

**Program Administrator Report
Triumph Gulf Coast Board Meeting
December 15, 2022**

The Triumph Gulf Coast staff continues regular work with grantees on the implementation of 44 active projects, with an additional eight projects completed, totaling over \$367,000,000. Staff monitors and reviews projects for compliance and processes requests for funds on an ongoing basis, and continues to work with applicants and potential applicants, to review pre-applications, applications and to negotiate agreements.

The 2021-2022 Auditor General’s audit is currently in progress.

As of Thursday, December 8, there were **11 current applications** available for staff review and an additional **10 active pre-applications** that have not yet submitted applications.

Pre-Applications

As of Thursday, December 8, 2022, Triumph Gulf Coast had received 289 Pre-Applications totaling over \$2,272,053,000 in requests.

Applications

As of Thursday, December 8, 2022 Triumph Gulf Coast had received 120 Applications totaling over \$962,164,000 in requests.

Between October 28, 2022 and December 9, 2022 Triumph received the following applications:

282	Gulf Coast State College, Nursing Simulation Center	\$40,713,569	Bay
291	Pensacola-Escambia PEDC, Project LASER	\$6,000,000	Escambia

Triumph staff proposes that the Board consider authorizing counsel and staff to negotiate a term sheet with:

290	Escambia County BOCC, OLF-8 Phase 1 Infrastructure	up to \$14,200,000	Escambia
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Triumph staff proposes that the Board consider authorizing counsel and staff to negotiate an agreement with:

48	Wakulla Board of County Commissioners, First Responder Comms System	\$11,038,669	Wakulla
244	Bay District Schools, Thunderbird Tech Program	\$147,900	Bay

Triumph staff proposes that the Board approve a grant agreement with:

270	Northwest Florida State College, Nursing Program Expansion	\$21,787,560	Okaloosa
276	Bay District Schools, Triumph Training Center (Arnold High School)	\$8,075,000.	Bay

December 2022 Project Status Snapshot

Staff has developed a project status snapshot document to provide members with an overview of each project. This document reflects the most recent quarterly reports and/or field visits for each project

November – December Construction Report

Staff continues to review and approve construction bid documents, contracts, change orders and/or task orders for projects. Please see attached Construction Report provided by Mr. Randy Lewis for details.

Staff Approval of Certification Modifications

98 Walton County Sheriff, Vocational/Technical Training Program

- Add Heavy Equipment Operating Certificates

200 Franklin County School District, Career and Technical Training, Phase II

- Exchange Emergency Medical Responder (EMR) for Certified Phlebotomy Technician (CPT)

206 AMIkids Panama City Marine Academy, Unmanned Systems and Building Trades

- Add Carpentry 3 and Forklift Certificates

2022 Grantee Annual Reviews

Triumph Staff has reviewed the information provided by Grantees with projects due for annual review under s. 288.8016 , F.S.

s. 288.8016, F.S. Triumph Gulf Coast, Inc.; duties.

(3) Monitor, review, and annually evaluate awardees and their projects or programs to determine whether an award should be continued, terminated, reduced, or increased.

29 Wakulla County School Board, Career and Technical Education Center

43 Okaloosa County, Hwy 90 East Water and Sewer Expansion

46 Okaloosa County, Southwest Crestview Bypass

49 Panama City Port Authority, PC Port Authority Eastern Terminal Dev.

72 Santa Rosa County, Whiting Aviation Park

98 Walton County Sheriff, Vocational/Technical Training Program

120 City of Pensacola, Comm. Aircraft Maintenance Campus

143 Bay District Schools, HVAC

148 Gulf District Schools, Agri-Science Program Expansion

153 Gulf County School District, Unmanned Systems

157 Franklin County School District, Franklin Environmental Career and Technical Training

180 Gulf County School District, WHS Welding Program

185 City of Panama City, Panama City Industrial Complex

187 Northwest Florida State College, Walton Works Training Center of Excellence

190 Walton Economic Development Alliance, US 331 Infrastructure

191 Franklin County BOCC, Apalachicola Regional Airport Fuel System Upgrade

198 Wakulla County School Board, UAS/VSO Certification Program

200 Franklin County School District, Career and Technical Training, Phase II

202 Gulf Coast State College - Gulf/Franklin Campus, Emergency Response and Comms

206 AMIkids Panama City Marine Academy, Unmanned Systems and Building Trades

207 Gulf Coast State College - Gulf/Franklin Campus, Nursing Simulation Center
209 Santa Rosa County BOCC, Project Lionheart - Northwest Florida Industrial Park
210 Gulf Coast State College, UAS Pilot Boot Camp for Exiting Military
211 Pensacola State College, Logistics & Distribution: Ground Transportation
213 Florida's Great Northwest (FGNW), Education ROI Research and Marketing
215 Wakulla County School Board, Wakulla/Lively Tech A&P Cert Program
216 Northwest FL State College, Center of Aviation Excellence
217 AMIkids Pensacola Inc., Workforce Development Program
221 Locklin Technical College, Hurricane Michael Skilled Labor
222 Okaloosa Technical College, Hurricane Michael Skilled Labor
223 Emerald Coast Technical College, Hurricane Michael Skilled Labor
224 Wakulla County School Board/Lively Tech, Hurricane Michael Skilled Labor
227 Panama City Port Authority, Intermodal Distribution Center Expansion
228 Pensacola State College, Infrastructure and Logistics Training
229 Tallahassee Community College, Infrastructure and Logistics Training
230 Walton County School District, IT and Healthcare Certification Program
233 IHMC, Center for Human Healthspan, Resilience and Performance
237 Port St. Joe Port Authority, Dredging of Shipping Channel
240 Santa Rosa County BOCC, Santa Rosa Industrial Park East
243 Okaloosa Co School District, Artificial Intelligence Learning Institutes
246 Florida State University - Panama City, ASCENT Cybersecurity and New Technologies
251 Santa Rosa BOCC, Milton Interchange Park
257 Pensacola State College, Cyber Security and IT Programs Expansion
258 Bay Economic Development Alliance, Project Lightning Strike
259 Pensacola-Escambia PEDC, Project Pioneer
264 Wakulla County School Board, War Eagle Career Academy
265 Florida State University - Panama City, FSU Panama City Collegiate Lab School
273 Bay Economic Development Alliance, Project Cast

*69 FSU Marine Lab, Apalachicola Bay System Initiative reports in March

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Construction / Contracts Review Nov. 1, 2022, to Dec. 8, 2022.

