

WAKULLA COUNTY SCHOOL BOARD



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CALE LANGSTON
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JOSHUA BROWN
DISTRICT IV

JO ANN DANIELS
DISTRICT

October 31, 2023

TO: Cori Henderson, Triumph Gulf Coast

RE: Wakulla County Schools - Project #29 Annual Report

To Cori Henderson:

Progress on the Facilities portion of the project is as follows:

Wakulla County Schools – Bus Garage Renovation

The project is 100% complete.

Performance metrics completion is as follows:

- 300 certifications in grades K-5 in digital tools by 2022/2023 100% complete
- 50 certifications in grades 6-8 in digital tools by 2022/2023 100% complete
- 30 certifications in Heating, Ventilation and Air Conditioning 100% complete
- 30 certifications in Automotive 100% complete

The intent of this proposal is to provide students with industry and digital tool certifications in a workspace conducive to what is required of the program. Also, to absorb the expense on the family and student industry certifications and workforce readiness. Eight schools have been served with these funds and output has exceeded expectations. Metrics required by Triumph/Wakulla contract regarding the clawback are now fully complete.

Project #29 is complete, and currently I request to close it out.

Thank you,

A handwritten signature in cursive script that reads "Priscilla Colvin".

Priscilla Colvin
Executive Director of Academics
Wakulla County Schools
(850) 926-0065
priscilla.colvin@wcsb.us



Board of County Commissioners

Robert A. "Trey" Goodwin, III Chairman (District 4)

State of Florida

October 17, 2023

David M. Bear, Chairman
Triumph Gulf Coast, Inc.
Attn: Susan Skelton, Executive Director
P.O. Box 12007
Tallahassee, FL 32317

Re: #43 Highway 90 East Water and Sewer Extension Okaloosa County, Florida
2023 Annual Report

Dear Chairman Bear:

Please accept the following Annual Report for progress during fiscal year 2023, ending September 30, 2023 (project status provided by Cory T. Lewis, P.E., Water and Sewer Engineer II, and Nathan Sparks, Executive Director of One Okaloosa Economic Development Council):

Reporting Period – October 1, 2022 through September 30, 2023

The Hwy 90 East Water and Sewer Mains Extension project to the Shoal River Megasite was completed in the third quarter of 2021 (April – June 2021). The Engineering Certificate of Completion was submitted by Poly, Inc. stating the project was successfully completed in accordance with the plans and specifications. The project was successfully completed under budget, which resulted in approximately \$409,000 of unspent grant funds. On May 31, 2022, Triumph Gulf Coast and the County entered into the first Amendment to the Grant Award Agreement and agreed to allocate the remaining grant funds to extend water and sewer mains approximately 2,500 feet down Jericho Road. This extension will provide water and sewer availability to the northern two County-owned parcels at the Shoal River Ranch.

The County amended the original Highway 90 East project contract, between the County and Poly, Inc., to include engineering services for the extended water and sewer mains along Jericho Road. This contract amendment was approved by the Okaloosa County Board of County Commissioners on November 1, 2022 and was sent to Triumph Gulf Coast to review and approve prior to execution. A second amendment was approved by the Okaloosa County Board of County Commissioners on May 16, 2023 to extend the contract between the County and Poly, Inc. until January 1, 2024.

Poly, Inc. provided the County with 60% design plans in the second quarter of 2023 (January – March 2023), but the anticipated 90% plan delivery date during the fourth quarter of 2023 (July – September 2023) had to be postponed due to ongoing coordination efforts between the County's Water & Sewer and Public Works departments. Conflicts between the proposed Jericho Road improvements and the water and sewer main locations required the County to request an extension to the Grant Award Agreement, which was approved on September 28, 2023 and will extend the contract between Triumph Gulf Coast and the County to October 31, 2024.

Economic Metrics

The Triumph Gulf Coast performance metrics for this project are 250 net new jobs within three years of the last grant disbursement, such jobs being compensated at greater than the Okaloosa County average wage; OR 150 net new jobs within three years of the last grant disbursement, such jobs being compensated at least 150% of the Okaloosa County average wage; OR 500 jobs within five years of last grant disbursement, such jobs being compensated at greater than the Okaloosa County average wage; OR within three years of the last grant disbursement, a company undertakes a capital investment of at least \$25 million on the property.

The Okaloosa County Board of County Commissioners is very pleased to report that, with the July 13, 2023 announcement that Central Moloney Inc. would be constructing a 300,000 SF pad-mounted electrical transformer manufacturing facility on a 48-acre site at Shoal River Ranch – investing \$50M and creating 350 higher wage positions in Okaloosa County – the Triumph Gulf Coast performance metrics for this project have now been satisfied. Okaloosa County greatly appreciates the close partnership with Triumph Gulf Coast that served to set the stage for this significant economic development success story.

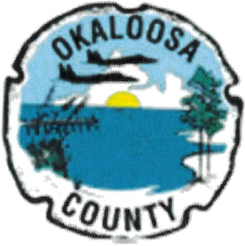
Looking to the future, the Okaloosa County Board of County Commissioners continues to make progress on plans to construct a new wastewater treatment plant on the southern end of Shoal River Ranch. A site has now been selected and design is currently underway. The new plant is projected to have an initial capacity of 1,500,000 GPD and, assuming continued progress with funding, the Phase 1 plant should be on-line by Dec 2026.

Lastly, it should be noted that Okaloosa County purchased an additional 260 acres of industrial-zoned on the southern end of Shoal River Ranch adjacent to I-10. In addition to providing additional lands for economic development purposes, a portion of the parcel may be needed for effluent disposal associated with the planned wastewater treatment plant.

Sincerely,



Robert A. "Trey" Goodwin III
Chairman, Board of County Commissioners



Board of County Commissioners

Robert A. "Trey" Goodwin, III Chairman (District 4)

State of Florida

October 17, 2023

David M. Bear, Chairman
Triumph Gulf Coast, Inc.
Attn: Susan Skelton, Executive Director
P.O. Box 12007
Tallahassee, FL 32317

Re: #46 Southwestern Crestview Bypass Okaloosa County, Florida
2023 Annual Report

Dear Chairman Bear:

Please accept the following Annual Report for progress during fiscal year 2023, ending September 30, 2023 (project status provided by Carisse M. LeJeune, Surtax Project Manager, and Nathan Sparks, Executive Director of One Okaloosa Economic Development Council):

As Okaloosa County, its partners, consultants, contractors and permitting agencies recover from the negative economic impacts of COVID 19, work on the Southwestern Crestview Bypass has continued on course and on schedule. The Triumph Grant Award has had an enormous impact on the progress of the entirety of the project, providing both the financial and motivational impetus for the county moving forward at a steady pace, and providing added incentive to overcome the myriad obstacles posed by a pandemic, transfer of railroad ownership and nearly insurmountable slowdowns in wetland permitting. Okaloosa County is extremely grateful for the partnership forged by Triumph Gulf Coast, Inc., and is proud to report the following progress.

Funding

As noted in the prior report, Okaloosa County undertook a Bond Refinancing Issuance, secured by half-cent sales tax, with infrastructure surtax revenues committed to cover the debt service payments for the new portion of the refinancing through 2029, in order to provide up to an additional \$25 million in funding for the overall project. That, combined with previously committed County and City Infrastructure Surtax funding, CIP funds (funded through local option gas tax revenues) and ongoing TIFF fund revenues ensured the County's ability to successfully meet its financial commitments.

In 2020, the Florida Department of Transportation included its funding commitment for the I-10 interchange portion of the project in its 5-year work plan. The plan was approved and appropriated by the Florida Legislature, and the budget signed by the Governor without change to the appropriation. The Department previously selected a design-build team to complete the design details and the project is under construction with an anticipated completion date in the Winter of 2025.

Design

Immediately following the Grant Award, the County accelerated its efforts in all phases of the design of the project, with special emphasis on finalizing the line and grade for completion of the right-of-way requirements. The final design for the entire project was completed in 2020.

Right-of-Way Acquisition

Negotiations for acquisition of required right-of-way parcels began in February 2020. All of the properties required for construction of the project were acquired through negotiation or by process of eminent domain by the end of the third quarter of 2020. Just one of the three parcels acquired through process of eminent domain are now awaiting the court's due process for determination of the final fair market value. Of the original three parcels, one parcel settlement agreement was negotiated and approved by the Okaloosa County Board of County Commissioners on October 18, 2022, and the second parcel settlement agreement was negotiated and approved on May 16, 2023. Those portions of the right-of-way to be maintained after construction by the County or City, respectively, have been identified and addressed in an Interlocal Agreement approved by both the County and the City.

Acquisition of rights to construct the bridge over the railroad proved challenging. When negotiations for the acquisition of appropriate rights to cross the railroad commenced (including acquisition of air rights, with specific elevations of the encroachment delineated across the span of the horizontal right-of-way limits) the then-recent CSX sale of the rail corridor to Florida Gulf & Atlantic Railway complicated communication and negotiation efforts considerably. During the course of those negotiations, the County discovered that CSX had actually retained the air rights in the conveyance to FG&A, resulting in the requirement to secure approvals of both the current and prior owners; the former for easement/right of entry for maintenance and the latter for the aforementioned three-dimensional area for aerial encroachment. Although challenging, the County successfully reached agreements with both railroad companies for construction and ongoing maintenance of the bridge over the railroad.

Permitting

The permitting process, as expected, proved to be one of the most difficult and time-consuming aspects of the development process. Initially, purchase of wetland mitigation credits was planned from the Gin Hole Mitigation Bank in the Yellow River and Shoal River watershed, which was on a permitting track parallel to the County's project efforts. The Covid 19 pandemic played an unexpected hand in effectively stopping progress on both the County's wetland permit reviews and the Mitigation Bank permitting. Both the US Army Corp of Engineers (USACE) and Florida Department of Environmental Protection (FDEP) ceased field/project visits by staff in response to the virus, effectively shutting down the wetland permitting processes. Ultimately, USACE transferred their permitting processes to FDEP. While that was viewed as a generally positive move for the project, the Gin Hole Mitigation Bank permitting process still remained at a standstill, leaving the County very limited, and possibly very expensive, options for moving forward.

The breakthrough for wetland permitting began to come to fruition in the form of agreement by the FDOT to allow the County to purchase some of its reserved credits for wetland mitigation from the Sand Hill Lakes Mitigation Bank in Washington County. That breakthrough was fully realized when the FDEP and Northwest Florida Water Management District (NFWMD) acquiesced to the County's purchase of mitigation credits outside the project watershed, allowing the Sand Hill Lakes Mitigation Bank purchase of credits for the project to go through. The project is fully permitted.

Contracting

After design of Phase IV of the project was complete, it was determined that project timing and economies of scale might provide the best result by allowing the contractor for Phases I-III, C.W. Roberts Contracting, Inc., to add Phase IV to its existing contract. The County solicited a reasonable negotiated price for appending Phase IV to the existing contract for Phases I-III, and secured Triumph approval for the action. The contract with C.W Roberts Contracting, Inc. was appropriately amended, and Phase IV of the project is still under construction.

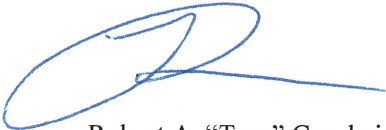
The County went out for separate bid for the Phase V and East-West Connector portions of the project and received three responsive bids from responsible bidders. After carefully consideration, the County selected the apparent low bidder, Anderson Columbia, published a notice of Intent to Award, and executed the contract on November 17, 2020. The contractor's patience through the completion of the wetland permitting process was finally rewarded; the Ground-Breaking ceremony was held on September 13th, 2021, the contractor was issued a Notice to Proceed. Construction of Phase V and the East-West Connector portions of the project is still underway with a projected completion date in the Spring of 2025.

Economic Metrics

Nathan Sparks, Executive Director of One Okaloosa Economic Development Council, provided the following current perspective on the status of the Economic Metrics requirement of the Triumph Grant Agreement:

The Triumph Gulf Coast job creation performance metric in support of the South Crestview Bypass project is the creation of 1300 net new jobs within EMSI Sector 901200 during the 10-year timeframe between 2019 and 2029. The 1300 jobs must be over and above the 243 jobs that EMSI projects will be created "naturally" during the defined 10-year timeframe. Per Okaloosa County's Triumph Grant Award Terms Sheet, the starting point / baseline for EMSI Sector 901200 was 16,052 existing workers in Q3 2019. Taking this figure, along with the projected growth of 243 jobs within this sector by 2029, the forecasted workers for EMSI Sector 901200 by 2029 is 16,347. The agreed upon 1,300 increase in sector 901200 over baseline means that by 2029, Okaloosa County's employment level in EMSI sector 901200 needs to equal 17,595, (i.e., baseline projected growth of 243 from the 2019 base of 16,052, plus incentivized growth of 1,300). At the conclusion of Year 2 of the performance period, EMSI data validated that this sector employed 18,234 individuals in Okaloosa County at that time. As a result, the County's obligation to create a total of 17,595 jobs in this sector was satisfied a mere two years into the ten-year performance period.

Sincerely,



Robert A. "Trey" Goodwin III
Chairman, Okaloosa County Board of County Commissioners

48. Wakulla County Emergency Communications System

2023 Annual Report

Wakulla County entered into an agreement with Triumph Gulf Coast for funding support for a new countywide emergency communications system in January 2023. On March 20th Wakulla County entered into an agreement with Motorola Solutions to design, engineer and install the new system.

During the months of April through August Motorola, Wakulla County and Tusa Consulting met to discuss the site locations, system mapping and inventory receipt and management. During that period of time, Wakulla County also received portable radios, mobile radios, antennas, and other system components. A core group of staff from Wakulla County traveled to Motorola in Schaumburg IL in September to participate in the system acceptance process. The designed system performed as promised during the testing. However, there were a few punch list items Tusa noted that must be remedied prior to the release of the radio system to the county.

On October 2, 2023 Wakulla County hired Mr. Joe Humphries as the new contract manager. Mr. Humphries has an extensive background which includes 13 years of experience with P25 radio systems and is very well networked within the state of Florida, Motorola and the communications industry. Mr. Humphries has been working with Motorola, the county and Tusa to move this project forward. Below is a general status update on the system and a projected timeline of events for the next few months.

General Status updates

- Site Locations- 2 sites secured through all permitting processes, Crawfordville and Smith Creek, 3 of the 4 raw land sites are secured along with FAA clearances, awaiting 4th site confirmation. Zoning and federal permits in process for Lonnie Raker, St Marks, and Otter Creek. Sopchoppy site is in process to comply with City of Sopchoppy and Wakulla County zoning process then external permitting can be started.
- Dispatch – The current dispatch site has been wired to accept the new equipment and awaiting parts and timing for the system to be available to begin installation of equipment for use.
- Site progress- Crawfordville and Smith Creek shelter slabs and grounding have all been completed, awaiting shelter delivery.
- Subscriber Equipment- Inventory and programming of all subscriber equipment is in process, along with installation of the vehicle radios will begin Mid- November.

Miles Stones

- Site acquisition and permitting- we are on schedule with these steps
- Site buildouts for Crawfordville and Smith Creek, we are on pace, slight delays with shelter manufacture and generator suppliers.

Rough Projection timelines

November

- Finish equipment room electrical, cable trays, rack installs, grounding
- Install and test UPS
- Install Motobridge
- Install APX4500s bricks
- Start subscriber installs
- **Install training consoles**
 - run cables, power, grounding
 - 2 new in the EOC
 - no disruption to dispatch
- Keep 4 old in dispatch
- Keep 2 old in supervisor
- Set Crawfordville Shelter

December

- Electrical sign-off Crawfordville
- Generator startup
- Install fiber shelter - SO back equip room
- Finish subscriber installs
- **Install 2 Left Ops** (outside wall) in Dispatch with APX4500
- **Install 1 Supervisor Op** with APX4500
 - ** Leave 2 dispatch and 1 super until final cutover
- Crawfordville powered up with equipment installed connected to EOC Ops
- Crawfordville internal testing

January

- Console training
- Subscriber training
- Law Fire EMS Cutover and Operating P25 Crawfordville single site

February - March 2024

- Integrate Smith Creek site
- Begin Lonnie Raker site

April- May 2024

- Integrate Lonnie Raker

May-August 2024

- Finish build out of remaining sites
- Test and optimize

September 2024 - Deadline for Full Foliage Coverage Testing 2024



November 6, 2023

Chairman David M. Bear
Triumph Gulf Coast
P.O. Box 12007
Tallahassee, Florida 32317

Re: 2023 Annual Report for the East Terminal Project #49

Dear Chairman Bear,

The Panama City Port Authority is pleased to provide the Triumph Board of Directors the Fiscal Year 2023 Report for the East Terminal. The grant agreement between the Panama City Port Authority and Triumph Gulf Coast requires the Port Authority to achieve one of three performance metrics. This annual report provides an update for each of these goals.

New Jobs

The Port Authority has agreed to generate 148 new jobs directly related to traditional port activity and an additional 250 port-related manufacturing jobs. Due to the setbacks of Hurricane Michael and the COVID-19 pandemic, Triumph granted the Port an 18-month extension to March 30, 2025, to meet this metric.



Based on a 2021 Martin Associates Economic Impact Study for the Port Authority there are 3,075 direct, indirect, and induced jobs supported by cargo activity at the Port. Additionally, 7,714 related jobs are supported by Panama City cargo. As port activity increases the Port will continue its efforts to grow tonnage levels to produce 148 jobs by March 2025.

PANAMA CITY PORT AUTHORITY & FOREIGN TRADE ZONE 65

One Seaport Drive, Panama City, Florida, USA 32401 | 850.767.3220 | www.PortPanamaCityUSA.com

New Cargo Activity

The Panama City Port Authority is committed to adding 500,000 tons of new cargo activity at the East and West Terminals by March 2025. The Port completed a busy year for cargo activity, with cargo tons increasing year-over-year to a total of 2,037,305 tons handled at the East and West Terminals. The Port handled 400,200 tons of break-bulk forest products and lumber in 2023, with 197,300 tons of that cargo moving through the East Terminal. The Port did see a reduction in Container activity, handling 37,000 TEU's during 2023.



The Port handled 238,000 tons of cargo through the East Terminal in 2023 including 29,661 tons of export kraft linerboard and pulp, along with 167,663 tons of import lumber. The Port also handled 40,600 tons of import aggregate rock for FDOT and local roadway projects. Twenty-four ships called the East Terminal in 2023 to load and unload the above cargo tonnage. The Port Authority maintained a workforce of seventy-five full-time employees, consistent with the previous year.

Additional Port Revenues

The Port Authority recorded revenues of \$18,870,927.00 for the fiscal year 2023. Revenues were supported by consistent copper import activity, paper exports, an increase in lumber imports, and an increase in cargo activity for the Port's two on-Port industrial tenants, Borusan Berg Pipe and Oceaneering. The Port has surpassed its goal to record annual revenues of \$18,000,000.00 by November 2025. The Port's audited financial statements for the current fiscal year will be available in the second quarter of 2024.

PANAMA CITY PORT AUTHORITY & FOREIGN TRADE ZONE 65

One Seaport Drive, Panama City, Florida, USA 32401 | 850.767.3220 | www.PortPanamaCityUSA.com

The Year Ahead

As cargo activity continues to increase, the Port Authority is focusing its efforts on strategic planning, with projects to expand cargo and berth capacity at the East Terminal. Phase Two expansion includes construction of a 200,000 square foot on-dock warehouse, extending the berth six-hundred feet to accommodate two vessels simultaneously, and expanding the turning basin. In addition to the new warehouse expansion, the Port Authority commenced conceptual design and permitting for the East Terminal berth extension. The added capacity projects at the East Terminal will also enable the Port to improve cargo handling capacity at the West Terminal. This includes expanding container cargo capacity to support future growth in the regional container trades and creating more cargo laydown area. The Port Authority commissioned a new 20,000 metric ton biomass storage dome on November 7, 2023, which positions the Port to handle forecast growth in wood pellet exports. The year ahead will be active with cargo activity, infrastructure growth projects, and continued progress towards meeting each of our performance goals.



