Yes
75	City of Lynn Haven	Marina Island Boulevard Project	\$ 10,000,000.00	Bay	Yes
76	City of Gulf Breeze	TownCenter Infill Redevelopment Project	\$ 15,817,500.00	Santa Rosa	Yes
77	City of Gulf Breeze	MedicalTechnologyPark Infill Redev Project	\$ 15,253,125.00	Santa Rosa	Yes
78	City of Pensacola CRA	Youth Environmental Empowerment Prog.	\$ 1,000,000.00	Escambia	Yes
79	City of Pensacola CRA	West Moreno Stormwater and Streetscape	\$ 9,100,000.00	Escambia	Yes
80	City of Pensacola CRA	Downtown Infrastructure Project	\$ 20,800,000.00	Escambia	Yes
81	City of Pensacola CRA	Hollice T. Williams Greenway	\$ 12,500,000.00	Escambia	Yes
82	City of Pensacola CRA	W Cervantes St - Mobile Hwy Corridor	\$ 30,000,000.00	Escambia	Yes
86	TechFarms Capital Mgmt	Triumph Angel Fund - TechFarms Capital	\$ 8,000,000.00	Multi	No
88	City of Fort Walton Beach	Landing Ferry System and Dock Expansion	\$ 7,500,000.00	Okaloosa	Yes
89	City of Fort Walton Beach	Municipal Marina	\$ 10,000,000.00	Okaloosa	Yes
92	Panacea Oyster Co-op	Oyster Processing Expansion & Ecotourism	\$ 2,036,000.00	Wakulla	No
93	Panacea Oyster Co-op	Value Added Oyster Processing	\$ 1,720,599.00	Wakulla	No
94	Bay Defense Alliance	Defense Technology Innovation Center	\$ -	Bay	No
96	City of Pensacola	Unity Project	\$ 3,000,000.00	Escambia	Yes
97	City of Pensacola	Affordable Housing Program	\$ 15,000,000.00	Escambia	No
99	Walton County Sheriff	Public Safety Communications Training Fac	\$ 8,000,000.00	Walton	Yes
101	Alaqua Animal Refuge	Advanced Animal Medical Facility	\$ 1,750,000.00	Walton	No
102	Stone Clinical Laboratories	Clinical Lab and Training Facility	\$ 6,914,368.00	Walton	Yes
103	Medical Risk Solutions	Primary Care/Pharmacy	\$ 900,000.00	Walton	No
104	Flotilla 1-4	Multi-purpose Vessel	\$ 437,000.00	Okaloosa	No
106	Pens/Escambia PEDC	The Bluffs Corridor-Beck's Lake Rd Segment	\$ 8,000,000.00	Escambia	Yes
107	Destin Fisherman's Co-op	Fisherman's Boatyard Construction-Freeport	\$ 1,275,000.00	Walton	No
107.1	#107 Amended Destin Fisherman's Co-op	Fisherman's Boatyard Construction-Freeport	\$ 1,275,000.00	Walton	No
109	Walton County BOCC	Education and Research Center at Owls Head	\$ 10,000,000.00	Walton	Yes
110	St. Andrews Bay Center	The Ark of the Bay	\$ 584,743.00	Bay	Yes
111	Walton County School District	Emerald Coast Technical College	\$ 2,931,000.00	Walton	Yes
112	Lake Erie College Osteo Med	Academic Health Clinic Expansion	\$ 3,623,736.00	Walton	Yes
113	Finch Transportation	Walton County Transit System	\$ 2,190,000.00	Walton	No
114	Walton County BOCC	Broadband Initiative	\$ 900,000.00	Walton	Yes
115	City of Pensacola	Morris Court Complex	\$ 18,000,000.00	Escambia	Yes
116	The Seaside School, Inc.	STEM Center of Excellence	\$ 5,000,000.00	Walton	Yes
117	Bruce Craul/Dr. Mark Bonn	Hospitality Development Center	\$ 5,000,000.00	Okaloosa	Yes
118	Ron & Peggy Childs	Port Theater & Cultural Center	\$ 60,000.00	Gulf	No
121	Quiq Silver	Comm. Kitchen Equip. Assembly Plant	\$ 6,120,000.00	Bay	No
122	Fish 2.0	Aquaculture Investment	\$ 250,000.00		No
123	FGNW				WD
124	Emerald Coast Wildlife Refuge	Wildlife Recovery Funding	\$ 233,130.00	Multi	No
125	NWF Black Business Chamber	MLK Blvd Mixed Use Corridor	\$ 5,750,000.00	Bay	No
127	Pensacola Heritage Foundation	THE GALVEZ MONUMENT PROJECT	\$ 50,000.00	Escambia	No
128	Franklin County Schools	STEM in Education Program	\$ 720,000.00	Franklin	Yes
129	Franklin County Schools	Workforce Dev. And Voc Training	\$ 2,955,700.00	Franklin	Yes
130	Florida A&M University	Construction & Infra Tech Innovation Center	\$ 35,000,000.00	Multi	No
131	Pensacola State College	Co:Lab Expansion	\$ 5,000,000.00	Escambia	Yes
132	OWV Company, LLC	Sweetwater Springs Marketing	\$ 2,898,000.00	Santa Rosa	No
134	Coast Watch Alliance	Lion Fish Harvesting Program	\$ 1,121,600.00	Escambia	No
136	City of Laurel Hill	Water System Upgrades	\$ 872,662.00	Okaloosa	Yes
137	American Marine Research Co. & CWA	Protection for Marine Fisheries Against Lionfish	\$ 1,242,180.00	Escambia	No
138	Division of Aquaculture, FDACS	Shellfish Aquaculture Economic Incubator	\$ 750,000.00	Multi	No
139	Panama City Rescue Mission	Facility Construction and Remodeling	\$ 3,000,000.00	Bay	No
140	Opportunity Place, Inc	Shelter Services and Landscaping of Family Area	\$ 30,000.00	Okaloosa	No
141	St. Marks Refuge Association, Inc	Revised St. Marks Lighthouse Restoration Project	\$ 300,000.00	Wakulla	No
142	Panama City Beach Public Library	Community Program Room Expansion	\$ 200,000.00	Bay	No
144	North Bay Haven Career Academy	Athletic Field Complex Project	\$ 4,500,000.00	Bay	No