The following items reflect contract, construction, annual, and quarterly reporting review activity since Nov 2. This report is for the Dec. 15, 2022, Triumph G.C. Board meeting.

#48 Wakulla County Emergency Communication Systems – Term Sheet Review

- I reviewed and edited the Term Sheet for the Wakulla County Emergency Communication Systems- Grant Project #48 as requested. The County has already gone through the RFQ process and awarded a contract with TUSA Consulting Services to provide professional consulting services associated with the modernization of the County's existing radio communication systems.
- I reviewed the discussion items presented for the Term Sheet and have no objection. The County shall select a 3rd party professional for CEI through the project.

#49 Port PC Eastern Terminal Development

- I have reviewed the 2022 Annual Report for the Panama City Port Authority East Terminal. The construction activities have been completed and the terminal is in its third year of operation. The report provided update for the performance metric goals, and the report appears complete and acceptable.

#72 SR Whiting Aviation Park

- I reviewed the 2022 Annual Report submitted for the Santa Rosa County Board of Commissioners by the Santa Rosa County Economic Development Office for the Triumph G.C. Grant Project #72 Whiting Aviation Park. The construction project is complete. The report provides an update on meeting the required performance metrics and appears complete and comprehensive. I recommend approval of the report and progress on meeting the performance metrics to Triumph GC.

#98 WCSO Vocational/Technical Training Program

- I have reviewed the 2022 3rd Quarter (Annual) Construction Report- Sept. 30, 2022. The report appears complete and thorough. The Walton County Sheriff's Driving Training Pad for the new CDL Program is complete and being used to obtain certifications. The new Emerald Coast Technical College HVAC and Welding Building construction project is progressing after delays due to supply chain issues with electrical equipment. The facility is almost complete, with substantial completion scheduled in Nov.17, 2022. The quarterly report appears acceptable to Triumph G.C.

#120 City of Pensacola Commercial Aircraft Maintenance Campus

- I reviewed the Pensacola International Airport-Annual Report on for Project #120- Project Titan. Titan Phase 1- Hangar 2 is nearing construction completion, and Phase 2 of Project Titan- the combined construction of Hangars 3 and 4 is scheduled to begin construction in early 2023. The full Triumph award will be applied to the combined Hangars 3 and 4. The report appears complete and thorough.

#143 Bay District - Haney HVAC

- I have reviewed the 2022 Annual Report of the Haney HVAC Project by the Haney Technical College. Construction was completed in 2020 and the College is continuing the process of purchasing equipment, and have been issuing industry certifications. The report is brief and appears acceptable to Triumph G.C.

#180 Gulf WHS Welding Program

- I reviewed the 2022 Annual Report of the Gulf Schools welding program at Wewahitchka High School. There were very minor renovations involved in this grant, but equipment was purchased and installed. A few welding certifications have been completed and the program is moving forward. The Annual Report appears acceptable to Triumph G.C.

#185 Panama City Industrial Complex and Eastern Shipbuilding Group Project

- I reviewed the 2022 Annual Report/ Third Quarter Report for Project #185 Panama City / Eastern ShipBuilding Group- USCG OSCP. The progress on the several infrastructure projects is updated. The report appears complete and acceptable to Triumph G.C.
- I reviewed the recommendation and approval letter by DRMP Project Engineers of Change Order #6 to Diamond Services Corp., the contractor's invoice and the backup dredge and fill reports for the additional quantities of work to meet the intent of the project and the permit conditions of the FIN Dredge Project. The Change Order appears justified, and I recommend approval to Triumph GC.
- I have scheduled a project site visit on Dec. 15 to observe and photograph construction progress and completed projects.

#190 Walton Economic Development Alliance- US 331 Water and Sewer Project

- I reviewed the BOCC Contract Extension for 30 additional days to the contract period and the Certificate of Substantial Completion prepared by DRMP Project Engineer. The Change Order time extension and Substantial Completion Certificate are acceptable to Triumph G.C.

#191 Franklin County Apalachicola Regional Airport – Airport Fuel Farm Project

- I reviewed the 3rd Quarter / Annual Progress Report dated Oct. 31, 2022. Avcon has completed design and the project is out to bid. The report appears acceptable to Triumph G.C.

#207 GCSC Nursing Simulation Center

- I have reviewed the 3rd Quarter Construction Progress Report., 3rd Quarter Narrative Report and the Annual Report Oct. 31, 2022. The new training modular buildings are complete and landscaping is being installed. Remodel of Classrooms B-112 and D105 are complete and being utilized. Renovations to Building A for Nurse Training are almost complete. Once complete, nursing students will occupy remodeled Building A. The nursing program is scheduled to begin using the remodeled Building A for the Spring term beginning in January 2023. The Report appears complete and thorough.