PANAMA CITY PORT AUTHORITY & FOREIGN TRADE ZONE 65

One Seaport Drive, Panama City, Florida, USA 32401 | 850.767.3220 | www.PortPanamaCityUSA.com

The Panama City Port Authority appreciates our partnership with Triumph Gulf Coast, and please feel free to contact me anytime with questions or to discuss this project.

Sincerely,

A handwritten signature in black ink, appearing to read "A. Alex King". The signature is fluid and cursive, with the first name "Alex" being more prominent than the last name "King".

Alex King

Executive Director

Cc:

Ms. Cori Henderson

Ms. Susan Skelton

Dr. Rick Harper



SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

SAM PARKER, District 1
ROBERT A. "BOB" COLE, District 2
JAMES CALKINS, District 3
DAVE PIECH, District 4
COLTEN WRIGHT, District 5

DEVANN COOK, County Administrator
BRAD BAKER, Asst. County Administrator
THOMAS V. DANNHEISSER, County Attorney

October 29, 2023

Triumph Gulf Coast, Inc.
P.O. Box 120007
Tallahassee, FL 32317

RE: Annual Report for Project #72 Whiting Aviation Park

Dear Chairman and Triumph Board Members:

In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #72 Whiting Aviation Park. A grant agreement was executed on January 17, 2019, providing \$8,523,655 in Triumph funding for infrastructure improvements to 40 acres at Whiting Aviation Park. The completion deadline (grant end date) was December 31, 2021.

We are happy to report that the design was completed in February 2020 and construction was completed in December 2021. Metrics for the project included meeting one of the following criteria within three years of project completion: (a) creation of 200 net new jobs greater than 150% of the average county wage; (b) creation of 300 net new jobs at greater than 115% of the average county wage; or (c) \$25,000,000 in capital investment. Santa Rosa EDO will satisfy the metric requirements by Leonardo Helicopters opening a helicopter support center at the Aviation Park.

On July 28, 2023, Leonardo Helicopters broke ground for their newest facility in the United States in Milton, FL. The anticipated square footage of the building will be approximately 110,000sf with a capital investment well over the \$25M dollar requirement as defined in the Triumph Contract. In addition to working with the Santa Rosa Economic Development Office, Leonardo is working with Space Florida to assist in the financing of the facility and equipment.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at Shannon@santarosa.fl.gov with any questions related to this report.

Sincerely,

DeVann Cook
County Administrator



MICHAEL A. ADKINSON, JR., SHERIFF

Office of the Sheriff, Walton County

In March 2019, the Triumph Grant was awarded to the Walton County Sheriff's Office and Emerald Coast Technical College. The purpose of the grant was to provide funding for projects outlined in the executed award agreement. The agreement (as amended) included issuing 562 certificates between the beginning of the 2020-2021 school year and the end of the 2025-2026 school year.

As a nation, we all struggled with the COVID-19 pandemic, not knowing best practices as this was an unfamiliar situation for everyone. Therefore, the agency discontinued the programs until we better understood what safe procedures to follow. Thankfully, as of March 2022, all programs and classes resumed.

We are proud to report that the Walton County Sheriff's Office and Emerald Coast Technical College partnership has produced 436 certificates because of the Triumph grant.

Sheriff Michael Adkinson has never wavered on his stance of providing life-changing programs to inmates at the Walton County Jail. The monies received from the grant have provided multiple opportunities to accomplish this goal.

Since the funding of the grant, the following programs have been implemented within the jail: ServSafe Manager certification, Anger Management course, Residential Substance Abuse Treatment Program (R-SAT), Parenting course, OSHA 10 certification, Introduction to Culinary program, Adaptable Equipment Proficiency (ADEPT) certified Heavy Equipment program and Commercial Driver's License (CDL) program.

Many of these programs are taught in-house by Walton County Jail staff members. Allowing our team members to receive certifications/training to provide programs to the inmates is a considerable benefit. Not only does the staff add additional knowledge/skills to their resume, but it's also a benefit to the inmates by having staff members who share the same vision as the Sheriff of "building better people."

In October 2022, the Sheriff's Office launched the Commercial Driver's License (CDL) course, where 12 individuals have successfully obtained their Commercial Driver's License. The idea for this program originated with the first discussions of the Triumph grant. The vision to offer a CDL program to inmates was one many people doubted was even possible; however, the program has proved successful. The current class has our first female inmate participant, and we hope she will be ready to test by the end of the year.

We often reflect on our programs and the impact we have on the lives of the inmates who participate, but the truth is that the influence we have on one individual has a ripple effect on many others in the community. Last year, we highlighted Mr. Chris Carroll's success. He had completed our Heavy Equipment Operations Program and worked for Moss Inc. Moss Inc., a family-owned construction company that hired Mr. Carroll immediately upon release. We are happy to report

that Mr. Carroll is still employed with Moss Inc. a year later. He is thankful for the opportunity afforded to him after completing our program.

Another individual we'd like to highlight is Mr. Caleb Jordan. Mr. Jordan completed the heavy equipment class in March of 2022. Upon his release that same month, he was hired by Anderson Tree and Lawn Care, LLC. Mr. Jordan has been productively employed for more than a year. A follow-up interview with Mr. Jordan and business owner Michael Anderson validates the agency's purpose of providing valuable skills for individuals to be productive members of society. Mr. Anderson said he believes in giving guys like Jordan a second chance, but they must prove themselves by working hard, being dependable, and making better life choices. Mr. Jordan said, "I have always been a hard worker. I just didn't have the skills or education I needed to get a good job, and the class and Mr. Mark helped change that for me."

These success stories are motivation to keep these programs and other programs running. Not all inmates participating in our programs are successful; however, if we make a difference in the lives of just a few individuals, it will impact generations to come.

We are incredibly thankful the Walton County Sheriff's Office was selected as a recipient of the Triumph grant, and we hope you see the benefit of awarding the grant to our agency as much as we do. We believe the impact will last long after the funds have been exhausted.

So, on behalf of the Walton County Sheriff's Office, the citizens of Walton County, and inmates incarcerated at the Jail division, we thank you.

Sincerely,

Deann Bertram
Programs/Classification Manager
Walton County Sheriff's Office
dbertram@waltonso.org
Phone: (850) 892-8196 ext. 3124

October 23, 2023

Triumph Gulf Coast, Inc.
P.O. Box 12007
Tallahassee, FL 32317

Re: Annual Report for Pensacola International Airport MRO Project #120

Dear Chairman Bear and Triumph Board Members:

In accordance with s. 288.8016, F.S., the City of Pensacola is pleased to provide an annual report for Project #120, Project Titan. Project Titan consist of the construction of up to three additional Maintenance, Repair, and Overhaul (“MRO”) hangars (along with related infrastructure) located on the Pensacola International Airport’s MRO Aviation Campus. Such hangars are referred to as Hangers 2, 3, and 4. The total cost for design and construction of Project Titan is \$210,125,000. In April 2019, Triumph Gulf Coast and the City of Pensacola executed a grant award in the amount of \$66,000,000 to assist in the funding of Project Titan.

FUNDING STATUS

The total \$210,125,000 cost for design and construction of Project Titan has been secured through various grants and local matches. In addition to the \$66,000,000 financial commitment from Triumph, the following funding sources have been committed:

FDOT	\$48,000,000
Federal EDA	\$12,250,000
Governor’s Job Growth Fund	\$18,875,000
City of Pensacola	\$15,000,000
Escambia County	\$15,000,000
VT MAE	\$35,000,000

To date, no Triumph funds have been expended, as the full Triumph award will be applied to the construction of Hangars 3 and 4, along with administrative and shop space, asphalt connector taxiway, concrete apron, parking lots, utilities, and miscellaneous site work.

ACCOMPLISHMENTS

The City and ST Engineering marked a significant milestone in ST Engineering’s continued growth and expansion in Pensacola with the official inauguration of the second of four aircraft maintenance hangars (Hangar 2) at the Pensacola International Airport’s MRO Aviation Campus. The new 177,000 sq. ft hangar

features two bays capable of accommodating widebody aircraft, effectively doubling ST Engineering's existing capacity in Pensacola and further solidifying its presence in the region. The hangar, which currently supports a major customer's Airbus A300 program, started operations in January 2023. When fully operational, it is expected to generate over 400 new high-value job opportunities for the local community. Pictures of the final buildout have been included with this report.

KEY MILESTONES AND TIMELINE

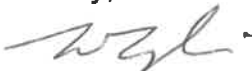
With the completion of Hangar 2, the City has shifted its focus to Hangars 3 and 4. In December 2022, the City published a request for qualifications soliciting a design-build firm for construction of the third and fourth MRO Hangars. Unfortunately, the responses came in over budget and had to be rejected. To reduce cost and keep the project moving forward, the City broke the scope of work into three separate bid packages: site work, taxiway/apron, and vertical work. Below is the status of the bid packages.

- The bid for site work was awarded to HG Construction Development & Investment, Inc. Site work is anticipated to commence during the fourth quarter of calendar year 2023.
- The bid for engineering design services related to taxiway and apron was awarded to AVCON. Design work is anticipated to commence during the fourth quarter of calendar year 2023. Once design is complete bids will go out for construction.
- The bid for vertical work went out on August 28, 2023 and responses are due December 15, 2023. Anticipated construction start date is the first quarter of calendar year 2024.

In accordance with the grant completion deadline of December 31, 2026, the project remains on schedule with an anticipated project completion date in the fourth quarter of calendar year 2026.

We are grateful for the support that Triumph has shown to the City of Pensacola and look forward to seeing all the positive changes that your funding has made possible in our community. Should you have questions or require any further information, please do not hesitate to contact me.

Sincerely,



Matthew F. Coughlin
Airport Director
Pensacola International Airport

Enclosure: Hangar 2 Photos

**Project #120 – Project Titan
Hangar 2 Completion Photos**













Memo

To: Board of Triumph Gulf Coast, Inc.

From: Angela Reese, Director, Haney Technical College

Date: October 30, 2023

Re: Activity Report/HVAC Renovation

Haney Technical College's HVAC program has achieved 783 of the 815 required industry certifications to meet Performance Metric #1. As of the 2020-2021 academic year, the HVAC completion rate was at 83%, which is above the required Performance Metric #2. With 39 students currently enrolled, the upcoming Spring enrollment, additional testing opportunities for NCCER and EPA, it is anticipated that all Metrics will be met by the end of calendar year 2024.

On October 9, 2023, an amendment to the original grant was submitted to the Board of Triumph Gulf Coast for the purpose of shifting residual funds to equipment for the purpose of purchasing additional simulation equipment as recommended by the HVAC program advisory committee. Due to long lead time for equipment manufacturing, a request to extend the grant period to December 31, 2024 was requested.

Thank you for your continued support.

A handwritten signature in blue ink that reads "Angela Reese".

Angela Reese, Director
Tom P. Haney Technical College

Project #148 WHS Agriscience

Annual Report 2022/Q3 Report

1. **Grantee:** Gulf District Schools
Contact: Renee Lynn, Assistant Superintendent for Instruction
2. **Current Enrollment:** 59 (grades 9-12)
3. **Total number of certifications completed by October 31, 2023:** 10
4. **Number expected to be completed by May 30, 2024:** 25
5. **Growing and Learning:**
 - a. Former County Extension Agent visits classes and leads instruction in a variety of activities.
 - b. A new instructor was hired for the 2023-2024 school year, as the previous instructor did not return.
 - c. WHS Agriscience classes continue to support the 5th grade garden project at Wewahitchka Elementary School with garden preparation and seedling growth.
 - d. Classes scheduled to visit the Ocheese Creamery, Deseret Cattle Farm, Gulf American Shrimp and the UF Quincy Research Facility.
 - e. An FFA chapter was formed at WHS.
 - f. The integration of drones into the agriculture program has initiated with the new instructor.
 - g. Currently Ag is in the planning stages of building a chicken coop.



Renee Lynn, Assistant Superintendent for Instruction

**Project #153 GCSD Drones
Annual Activity Report 2023/Q3 Report**

1. **Grantee:** Gulf District Schools

Contact: Renee Lynn, Assistant Superintendent for Instruction

2. **Current Enrollment:**

PSJHS: 15

WHS: 10

3. **Certification Update:**

WHS:

A new instructor came onboard for the 2022-2023 school year in November of 2022. He did not return for the 23-24 school year. A new instructor is now onboard for the 2023-2024 school year at WHS. In May of 2023, 4 students at WHS certified in USIN001. The new instructor is currently working on certification.

PSJHS:

A new instructor came onboard for the 2021-2022 school year and he has restored interest in the program with students. During the 2022-2023 school year, 7 students earned USIN001 certification and 3 earned USIN002 certification. Students are continuing to test.

4. **Community Visibility:**

Instructors from both high schools facilitated a STEM Camp over the summer of 2023 to encourage enrollment for the 2023-2024 school year. This camp was not sponsored by Triumph. Drone classes are currently on track with the syllabus and are working with the simulator program. Field trips to Calhoun County Airport Fixed Base Operator (FBO) to learn about commercial airport operations as well as visits to the 82nd Aerial Targets Squadron at Tyndall AFB to learn about military application of remotely piloted aircraft.



Renee Lynn, Assistant Superintendent for Instructions



Franklin County District Schools
85 School Road
Eastpoint, FL 32328
Ph (850) 670-2810
Fax (850) 670-8579

October 30, 2023

Triumph Project #157 Annual Summary

Franklin County School has made great strides in creating and sustaining quality CTE programs for its students. Funding provided through the Triumph grant has proven invaluable in moving the programs forward and raising standards for the students.

FCS has met its obligations for this project for Welding and Digital Tools/Nursing. The required number of certifications for Welding was 27. Welding students had earned a total of 56 certifications through June 30, 2023. The requirement for Digital Tools/Nursing was 750. A total of 766 certifications were earned in these areas.

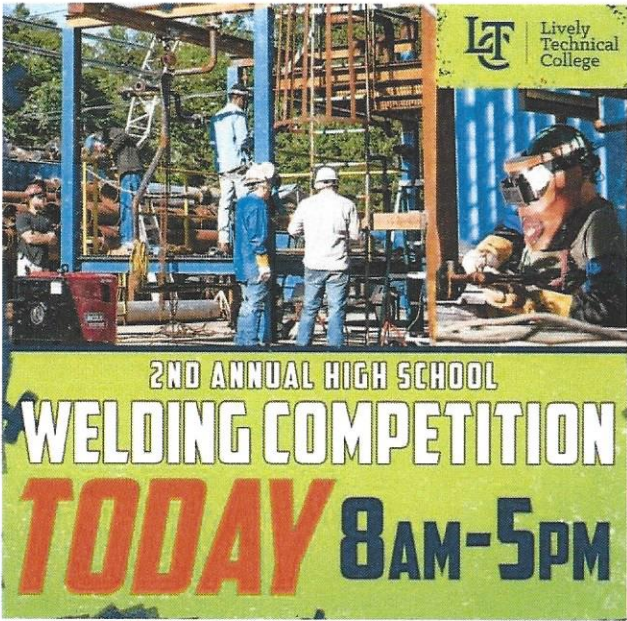
Welding students are also receiving college credit through a dual enrollment agreement with Lively Technical College. A total of 17 welding students earned credits with Lively Technical College during the 2022-23 school year.

The Apalachicola Bay Charter School's construction of a computer lab has ground to a halt due to lack of sufficient funds to see the project through. Over the course of the previous year, FCS and ABCS went through the bid and interview processes to select a construction manager. The construction manager/firm was selected and bids for the various segments of the construction project were solicited. The total cost of the construction of the building came in several times over the amount of money that was budgeted for this project. Construction and materials costs were significantly higher than pre-COVID costs. At the time of this report, ABCS was making a determination to either move forward with the project or rescind construction efforts.

Respectfully submitted,

David Hughes
CTE Coordinator

Lively Vocational College held their second annual welding competition Saturday, May 6, 2023. Blaize Davis took an individual 2nd place and the Wewahitchka High School team won overall.



Project #180 WHS Welding
Annual Report 2023/Q3 Report

1. **Grantee:** Gulf District Schools
Contact: Renee Lynn, Assistant Superintendent for Instruction
2. **Current Enrollment:** 52 (grades 9-12)
3. **Total number of NCCER Welding 1 certifications completed by October 31, 2023:** 13
Total number of NCCER Welding 2 certifications completed by October 31, 2023: 3*
**This is a first in history of welding instruction in Gulf District Schools.*
4. **Number of additional NCCER Welding 1 expected to be completed by May 30, 2023:** 5
5. **Blended Crafts:**
 - a. Both the Welding and Carpentry programs at WHS share the same Core Curriculum, equipment, and dual-certified instructor. This allows students to learn skills and tools used in both trades and those students who desire to do so can obtain certification in both areas. **WHS had two students certify in both Welding and Carpentry simultaneously.**
 - b. Seventh & Eighth grade students participate in wheel classes designed to provide students an opportunity to explore different electives. Students experience a different elective each grading period, but are permitted to repeat those for which they express a particular interest or aptitude. This program has allowed middle-school age students an opportunity to learn basic welding techniques. 42 middle school aged students have participated in welding techniques in the beginning of the 2023-2024 school year.
6. **Community Visibility:**
 - a. In a collaborative program with Eastern Shipbuilding Group and the Bay County Artificial Reef Association (BCRA), Wewahitchka High School deployed artificial reefs into local waters. Eastern Shipbuilding Group supplies the materials used. The reefs were constructed by WHS students to the specifications of BCRA.

- b. The Welding and Carpentry programs sponsor a booth at the annual Tupelo Festival each May to showcase and sell their crafts with all proceeds being returned to the respective programs. The 2023 festival was very successful and in addition to the sales made at the festival, customers continue to reach out to place orders.
- c. Instructor has established contacts within area companies that employ welders to facilitate possible employment upon certification/graduation. Students are made aware of employment opportunities and career options as part of the curriculum and participate in fieldtrips to nearby vocational centers to encourage advancement in the area beyond high school. Fieldtrips to Eastern Marine and Haney Vocational Centers were made the second semester of SY22-23.
- d. Students from the welding programs participated in the 2nd Annual High School Welding Competition sponsored by Lively Technical College. The Wewahitchka High Team took first place in the overall competition and one student took an individual 2nd place trophy. See attached photos.

A handwritten signature in blue ink that reads "Renee Lynn". The signature is written in a cursive, flowing style.

Renee Lynn, Assistant Superintendent for Instruction



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Project Management Office
A Division Reporting to the City Manager

To: Cori Henderson, Triumph Gulf Coast

From: Brandy Waldron, City of Panama City – Interim City Manager

Date: October 24, 2023

Ref: Quarterly Report – City’s Triumph Agreement for the Eastern Shipbuilding Project #185

The City of Panama City (the City) and Eastern Shipbuilding Group, Inc. (ESG) are communicating daily to ensure all projects are monitored and all grant requirements are accurately managed.

This quarterly report is submitted for the annual period October 1, 2022 through September 30, 2023 and the quarterly period July 1, 2023 through September 30, 2023.

As required by section 5.4 of the grant award agreement, the most recent audited financial statements of both the City of Panama City and Eastern Shipbuilding Group have been submitted via smartsheet.