145	Emerald Coast Baseball League	Start-up Expenses	\$ 150,000.00	Walton	No
146	Navarre Beach Sea Turtle Conservation Center	Construction of New Facility	\$ 1,800,000.00	Santa Rosa	No
149	Gulf District Schools	School Bus Fleet Expansion	\$ 600,000.00	Gulf	No
150	Hanning LLC DBA STEMWERX	STEMWERX Mobile STEM Lab	\$ 1,342,867.00	Multi	yes
151	Biotech Restorations Holdings, LLC	Biotech Gulf Coast	\$ 4,000,000.00	Multit	No
152	Point Washington Medical Center	Operating Funds		Walton	No
156	Range Project LLC	Range Project	\$ 3,000,000.00	Walton	no
158	Biotility - University of Florida	Secondary Biotechnology CTE Programs	\$ 275,000.00	Multi	yes
159	Panhandle Affordable Housing LLC	Walton County Workforce Housing	\$ 5,500,000.00	Walton	no
160	Casa Laxmi Foundation, Inc.	Centre for Excellence	\$ 20,000,000.00	Bay	no
162	CareerSource Gulf Coast	Triumph Workforce Consortium	\$ 22,283,836.00	Multi	yes
164	The Joe Center for the Arts	Community Arts and Cultural Center	\$ 350,000.00	Gulf	no
165	Twin Rivers Land & Timber, Inc.	St. Joe Port Project	\$ 47,066,695.00	Gulf	no
166	Gulf County Board of County Commission	Local Government Funding Assistance	\$ 21,680,000.00	Gulf	Yes
170	N/A				
171	N/A				
172	Air Force Enlisted Village, Inc.	All-Service Military Retirement Village	\$ 172,000.00	Okaloosa	No
173	Port of Pensacola	Marine Modification Maintenance Repair Overhaul	\$ 16,329,406.00	Escambia	Yes
174	Bay Economic Development Alliance	Project Clear	\$ 7,350,000.00	Bay	Yes
175	Bay Economic Development Alliance	Project Purple	\$ 4,635,000.00	Bay	Yes
176	Fran Vellanti	Mental Health Out Patient Day Treatment Program		N/A	No
178	City of Apalachicola	Workforce Housing and Infrastructure	\$ 800,000.00	Franklin	Yes
179	The Oyster Restoration Company & Hatchery	Apalachicola Bay One Billion Oyster Restoration	\$ 15,000,000.00	Franklin	WD
181	Coastline Environmental Materials	Artificial Reef Creation Project	\$ 6,510,000.00	Franklin	WD
182	Port Authority of the Port of Port St. Joe	Dredging of Shipping Channel	\$ 15,000,000.00	Gulf	Yes
183	Liberty Fire District	Aerial Ladder Apparatus for North Walton County	\$ 720,000.00	Walton	Yes
184	Liberty Fire District	North Station	\$ 962,500.00	Walton	Yes
188	City of Lynn Haven	ACMT Tax Abatement	\$ 104,000.00	Bay	Yes
192	FSU Panama City	Engineering, Science, Technology & Workforce Center	\$ 14,700,000.00	Bay	Yes
193	City of Destin	Public Beach Initiative Project	\$ 12,000,000.00	Okaloosa	Yes