#209 SR Project Lionheart - Northwest Florida Industrial Park

- I reviewed the 2022 Annual Report submitted by the Santa Rosa County Board of Commissioners for Triumph GC Grant Project #209 Santa Rosa BOCC Project Lionheart. The project has been designed, bid, and the roadway, retention pond and sewer improvements serving the I-10 Industrial Park are under construction The report appears complete and acceptable to Triumph G.C.

#210 GCSC UAS Pilot Boot Camp for Exiting Military

- I reviewed the 3rd Quarter Construction Progress Report., 3rd Quarter Narrative Report and the Annual Report Oct. 31, 2022. The new training modular buildings are complete, and landscaping is being installed. Remodel of Classrooms B-112 and D105 are complete and being utilized..The reporting appears complete and thorough.

211 PSC Logistics & Distribution: Ground Transportation

- I reviewed the Substantial Completion and Final Inspection Reports by BTA, the project Architect, the Certificate of Occupancy issued by the Santa Rosa County Inspection and Compliance Department, and reviewed the Quarterly Report Fall 2022. The truck driver training facility is complete and being used. 26 Commercial Drivers Licences (CDL) have been completed and the program is moving forward with 39 students enrolled in the Fall Semester . The Annual Report appears acceptable to Triumph G.C.

#227 Panama City Port Authority Intermodal Distribution Center

- I reviewed the McNeil Carroll Site Construction Progress Report and commentary, the Nova Engineering Field Report with photographs, and the 2022 Annual Report for Grant Project #227 Panama City Port Authority's Intermodal Transportation Center. The report appears complete. Excessive third quarter rainfall delayed the construction progress, but the project is progressing well now. The Annual Report and progress reports are acceptable to Triumph G.C.
- Cori and Accountant asked me to fully “okay” the remaining match for Phase I Site Improvements by the Port. I have reviewed the documents the Port uploaded and the previous IDC Land, Site Improvements, Building Costs summary sheet. The Port has exceeded the \$318,610 match for the Entrance Road Extension- Phase 1, and the \$2,456,475 match for Phase 1 Site Improvements. The Port has paid the sitework contractor for Phase 2 site improvements \$2,224,820.67 (based on engineer's approved request for payments from the contractor) and the funding request for \$1,067,913.91 appears acceptable.

#230 Walton SD, IT and Healthcare Certification Program

- I reviewed the 2022 Annual Report / Quarter 3 Report for Grant Project #230 Walton County School District IT and Healthcare Program- Magnet Innovation Center / Emerald Coast Technical College and Mock Emergency Room. The WCSD has completed the selection process for the Architects and the Construction Managers for the two projects and the renovation projects are being designed. The Annual Report and progress reports are acceptable to Triumph G.C.

#237 Port of PSJ Dredging of Shipping Channel

- I have reviewed the 2022 Annual Report for Grant Project #237- the Port St. Joe Port Authority Dredging Project. The Port Authority is trying to procure the remaining funds, and the project has not begun yet. The Annual Report appears acceptable.

#240 Santa Rosa Industrial Park East, Line 48

- I reviewed the 2022 Annual Report for Santa Rosa Industrial Park East (SRIPE) roadway and utility infrastructure extension. The project is progressing on budget and on schedule. Design is near completion and construction is scheduled to begin soon. The report appears acceptable to Triumph G.C.
- I reviewed the bid tabulation for Santa Rosa Industrial Park East (SRIPE) roadway and utility infrastructure extension. The bid process and bid tabulation appear acceptable. The Grantee provided the letter of recommendation for contract award from project engineer, Volkert, Inc., per their contract, as requested.

#251 SR Milton Interchange Park

- I reviewed the 2022 Annual Report for Santa Rosa Milton Interchange Park. The project is progressing on budget and on schedule. The land has been purchased for the park and the engineer has been selected and contracted for the project management. The report appears acceptable to Triumph G.C.

#258 Bay Project Lightning Strike

- I reviewed the 2022 Annual Report / 3rd Quarter Report from the Bay County Board of County Commissioners for Project Lightning Strike. The report indicates the project is being bid and awarded. The bid documents shall be provided for review by Triumph G.C. prior to contract award.
- I have reviewed the bid documents for Project Lightning Strike. I requested the County provide the RFQ advertisement and selection process for design professional, Frank Daugherty Architect, and explain the selection of White Construction Co. and their role in this project for review by Triumph G.C. prior to contract award. The County shall comply with Florida Statutes and Bay County Procurement Requirements.
- I reviewed the subcontractor ITB, bid tabulations, and subcontractor contracts with the County that have been uploaded to Smartsheet. Waiting for clarification that subcontractors will not be working under White Construction who is under contract with Central Maloney, not the County.

#264 WCSD - War Eagle Career Academy

- I reviewed the 2022 Annual Report for Grant Project #264 Wakulla County School District- War Eagle Academy and the referenced Excel Cash Flow Analysis and Timeline. The project design is progressing on schedule and construction is scheduled for 2023. The report with the timeline appears complete and thorough and acceptable to Triumph G.C.

#290 Escambia BOCC OLF-8 Phase 1 Infrastructure- Term Sheet Review

- I reviewed Term Sheet budget break out costs for 1.2 miles of road and 7 acre stormwater ponds (includes retention for limited area of future site development) in Escambia county. The budget includes a \$2M (20%) contingency fee, which is acceptable based on *DOE G 430.1-1 Cost Estimating Guide; Contingency Guidelines*; but the Cost Estimate numbers appear high in my opinion, based on FDOT Roadway Cost Data. The cost data concerns were discussed on conference with Cori and Grantee committee. The Grantee to provide the historical cost data from other recent local projects which they have based their cost estimate for review by Triumph staff.