As of September 30, 2023, the City had filed ten funding requests totaling \$18,403,799.30 for construction related costs incurred in relation to Project #185, all of which have been approved by both Triumph and ESG. As of the date of filing of this report, all requested funds have been received from ESG and Triumph for Funding Requests #1 through #10. A summary of costs incurred to date follows:

	Total Construction Costs Incurred	Triumph Portion	ESG Match
Funding Request #1	\$ 222,892.50	\$ 171,627.22	\$ 51,265.28
Funding Request #2	526,286.55	427,870.97	98,415.58
Funding Request #3	3,495,741.41	2,842,037.74	653,703.67
Funding Request #4	1,062,814.65	864,068.31	198,746.34
Funding Request #5	2,307,032.23	1,875,617.20	431,415.03
Funding Request #6	1,989,074.08	1,617,117.24	371,956.84
Funding Request #7	3,256,969.66	2,647,916.32	609,053.34
Funding Request #8	3,087,519.23	2,510,153.14	577,366.09
Funding Request #9	1,830,521.54	1,488,214.00	342,307.54
Funding Request #10	624,947.45	508,082.27	116,865.18
Total Costs Incurred to Date	\$ 18,403,799.30	\$ 14,952,704.41	\$ 3,451,094.89



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Project Management Office A Division Reporting to the City Manager

Updates for projects in process are as follows:

Aluminum Fabrication Building

The building is complete. The drainage system has been installed. Final payment has been made.

Phase I Uphill Bulkhead

HG Harders and Sons has completed this project and it is closed out.

FIN Dredge Project

Diamond Services has completed the Fin Dredge Project and this project has been closed out.

Bollard Project

Eastern Shipbuilding has completed this project and this project has been closed out.

Mechanic Shop Building

It has been decided that we will not proceed with this project at this time

East Ave. Drainage and Stormwater Project

DRMP has been selected to conduct engineering review bid support and CEI services. They are in the process of reviewing the design documents. Once design documents are reviewed and approved we will proceed with approvals and putting this work out for bid.

Status of USCG Offshore Patrol Cutter Project

ESG continues to make excellent progress on the OPC project. ESG is currently in the process of constructing OPC's #1, #2, #3 and #4. Launch of OPC #1 is on schedule to occur October 27, 2023.

ESG submitted its FPR (Final Proposal Revision) to the USCG for Stage 2 of the OPC Program and the USCG awarded that portion to Austal USA. ESG protested the decision with GAO. ESG eventually withdrew its protest with GAO due to the USCG's unwillingness to disclose critical information to ESG's attorneys under protective order. ESG filed suit in the Court of Federal Claims, where it is continuing to pursue the protest of the award to Austal USA. ESG expects to receive a ruling any day.

In the meantime, ESG continues to execute for its customer on the OPC project for Hulls 1-4. This project, along with ESG's commercial business, continues to grow and our workforce is growing to support it.



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Project Management Office
A Division Reporting to the City Manager

Progress towards achieving performance metrics

ESG continues to recruit employees to the community to support its commercial and government business.

Mr. Rick Harper conducted an informal audit of the systems ESG is utilizing to track the performance metrics required to be met under the Triumph agreement, as well as the current progress towards achieving the performance metrics. Positive progress was made at the meeting and the Triumph team gained additional comfort that ESG's approach to tracking performance metrics was sound. Triumph Gulf Coast followed up with a letter giving a similar statement.

ESG believes it will have met the performance metric requirement at the end of calendar year 2023. We will be working with Triumph staff in the interim to ensure sufficient artifacts are in hand to support final job creation totals.

Select pictures of projects are attached.

Should there be any questions or comments concerning this report, please contact Tim McGuffin at 850-691-4579 or email at tmcguffin@panamacity.gov.

Signature: Brandy Waldron

Date: 10.24.23

Brandy Waldron – Interim City Manager

City of Panama City



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Project Management Office
A Division Reporting to the City Manager

ALUMINUM FABRICATION BUILDING





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Project Management Office
A Division Reporting to the City Manager

BOLLARDS





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UPHILL BULKHEAD



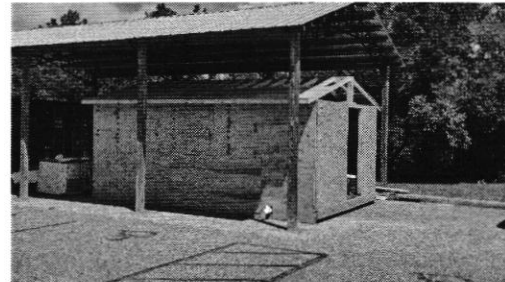
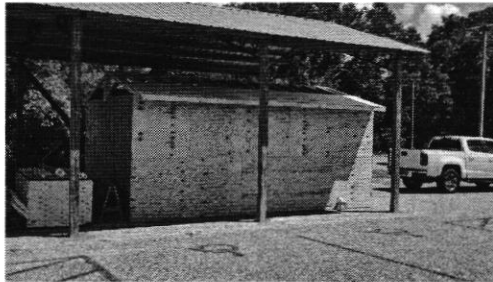
Triumph Annual Report
Walton Works Training Center of Excellence – Project #187
Annual Report: November 1, 2022 – October 31, 2023

Northwest Florida State College has successfully implemented the Walton Works Training Center of Excellence project. This endeavor has resulted in the generation of certifications that significantly contribute to meeting the prevailing industry demands within the region.

Program Progress

- **Construction Trades**

- 722 certificates earned since grant awarded.
- Practical, hands-on experience plays a pivotal role in shaping our students' education. Our institution has created a partnership with Walton County to embark on a project aimed at constructing tiny homes for homeless families. The images below offer a glimpse of the first tiny house, currently under construction by students at Walton Works.
- Our recruitment endeavors have generated new leads with prospective students actively expressing interest in our program. Furthermore, community support for the program is evidenced by a remarkable response of 5,000 individuals engaging with the College's June 13 Facebook post promoting the Construction Trades program:
<https://www.facebook.com/reel/214853261443563>.
- In addition to their classroom experiences, our students have had valuable opportunities to explore various architectural structures within Walton County. Notably, in DeFuniak Springs, renowned for its historic district, our students had the privilege of touring the Governor Catts' home, which is currently undergoing renovation. This excursion presented a distinctive and enriching educational opportunity for them.



NWFSC's First Tiny Home Being Built at Walton Works

- **Amazon Web Services**

- The popularity of the College's Amazon Web Services programming resulted in repeat course offerings a total of four times. Specific courses included Cloud Practitioner (offered once in Spring 2023 and twice in Summer 2023) and Cloud Security Foundations (offered once in Summer 2023). This program achieved remarkable success with 28 certificates awarded, surpassing the initial goal of 25 certificates. The College continues to offer AWS programming and works to ensure students persist in their pursuit of additional certifications.
- AWS recruitment efforts included partnering with Cox to promote AWS classes, distributing fliers at career events, and presenting the program in classes.

- **Cybersecurity**

- Students set up the Walton Works Cybersecurity Lab, allowing them to have hands-on experience. Below are pictures of students performing the set-up.



NORTHWEST FLORIDA STATE COLLEGE

100 College Boulevard, E. • Niceville, FL 32578-1347 • (850) 678-5111 • www.nwfsc.edu

- NWFSC's Cybersecurity program received a \$13,000 Perkins grant to upgrade all its hard drives, including those at the Walton Works campus.
- NWFSC has made concerted efforts to seamlessly convert certificates into college credit by utilizing an internal articulation process. Through our institution's streamlined process, students can efficiently attain both their certifications and corresponding college credit in a remarkably brief time, most often under a week.
- NWFSC is actively incorporating additional intermediate-level courses into specialized programs, thereby affording students the opportunity to gain deeper expertise within the cybersecurity field. This strategic enhancement aims to enhance students' competitiveness in the job market, equipping them with a more robust skill set.
- Hurlburt Field Air Force Base has expressed a keen interest in conducting hands-on cyber warfare demonstrations, specifically for students in Walton County. These engaging demonstrations are already a part of the educational experience for students at the Niceville campus. Furthermore, Hurlburt Field is committed to assisting us in connecting our students with potential employers and offering valuable career placement services.
- The Hurlburt Field team has also committed to promoting the Walton Works program by hosting one monthly event in collaboration with the Cybersecurity Club at NWFSC.
- Proximity to Eglin Air Force Base has resulted in faculty recruitment and retention challenges across technology-driven fields, including but not limited to IT and cybersecurity programs. The primary faculty serving Walton Works resigned from his position to accept a higher-wage position on base, and the College has looked to staff classes with adjuncts on an interim basis until a full-time replacement can be found. The College seeks to have a full-time faculty rehired for spring 2024. To accomplish this goal, the program director reached out to TechPlanet in DeFuniak Springs to assist the College in finding a local adjunct.



Students Setting up Computers at Walton Works Cybersecurity Lab

• Welding

- Since the grant was awarded, 91 certificates have been earned.
- Nationwide demand for welders has resulted in ever-increasing salaries, creating significant competition with the College to recruit and retain instructors. The College has experienced multiple vacancies in the welding program, which led to temporary consolidation of training at the Niceville campus while a search was carried out to reach full staffing levels. The College anticipates welding courses resuming at the DeFuniak Springs location in Spring 2024, following the onboarding of a qualified instructor.
- The Welding Department placed posters advertising the program around DeFuniak Springs and Crestview businesses to attract new students.



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- **Unmanned Systems**

- During the spring semester, the College taught two courses within the field of Unmanned Aerial Systems (UAS) at the Walton Works Training Center of Excellence.
 - ASC2561, Unmanned Aerial Systems and Operations. This course builds on the student's understanding of UAS history, technology, and regulations and builds on those to provide a basis for operating small UAS platforms with the intent of preparing the student for the FAA's UAS operator certificate.
 - ASC1582, Agricultural Use of Unmanned Aerial Systems. This course is designed to equip students with the necessary knowledge and skills to successfully complete the Agriculture Education Services & Technology UAS Agriculture Certification Exam.

- **Public Safety**

- 345 certificates earned since grant awarded.
- The position of Public Safety Coordinator currently stands vacant and is posted on NWFSC's official website.
- Courses have been designed to align more closely with the specific requirements of Walton County public safety agencies. This strategic adjustment enables staff members to enroll in courses offered at varying hours, ensuring that agencies needing training can maintain adequate staffing levels.
- The Public Safety program is also offering and developing advanced courses to meet local agency demand for technical skills needed by public safety workers.
- The program continues to appoint instructors who are residents of Walton County to teach at Walton Works. These instructors bring valuable insights into the local community, enabling them to better cater to its unique educational needs while instructing our students.

Performance Metrics

The College employs Power BI, an application renowned for its capacity to convert data into visual representations, to monitor and assess grant performance metrics. Within the Power BI framework, the Walton Works project is delineated by two distinct objectives:

- Objective 1 tracks the metric to earn 1,570 industry certificates.
- Objective 2 tracks the metric to earn 25 AWS certificates.

The attached document titled Triumph Walton Works Report is a visual of this report.

President/Contract Awardee Signature: _____

Date: _____

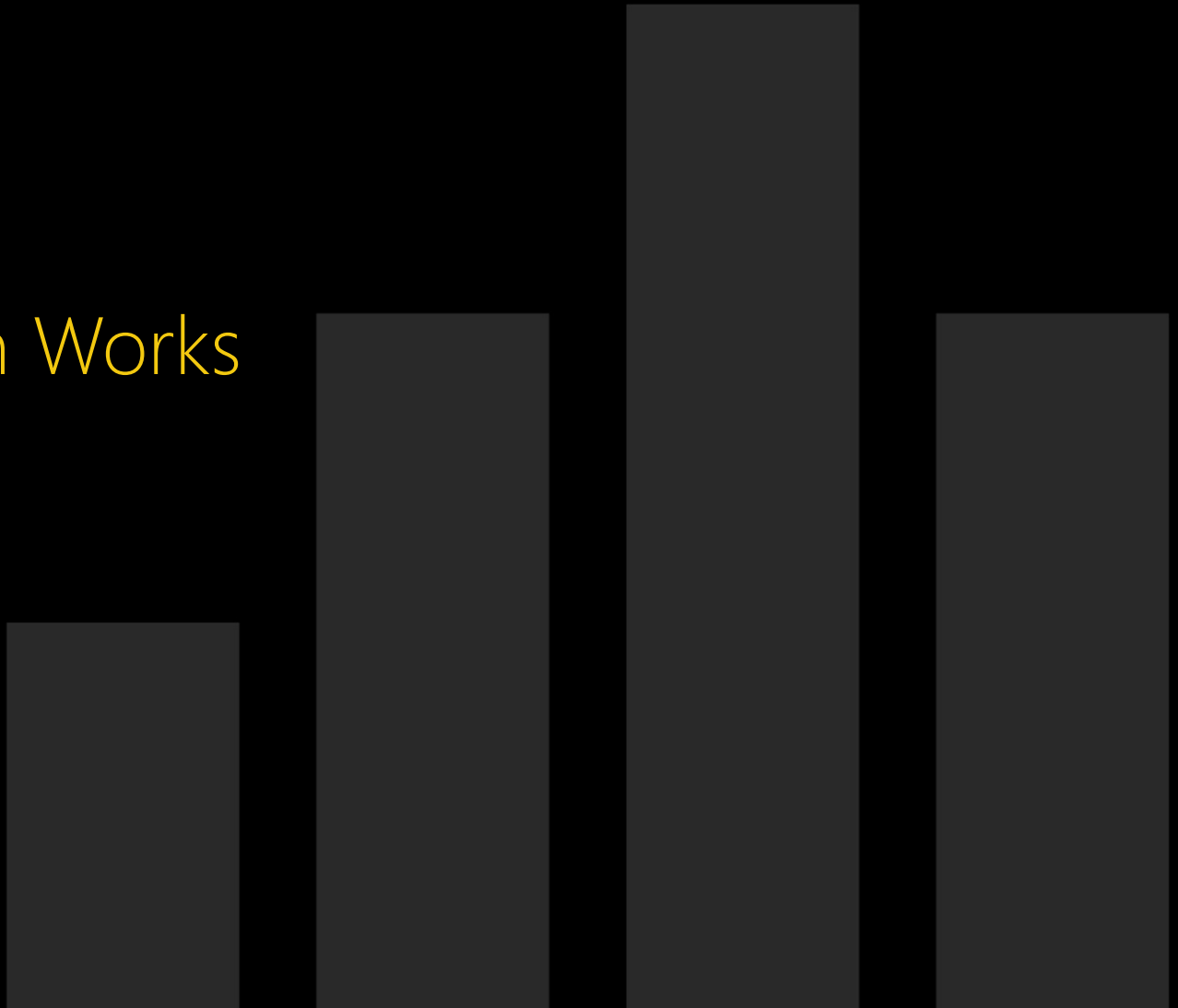
10-18-21

Triumph Walton Works Report

[View in Power BI](#) ↗

Last data refresh:
8/14/2023 9:14:12 PM UTC

Downloaded at:
10/12/2023 3:10:22 PM UTC



**Northwest Florida State College
Walton Works Center for Excellence
Triumph Project #187**

Period of Performance

- Objective 1: 6/20/2019 - 12/1/2025
- Objective 2: 3/9/2022 - 12/31/2023

Budget Period

- Objective 1: 6/20/2019 - 12/31/2023
- Objective 2: 3/9/2022 - 6/30/2023

Award Amount

- Objective 1: \$2,763,716
- Objective 2: \$92,500

Match

- Objective 1: \$1,500,000 RESTORE grant; \$1,470,651 NWFSC
- Objective 2: \$92,500 NWFSC

Objectives

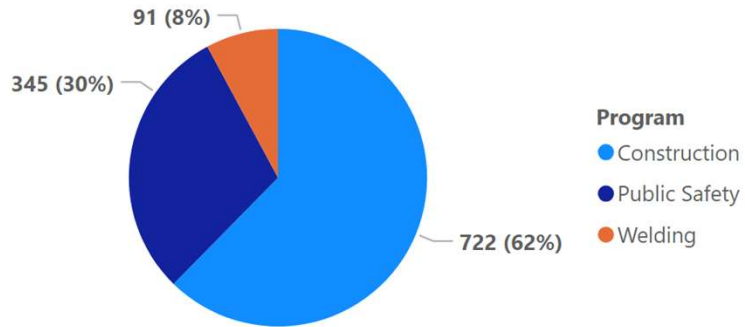
- Objective 1: Produce 1,570 industry-recognized certificates in Industrial Trades, Cybersecurity, Unmanned Vehicles Systems Operations, Law Enforcement, Fire Science, and EMT
- Objective 2: Produce 25 Amazon Web Services (AWS) certificates

Objective 1

Walton Works Center for Excellence

Produce 1,570 industry-recognized certificates in Industrial Trades, Cybersecurity, Unmanned Vehicles Systems Operations, Law Enforcement, Fire Science, and EMT

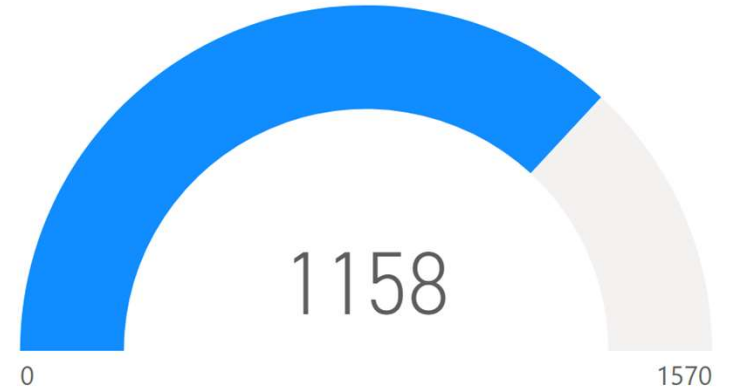
Certificates Earned by Program



Students Earning Certificates

608

Total Certificates Earned



Certificates Earned by Title

525F Multimeter	12
911 Public Safety Telecommunicator	23
American Welding Society D1.1 - AWELD003	57
American Welding Society D1.1 - AWELD012	29