194	Port Theater Art and Cultural Center	Art and Cultural Center	\$ 575,000.00	Gulf	Yes
195	City of Panama City	Panama City Marina Convention Center	\$ 40,000,000.00	Bay	Yes
196	City of Carrabelle	Carrabelle-Thompson Airport Improvements	\$ 2,000,000.00	Franklin	Yes
197	Keep Pushing Foundation, Inc	Help Empower Our Youth	\$ 1,825,000.00	Okaloosa	No
199	The BioCarburante Company	Port St. Joe Biorefinery Project	\$ 25,250,000.00	Gulf	No
203	Earth Steps LLC	Renewable Energy Product Manufacturing	\$ 13,000,000.00	Wakulla	No
204	Rocky Bayou Christian School	STEM Training and Certifications	\$ 215,730.00	Okaloosa	Yes
208	Re-Entry Alliance Pensacola, Inc. ("REAP")	Re-Entry Workforce Training and Housing	\$ 2,500,000.00	Santa Rosa	Yes
212	Freedom Life Compass, Inc.	Life Recovery Center	\$ 150,000.00	Okaloosa	No
214	Project Star	Project Star	\$ 750,000.00	Walton	N/A
218	Bay District Schools/Haney Technical Center	Project Good Wrench Phase 1	\$ 2,498,475.00	Bay	Yes
219	Northwest Florida Beaches International Airport	Aviation Center of Excellence MRO Campus	\$ 35,178,050.00	Bay	Yes
220	City of Milton	Project Recall	\$ 6,000,000.00	Santa Rosa	Yes
225	FL Dept. of Agriculture and Consumer Services	Apalachicola Bay Oyster Aquaculture Training Program	\$ 75,000.00	Franklin	Yes
226	Economic Development Council of Okaloosa	Project Reese	\$ 34,822,786.00	Okaloosa	Yes
232	Northwest FL State College	GED Plus Program	\$ 793,560.00	Okaloosa	Yes
235	Andrews Research & Education Foundation	Center for Human Healthspan, Resilience & Performance	\$ 4,000,000.00	Santa Rosa	No
236	Franklin County Schools	Career and Technical Training, Phase III	\$ 6,585,568.00	Franklin	Yes
238	Okaloosa School District	Increasing Technology Capacity in CTE Labs	\$ 262,185.44	Okaloosa	Yes
239	Northwest Florida Supercomputer Research Group	Operation of Supercomputers	\$ 964,170.00	Okaloosa	No
241	Lamar West Townhomes HOA	Hurricane Sally Restoration	\$ 100,000.00	Okaloosa	No
242	Northwest Florida Supercomputer Research Group	Operation of Supercomputers	\$ 2,159,800.00	Okaloosa	No
247	Emerald Coast Fitness Foundation	Destin Aquatic Center	\$ 2,000,000.00	Okaloosa	No
248	Kuhn Strategic Consulting	Gulf Coast Digitized Campaign	\$ 254,100.00	All	No
250	Santa Rosa BOCC	Whiting Aviation Park Taxiway	\$ 8,200,000.00	Santa Rosa	Yes
253	Bay County BOCC	Project Beacon	\$ 1,600,000.00	Bay	Yes
255	James B. Washington Education and Sports, Inc	James B. Washington Education and Sports Center	\$ 2,200,000.00	Escambia	No