2022 Review of Annual Grant Award Reports

Northwest Florida, like the rest of the state and nation, faced new labor and supply chain shortages in 2022 due to unprecedented impacts to the global economy. Despite these challenges, Grantees continue to implement projects and programs and Triumph Gulf Coast continues to execute new grant awards that will yield long term economic transformation for the region.

As of this month, Triumph Gulf Coast has executed 52 grants totaling over \$367,000,000 and is managing 44 active grants. In order to meet statutory compliance requirements, Triumph staff monitors, reviews and processes requests for funds on an ongoing basis.

Triumph Staff has reviewed the information provided by Grantees with projects due for annual review under s. 288.8016 , F.S.

s. 288.8016, F.S. Triumph Gulf Coast, Inc.; duties.

(3) Monitor, review, and annually evaluate awardees and their projects or programs to determine whether an award should be continued, terminated, reduced, or increased.

Staff recommends the Board accept a recommendation to continue to fund the following grants:

29 Wakulla School Board, Career and Technical Education – PROJECT COMPLETED

Triumph Grant Award - \$3,926,867
Grantee Match – \$375,000
Total Project Cost- \$4,301,867

The Digital Tools K-8 components of the project significantly exceeded expectations and the required number of industry certifications to be earned. The Automotive Repair and HVAC program have met 100% of the required industry certifications. More than 1200 of 410 required certifications were earned.

Construction of a new bus barn to allow for the addition of new classrooms and lab space for the career and technical education program has been completed.

43 Okaloosa County, U.S. Highway 90 Water & Sewer Extension

Triumph Grant Award - \$1,500,000
Grantee Match - \$2,703,171
Total Project Cost- \$4,203,171

Construction broke ground in July of 2020 on 4.3 miles of water and sewer line construction on U.S. Highway 90 to the Shoal River Ranch industrial gigasite site. Due to COVID-19 related labor shortages, the County requested and was granted an amendment that extended the date of project completion. **Construction was completed in June 2021 under budget.**

The County requested and was granted an amendment in May 2022 to use remaining Triumph funds to extend the water and sewer lines an additional 2,500 feet to reach two County-owned parcels at the

gigasite. The County was also awarded a \$3.2M Jobs Growth Grant Fund in May 2022 for road and additional site work at the Shoal River Ranch site.

The Economic Development team continues to market the site and work with interested parties. They are currently negotiating a letter of intent from a US-based company for a manufacturing project that is anticipated to satisfy the agreement's metrics.

46 Okaloosa County, Southwestern Crestview Bypass

Triumph Grant Award - \$64,100,000

Grantee Match -\$134,919,000

Total Project Cost- \$199,019,000

The project design is 100% complete, all right-of-way has been acquired and the project is fully permitted. Due to COVID-19 suspension of field visits by FDEP and the Army Corps of Engineers, the project's permitting timeline was delayed. The County requested, and was granted, an amendment from Triumph that extended the date of project completion due to COVID-19 related delays. The project is now on schedule and construction is underway.

The metric for this project is the creation of 1300 new jobs in the EMSI Sector 901200: Federal Government, Military, in addition to 243 new jobs projected to be created in the sector by 2029. The sector also includes private sector defense contractors.

According to EMSI, this sector now employs 18,234 individuals in Okaloosa County, a total of 2,182 new Okaloosa County jobs in EMSI Sector 901200 since the Triumph performance period began in 2019. Satisfaction of the performance metric will be determined in 2029.

49 Port Panama City, Eastern Terminal Expansion

Triumph Grant Award - \$10,000,000

Grantee Match -\$52,064,000

Total Project Cost- \$62,064,000

Triumph's first project was the expansion of Port Panama City's Eastern Terminal. Construction **was completed at the end of 2020**. The Port remains focused on continued business recovery and growth following Hurricane Michael and revised growth projections due to COVID-19 impacts on the economy.

The Port recorded a record year for new cargo activity in 2022, with cargo tons increasing four percent year-over-year to a total of 2,030,424 tons handled between the two facilities. FY2022 was another record year for revenues for the Port which recorded revenues of more than \$19 million. Revenues increased 9 percent over FY2021's record revenue. Due to the growth in cargo activity, the Port surpassed its goal of \$18 million in annual revenues by March 2025 with additional growth expected in 2023. The project's final metrics will be submitted in early 2023.

72 Santa Rosa County, Whiting Aviation Park Site Readiness

Triumph Grant Award - \$8,523,655

Grantee Match - \$3,094,720

Total Project Cost- \$11,618,375

Infrastructure improvements to Whiting Aviation Park began in May 2020 and were **completed on budget at end of 2021.**

With Leonardo Helicopter's commitment to opening a helicopter support center at the Aviation Park, Santa Rosa is on track to meet its performance metric requirements.

98 Walton County Sheriff Office, Vocational and Technical Training Program

Triumph Grant Award – \$2,417,965

Grantee Match - \$2,433,600

Total Project Cost- \$4,851,565

The Walton County Sheriff Office partnered with Emerald Coast Technical College on this Triumph grant to expand Sheriff Michael Adkinson's vision to "build better people" through inmate job training programs. Students are earning credits toward Welding, HVAC, Heavy Equipment Operator industry certifications and Commercial Driver Licenses (CDL) among others. Currently, 321 of 562 certifications have been completed and the project is on track.

COVID-19 and Hurricane recovery related construction cost increases for the Emerald Coast Technical College portion of the project led to an amendment to the agreement in June of 2021.