Objective 1 Tracker

1K/2K

On track Due 12/1/25

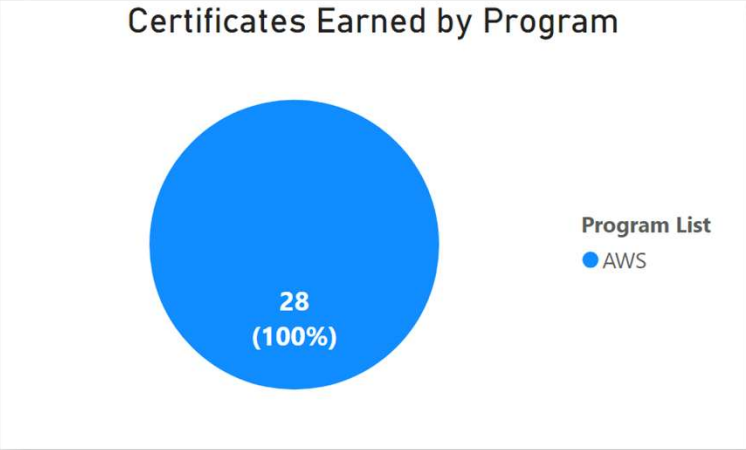
Certificate Earned by Year



Objective 2

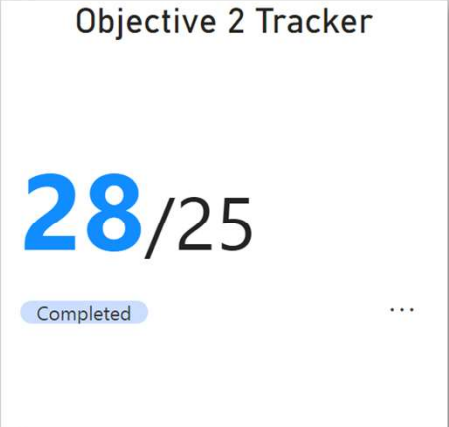
Walton Works Center for Excellence

Produce 25 Amazon Web Services (AWS) certificates



AWS Certificates Earned List

AWS Certified Cloud Practitioner
28



Certificate Earned by Title Visual

Certificate Earned	Count of Certificate Earned
525F Multimeter	12
911 Public Safety Telecommunicator	23
American Welding Society D1.1 - AWELD003	57
American Welding Society D1.1 - AWELD012	29
AU Erosion and Sediment Control Test Facility Update	26
AWS Certified Welder - GTAW/SMAW Pipe (Carbon Steel)	1
Construction Quality Management for Contractors	188
Correctional Officer Cross Over Training to Florida Law Enforcement Academy	2
Emergency Medical Technician	108
EPA 608 Certification	11
Firefighter II	39
HBI PACT Core	9
HBI PACT Electrical	6
HBI PACT HVAC	8
ICS 100	27
ICS 700	27
IS-100	7
IS-200	24
IS-700	7
IS-800	24
Law Enforcement	12
Law Enforcement Officer Proficiency Course	4
Limited Commercial Landscape Maintenance	14
NCCER Welding - Level 2 (Postsecondary)	3
NCCER Welding - Level 3 (Postsecondary)	1
New and Innovative Tools for Erosion and Sediment Control	26
OSHA 10	107
OSHA 30	5
PACT CORE Green	1
Paramedic	6
Parking Enforcement Specialist for Civilians	17
PMI1	35
PMI2	35
PMI3	15
PMI4	27
PMI5	13
PMI6	10
Precision Electrical Termination	6
Project Management Professional SKILLS	14
Schluter Systems Moisture Management	9
Selective Traffic Enforcement Program for Civilians	1
Speed Measurement (Radar and Laser Devices)	16
Storm-water, Erosion, and Sedimentation Control Inspector	145
Traffic Control Officer for Civilians	1

WALTON COUNTY, FLORIDA
Board of County Commissioners

William “Boots” McCormick, District 1-Chair
Danny Glidewell, District 2
Brad Drake, District 3
Donna Johns, District 4-Vice Chair
Tony Anderson, District 5



P.O. Box 1355
DeFuniak Springs, FL 32435
Phone: (850) 892-8155
Fax: (850) 892-8454
www.co.walton.fl.us

November 30, 2023

Cori Henderson
Program Administrator at Triumph Gulf Coast, Inc.
PO Box 12007
Tallahassee, FL 32317

Dear Ms. Henderson,

This letter is to inform you that the Walton County US 331 Water and Sewer project (Triumph Project #190) is complete. The Triumph grant has two performance metric requirements: 1) creation of at least 100 Florida Qualified Targeted Industry jobs and 2) the creation of 100 jobs must be accomplished within four years of the commencement date of December 31, 2020.

To date, the County and the Economic Development Alliance have sold a 10-acre parcel of land to a manufactured home business that is in operation, a 5-acre parcel to an unmanned aerial vehicle manufacturer to Eglin Air Force base, and another parcel to a roof truss manufacturing company currently under construction. These jobs will count towards the New Job definitions and as a part of the Florida Qualified Target Industries.

However, the remaining property at the Woodlawn Commerce Park is not believed to be sufficient to create the needed jobs to meet the performance metric requirements. Triumph staff have worked diligently with Uriah Matthews, the Walton County EDA Director, to find a solution to create these jobs, but have been unable to create a path to meeting the requirement. Therefore, Walton County will not be requesting reimbursement of the Triumph funding for this project and Triumph Project # 190 may be closed.

Thank you for all your assistance with this project, and we look forward to working with you in the future.

Sincerely,

A handwritten signature in black ink, appearing to read "Mel Thomason".

Melissa Thomason, CPA
Chief Financial Officer

FRANKLIN COUNTY

REPLY TO: □
 BOARD OF COUNTY COMMISSIONERS
 33 MARKET STREET, SUITE 203
 APALACHICOLA, FL 32320
 (850) 653-8861, EXT. 100
 (850) 653-4795 FAX



REPLY TO: □
 PLANNING & BUILDING DEPARTMENT
 34 FORBES STREET, SUITE 1
 APALACHICOLA, FL 32320
 (850) 653-9783
 (850) 653-9799 FAX

QUARTERLY PROGRESS REPORT

Project Number:	#191, Franklin County Apalachicola Regional Airport		
Grantee Name:	Franklin County Board of County Commissioners		
Grantee Address:	33 Market Street, Suite 203, Apalachicola, FL 32320		
Grantee's Agreement Manager:	Erin Griffith	Telephone No.:	850-653-9783 x 158
Project Title:	Triumph – Airport Fuel Farm Project		
Report Date:	October 31, 2023		
Reporting Period:	July 1, 2023 – September 30, 2023		

Summary of project process for this reporting period:

Franklin County awarded a task order for the planning, design, bidding and construction phase services for the Fuel Farm Replacement Project at the Apalachicola Regional Airport on February 2nd, 2021. The total amount of this task order to Avcon, Inc. Engineers and Planners is \$188,455.00.

To date, Franklin County has paid \$135,463 of the awarded task order for services provided through September 30, 2023. Currently, 100% of the preliminary design is complete, 100% of the design phase services are complete, 100% of the bidding phase services are complete, 10% of the construction phase services are complete, and 33.33% of sub-consultant services are complete. The third construction bid solicitation (previous solicitations did not get any response from bidders) and specifications were uploaded to Smartsheet in the month of February for review. The project went out to bid on February 16th, 2023. Beginning February 16th, the bid solicitation was posted to the county website, advertised in the Apalachicola Times and the Panama City News Herald, and posted to the governmental bid platform Demandstar where it was broadcast to 266 vendors. Bids were due on March 20th and were opened publicly at the County Commission Meeting on March 21st, 2023. The county finally received one bid for the project, however, due to the rising cost of construction, the county's rural remote geographic location, and inflationary pressures in a post-COVID economic environment – the sole bid which was received (after three advertising attempts) was much higher than the approved award through the Triumph program. The county was ready to move forward with the project and Commissioners approved obligating an additional \$25,000 in airport funds as project match and to send a formal request to Triumph for the additional funds to fund the construction bid. On April 19th the county met with Triumph staff and finalized the formal request for additional funds. On April 20th the county uploaded the formal funding amendment request to Triumph Gulf Coast. At the May 11th meeting of the Triumph Gulf Coast Board, the funding amendment request for Franklin County was approved! The County Commission approved and signed the grant award amendment at the following commission meeting on May 16th. The construction contract was approved on June 6th, 2023, and a pre-construction meeting was held on June 28th. The county has issued a notice to proceed date of August 28, 2023 – the contractor will have 360 days to complete all work which will be by August 16, 2024.

RICKY D. JONES
 DISTRICT ONE

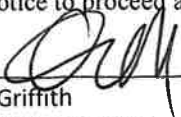
BERT BOLDT
 DISTRICT TWO

NOAH LOCKLEY, JR.
 DISTRICT THREE

JOSEPH PARRISH
 DISTRICT FOUR

JESSICA V. WARD
 DISTRICT FIVE

The copy of the notice to proceed and a short status update from the engineers are attached as supporting documentation.

Certified by:  _____ Date: 10/31/23
Erin Griffith
Fiscal Manager / Grants Coordinator

WAKULLA COUNTY SCHOOL BOARD



69 ARRAN ROAD
POST OFFICE BOX 100
CRAWFORDVILLE, FLORIDA 32326
TELEPHONE: (850) 926-0065
FAX: (850) 926-0123



ROBERT PEARCE
SUPERINTENDENT

EDWARD HAND
DISTRICT I

MELISA TAYLOR
DISTRICT II

CALE LANGSTON
DISTRICT III

JOSHUA BROWN
DISTRICT IV

LAURA LAWHON
DISTRICT V

October 18, 2023

TO: Cori Henderson, Triumph Gulf Coast

RE: Wakulla County Schools – Project # 264 Annual Report

To Cori Henderson:

The end of school year 2022/2023 yielded completion towards metric of Project#198.

Performance metrics completion is as follows:

- 113 SUAS certifications through the end of State reporting period ending in June of 2023
- 6 VSO certifications through the end of State reporting period ending in June of 2023

Thank you,

A handwritten signature in blue ink that reads "Priscilla Colvin".

Priscilla Colvin
Executive Director of Academics
Wakulla County Schools
(850) 926-0065



Franklin County District Schools
85 School Road
Eastpoint, FL 32328
Ph (850) 670-2810
Fax (850) 670-8579

October 30, 2023

Triumph Project #200 Annual Summary

Franklin County Schools has made great progress in creating and sustaining quality CTE programs for its students. The funds provided from the Triumph grant have proven invaluable in continuing to move these programs forward.

The Unmanned Aircraft Systems (Drones) program has seen great improvement. Due to poorly written and ill executed legislation by the State of Florida, the drone program had to shelve forty-five (45) DJI made drone units, rendering the program 'grounded' for the school year. This dilemma was further complicated due to the school receiving no guidance on what to purchase for the program or what to do with the drones that can no longer be used. FCS, through Triumph and the Unmanned Safety Institute, was able to purchase two Parrot ANAFI drones at almost \$15,000 each. Since then, the program has purchased six (6) more drones that meet all the new regulations from Skydio. The program also purchased a dozen small 'hobby' drones that can be flown indoors so students could begin to fly and become familiar with the protocols. In spite of this major setback to the program, students in the drone classes earned a total of seven (7) Level 1 Safety Certifications, bringing the total number of certifications earned in this program to date to 15. At the time of this report, 23 students were preparing to take the Level 1 Safety certification before the Thanksgiving break. These students will be working toward a second certification, Visual Line of Site Operator (VSO) during the second semester.

The medical program suffered a setback as the program instructor retired right before school started due to health reasons. The program went without an instructor for the Fall, 2022, semester. A new instructor was hired and began teaching in the Spring, 2023, semester with 15 students. During this semester, the classes focused on EKG Technician certifications. Two students earned their EKG Tech certification.

At the time of this report, the program had 62 students enrolled including one class in the middle school. Students in the high school classes are focusing on Phlebotomy (CPT) certifications this school year while students in the middle school class are working toward certifications in Certified Medical Administrative Assistant (CMAA). These students will test for the certifications in the spring semester.

The Building Trades program saw a change in instructors. During this transition, the instructor completed training to be able to offer certifications to the students enrolled in the program. No certifications have been earned to date. However, first year students in the program are working through the NCCER Core curriculum. Second year students are working toward the certification in Construction Technology. These students will test in the spring semester.

The Digital Tools requirement was 146 certifications. This obligation has been met with 170 certifications being earned prior to last year. This past year students in grades 6 and 7 earned a total of 168 more certifications in Digital Tools, bring the total earned to date to 338 certifications.

Respectfully submitted,

David Hughes
CTE Coordinator



Quarterly Report (Q3) September 30, 2023

Project Name: Gulf Coast State College – Gulf Campus - Tech Center for Em Resp and Comms
 Project Number: # 202

Report Prepared by:
 Melanie A. Boyd
 Chair, Business and Technology
 Email: mboyd@gulfcoast.edu; Tel: 850-872-3839

Accomplishments of Project # 202 and Certifications awarded this quarter:
 Total Certifications Required for grant term through December 31, 2026: 763
 Total to date (Training began Q2 of 2022): **808**
 Total for Quarter 3 of 2023 (July – September): **47**
 Detail of Training Certificates earned within Quarter 3 of 2023

Certificate	Total	Certificate	Total
Outland ROV 1000 Operator	5	FEMA IS-100	3
Esri ArcGIS Drone2Map Basics	2	FEMA IS-120	1
Esri Getting Started ArcGIS Drone2Map	4	FEMA IS-200	4
Esri Intro to Imagery Remote Sensing	5	FEMA IS-230	1
Esri Image Classification	1	FEMA IS-240	1
Esri Inspect Assets using ArcGIS Drone2Map	1	FEMA IS-241	1
Esri Performing Supervised Object Based Imagery	1	FEMA IS-242	1
Esri Performing Unsupervised Pixel-Based Imagery	1	FEMA IS-244	1
Esri Performing Supervised Pixel-Based Imagery	1	FEMA IS-403	1
FEMA L449 ICS Train the Trainer	1	FEMA IS-700	5
		FEMA IS-800	5
		FEMA IS-922	1
Quarter 3 Certificate Total			47



Training Activities:

- July 24-25 – Provided training on the Outland 1000 ROV to US Customs and Border Protection and US Coast Guard at the Port of Panama City.

Response and Support Activities:

- July 4 – Vehicle checked out to Panama City PD for crowd monitoring and situational awareness.
- July 19 – Participated in the mid-term planning conference for the maritime active shooter exercise at the Port of Panama City, which was coordinated by United States Coast Guard Sector Mobile. Additional players included Panama City Police, Panama City Fire, Bay County EMS, Bay County Emergency Management, and Florida Department of Health.
- July 20 – Responded to a request from Panama City Police with the Outland 1000 ROV.
- August 4 – Provided technical consultation to US Customs and Border Protection regarding remote sensing of vessels for inspection purposes.
- August 9 – Responded to a request from US Customs and Border Protection with the Outland 1000 ROV.
- August 16 – Assisted Naval Surface Warfare Center Panama City with a pre-delivery operational test on a C-UAS detection system utilizing the Skydio X2E and Skydio 2+ as aggressor targets.
- September 8 – Participated in the final planning conference for the maritime active shooter exercise at the Port of Panama City.
- September 11 – Provided technical consultation to US Customs and Border Protection regarding radio frequency detection, identification, and location methods.
- September 14 – Participated in the maritime active shooter exercise at the Port of Panama City. GCSC supported the exercise by having the TEMPEST team supply five Skydio UAS teams to record the response performed by exercise players for after action review, providing GCSC UVS and VPA students as crisis actors, and a moulage kit for simulated injuries.



Public Education:

- July 21 – Participated in the “Touch A Truck” event at Carl Grey Park, the Athena command vehicle displayed along with program’s Unmanned Ground Vehicles (UGVs).
- September 1 – UVS students and TEMPEST personnel were involved in a showcase of technical career education at the monthly Bay County Chamber of Commerce First Friday meeting, which was sponsored by GCSC.

Program Development:

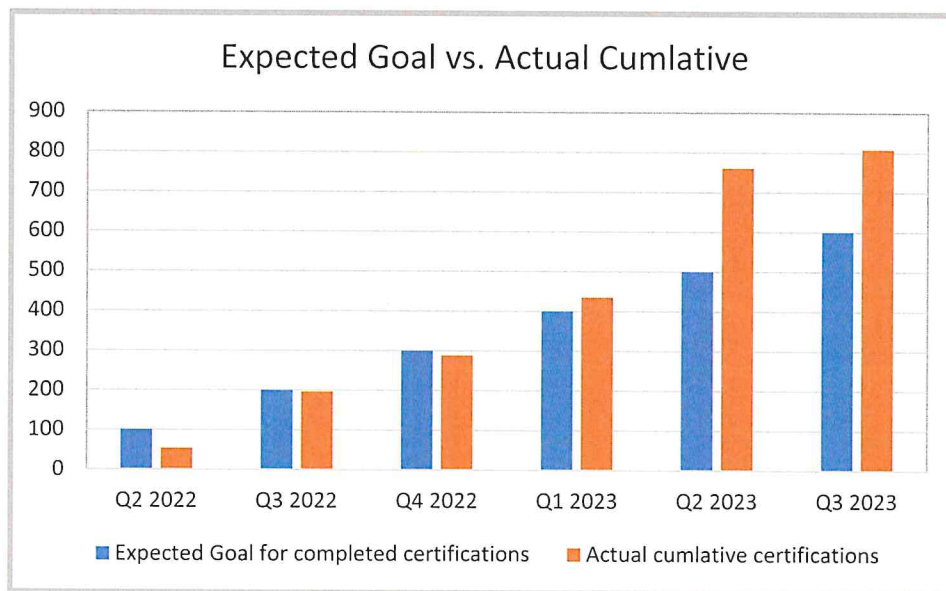
- July 18 – Meeting to discuss a mutual aid agreement between GCSC and US Customs and Border Protection to provide support through the TEMPEST program.
- August 7 – The UVS Instructional Coordinator/TEMPEST Director submitted an application to develop a college credit certificate using existing UVS associate degree classes, which is designed to be completed on a part-time basis.
- August 9 – Meeting with the leader of the Bay County Amateur Radio Emergency Service (ARES) group to discuss plans for operational cooperation. The leader also helped program the amateur radio stations in the TEMPEST command vehicles with the latest ARES state-wide band plan to ensure interoperability of communications.
- August 28-31 – The TEMPEST team exercised their hurricane contingency plan to evacuate equipment while also preparing for mission requests during the approach of Hurricane Idalia. Several potential areas for improvement were identified and plans/procedures/checklist are currently being revised based upon lessons learned.
- September 11 – Meeting with the larger ARES group about volunteer opportunities with TEMPEST during training activities and deployments.
- September 11 – Conversation with the Captain of Bay County Search & Rescue regarding a partnership to extend training and certificates to their volunteers.
- September 18-22 – The TEMPEST director attended the FEMA ICS train-the-trainer course in Clay County. After successful completion, he is now certified to instruct ICS 100, 200, 300, 400, 191, 402 curricula.
- Received a gift in kind donation of an FAA-approved Basic Aviation Training Device (BATD), which will be used to enhance remote pilot training for notional simulation of Group 4 UAS operations. If purchased new, such a unit would cost approximately \$35,000.



Challenges and Resolutions:

- Agency-affiliated trainee recruitment difficulties reported in previous reports has been addressed by focusing more effort partnering with agencies to request the TEMPEST team to travel as a mobile training team, rather than scheduling offerings at the GCSC campus. By pivoting the strategy increases minimal operational cost due to travel for the TEMPEST team, but over time will increase certificate generation throughout the surrounding counties for upcoming quarters.
- C32 Command vehicle has been out of service for an extended period due to a failed alternator. The current bottle neck is waiting for parts for the alternator overhaul.

Performance metrics: Certifications awarded July through September 2023: **47**.
The total number of certifications earned from Q2 of 2022 through September 30, 2023: **808**.
Total Certifications Required for grant term through December 31, 2026: **763**.





	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
Expected Goal of certs	100	200	300	400	500	600
Cumulative certifications	54	196	288	435	761	808

Melanie A. Boyd, Chair Business and Technology

Glen McDonald, President

Our Mission

To empower young people to achieve their full potential.

Our Vision

To use the ocean as our classroom to prepare our students to be future leaders and responsible stewards of our environment.

Our Board

Mike Thornton- Member

Larry Presley- Chairman,
AMIKids Panama City Marine
Institute

Lavoy Anderson- Chairman,
AMIKids Maritime Academy

Mike Michel- Chairman,
PCMI Properties, Inc.

David Blackerby

Cecile Scoon

Alvin Peters

Col. Richard White, USAF,
Ret.

Tom Adams

Jim Robinson

Will Hancock

Oct 31, 2022

David M. Bear, Chairman Triumph Gulf Coast

P.O. Box 12007, Tallahassee, Florida 32317

Mr. Bear and fellow Board Members;

On behalf of the Board of Directors for PCMI Properties and the related entities Thank you again for your support and partnership to improve the educational and vocational training opportunities in Northwest Florida. A total of **109 industry recognized credentials** have been earned since the start of the calendar year.