262	Navarre Beach Fire Rescue	Project Safe and Sound	\$ 500,000.00	Santa Rosa	No
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2022 Spring Review of Annual Grant Award Reports

Triumph Staff reviewed the information provided by Grantees with projects due for annual review under s. 288.8016 , F.S. and recommended the following determinations which were accepted by the Triumph Board.

s. 288.8016, F.S. Triumph Gulf Coast, Inc.; duties.

(3) Monitor, review, and annually evaluate awardees and their projects or programs to determine whether an award should be continued, terminated, reduced, or increased.

Staff recommended to continue to fund the following grant:

69 Florida State University, Apalachicola Bay Systems Initiative

Triumph Grant Award – \$7,998,678

Grantee Match – \$1,501,323

Total Project Cost- \$9,500,001

For deliverable 1, “Assess temporal and spatial changes in oyster communities in Franklin County,” the FSUCML team has examined and characterized reports and obtained access to GIS. Item 2 is “construct a pilot-scale oyster hatchery.” TGC score progress on these first two deliverables as acceptable given the constraints imposed by Covid. Item 3 “bio-physical modeling,” where an appropriately qualified consultant has been retained and a contract entered into, and Deliverable 4, “monitoring of oyster communities and their environment,” were scored by TGC staff score as having made good progress. Deliverable 5 is “oyster population genetic structure,” which was only scheduled to begin in the last quarter of the first project year. It is behind schedule because of the severe depletion of subtidal oysters in Apalachicola Bay. It is hoped that the spring spawn may generate sufficient numbers of juveniles this summer to conduct the study, so that the new target start date is summer 2020. TGC staff score deliverable 5 progress as good. Deliverable 9 is “targeted outreach to community,” which entails development of a community advisory board, and other activities. The project awarded a two-year contract to the Florida Conflict Resolution Consortium (FCRC) in May 2019 and it has begun its work.

In total, progress on the ABSI project is good, and recommended to be continued.

ANNUAL REPORT TO TRIUMPH GULF COAST INC.

Project #69: Apalachicola Bay System Initiative (ABSI)

Awardee: Florida State University

Reporting Period: March 15, 2021-March 14, 2022



ABSI LEADERSHIP TEAM

Dr. Sandra Brooke (Principle Investigator)

D. Joel Trexler (Co-Principle Investigator February 2021)

Dr. Gary Ostrander (Professor, College of Medicine)

Submitted: March 31, 2022

EXECUTIVE SUMMARY

The Apalachicola Bay System Initiative comprises a number of objectives and associated deliverables, each of which had a timeline for completion over the duration of the award. These deliverables are listed with their respective timelines in the table below (Table 1). Some of the deliverables comprise multiple parts; for example, Experimental Ecology includes a number of research studies, but others are very specific, such as the population genetic study. This report presents accomplishments for the third year of this large multi-disciplinary effort. There is also a section on other items that are not directly associated with the specific objectives.

Table 1: Initial timeline for project deliverables.

Project Deliverables Timelines	Yr-1	Yr-2	Yr-3	Yr-4	Yr-5
Assess temporal and spatial changes in status of oyster communities					
Construct a pilot-scale oyster hatchery					
Bio-physical modeling					
Monitoring of oyster communities and their environment					
Oyster population genetic structure					
Experimental ecology					
Coupled Ecosystem-Life History model					
Management and restoration plan development					
Targeted outreach to the community					

Project accomplishments were severely impacted by Covid restrictions in 2020, causing the project to fall behind schedule. In 2021, field and lab activities were allowed to resume, with safety precautions, at a functional capacity and significant progress was made on the project objectives.

The full report can be found at <https://www.myfloridatriumph.com/wp-content/uploads/2022/05/69-FSU-ABSI-Annual-Report-2021-2022-Final.pdf>