120 City of Pensacola, Pensacola Airport Infrastructure

Triumph Grant Award - \$66,000,000

Grantee Match - \$268,825,000

Total Project Cost- \$334,825,000

In January of 2020, the City of Pensacola secured the final financial commitment for the project with a Governor's Job Growth Grant Fund award. In 2021, Triumph granted an amendment to the project that allowed a redesign and additional time for Triumph funded hangars 3 and 4, the support services center and administrative office space. The amendment was requested due to increased construction costs associated with Hurricane Sally and the reduced availability of labor and materials due to COVID 19.

The project continues to be on track based on the new timeline with construction of the Triumph funded items expected to break ground in early 2023 with completion anticipated in 2025.

143 Bay District Schools, Haney HVAC Program

Triumph Grant Award - \$847,955

Grantee Match - \$58,400

Total Project Cost- \$906,355

The program has seen steady enrollment and students are receiving instruction in the newly renovated HVAC lab funded by the Triumph grant. Following Hurricane Michael, in 2019 the grant was amended due to increased construction costs. The project is on schedule with 633 of 815 certifications completed.

148 Gulf Schools District, Agri-Science Expansion

Triumph Grant Award – \$125,000

Grantee Match - \$165,000

Total Project Cost- \$290,000

COVID-19 school closures had an impact on the number of students who participated in the program during the 2020 school year, however, enrollment significantly increased in 2021 and 2022. Plans are underway to integrate unmanned systems into the program. Currently student have completed 10 of 90 certifications.

153 Gulf School District, Unmanned Systems

Triumph Grant Award – \$750,000

Grantee Match - \$652,000

Total Project Cost- \$1,402,000

After COVID-19 school closures slowed the start of this program, High School and Middle School students across Gulf County enrolled in the program, earning certifications and their FAA UAS Pilot licenses. Multiple students are using their licenses locally for employment. Students have currently completed 36 of 525 certifications.

Students from Port St. Joe High School won the Triumph Gold Cup Drone Competition/Forgotten Coast Drone Rodeo competing against Wewahitchka High School and Franklin Schools students.

157 Franklin County School Board, Phase 1

Triumph Grant Award – \$2,327,322

Grantee Match - \$984,500

Total Project Cost- \$3,311,822

This project provided funds for welding, nursing and digital tools industry certifications. The new welding facility funded by the project opened in early 2021 and students are gaining certifications in it. 802 of 777 certifications were earned. Welding students dually enrolled in college classes with Lively Technical College for the 2022-2023 school year.

An amendment was requested in May 2022 to extend the timeline for construction of the ABC School computer lab due to Hurricane Michael and COVID-19 delays. Construction is expected to break ground in 2023.

180 Gulf School District, WHS Welding Program

Triumph Grant Award - \$250,000

Grantee Match - \$494,282

Total Project Cost- \$744,282

This new welding program requires 335 hrs of instruction prior to students taking the first certification exam. Delays including COVID-19 and tropical weather school closures contributed to a slow start for the students. Enrollment in the program has significantly increased. 14 of 50 industry certifications have been earned including the first of NCCER Welding 2 certifications ever in Gulf District Schools.

Through a collaboration with Eastern Shipbuilding Group (ESG) and the Bay County Artificial Reef Association (BCRA), Wewahitchka High School welding students are constructing artificial reefs to the specks of BDRA with materials provided by ESG. The reefs will be deployed in local waters.

185 City of Panama City / Eastern Shipbuilding Group (ESG) Infrastructure Improvements

Triumph Grant Award - \$20,000,000

Grantee Match - \$50,380,000

Total Project Cost- \$70,380,000

Project components funded by Triumph are currently in various stages of bidding and construction. In 2020 Triumph approved a timeline extension amendment due to COVID-19. In 2021 Triumph approved an amendment that re-allocated budgeted match dollars which reduced the amount of funds provided by public sources and increased the amount to be provided by the private partner Eastern Shipbuilding (ESG).

ESG is currently in the process of constructing OPC's #1, #2, #3 and #4. Construction is currently on schedule and delivery of OPC #1 is expected in 2023. ESG submitted its FPR (Final Proposal Revision) to the USCG for Stage 2 of the OPC Program and the USCG awarded that portion to Austal USA. ESG protested the decision with GAO. ESG eventually withdrew its protest with GAO due to the USCG's unwillingness to disclose critical information to ESG's attorneys under protective order. ESG recently filed suit in the Court of Federal Claims, where it is continuing to pursue the protest of the award to Austal USA.

ESG continues to execute for its customer on the OPC project for Hulls 1-4. This project, along with ESG's commercial business, continues to grow and as does the workforce to support it. ESG continues to recruit employees to the community to support its commercial and government business.

Triumph conducted an informal audit of the systems ESG is utilizing to track the performance metrics required to be met under the Triumph agreement, as well as the current progress towards achieving the performance metrics. The Triumph team gained additional comfort that ESG's approach to tracking performance metrics was sound with more than the 900 required jobs filled.

187 Northwest Florida State College, Walton Works

Triumph Grant Award – \$2,763,716

Grantee Match - \$2,970,651

Total Project Cost- \$5,734,367

Following the completion of facility construction in early 2021, significant progress has been made on certificate attainment in Industrial Trades, Welding, HVAC, EMT/Paramedics, Fire Safety, Cyber Security and Unmanned Systems. 945 of 1,570 certifications have been completed. Courses are scheduled at times that allow dual enrollment students to participate.

190 Walton County, US Highway 331 Water and Sewer Extension

Triumph Grant Award - \$1,742,407

Grantee Match - \$3,000,000

Total Project Cost- \$4,742,407

In 2020, the County requested and was granted a Triumph Agreement extension due to COVID-19 impacts on the project's timeline. In August of 2021, due to the construction industry material and supply chain disruptions, the County issued a "Limited" Notice to Proceed to allow the Contractor to procure the long lead time materials prior to construction beginning December 2021. **Construction was completed in December 2022.**

With sewer and water soon to be available, the County and Economic Development Alliance have sold a 10 acre parcel of land to a manufacturing company and a 5 acre parcel to an unmanned aerial vehicle manufacturer interested in the proximity to Eglin Air Force Base. The jobs created at these businesses will be submitted towards the 100 new jobs metric for this project.