Underwater Submersible Operator Training Courses;

Spring 2023- **25** students in the Maritime Academy earned Underwater ROV certifications through the Maritime Academy.

Chevron and the AMIKids Foundation have partnered to donate \$20,000 towards an Underwater Robotics STEM lab at PCMI which is currently in operation.

Aviation

11 Trust certificates have been earned by the students so far. The Maritime Academy has added the Gaetz Aerospace Institute course to its offerings. The first introductory course took place Spring of 2023 with an enrollment of 12 students. Fall of 2023 started the dual enrollment portion that also contains the industry certification courses. We anticipate the first aviation related industry certifications Fall of 2023.

Two Gleim FAA approved simulators were purchased and installed at the Maritime Academy to assist students with flight training. The local Civil Air Patrol (CAP) unit has moved

its meeting location to PCMI and is also accessing the flight simulators. A third flight simulator was added by Embry Riddle Aeronautical University for a total of three in operation. In addition Embry Riddle has provided a training fleet of drones and students are currently logging flying hours.

Construction

A total of **73 OSHA 10, NCCER Construction Safety and CORE** industry certifications have been earned through two programs offered, one for high school drop outs in our Youth Build program and the other in the Charter High School, The Maritime Academy. We are currently getting ready to add OSHA 30 to the class offerings.

If you have any questions, please get in touch with me at (850) 919-2213.

Sincerely,



Ron Boyce
Executive Director

PANAMA CITY
MARINE INSTITUTE



PCMI Properties Inc.



Quarterly Report (Q3 2023) and Annual Report October, 2023 Narrative

Project Name and Number: Gulf Coast State College/Project #207

Report Prepared by (name and contact information):

Debbie Brzuska, MSN, RN

Coordinator, Gulf Franklin Campus Nursing Programs & Simulation Center

Email: dbrzuska@gulfcoast.edu; Tel: 850-913-3317

Accomplishments of the Project:

1. The A-Building remodel has been in use since January 2023 for class, laboratory skills and simulation.
2. The D-105 simulation center has been utilized by 100% of practical nursing and LPN to ADN students for clinical time through September 30, 2023.
3. The application pool has increased in the 3rd quarter for the PN, LPN to ADN, and CNA programs due to the added efforts of TRIO and the GCSC Navigation and Advising team.
4. Through September 30, 2023, a total of 206 certifications have been earned.
5. The Certified Nursing Assistant program has been established and is currently offered.
6. As of September 30, 2023, there were 139 active students in the GFC nursing programs.
7. The modular classrooms continue to be utilized for the PN and LPN to ADN programs.

Challenge(s) Project Has Encountered/Resolutions:

1. Challenge: Obtaining applicants for the Practical Nursing and CNA programs.

5230 West U.S. Highway 98
Panama City, Florida 32401

850.769.1551 T 800.311.3685
www.gulfcoast.edu



1. Resolution:

- a) Increased marketing and advertising to attract new applicants.
- b) Partnership with Trio and other organizations to promote GFC nursing program enrollment.
- c) Addressing issues with student finances and securing additional scholarship opportunities is ongoing.
- d) Offering high school and other group tours of the simulation center.
- e) Attending high school career days to promote GFC nursing programs.

Assistance Required to Ensure Success of Project:

1. Ongoing support by GCSC administration
2. Ongoing support by GCSC Financial Aid and GCSC Foundation
2. Vigorous marketing campaign to promote all GFC nursing programs


Signature

5230 West U.S. Highway 98
Panama City, Florida 32401

850.769.1551 T 800.311.3685
www.gulfcoast.edu



SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

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ROBERT A. "BOB" COLE, District 2
JAMES CALKINS, District 3
DAVE PIECH, District 4
COLTEN WRIGHT, District 5

DEVANN COOK, County Administrator
BRAD BAKER, Asst. County Administrator
THOMAS V. DANNHEISSER, County Attorney

October 29, 2023

Triumph Gulf Coast, Inc.
P.O. Box 120007
Tallahassee, FL 32317

RE: Annual Report for Project #209

Dear Chairman and Triumph Board Members:

In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #209. The original grant agreement was executed on October 12, 2020, providing \$3,484,728.00 in Triumph funding to provide partial funding for an infrastructure project that will construct approximately 2,300 linear feet of roadway, a retention pond, and sewer improvements serving the Grantee's I-10 Industrial Park with a completion deadline of December 2023.

However, since that agreement Santa Rosa County asked and was granted an agreement for the following main points:

- Request additional \$1,917,913.00 from Triumph Gulf Coast to purchase additional property and supply infrastructure to the new parcel.
- The companies' match to be extended by twenty-four (24) months for a due date of June 30, 2025.
- Extension of the Ramp-up Date from four (4) to six (6) years after the Commencement Date due to an initial delay with storm structures and a current delay with the delivery of electrical panels for the lift station which are on backorder.
- A budget amendment to move EDTF funds in the amount of \$1,246,415.00 to the County's match and add \$1,917,913.00 to Triumph's section in year 2023 for the purchase of additional property and infrastructure to the new parcel.

We are happy to report that the project is progressing on budget. Design is complete and the construction contract has been awarded and construction is underway. The total cost incurred to date is \$3,251,275.88.

Santa Rosa EDO is on track to satisfy the metric requirements. With the assistance of Triumph Gulf Coast our economic development efforts have paid off immensely for the Iten Industrial Park. On October 24th, Hershey's Ice Cream broke-ground on a new 30,000 square foot facility, and in the coming months Damian's Ice Cream, Lovell Government Services, and Buffalo Rock will be calling Santa Rosa County their new home for their transportation and logistic needs. In addition, our department is working with three other private logistic firms that are considering moving operations to the park.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at Shannon@santarosa.fl.gov with any questions related to this report.

Sincerely,



DeVann Cook
County Administrator



Quarterly Report (Q3) Period Ending September 30, 2023

Project Name: Gulf Coast State College – UAS Pilot Boot Camp for Exiting Military
Project Number: # 210

Report Prepared by:
Melanie Boyd, MBA, Ed.S.
Chair, Business and Technology
Email: mboyd@gulfcoast.edu

Accomplishments of Project # 210 and Certifications awarded this quarter:

Total Certifications Required for grant term through December 31, 2023: 800
Total to date (Training began Q3 of 2020): 806
Total for Quarter 3 of 2023 (July – August): 29

Gulf Coast State College has fulfilled the commitment with USI (Unmanned Safety Institute) as of August 2023. Quarter 3 numbers included months July and August.

Detail of Training Certificates earned within Quarter 3 of 2023

Certificate	Q3	Total to Date
sUAS Safety Level 1	9	227
Advanced Unmanned Safety Level 1	0	61
Advanced Unmanned Safety Level 2	4	63
Visual Line of Sight Systems (VSO) Ground	7	208
Visual Line of Sight Systems (VSO) Flight	12	139
Advanced Unmanned Systems Flight	1	47
Advanced Unmanned Systems Ground	6	61
Overall Total	62	806

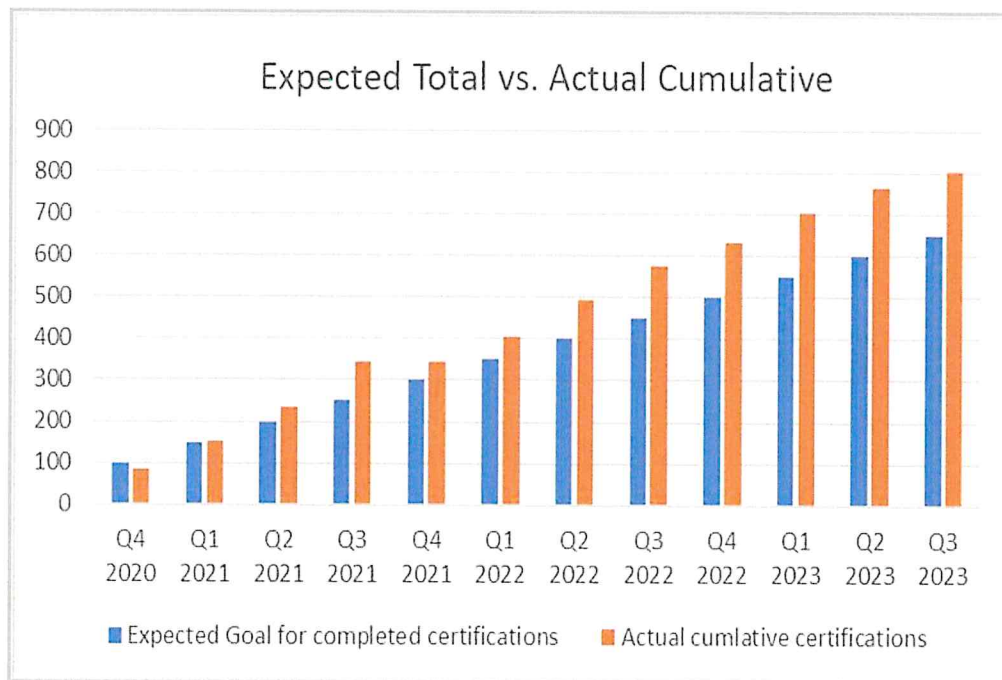


Certificate Type	Q3 2020	Q4	Q1 2021	Q2	Q3	Q4	Q1 2022	Q2	Q3	Q4	Q1 2023	Q2	Q3	Total
sUAS Safety Certification: Level1	12	22	21	11	19	18	17	17	16	20	24	21	9	227
Visual Line of Sight Systems Ops (VSO) Ground	10	23	8	24	20	15	9	20	15	18	17	22	7	208
Visual Line of Sight Systems Ops (VSO) Flight	5	12	9	13	5	9	9	22	17	10	2	14	12	139
Advanced Unmanned Safety Level 1	0	0	16	5	3	0	12	5	10	0	7	3	0	61
Advanced Unmanned Safety Level 2	0	0	15	6	1	2	12	5	8	1	8	1	4	63
Advanced Unmanned System Operations Ground	0	0	0	20	1	2	2	12	11	0	6	1	6	61
Advanced Unmanned System Operations Flight	0	0	0	1	13	2	0	8	6	9	7	0	1	47
Total	27	57	69	80	62	48	61	89	83	58	71	62	39	806

The detail of the information pertaining to certificate type over the grant timeline.



Performance metrics: Certifications awarded July through August 2023 is 39.
 The total number of certifications earned from Q4 of 2020 through September 30, 2023 is 806.
 The total certifications required for the Project # 210 is 800.



Melanie A. Boyd

 Melanie A. Boyd, Chair Business and Technology

Glen McDonald

 Glen McDonald, President of Gulf Coast State College



#211

Quarter 3 (July-September)/Annual

This report corrects previously submitted numbers of CAPE-listed industry-recognized certifications to Triumph. Numbers had been reported to the Grants & Federal Programs office in total, and when filling out the new forms, it was realized that all certifications had been reported, not just the CAPE-listed certifications.

To-date, a total of 160 individuals have earned CAPE-listed industry-recognized certifications.

- 98 individuals have earned CAPE-listed industry-recognized through the college-credit program.
- 62 individuals have earned CAPE-listed industry-recognized certification through the non-credit education and testing division. An additional 17 have earned non-CAPE (Class-B) industry-recognized certifications.

We have recently discovered that we can request, with CareerSource Escarosa’s support, additional certifications, such as the Class B (bus), be added to the CAPE list. We are in the process of working on that request.

During this quarter, 37 students were enrolled in the Commercial Driving Program; 13 have earned industry certifications. Demographics include:

The population includes Pensacola State College students enrolled in the following programs of study from July 1, 2023 to September 30, 2023.

Program		Unduplicated Headcount
Commercial Vehicle Driving	Race/Ethnicity	
	Black	14
	Two or more	1
	White	22
Total		37
Grand Total		37

Program		Unduplicated Headcount
Commercial Vehicle Driving	Gender	
	Female	4
	Male	33
	Total	37
Grand Total		37



October 31, 2023

Mrs. Cori Henderson
Program Administrator
Triumph Gulf Coast
PO Box 12007
Tallahassee, FL 32317

RE: 2023 Annual Report for Project #213

Dear Mrs. Henderson,

It is with great pleasure that Florida's Great Northwest (FGNW) submits this annual report on the progress we have made in 2023 with the grant that was awarded to us on March 3, 2020.

Please see the outline below of the progress made this year.

- **As stated under Section 4.2 (4) of the Grant:** FGNW contracted with ABLE Operations who completed the Phase 2 Update of the Labor Supply and Demand Analysis study as outlined in the grant agreement. The report is uploaded in SmartSheet.
- **As stated under Section 4.2 (5) of the Grant:** Building off the successful and award-winning "Beyond Our Beaches" campaign from Phases 1-2 of the Marketing Grant, FGNW is implementing an aggressive strategy to continue awareness of Triumph Gulf coast and the Northwest Florida brand through additional promotional assets and targeted strategies focused on reaching company executives and site selection consultants. Additional marketing materials, new promotional campaigns and business engagement opportunities have been the focus for the year. Additional information can be found in the updated marketing plan submitted to Triumph Gulf Coast staff.
- **As stated under Section 4.2 (6) of the Grant:** This year, an amendment was approved regarding the Return On Investment Analysis data source. FGNW and Triumph Staff continue to look for sources for the DEO EDW data which is needed to perform the ROI analysis. Once a source for the data is obtained, FGNW can begin working with ABLE Operations to perform the analysis.



FGNW is focused on promoting the assets found in Northwest Florida to site location selectors and company decision makers, including the unique opportunities with the Triumph Gulf Coast fund. The results FGNW has had in generating job creation leads and interest for this region is evident and can be showcased in the organization's annual report, which is included in this update. If you or any member of your staff or board have questions or need additional information, please don't hesitate to contact me. Thank you again for the opportunity to perform the work outlined in the grant and for entrusting us with this award.

Sincerely,

A handwritten signature in blue ink that reads "Jennifer Conoley". The signature is fluid and cursive, with the first letters of each word being capitalized and prominent.

Jennifer Conoley
President & CEO
850.527.0999

ALABAMA

GEORGIA



ESCAMBIA

SANTA ROSA

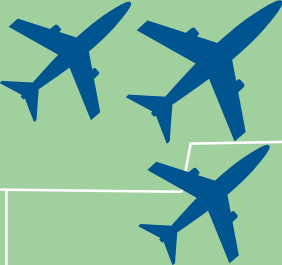
OKALOOSA

HOLMES

JACKSON

WALTON

WASHINGTON



BAY

CALHOUN

GULF OF MEXICO

LIBERTY

GULF

FRANKLIN



Florida's Great Northwest

GO BEYOND OUR BEACHES

2022 Annual Report

GOAL Diversify and Grow Northwest Florida

PROMOTE

PROMOTE NORTHWEST FLORIDA FOR ECONOMIC GROWTH AND DIVERSIFICATION

OUR PURPOSE

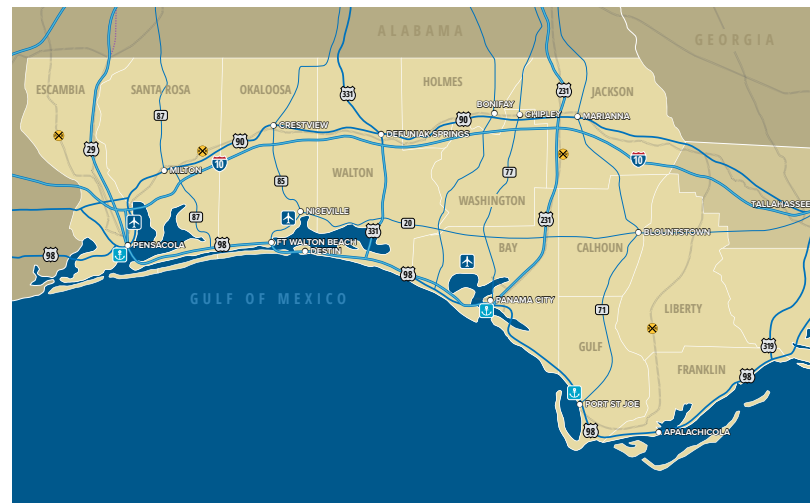
PROMOTE Promote Northwest Florida for economic growth and diversification

ADVOCATE Advocate for economic development issues that affect the region

COLLABORATE Collaborate to improve regional competitiveness

A UNIFIED VOICE FOR NORTHWEST FLORIDA

Florida's Great Northwest is the regional economic development organization for the 12-county region of Northwest Florida. Through promotion, advocacy and collaboration, FGNW is the unified voice for Northwest Florida's economic growth and diversification. We are a private sector funded 501(c)(6) organization led by professional staff and visionary leaders who focus on enhancing the region's economy.



OUR VISION

To be the most highly effective regional economic development organization in the country with a reputation for stellar quality of service, well-designed, and well-implemented programs and strategies.

Broadcasting Northwest Florida

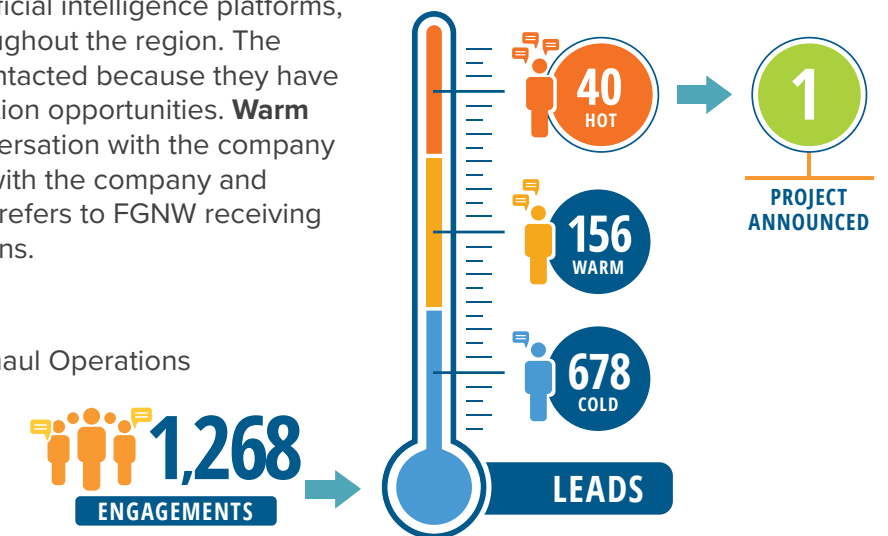
Our strategy to build awareness about the region through relationships with company decision makers, site selectors and other influencers is the primary focus under promotion. As we focus broadcasting the story about the region, built around our assets and advantages of doing business in Northwest Florida, we operate this ongoing strategy with **two main components**.

1 Lead Generation for Job Creation

FGNW's outreach efforts, targeted by our artificial intelligence platforms, creates a pipeline of leads to be filtered throughout the region. The **cold leads** are companies that FGNW has contacted because they have shown signs of potential expansion or relocation opportunities. **Warm leads** are those that move into a further conversation with the company contact. The intention is to build trust with the company and convert the warm lead into a **hot lead**, which refers to FGNW receiving more details about the company's growth plans.

2022 Proactive Industry Campaign Targets:

- Aerospace Maintenance Repair and Overhaul Operations
- Medical Device Manufacturing
- Chemical Manufacturing



2 Digital Marketing

Our **social media platforms** allow us to engage with site selectors, company decision makers and our fellow Northwest Floridians. FGNW's social media content is carefully crafted to deliver timely, industry-focused and relevant posts that keep users engaged.