191 Franklin County, Apalachicola Airport

Triumph Grant Award - \$1,059,000

Grantee Match –\$1,225,000

Total Project Cost- \$2,284,0000

In 2021, Franklin County awarded a task order for the planning, design, bidding and construction phase services for the Fuel Farm Replacement Project at the Apalachicola Regional Airport. At this time, 100% of the design is complete. The project is anticipated to break ground in 2023.

198 Wakulla School Board, UAS/VSO Certifications

Triumph Grant Award – \$2,110,000

Grantee Match –\$657,135

Total Project Cost- \$2,767,135

The program began in January of 2019. However, due to COVID-19 school closures the classes were put on hold until the 2020 school year. In August of 2022, the grant was increased to expand the program to middle school students. 84 of 450 industry certifications have been completed at this time.

200 Franklin County School District, Phase 2 Unmanned Systems and EMT

Triumph Grant Award – \$1,215,000

Grantee Match -\$1,967,000

Total Project Cost- \$3,182,000

Phase 2 of the Franklin School District project originally included UAS/UAV, EMT/EMR and additional digital tools certifications. COVID-19 school closures and the resulting impact on the number of students returning to the classroom slowed the progress of the project. The District requested and Triumph executed an amendment in November 2021 to expand the certification offerings to include carpentry and to extend the project's end date.

The Unmanned Systems courses saw a significant increase in enrollment following the Triumph Gold Cup Drone Competition/Forgotten Coast Drone Rodeo between Franklin Schools and Gulf County's two High School teams. Students have currently attained 182 of 410 certifications.

202 Gulf Coast State College Gulf/Franklin Campus, Center for Emergency Response Communications

Triumph Grant Award – \$5,147,750

Grantee Match -\$4,877,285

Total Project Cost- \$10,025,035

Delays and quality of newly purchased equipment due to supply chain backlogs have resulted in projects delays. Due to demand across the eight counties to participate in the program, participants are training with the instructors as equipment arrives. 283 of the 763 certifications have been earned.

206 AMIkids Maritime Academy/PCMI Properties, Inc., Unmanned Systems and Construction Trades

Triumph Grant Award –\$ 1,737,500

Grantee Match -\$3,104,031

Total Project Cost- \$4,841,531

Executed in January of 2021, students began earning certifications during the Summer of 2021. The program trains students in aerospace, underwater robotics and underwater unmanned systems and construction. The Academy is working with FAMU to create a dual enrollment program in Underwater Robotics to take place at the Maritime Academy.

AMIkids Maritime Academy, the Bay County Sheriff, Career Source Gulf Coast and the Federal Department of Labor have entered into an agreement for the Triumph funded construction program to be expanded to the county jail where it will serve 16-24 year olds.

The project is on track with 56 of 1000 industry certifications completed following COVID-19 delays.

207 Gulf Coast State College Gulf/Franklin Campus, Nursing Simulation

Triumph Grant Award - \$2,200,358

Grantee Match -\$1,155,520

Total Project Cost- \$3,355,878

This project was executed in January of 2020. Following a number of construction-related delays, the College requested an amendment that Triumph granted in the fall of 2021 related to the renovations of new the Nursing Lab which is underway. Due to COVID-19 there were challenges gaining necessary clinical hours in this rural community and decreased enrollment.

Today the simulators are successfully being used in the Practical Nursing, LPN & AND courses. The CNA program is anticipated to restart in Spring 2023. Additional recruitment efforts are planned to encourage enrollment. 129 of 289 certifications have been completed.

209 Santa Rosa County, Project Lionheart - Northwest Florida Industrial Park at 1-10

Triumph Grant Award - \$3,484,728

Grantee Match -\$6,832,001

Total Project Cost- \$10,316,729

Granted in 2020, the project is progressing on budget and according to schedule. Construction of a road, retention pond and sewer improvements are underway. In 2021, Triumph granted an amendment to the project that increased the number of jobs required to meet the metric to 100 and reduced the average wage to 115% of the county's average.

Santa Rosa County has received letters of intent for all available 50 acres at the 1-10 Industrial Park. These company will satisfy the job creation metrics for the project.

210 Gulf Coast State College Gulf/Franklin Campus, UAS Pilot Boot Camp for Exiting Military

Triumph Grant Award – \$2,259,063

Grantee Match – \$1,745,937

Total Project Cost- \$4,005,000

The inaugural unmanned systems class took place during the summer of 2020 with strong enrollment and program interest. The project is currently ahead of anticipated certificate attainment goals with 576 of 700 certifications completed and graduates being recruited for immediate employment.

211 Pensacola State College, Logistics & Distribution: Ground Transportation

Triumph Grant Award – \$3,862,951

Grantee Match – \$7,478,850

Total Project Cost- \$11,341,801

Executed in May of 2021, the groundbreaking for the new training building funded by USEDA took place September 2021. The building was completed in August of 2022 and at this time 69 of 1000 CDL credentials have been earned.

213 Florida’s Great Northwest, Education Research and Marketing Grant

Triumph Grant Award - \$733,000

Grantee Match - \$470,000

Total Project Cost- \$1,135,000

In March of 2020, Florida’s Great Northwest (FGNW) executed a grant to perform labor supply and demand analysis and to market the workforce and infrastructure assets of the Triumph Region. FGNW subcontracted with the research firm ABLE Operations for the research and VisionFirst Advisors for the marketing campaign.

Dr. Aaron Schmerbeck with ABLE Operations presented the initial labor supply and demand analysis report to the Triumph board in early 2021 and FGNW published the report on its website. In 2022, Dr. Schmerbeck updated the report to include Cybersecurity and Unmanned Systems. VisionFirst Advisors created numerous marketing and promotional pieces about the Triumph Gulf Coast fund, including videos, photos, fact sheets, a white paper and social media posts in preparation for the campaign that kicked off in September 2021 that are successfully being used today to market the workforce and assets of the eight county Triumph region.

The grant was amended in August 2020 to provide additional funds to allow for extraction of industry certification data from the Florida Department of Education’s education data warehouse. A contract between the Florida Education Foundation and FGNW is under review to begin this work. The data will be used to enhance the marketing of Northwest Florida’s workforce to site location consultants and company decision makers.

215 Wakulla/Lively, A&P Expansion

Triumph Grant Award – \$3,250,000

Grantee Match - \$400,000

Total Project Cost- \$3,650,000

This project was executed in September of 2020 with students starting classes in August of 2021. The program is on track and at this time students have earned 70 of 300 certifications.

216 Northwest Florida State College, Aviation Center of Excellence

Triumph Grant Award – \$7,064,665

Grantee Match - \$7,303,253

Total Project Cost- \$14,367,918

This project was executed at the end of June of 2020 with A&P classes beginning in the fall of 2021. Classes are underway for A&P training and professional pilot flight training for adults and dual enrollment students. The program requires two years of instruction to sit for certification. The project is on track with 134 of 1255 certificates earned.

217 AMIkids Pensacola, Workforce Education

Triumph Grant Award - \$408,000

Grantee Match -\$647,918

Total Project Cost- \$1,055,918

This project was executed in September of 2020 and will result in NCCER OSHA, Core and Carpentry industry certificates. Students have earned 31 of 130 certifications. Staff turnover has been a challenge for the program in 2022.

221 Locklin Technical School, Hurricane Michael Fast Track Certifications - COMPLETED

Triumph Grant Award – \$182,000

Grantee Match – \$44,770

Total Project Cost- \$226,770

This project was executed June 30, 2020 and classes started immediately in July. The project is complete with 38 of 36 certifications earned.

222 Okaloosa Technical College, Hurricane Michael Fast Track Certifications - COMPLETED

Triumph Grant Award – \$200,000

Grantee Match - \$25,000

Total Project Cost- \$225,000

Executed in July 2020, this project is complete with 40 of 40 industry certifications earned.

223 Emerald Coast Technical College Hurricane Michael Fast Track Certifications - COMPLETED

Triumph Grant Award – \$200,000

Grantee Match - \$20,000

Total Project Cost- \$220,000

Executed in June of 2020, this project this project is complete with 40 of 40 industry certifications earned.

224 Wakulla County School Board/Lively Tech Hurricane Michael Fast Track Certifications - COMPLETED

Triumph Grant Award – \$200,000
Grantee Match -\$10,000
Total Project Cost- \$210,000

Executed in June of 2020, this project is complete with 40 of 40 industry certifications earned.

227 Port Panama City, Intermodal Distribution Center (IDC) Expansion

Triumph Grant Award - \$3,000,000
Grantee Match –\$6,487,967
Total Project Cost- \$9,487,967

Triumph awarded funds in the Fall of 2020 to create "pad-ready", rail-served sites zoned for heavy industry at the IDC. Construction broke ground in April 2022 with construction nearing completion at the end of 2022. The Port requested, and Triumph agreed to, an amendment in Summer 2022 to reallocate the budget among the project partners due to increased construction costs.

FedEx Ground announced construction of a 251,000 facility at the IDC earlier in this year. The Port continues to work with the Bay Economic Development Alliance to attract additional large manufacturing and distribution prospects to the site.

228 Pensacola State College, COVID-19 Infrastructure and Logistics Fast Track - COMPLETED

Triumph Grant Award – \$74,000
Grantee Match - \$182,518
Total Project Cost- \$256,518

Executed in July of 2020, this project is complete with 40 of 40 industry certifications earned.

229 Tallahassee Community College, COVID-19 Infrastructure and Logistics Fast Track - COMPLETED

Triumph Grant Award – \$276,500
Grantee Match – \$22,500
Total Project Cost- \$299,000

Executed in June of 2020, this project requested and received a time extension in the summer of 2021. The project has been completed with 20 industry certifications earned.

230 Walton County Schools, IT & Healthcare Certificate Program

Triumph Grant Award – \$3,846,000

Grantee Match – \$4,253,500

Total Project Cost- \$8,099,500

Executed in January of 2021, facilities are being constructed and renovated. Utilizing existing facilities student have earned 547 of 2,535 industry certifications.

233 Institute for Human & Machine Cognition (IHMC), Center for Human Healthspan, Resilience and Performance

Triumph Grant Award – \$11,968,119

Grantee Match – \$66,949,677

Total Project Cost- \$78,917,796

Executed in March of 2021, IHMC, a research institute of the Florida University System is conducting human performance and resilience related research and providing substantive assistance to facilitate the commercialization of the research funded by this program. As match for the Triumph grant, IHMC has been awarded \$10.2 million in competitively awarded external research grants and contracts for human performance and resilience related research.

IHMC requested and was granted an additional \$6 million dollars in November 2022 to equip a new human performance and resilience research facility. The additional Triumph grant funds will be matched by the building construction and an additional \$17 million in competitively awarded external research grants and contracts for human performance and resilience related research.