Regional Project Announcements

Amazon 300 jobs, Milton	Gulf Air Group 55 jobs, Crestview	Monolithic Building Systems 50 jobs, DeFuniak Springs
American Metal Bearing Co. 30 jobs, Freeport	Hershey's Ice Cream 20 jobs, Milton	Paradigm Parachute & Defense 28 jobs, Pensacola
Central Moloney Inc. 200 jobs, Panama City	Lovell Government Services 100 jobs, Milton	Pegasus Labs 63 jobs, Pensacola
Fedex Ground 230 jobs, Panama City	Mocama Marine 150 jobs, Panama City	Resia 200 jobs, Panama City

SELECTUSA INVESTMENT SUMMIT

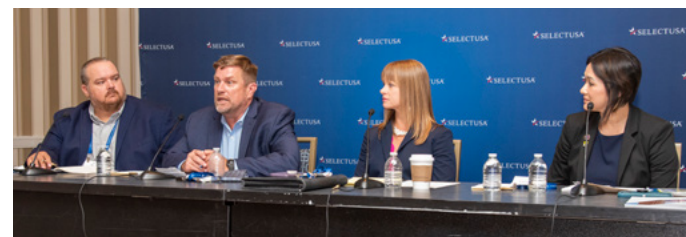


FGNW participated in the SelectUSA Investment Summit, the highest-profile event in the United States dedicated to promoting foreign direct investment (FDI). SelectUSA is a U.S. government program led by the U.S. Department of Commerce.

During the summit, FGNW President Conoley was asked to serve as a participant in a closed door, invitation-only meeting with U.S. Secretary of Commerce Gina Raimondo and Deputy Secretary Don Graves. The small group roundtable focused on the unique challenges and opportunities associated with attracting FDI into underserved communities. Conoley represented Northwest Florida, one of only 14 areas invited to attend the session and the only one in Florida.

In addition to the off-agenda roundtable discussion, FGNW gained much exposure during the event:

- President Conoley was also selected to speak on a panel during one of the information sessions about investment attraction in Northwest Florida.
- Florida was one of only four US states to be invited to present to a group of 20 Singaporean companies attending the summit and President Conoley spoke about the region during the presentation.
- Enterprise Florida was an exhibitor at the event and hosted a Sunshine State Soiree Reception. FGNW participated and was allowed to give a few remarks at the event.
- As a result, FGNW made numerous new company connections including the identification of a major manufacturer expansion project. This prospect visited the region shortly after the summit and we remain in competition for their location decision.



DELEGATION PARTICIPATES IN THE FARNBOROUGH INTERNATIONAL AIRSHOW

A group of Northwest Florida economic developers joined a multitude of partners in London to embark upon the **54th annual international airshow**. Due to COVID, the airshow had not been held since 2019.

FGNW set 17 appointments with aerospace companies interested in learning more about Northwest Florida's aerospace climate and opportunities for business growth and success. As a corporate partner with the **four state Aerospace Alliance**, FGNW was also prominently featured during the annual Aerospace Alliance Reception, a boat cruise on the River Thames, with 450 people in attendance.

Economic developers have a long history of participating in the international air shows because of the countless prime opportunities to meet with high-level aerospace executives all in one location. Nearly every major aerospace company attends the event, including board chairs and CEOs. Because of the prominence of the show and Northwest Florida's desire to grow its aerospace cluster, FGNW has a laser-focused strategy around these events.



SITE SELECTORS INBOUND MISSION

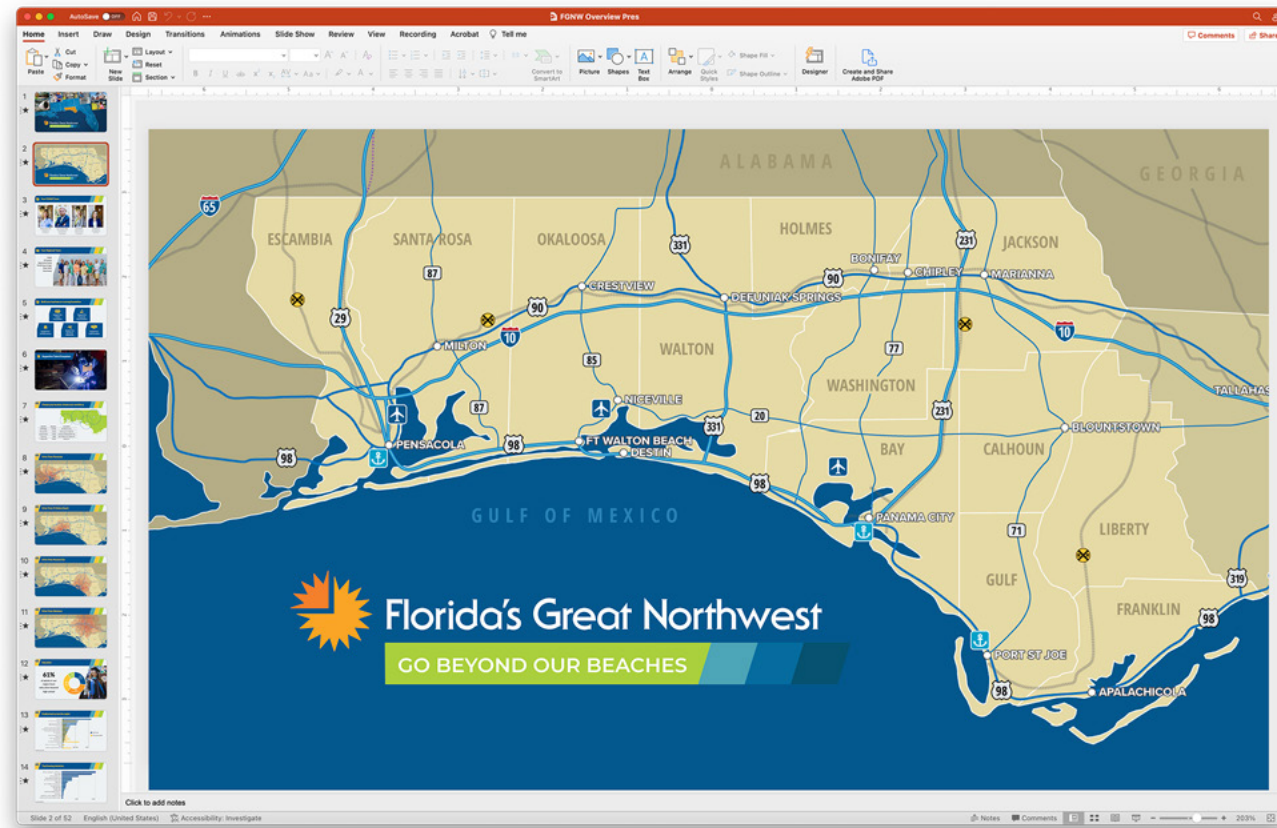
Site selection professionals work directly with companies seeking a new location for their business operations. This year was our 2nd Annual Beyond Our Beaches Site Selector Inbound Mission, and it was hosted in Panama City Beach.

Creating awareness for Northwest Florida includes identifying influential people to help our region grow and diversify.

Four industry-leading site selectors spent two days in Northwest Florida learning more about each of our areas throughout the region, connecting directly with our local and regional economic development partners. Networking opportunities were offered to investors and other partners as well. These types of relationship-building activities allow us to create meaningful awareness about the boundless opportunities in every part of our region.



DATA-DRIVEN MARKETING REBRAND

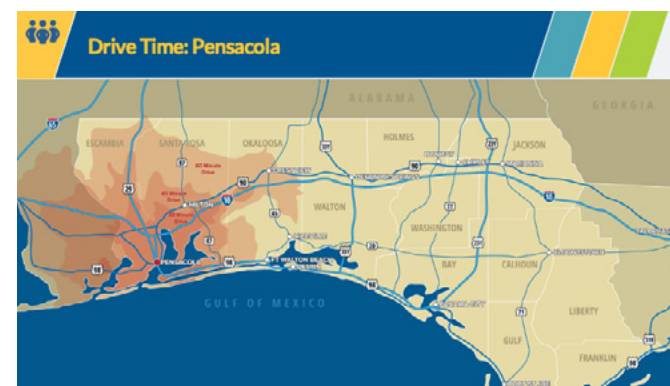


Through our marketing and research grant from Triumph Gulf Coast, FGNW was able to take advantage of many new opportunities throughout the year.

One important strategy we embarked on this year was rebranding our **three major marketing platforms**:

- Northwest Florida's Competitive Edge Presentation
- FGNW's Request for Proposal Submission Package
- Our website, floridasgreatnorthwest.com

Using specific data sets and the guidance of a site selector Kate McEnroe for content and message delivery, we worked with our marketing and graphic design team, Duncan McCall, to reimagine how we promote Northwest Florida as a top location for business.



SUNSHINE SURVIVAL KITS

A second Beyond Our Beaches marketing mailing was sent out to nearly 90 key contacts such as company executives and site selectors. Each received a "Sunshine Survival Kit", which was a nicely designed box with Northwest Florida's geography.

Included in the box:

- 3D-printed frisbee courtesy of the Sea3D Lab at the University of West Florida
- Hydration packet and ChapStick
- A Hidrate smart water bottle to send glowing reminders of when to drink your water (and hopefully think about Northwest Florida)
- Information about the region's business assets



"Many thanks for sending the most recent FGNW marketing package. You folks are always so creative! I always appreciate hearing and seeing you folks."

—Jay Garner, Garner Economics

AWARD WINNING TEAM



"I'm incredibly proud of Shane's work and contributions to our organization and whole region in lead generation that has resulted in high quality jobs for Northwest Florida!"

—Jennifer Conoley, President & CEO of FGNW

Shane Chadwick, FGNW's Business Intelligence and Marketing Manager, was one of three people in North America to be recognized for **GIS WebTech's Technology Leadership Award!** His recognition focused on his ability to create an proprietary proactive lead generation program through the fusion of all our technology platforms which is bold, cutting-edge and driving results.

ADVOCATE

ADVOCATE FOR ECONOMIC DEVELOPMENT ISSUES THAT AFFECT THE REGION



MAJOR ACCOMPLISHMENT

Community leaders, state influencers and legislators gathered in the state's capitol as a unified voice to showcase the unique attributes and economic impact of Northwest Florida, from the beaches and beyond. The event called **Northwest Florida Days** was hosted by the Florida Association of Chamber Professionals Northwest Florida Chapter, Florida's Great Northwest, Opportunity Florida, Explore Northwest Florida, the Northwest Florida Tourism Council and Northwest Florida League of Cities.

“Through a networking reception, legislative appreciation breakfast and recognition opportunities at the Capitol, Northwest Florida’s leaders made a bold statement about the impact we bring to the rest of the state. When we join forces as one region, we have a larger voice and make a greater impression on decision makers throughout the state of Florida.”

–Jennifer Conoley, Event Co-host of Northwest Florida Days

2022 ENDEAVORS

- Created and advocated for its 2022 Legislative Priorities
- Continued one-on-one meetings with Northwest Florida’s state legislative delegation throughout the year
- Further strengthened partnerships with Florida Department of Economic Opportunity and Enterprise Florida



COLLABORATE

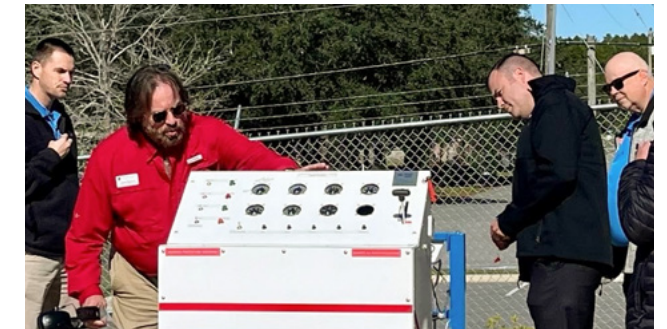
COLLABORATE TO IMPROVE REGIONAL COMPETITIVENESS

THE CREATION AND LAUNCH OF LEADERSHIP NORTHWEST FLORIDA



For Northwest Florida to continue to compete, diversify and thrive, it will take informed, dedicated leaders who understand the complex and competitive environment of economic transformation. An avenue for development of those leaders is now offered through the newly created Leadership Northwest Florida program. This is an educational program offered for professionals in all industry sectors desiring to grow their knowledge base, network, and skill set in the 12-county region of Florida’s Great Northwest footprint.

The program focuses on regional collaboration through community, content, and connection. It informs participants on a holistic view of the conditions, challenges and opportunities that are shared throughout Northwest Florida focusing on the areas of Business Vitality, Entrepreneurship and Innovation, Infrastructure, Talent, and Quality of Life, which are the five pillars of the FGNW Foundation.



“This experience will ultimately result in long-term influence of the leadership graduates for the betterment of Northwest Florida. Through this program, our goal is to cultivate leaders, help them understand the foundation of economic development and get a sense of why regional collaboration is so important.”

–John Daniel, FGNW Foundation Chair



FGNW Foundation Board of Directors

John Daniel
Chair, Beggs & Lane

Jennifer Grove
Vice Chair, Baptist Health Care

Kevin Bowyer
Treasurer, Warren Averett

Bruce Vrendenburg
Immediate Past Chair, Hancock Whitney

Rhea Goff
Secretary, St. Joe Company

John Sumrall
Director, Trustmark

BUSINESS DEVELOPMENT CASE STUDY

PROJECT LIGHTNING STRIKE



It all started with a “cold call” to Chris Hart, CEO of Central Moloney Inc (CMI), an Arkansas-based transformer manufacturer. Through FGNW’s proactive lead generation program, outreach was made to Hart because, based on our knowledge, CMI was potentially in high growth mode.

But it’s not just about having the knowledge, you have to make a compelling case as to why a company executive should decide to make time for a meeting with you. Hart decided to answer the initial email sent to him and entertain a virtual meeting with the FGNW team.

After our first meeting, FGNW put together a project overview under the code name “**Project Lightning Strike**” and sent it out to our 12 counties for an opportunity to respond.

“We looked at some other sites and some other locations, but quite frankly, the opportunities and incentives in Northwest Florida made it a can’t-miss. Florida is the future for us.”

–Chris Hart, President & CEO of CMI



After collecting the local responses and submitting a regional proposal, Hart offered to bring his executive team in for a visit and see Northwest Florida’s business opportunities first-hand. Admittedly, he had only vacationed on Northwest Florida’s beautiful white sand shores.

After a three-day visit of seeing multiple communities spanning the region, Hart could see that Northwest Florida had the potential to meet his growth needs.

Eventually, after more discussion, visits to Arkansas and deliberations with local leaders, the decision was made to establish a manufacturing operation in Bay County adding at least **200 jobs** to the local area.

CMI, headquartered in Pine Bluff, Arkansas, is a key supplier to a number of large investor-owned utilities, distributors and OEMs throughout the United States. The company designs and manufactures electrical distribution transformers and transformer component parts. The product line offering of electrical transformers includes both single-phase pole and pad mounted units, vaults for underground applications in urban areas, and three-phase pad mounted units primarily used in light commercial applications. Central Moloney is preparing to open this new manufacturing operation in Bay County, Florida that will produce single-phase pole mounted transformers.

KEY PARTNERS

- Bay County Board of County Commissioners
- Bay Economic Development Alliance
- CBRE
- The St. Joe Company
- Triumph Gulf Coast Board of Directors
- White Construction
- University of West Florida



“Today’s celebration is evidence that when we spread the regional message, we all win. With this single expansion decision, a total of 362 direct, indirect and induced jobs are projected to be created equaling over \$19.7 million in new salaries because of the ripple effect of this high impact industry. This one location decision in Bay County will have an enormous impact on others – job seekers, suppliers, community partners, other industry sectors. It’s a regional effort – a regional celebration!”

–Verdell Hawkins, FPL & FGNW Chair

Timeline

Jan. 2021
Initial Email Outreach to Company

Feb. 2021
First Virtual Meeting

Mar. 2021
First Site Visit to the Region

Apr. 2021
NWFL Visit to Arkansas

Jan. 2022
Bay County Selected for New Location

Jun. 2022
Ribbon Cutting Ceremony



Verdell Hawkins
FGNW Chair



John Daniel
Foundation Chair



Jennifer Conoley
CEO

EXECUTIVE COMMITTEE

CHAIR

Verdell Hawkins, *Florida Power & Light*

PAST CHAIR

Scarlett Phaneuf, *PowerSouth*

VICE CHAIR

Nicole Gislason, *University of West Florida Haas Center*

SECRETARY

Danielle Ruiz, *Duke Energy Florida*

TREASURER

Kevin Bowyer, *Warren Averett*

ECONOMIC DEVELOPMENT REP.

Tiffany Garling, *Jackson County Economic Development Council*

HIGHER EDUCATION REP.

Dr. John Holdnak, *Gulf Coast State College*

Dr. Sarah Clemmons, *Chipola College*

WORKFORCE BOARD REP.

Michele Burns, *CareerSource Okaloosa Walton*

GENERAL MEMBERS

Megan Fry, *Clark Partington*

Chad Pippin, *White Construction*

SUSTAINING MEMBERS

Lewis Bear, *The Lewis Bear Company*

Roger Hall, *Ascension Sacred Heart*

Chris Hart, *Central Moloney Inc.*

INVESTING IN REGIONAL ECONOMIC DEVELOPMENT

CORNERSTONE INVESTORS

Baptist Health Care Carr, Riggs & Ingram Duke Energy
Goldring Gulf Distributing Hancock Whitney St. Joe Company

GENERAL LEVEL INVESTORS

AT&T
Bayou Concrete
Beggs & Lane
Buffalo Rock
CBRE
Charter Communications
Clark Partington
Community Bank
Farm Credit of Northwest Florida
Hensel Phelps
Landrum HR
Liberty Partners of Tallahassee
Navy Federal Credit Union
Northwest Florida Beaches International Airport
Opportunity Florida
Panama City Port Authority
Pen Air Federal Credit Union
Pensacola International Airport Regions
Saltmarsh, Cleaveland & Gund Synovus
The Highland Group
Truist
Warren Averett
West Florida Electric Cooperative
White Construction

DELEGATE LEVEL SUPPORTERS

City of Panama City
Centennial Bank
Culpepper Construction
Duncan McCall
Fort Walton Machining
NOVA Engineering & Environmental
Port of Pensacola
Trustmark

ECONOMIC DEVELOPMENT PARTNERS

Bay EDA
FloridaWest EDA
Franklin County
Gulf County EDC
Holmes County Development Commission
Jackson County EDC
One Okaloosa EDC
Santa Rosa County Economic Development Office
Walton County EDC
Washington County EDC

EDUCATION PARTNERS

Chipola College
Florida State University Panama City
Gulf Coast State College
Northwest Florida State College
Pensacola State College
University of West Florida's Haas Center

WORKFORCE DEVELOPMENT PARTNERS

CareerSource Chipola
CareerSource Escarosa
CareerSource Gulf Coast
CareerSource Okaloosa Walton



Ascension

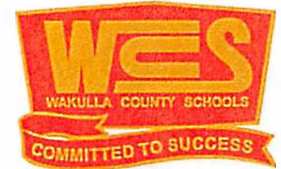
SUSTAINING INVESTORS:



WAKULLA COUNTY SCHOOL BOARD



69 ARRAN ROAD
POST OFFICE BOX 100
CRAWFORDVILLE, FLORIDA 32326
TELEPHONE: (850) 926-0065
FAX: (850) 926-0123



ROBERT PEARCE
SUPERINTENDENT

EDWARD HAND
DISTRICT I

MELISA TAYLOR
DISTRICT II

CALE LANGSTON
DISTRICT III

JOSHUA BROWN
DISTRICT IV

LAURA LAWHON
DISTRICT V

November 29, 2023

To: Cori Henderson, Triumph Gulf Coast

From: Project # 215 Wakulla County Schools/ Lively Technical College A&P- Annual Report

To Cori Henderson:

Wakulla County School Board has partnered with Lively Technical College, under the Triumph Gulf Coast Fund, to provide educational opportunities through the Lively Aviation Training Facility in Tallahassee in Aviation Maintenance General Technician, Aviation Airframe Mechanics and Aviation Powerplant Mechanics. Project #215 was executed in September of 2020 and began in the fall semester of 2020.