237 Port St. Joe Port Authority, Port Dredge

Triumph Grant Award – \$15,000,000

Grantee Match – \$41,308,646

Total Project Cost- \$56,308,646

In November of 2021, Triumph awarded the Port funds toward dredging, contingent on securing additional matching funds. The Port is still seeking additional funds to start the project.

240 Santa Rosa County, Santa Rosa Industrial Park East (SRIPE)

Triumph Grant Award - \$6,000,000

Grantee Match –\$22,136,149

Total Project Cost- \$28,136,149

Granted at the end of 2020, the Santa Rosa Industrial Park East infrastructure project is currently on budget and on schedule. Design work is almost complete with construction anticipated to be done by the end of 2024. The project will create at least 170 jobs in the logistics and distribution and manufacturing target sectors.

Letters of intent have been received by Santa Rosa for all available acreage at the park.

243 Okaloosa School District, AI Learning Institutes

Triumph Grant Award – \$2,840,000

Grantee Match – \$2,860,000

Total Project Cost- \$5,700,000

Executed at the end of July 2021, classes started during the 2022-2023 school year with 304 students enrolled at eight middle schools and one high school. This project will create elementary standards for 4th and 5th grade tied to the delivery of Artificial Intelligence (AI) curriculum, middle school curriculum frameworks for an Introduction to Artificial Intelligence course, a high school AI program and provide professional development for AI teachers.

The project will result in at least 1,100 industry certifications and is ahead of schedule.

246 Florida State University – Panama City, Cybersecurity and New Technologies

Triumph Grant Award – \$11,500,702

Grantee Match – \$11,500,702

Total Project Cost- \$23,001,404

Executed in October of 2021, the grant will support integrating Cybersecurity and New Technologies into existing FSU-PC curriculum, train teachers across the eight county region to teach Cybersecurity and New Technologies and provide support to upskill the region's workforce, separating military, and the spouses of military members serving in the Triumph region.

Initial classes began in Summer 2022 with a Teaching Technology Together (T3) Academy for teachers which will be one of a number of courses expanding to teachers in multiple counties in 2023. Additional courses are scheduled to start in 2023. 21 of 3,280 cybersecurity and new technologies industry certifications and credentials have been earned to date.

251 Santa Rosa County, Milton Interchange Park

Triumph Grant Award - \$15,378,683

Grantee Match –\$21,000,000

Total Project Cost- \$36,378,683

Granted February 2022, the Santa Miton Interchange Park project is currently on budget and on schedule for infrastructure construction completion at the end of 2025. The project will create at least 545 high wage jobs in the logistics and distribution and manufacturing target sectors.

257 Pensacola State College, Cybersecurity and IT Expansion

Triumph Grant Award – \$11,998,919

Grantee Match –\$30,975,000

Total Project Cost- \$42,973,919

Granted in March of 2022, the grant expands the Cybersecurity and IT program including the addition of higher level, in demand industry certifications. Construction of a new facility to house the program expansion is underway. The project is currently on schedule.

258 Bay County, Project Lightning Strike/Central Moloney

Triumph Grant Award - \$7,000,000

Grantee Match –\$14,970,291

Total Project Cost- \$21,970,291

Granted February 2022, Project Lightning Strike funds will initially be used by Bay County for site and infrastructure improvements followed by property tax reductions for the creation of at least 200 high wage manufacturing jobs by Central Moloney. The project is currently on budget and on schedule for construction to begin in 2023.

259 PEDC, Project Pioneer/Pegasus Laboratories

Triumph Grant Award - \$2,500,000

Grantee Match –\$15,165,000

Total Project Cost- \$17,665,000

In February 2022, Triumph granted the Pensacola Escambia Development Council (PEDC) funds toward the purchase of a building. The property is being renovated and leased by Pegasus Laboratories for the creation of at least 63 high wage life-science R&D and manufacturing jobs. The agreement was amended in March 2022 due to renovation timeline delays. The project is on schedule based on the updated timeline and the company has begun to fill the newly created position.

264 Wakulla County Schools, War Eagle Career Academy

Triumph Grant Award – \$20,011,606

Grantee Match –\$18,905,224

Total Project Cost- \$38,916,830

In May 2022, Triumph granted Wakulla County Schools funds to construct a career academy on Wakulla High School property. The career academy will expand career and technical education in Wakulla County in partnership with Lively Technical College (LTC) to meet regional workforce demands. The programs within the academy will prepare students for high-skill, high-wage, in demand jobs resulting in at least 7,450 industry certifications of which 320 have been earned to date.

The Academy classes will be open to students in grades K-12 during the school day, summer programs and adult students in the evening.

265 Florida State University Panama City, Collegiate Laboratory High School

Triumph Grant Award – \$7,651,600

Grantee Match –\$10,611,964

Total Project Cost- \$18,263,564

A grant was executed in June of 2022 for a new FSU-PC Collegiate Laboratory High School. The school will immerse students in a collegiate culture with supported services and defined curriculum pathways enabling students to earn dual enrollment credits toward a degree. It will engage students in advanced coursework in the fields of engineering, computer science, cybersecurity, and health sciences, among others.

The project will result in completion of 2,048 milestones being a Triumph-recognized CAPE certification, or a 15-credit hour bundle of lower division college core courses. The school is on schedule to open Fall 2023 and will reserve 50% of its seats for children of active-duty service members in the Triumph eight county region.

273 Bay County, Project Cast/Mocama Marine

Triumph Grant Award - \$3,675,000

Grantee Match –\$6,825,000

Total Project Cost- \$10,500,000

Executed at the end of September 2022, Project Cast funds will be used by Bay County to purchase a building. The building will be leased by Mocama Marine for the creation of 105 high wage manufacturing jobs by Central Moloney.