At this time there is no additional industry certification information and no request for funds to report. Lively students have earned 70 FAA industry certifications to date as reported to the Triumph Gulf Coast Board.

Thank you,

A handwritten signature in blue ink that reads "Priscilla Colvin".

Priscilla Colvin
Executive Director of Academics
Wakulla County Schools
(850) 926-0065



NORTHWEST FLORIDA STATE COLLEGE

100 College Boulevard, E. • Niceville, FL 32578-1347 • (850) 678-5111 • www.nwfsc.edu

Triumph Annual Report Aviation Center of Excellence – Project #216 Annual Report: November 1, 2022 – October 31, 2023

Northwest Florida State College has successfully implemented the Aviation Center of Excellence project and is generating certifications that support industry demand for the region.

Program Progress

- **Airframe Mechanic**

The Airframe Mechanic program currently has 27 enrollees. To date, the program has had 5 completers, 4 of whom have earned their FAA Airframe certification. We anticipate an additional 15 completers in the program by mid-October 2023.

- **Powerplant Mechanic**

The Powerplant Mechanic program currently has 15 enrollees. To date, the program has had 5 completers, 4 of which have earned their FAA Powerplant certification. We anticipate an additional 15 completers by the end of summer 2024.

- **Professional Pilot Technology**

The Professional Pilot Technology program currently has 22 enrollees. To date, students in the program have earned 9 pilot rating certificates.

- **Updates**

- In September 2023, the college accepted an aircraft donation of a Rockwell Commander 112A. This aircraft will be used to train students in the Airframe, Powerplant, and Professional Pilot Technology programs. The aircraft was appraised at \$100,000.
- In July 2023, the college advertised a position to replace the vacant Recruiter/Placement Coordinator position. Interviews were conducted in August, and a candidate has been selected for the position.
- In October 2023, the college advertised a position to replace the vacant Assistant Professor – Professional Pilot position.

Performance Metrics

- The College employs Power BI, an application renowned for its capacity to convert data into visual representations, to monitor and assess grant performance metrics. Within the Power BI framework, the ACE project is delineated by three distinct objectives:
 - Objective 1 tracks no less than 307 students earning 1,255 certificates.
 - Objective 2 tracks 184 students' earning airframe and powerplant certificates.
 - Objective 3 tracks 123 students' earning professional pilot certificates (no data available)

The attached document titled Triumph ACE Report is a visual of this report.

Success Story

Two of the recent graduates of our Airframe and Powerplant program have successfully secured employment. Cory Johnt has accepted a position with Allegiant Airlines at the Destin-Fort Walton Beach Airport (KVPS), while Tyler Shaw has taken up a position with Amentum at NAS Whiting Field.

President/Contract Awardee Signature: _____

Date: _____

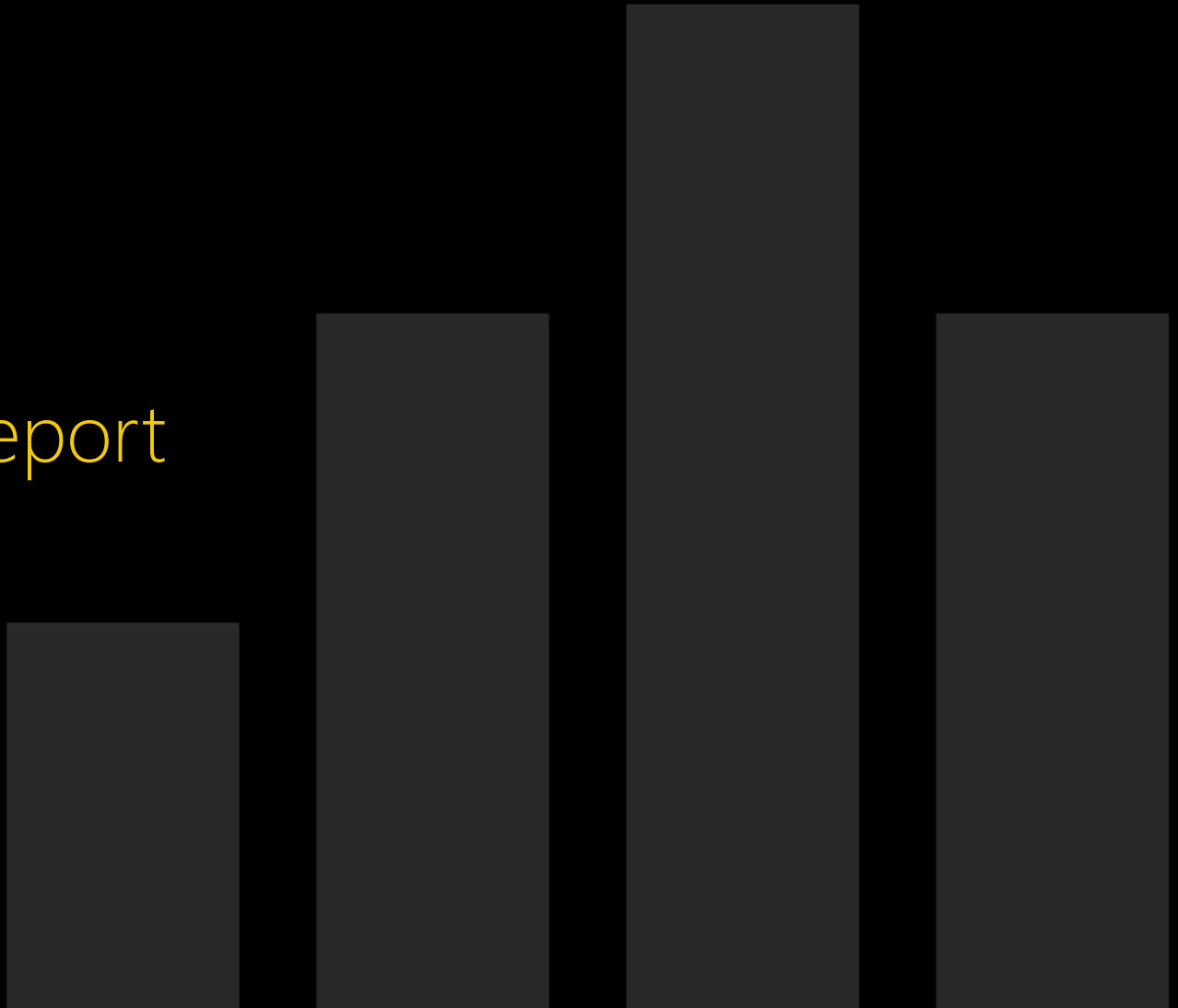
10-18-23

Triumph ACE Report

[View in Power BI](#) ↗

Last data refresh:
8/17/2023 4:32:00 PM UTC

Downloaded at:
10/25/2023 8:50:37 PM UTC



**Northwest Florida State College
Aviation Center for Excellence
Triumph Project #216**

Period of Performance

• 6/18/2020 - 12/31/2029

Budget Period

• Same as period of performance

Award Amount

• \$7,064,665

Match Amount

• Original: \$7,303,253

• Amendment 1: \$7,303,253 ⓘ

Objectives ⓘ

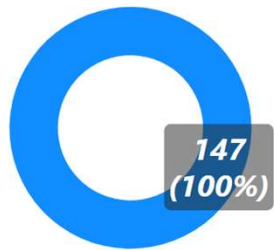
- Objective 1: No less than 307 students must earn at least 1,255 certificates.
- Objective 2: Of 307 students, at least 184 must earn airframe and powerplant certificates.
- Objective 3: Of 307 students, at least 123 must earn professional pilot certificates.

Objective 1

Aviation Center for Excellence

No less than 307 students must earn at least 1,255 certificates

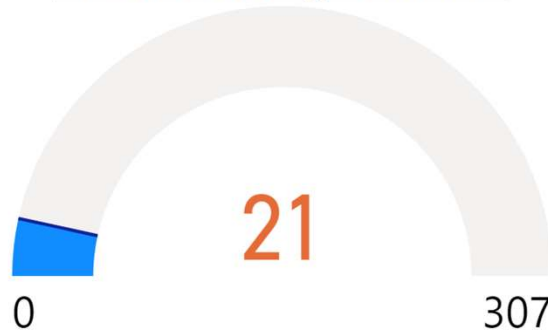
Certificates Earned by Program



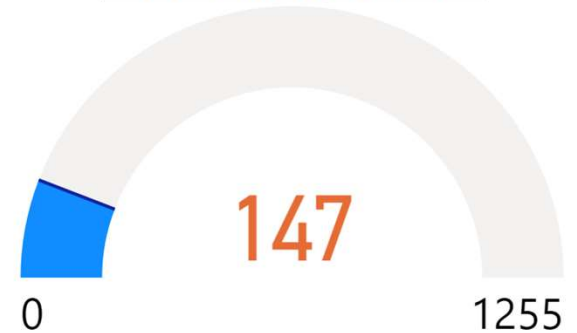
Program List

- Airframe Mec...
- Powerplant ...
- Professional ...
- Unmanned V...

Students Earning Certificates



Total Certificates Earned



Certificates Earned List

Snap-On/NC3 PMI1 - Tape and Rule Measurement

21

Snap-On/NC3 PMI2 - Slide Caliper Measurement

21

Snap-On/NC3 PMI3 - Gauge Measurement

20

Objective 1 Tracker

147/1K

Objective 1 - certificates

On track Due 12/1/29

...

Certificates Earned by Year

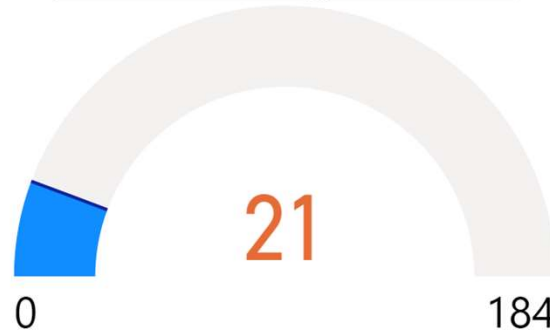


Objective 2

Aviation Center for Excellence

Of 307 students, at least 184 must earn airframe and powerplant certificates

Students Earning Certificates



Certificates Earned List

Agricultural Unmanned Systems Specialist Certific...

1

FAA Aviation Maintenance Technician - Airframe

1

FAA Aviation Maintenance Technician - General

1

21.00/184.00

Due 12/1/29



Certificates Earned List Visual

Certification Earned	Program List	CAPE #	Weight	Count
(TEMP) Airman Certificate *Mechanic				4
AMT General Curriculum				18
Snap-On Angle Measurement	Airframe Mechanic			18
Snap-On Caliper Measurement	Airframe Mechanic			20
Snap-On Dial Gage Measurement	Airframe Mechanic			14
Snap-On Electronic Torque	Airframe Mechanic			12
Snap-On Gage Measurement	Airframe Mechanic			19
Snap-On Mechanical Torque	Airframe Mechanic			14
Snap-On Meter Certification 525F	Airframe Mechanic			19
Snap-On Micrometer Measurement	Airframe Mechanic			14
Snap-On Precision Electrical Termination	Airframe Mechanic			19
Snap-On Structural Sheetmetal Assembly	Airframe Mechanic			20
Snap-On Tape and Rule Measurement	Airframe Mechanic			20
Snap-On Torque Application and Procedures	Airframe Mechanic			14
Total				225



give.AMIkids.org/pensacola ▪ #WeAreAMIKids

November 30, 2023

Executive Director
Triumph Gulf Coast, Inc.
P. O. Box 12007
Tallahassee, FL 32317

Re: Annual Report; AMIKids Pensacola, Inc., Project 217

Board of Triumph Gulf Coast and Executive Director:

The Grant Award Agreement for Project 217 expired by its terms on December 31, 2022. The final award payment of \$57,000 was made to AMIKids Pensacola, Inc. in May 2023. The final payment covered all qualifying certifications earned by our vocational students through December 31, 2022. Therefore, this is the final annual report for Project 217.

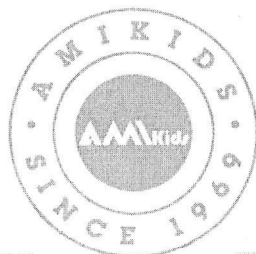
On behalf of our students, staff, and Board of Trustees, please allow me to thank Triumph Gulf Coast for the support provided to AMIKids Pensacola.

Sincerely,

Monti Sommer
Executive Director

A handwritten signature in black ink, appearing to be "MS" with a flourish, positioned to the right of the typed name "Monti Sommer".

3685 Muldoon Road
Pensacola, Florida 32526



P (850) 453-1910

Separating a troubled past from a bright future since 1969.



November 3, 2023

Chairman David M. Bear
Triumph Gulf Coast
P.O. Box 12007
Tallahassee, Florida 32317

Re: Annual Report for Improvements of the Panama City Port Authority's Intermodal Distribution Center Award No.227

Dear Chairman Bear,

We are pleased to submit the Panama City Port Authority's annual report on grant project No. 227 to the Triumph Gulf Coast Board of Directors.

Triumph awarded the Panama City Port Authority a \$3,000,000 grant on October 7th, 2020, with the Port Authority providing \$1,500,000 for the local match. The purpose of this project is to continue site infrastructure development at the Intermodal Distribution Center by creating an additional fifty-four acres of shovel ready sites zoned for heavy industrial development, with rail and highway connectivity. The project also included the construction of two additional stormwater retention ponds and extending Commerce Boulevard to access the newly expanded industrial sites. Emerald Coast Site Construction (ECSC) performed the site improvements. ECSC commenced work on April 5th, 2022, and completed construction on April 21, 2023.



Looking Southwest over the new FEDEX Distribution Center and the improved sites

PANAMA CITY PORT AUTHORITY & FOREIGN TRADE ZONE 65

One Seaport Drive, Panama City, Florida, USA 32401 | 850.767.3220 | www.PortPanamaCityUSA.com

Final site improvement project expenses including design, engineering, and construction fees total \$5,047,422.25. In addition, the City of Panama City extended Commerce Boulevard with design, engineering, and construction fees totaling \$1,2238,532.20. The final reimbursement submittal by the Port Authority to Triumph was delayed due to the roadway contractor taking longer than anticipated to complete punch list items. However these have been completed and the City of Panama City has made final payment to the contractor. The Port Authority is preparing a \$631,801.94 reimbursement request.



IDC Site Improvement Underway looking Southwest



Commerce Boulevard Extension looking East

The Port Authority is pleased with the completion of this project and we sincerely appreciate the quality product delivered ECSC. The Port Authority appreciates the work completed by the City of Panama City to extend Commerce Boulevard, offering a modern roadway extension to access the new FEDEX regional distribution facility, and the newly completed improved site east to the FEDEX facility.

PANAMA CITY PORT AUTHORITY & FOREIGN TRADE ZONE 65

The Port Authority continues to actively market these sites to top manufacturing and logistics prospects that will need the Port's water, rail, and highway connectivity. As part of these efforts we are engaged with our dynamic local, regional, and state economic development leaders to attract these prospects to Bay County.

We value our partnership with Triumph Gulf Coast. We appreciate the tremendous support in our community and Northwest Florida to create global trade opportunities and further strengthen a vibrant economy. Please feel free to contact me anytime if I can answer questions or discuss this project.

Sincerely,



Alex King
Executive Director

Cc: Ms. Cori Henderson
Ms. Susan Skelton
Dr. Rick Harper

A. Russell Hughes
Superintendent of Schools



WALTON COUNTY
SCHOOL DISTRICT
2023 Annual Report
Walton County School District
Project #230

145 Park Street
DeFuniak Springs, FL 32435
850.892.1100
Fax 850.892.1191
www.walton.k12.fl.us

Walton County School District's 2023 Annual report of activities for meeting the terms of the Walton County School District Project #230 Grant Award Agreement.

Building Renovation and Equipment

On March 1, 2022, the School Board of Walton County approved Construction Management at Risk firms for Continuing Services for Minor Projects. On March 15, 2022, the School Board of Walton County approved the Architectural Professional Service Agreements for Continuing Services for Minor Projects. WCSD will utilize qualified firms selected through this selection process for the design and construction of the Magnet Innovation Center and Emerald Coast Technical College building remodel/renovations. On April 9, 2022, the WCSB approved the task order assignment list for Construction Managers and Architect firms. DAG Architects was selected as the Architect and Childers Construction was selected as the Construction Manager for the Emerald Coast Technical College/ DFS campus building remodel/renovations. Florida Architects was selected as the Architect and Allstate Construction was selected as the Construction Manager for the Magnet Innovation/Emerald Coast Technical College building remodel/renovations.

Emerald Coast Technical College-

On July 17, 2022 a stakeholder meeting was held for the design of the Mock Emergency Room. The proposed design will be for 6,000 SF of instructional space for a mock emergency medical response training facility. On July 19, 2022, the School Board of Walton County approved the task order to DAG Architects for architecture and engineering services to provide design, construction documentation, and construction administration services in the amount of \$179,716.00. On February 7, 2023 the School Board of Walton County approved Work Order #2 under the Continuing Service Minor Projects to Childers Construction. The scope of work was revised in a stakeholder meeting on April 7, 2023. The revised scope of work reduced the proposed new construction design to ~4,500 SF and renovation/remodel of ~9,200 SF. This design change provides better use of existing space by creating simulation labs with control rooms, mock hospital restrooms, larger phlebotomy classroom, a new testing lab, and new pharmacy classroom, lab, hospital pharmacy, and mock pharmacy. DAG Architects provided 60% drawings on September 22, 2023. 100% Construction Documents will be submitted on November 1, 2023 with final review on November 3, 2023. Childers Construction will advertise for trade bids in December 2023 with a GMP being submitted to the School Board of Walton County for approval in February 2024.

Magnet Innovation Center-

On April 6, 2022 the initial stakeholder meeting was held for the design of the ECTC space at the Magnet Innovation Center. The proposed design was an ~7,000 SF building for additional programs for ECTC and administration spaces for the MIC campus. On May 17, 2022 Florida Architects was issued a task order to complete a Master Plan for the Magnet Innovation Center and evaluate Building One. The Master Plan was completed and presented in March 2023. This Master Plan and cost associated with are not part of the Triumph Grant but needed to be completed to support continued growth in South Walton and for the collaboration of WCSD and St. Joe. During this master planning process for MIC it was determined that based on the larger Master Plan for this school site to accommodate grades 6th to 12th and dual enrolled/post-secondary courses that Building One would have a portion of the building dedicated to administration functions for both secondary and post-secondary and would include innovation classroom/lab space designed for ECTC functions. The site was

master planned for 3 additional buildings. It was also determined that Building One was not in good structural condition and the cost to remodel/renovate would exceed the cost to rebuild. The rebuild also provides the opportunity to create a building that meets the safety requirements for severe weather and for potential other safety incidents. The School Board of Walton County approved Florida Architects proposal to complete the Architecture and Engineering Design and Construction Administration and Additional Services for MIC-Building 1 on April 18, 2023 in the amount of \$359,620.50. The project estimate and total budget was ~\$3,900,000. Florida Architects submitted DD drawings on August 4, 2023. This estimate also included utility enhancements, fire suppression, and technical upgrades that will benefit future development at the MIC site. Allstate Construction provided a review of the DD and the recommendation to evaluate working to reduce the height of building. A meeting was also held on August 18, 2023 to discuss mechanical changes to the building in the hopes to reduce cost and better meet the standards of WCSD Maintenance program. Florida Architects was able to provide a reduction in floor elevation by 3 feet, mechanical changes, and reduction in covered walkway. However, in a budget review meeting on October 4, 2023. It was determined that the project could exceed the \$4,000,000 budget limit set by the Continuing Service Agreement. WCSD made the decision to advertise for Request for Qualification for Construction Manager at Risk. The advertisement for RFQ submittals began on October 9, 2023 and submittals are due on November 9, 2023. The School Board of Walton County will select the CM at Risk in December 2023

Supplies and Materials Cert Prep


Walton County School District agreed to provide \$63,500 in supplies and materials/cert prep for the total grant period. A list of industry certifications earned is attached to the #230 Smartsheet. Walton County School District will request reimbursement in the amount of \$13, 971.59 for supplies & materials fees and \$10,528.40 for cert prep.

Tuition Waivers/Supports & Accred. Fees

Triumph agreed to reimburse \$168,500 to the Walton County School District for tuition waivers/supports & accreditation fees for the total grant period. Walton County School District will request reimbursement in the amount of \$13,682.00 for accreditation fees and tuition waivers.

Personnel

Walton County School District agreed to provide \$720,000 in personnel for the total grant period. Emerald Coast Technical College advertised for a position and has hired an instructor. Walton County School District will request reimbursement in the amount of \$73, 735.85 for personnel fees at Emerald Coast Technical College.


Crystal Appel, Supervisor of Curriculum and Instruction

Crystal Appel, Supervisor of Curriculum and Instruction

Date: October 30, 2023

October 26, 2023

Grant Award #233

Triumph Gulf Coast
P.O. Box 12007
Tallahassee, FL 32317

Subject: IHMC 2023 Annual Report

Dear Triumph Gulf Coast,

The Florida Institute for Human and Machine Cognition (IHMC) is proud to report that is making great progress on the execution of all aspects of the grant award agreement. Status of specific performance metrics include:

- Performance Metric 1: Since receiving its Triumph Grant award, IHMC has been awarded approximately \$24MM of the total required \$35MM in competitively awarded human performance and resilience related research grants/contracts.
- Performance Metric 2: In 2023, IHMC conducted four quarterly commercialization roundtable meetings and has provided substantive collaborative assistance and mentoring related to business operations, strategic planning, financing, partnerships, product launch, and research related subject matter expertise to 15 local companies. They are:
 - MSI/AT/o.r Labs
 - TechFarms Capital
 - Stallworth Insurance
 - American Magic
 - Guided Particle Systems
 - GBSI
 - Girl Catch Fire
 - Quicat Inc
 - Knoo
 - Elevate Waste Solutions
 - Sovereign Ships
 - Swell Ride
 - IRIS
 - Speak to Inspire
 - Tocaro Blue

In total, IHMC has utilized Triumph funding to hire 20 people since grant award and is quickly transitioning them to support funded projects. Since receiving the Triumph Grant, IHMC has utilized these funds to make hire the following:

- Craig Tuggle (Senior Research Associate)
 - Non-Triumph Funding: 100%
- Jeremy McAdams (Research Scientist)
 - Non-Triumph Funding: 100%
- Robert Higgins (Clinical Research Coordinator)
 - No longer with IHMC
- Amy Rose (Research Coordinator)
 - No longer with IHMC
- Greg Addison (Certified Registered Nurse Practitioner)
 - Non-Triumph Funding: 100%
- Nicole Esposito (Research Associate)
 - Non-Triumph Funding: 100%
- Zack Graham (Research Scientist)
 - Non-Triumph Funding: 100%
- Mark Williams (Senior Research Scientist)
 - Non-Triumph Funding: 62%
 - Triumph: 38%
- Meredith Yeager (Senior Research Associate)
 - Non-Triumph Funding: 100%
- Brady DeCouto (Senior Research Associate)
 - Non-Triumph Funding: 65%
 - Triumph: 35%
- Mary Rice (Senior Research Associate)
 - No longer with IHMC
- Andy Bellina (Senior Research Associate)
 - Non-Triumph Funding: 100%
- Kana Meece (Senior Research Associate)
 - Non-Triumph Funding: 80%
 - Triumph: 20%
- Amrit Kaur (Research Associate)
 - Non-Triumph Funding: 80%
 - Triumph: 20%
- Benny Ruiz (Research Associate)
 - Non-Triumph Funding: 70%
 - Triumph: 30%

- Rachel Wright (Research Associate)
 - Non-Triumph Funding: 80%
 - Triumph: 20%
- Konstantino Mitsopoulos (Research Scientist)
 - Non-Triumph Funding: 30%
 - Triumph: 70%
- Sophia Bamman (Research Associate)
 - Non-Triumph Funding: 70%
 - Triumph: 30%
- Henry Arnold (Research Associate)
 - Triumph: 100%
- Katherine Vanselow (Research Associate)
 - Non-Triumph Funding: 50%
 - Triumph: 50%

In addition, IHMC has purchased over \$6MM of human performance and resilience supplies and equipment. IHMC sincerely appreciates its collaboration with Triumph Gulf Coast staff and the exceptional support they provide.

Sincerely,



Julie Sheppard
Executive Vice President
Chief Legal Counsel

FLORIDA INSTITUTE FOR HUMAN & MACHINE COGNITION

PENSACOLA

40 South Alcaniz St Pensacola, FL 32502

850.202.4462

OCALA

15 SE Osceola Ave Ocala, FL 34471

352.387.3050



PORT ST. JOE PORT AUTHORITY

101 Good Morning St, Ste 101
Port St. Joe, FL 32456-4770
Phone: (850) 229-5240

Triumph Gulf Coast

Port St. Joe Port Authority

Project #237

Annual Report October 9, 2023

Currently the project has not started. The Port Authority is still trying to procure the remaining funds needed to start the project. The Port Authority had requested an extension of time to start and complete the dredging project, which was granted by Triumph Gulf Coast.

Guerry P Magidson, Sr.
Chairman



SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

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DEVANN COOK, County Administrator
BRAD BAKER, Asst. County Administrator
THOMAS V. DANNHEISSER, County Attorney

October 29, 2023

Triumph Gulf Coast, Inc.
P.O. Box 120007
Tallahassee, FL 32317

RE: Annual Report for Project #240 SRIPE

Dear Chairman and Triumph Board Members:

In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #240 Santa Rosa Industrial Park East. A grant agreement was executed on December 31, 2020, providing \$6,000,000 in Triumph funding to construct 1.5 miles of roadway and utility-related infrastructure servicing the Santa Rosa Industrial Park East located at Highway 87 approximately 2 miles north on Interstate 10 to support Project Induction and/or other companies as well as other future tenants of the park.

Since the initial approval, an amendment to Project #240 was granted changing the "Completion Deadline" as set forth in Section 5.1 of the Agreement to December 31, 2027. The completion deadline extension was due to delays in the planning/design phase due to utility partner discussions over future easements and existing roadways/utilities. Santa Rosa County needed to obtain multiple surveys, perform title work, negotiate an acceptable agreement for both parties and deliver easements for storm-water retention and temporary construction.

The project is progressing on budget and according to the new schedule. Design is complete and construction is well underway, and the total cost incurred to date is \$4,071,890.36. Santa Rosa EDO is on track to satisfy the metric requirements, as evidenced by the letter of intent received from Project Induction for a 40-Acre parcel at Santa Rosa Industrial Park East.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at Shannon@santarosa.fl.gov with any questions related to this report.

Sincerely,

DeVann Cook
County Administrator



ANNUAL REPORT

AMPD

2023

OCTOBER 2023 ANNUAL REPORT

THE OKALOOSA COUNTY SCHOOL DISTRICT'S CAREER AND TECHNICAL EDUCATION HAS BEEN IMPLEMENTING A MODEL INDUSTRY CERTIFICATION PROGRAM FOR ARTIFICIAL INTELLIGENCE AND RELATED FIELDS THIS PAST YEAR.

ENROLLMENT

2022-23 SY	308 students completed the Foundations of Programming first year course in 9 schools.
Schools	Bruner MS, Choctawhatchee HS, Davidson MS, Destin MS, Meigs MS, Okaloosa STEMM Academy, Pryor MS, Ruckel MS, Shoal River MS
2023-24 SY	<p>383 students are enrolled in the first year course Foundations of Programming for Data Science and Artificial Intelligence in 11 schools. This is an Increase of 75 students in the program.</p> <p>40 students are enrolled in second year course Data Analytics and Database Design. This course is being offered for the first time at Choctawhatchee and Crestview High School.</p> <p>In addition, we have seen an increase in our feeder courses in the 6th and 7th grade.</p> <p>735 6th and 7th grade students were enrolled in the AI feeder courses during the 2022-2023 school year.</p> <p>835 6th and 7th students are currently enrolled in the AI feeder courses for the 2023-2024 school year.</p>
Schools	Baker school, Bruner MS, Choctawhatchee HS, Crestview HS, Davidson MS, Destin MS, Meigs MS, Okaloosa STEMM Academy, Pryor MS, Ruckel MS, Shoal River MS

CERTIFICATIONS

Background

The certification for the Foundations of Programming course is Knowledge Pillars Python Coding Specialist. In addition we piloted the Knowledge Pillars Python Coding Apprentice certification in our 7th grade feeder classes.

Goals

Our predicted goal was for 50% of our students to pass the Knowledge Pillars Python Coding Specialist certification. Since we were piloting the Knowledge Pillars Python Coding Apprentice, we did not set a goal.

The Triumph deliverable was to earn 50 certifications for the 2022-2023 school year.

Achievements

70% (215 certifications) of our students passed the Knowledge Pillars Python Coding Specialist exam. This exceeded our predicted goal and the Triumph deliverable.

68% (64 certifications) of our 7th grade students (98) passed the Knowledge Pillar Python Coding Apprentice exam. We chose 3 schools(Destin Middle School, Okaloosa STEMM Academy, and Shoal River Middle School) to pilot the test. Because the results were favorable we are now offering this exam in the 7th grade Exploring Technology course. Students will be exposed to Python programming before taking the actual course in the 8th grade.

Passing certifications earns CAPE funds for our schools and teachers. We estimate the program earned over \$200,000 in the 2022-2023 school year.

AMPD ADVISORY BOARD

The AMPD Advisory Board meets on an as needed basis. We continue to recruit new members as new industries are established in our county. The AMPD Advisory Board will be crucial in establishing Capstone Projects and Internships when we offer the year 4 course #9007740 Capstone Project with Industry Partners for the 2025-2026 school year.

PROFESSIONAL LEARNING

We continue to provide Professional Learning opportunities to the AMPD teachers. We held PL in February 2023, July 2023, and September 2023. Our next PL is scheduled for January 2024.

In addition, Jared Carter, UF consultant comes once a month to visit and observe teachers. He works with teachers to provide support, as well as help with lesson plans, and use of resources.

At the end of the 2022-2023 school year, we started working with 3 elementary schools to upgrade their STEM lab and to provide professional learning to the 4th and 5th grade teachers. The schools are Destin Elementary, Elliot Point, and Wright Elementary. Teachers were provided with activities and supplies to support the AI initiative. An additional professional learning will be held on December 13 to continue providing support for teachers. We expect usage of the labs to begin January (2nd semester).

CONSTRUCTION AND RENOVATION PROJECTS

Crestview High School- We have met with the district's Total Program Management company, Titan Technologies. Engineered plans are being developed to renovate an area for the AI classes. Construction should start and be completed by the end of 2nd semester. Once the engineered plan are completed, we will have a projected cost for the project.

Baker School- Since this was a new program, we did minor renovations to an existing classroom and furnished it with appropriate furniture and storage.

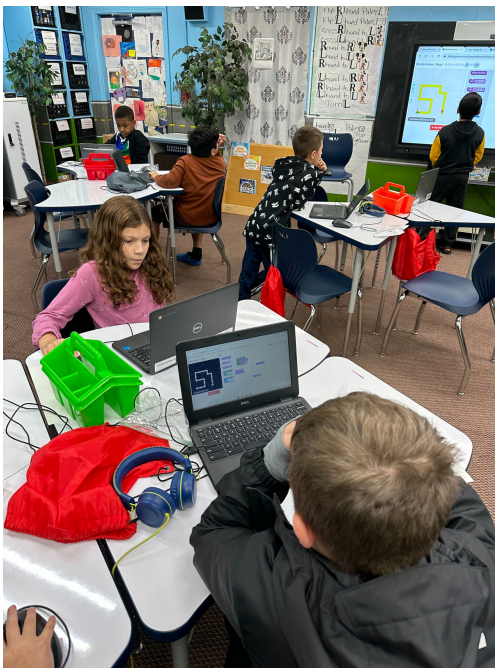
Okaloosa STEMM Academy- The STEMM Academy has been renovating a set of classrooms to be the CTE wing. We assisted by providing new furniture, storage, and supplies for the AI classroom and the CTE lab.

Elementary Schools- We have updated 3 elementary STEM labs to include furniture, computer carts, and chrome books. The teachers will start using the labs in January.

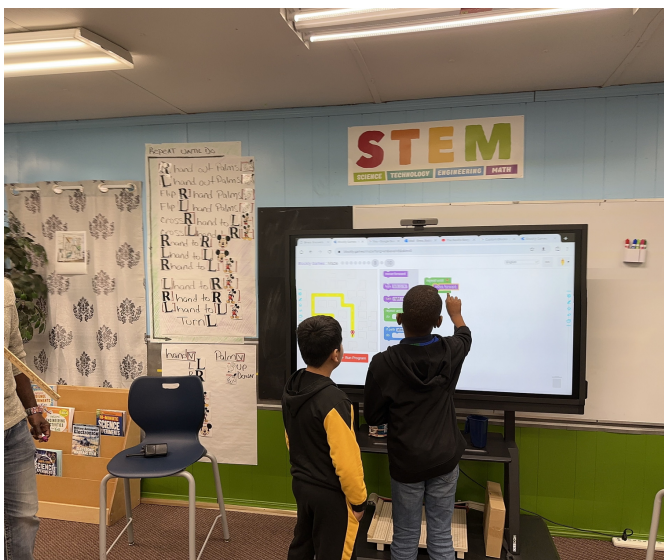
AMPD UP!



**Destin Elementary STEM Lab
Grand Opening January 2024!**



Wright Elementary STEM Lab
Students are learning the definition of algorithm and exploring its properties via block coding. The lessons introduce students to the concept of algorithms in computer science with the idea that multiple possible solutions may be generated based on specific criteria and constraints.



Destin Middle School

Latavia Deliford's Foundations of Programming for Data Science and Artificial Intelligence class built balsa wood gliders. The gliders were decorated with flags from various Hispanic countries in recognition of Hispanic Heritage Month. Data from each flight was recorded and students wrote their own Python program to calculate speed/distance/time using inverse functions. Students were using a Kinesthetic Project-Based lesson with programming and data science all in one!



FOR MORE INFORMATION:

Jerral Horton

Program Administrator

Artificial Intelligence Institutes

Okaloosa County School District

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850-833-5871

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Career and Technical Education

Okaloosa County School District

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SUPERINTENDENT OF SCHOOLS
MARCUS CHAMBERS

ATTORNEY TO THE BOARD
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2023 ANNUAL REPORT

Grant #: 243 Okaloosa SD AI
Project Title: Artificial Intelligence Learning Institutes
Grantee Name: Okaloosa County School District
& Address: 120 Lowery Place
Fort Walton Beach, FL 32548
Telephone: 850-833-3100
Project Period: Q3 and Annual Report 2023
Date: October 31, 2023
Prepared by: Jerral Horton, Program Administrator *JRH*

During the 2022-2023 school year, the Okaloosa County School District implemented the Artificial Intelligence program at 8 middle schools and 1 high school. Three hundred and four students completed the first year Advanced IT course in middle school or the Foundations of Programming course in high school. Enrollment for the 2023-2024 school year has increased by 75 students and we have added Baker School (middle and high) and Crestview High School to the program. At Choctaw and Crestview high schools, the 2nd year of the course, Data Analytics and Database Design is being offered, and we have 40 students enrolled.

One of our goals this year was to increase participation in our feeder courses at the middle school by providing course information to the school. Because of this effort, enrollment in our feeder courses has increased from 735 students (2022-2023 school year) to 835 students this year.

We exceeded our 50% pass rate for the Knowledge Pillars Python Coding Specialist exam. We tested 304 students and 215 certifications were earned. The Triumph expectation for the 2022-2023 school year was 50 certifications.

The AMPD Advisory Board has been created. We are recruiting members as new industries move into our area. The AMPD Advisory Board will be vital a component to provide internships and Capstone project ideas to our students in the fourth year of the program beginning with the 2025-2026 school year.

The University of Florida continues to provide support with bi-weekly Data Science meetings, Data Science curriculum development, and monthly visits from Jared Carter, UF consultant. He meets with teachers and is available to answer questions and address concerns. Our agreement with UF ends in February 2024.

Professional Learning is ongoing. We held a 3-day refresher course for our 2nd year teachers and for our new teachers this summer. Our next professional learning will occur in January. This summer we had professional learning for the elementary school teachers who will be utilizing the new STEM labs at their respective schools. Latavia Deliford, Destin Middle School teacher who had a 100% pass rate on the Knowledge Pillars Python Coding Specialist certification exam, has been our lead on developing the activities and providing the training for the teachers. Their next professional learning is December 13.

We have been working with the school district and Crestview High School administration to determine our best location for the renovation of the Crestview High School AI classroom. Engineered plans are in the process of being developed, and we should have a clear idea of what the cost will be by the end of this semester. Construction should begin 2nd semester and be completed by the end of the school year.











2023

**TRIUMPH
ANNUAL
REPORT**

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B. Project Summary

- 1. Progress of Project** – ASCENT has had an extremely busy and successful year. We exceeded our first-year certification goals, we supported seven summer outreach initiatives spanning Escambia to Apalachicola, doubled our T3 participation, and expanded outreach to include military members with our first Security+ training that included military members from both Tyndall AFB and NSA Panama City.

Larger accomplishments: Proven success as initial outreach efforts are growing! We are being requested back to support additional camps and outreach in all of our partnership areas, as well as being requested by new organizations that are learning about our programs. Other substantial accomplishments include the award of \$250K USF Cyber Pathway grant that provided seven summer outreach events, expansion into the military community through our first Security+ course, doubling of our T3 academy participation and launching of our first ever 4-week iCampPC supporting High School integrated tech clubs.

A detailed description of outreach and progress updates can be viewed in sections C & D.

- 2. Costs incurred to date** – Appendix F1

- 3. Student attainment towards 3280 certifications, Year 1 goal – 219, Total earned: 359**

Q4 2022 PASS		Q2 2023 PASS	
Unmanned Aircraft General - Small (UAG)	1	ICT's Cyber Security Essentials	37
Tosa Google Slides certification	1	ICT's Gaming Essentials	25
Tosa Google Docs certification	2	ICT's Word Processing Essentials	12
TOTAL	4	Python Coding Apprentice	24
Q1 2023 PASS		ICT's Computing Essentials	11
CompTIA A+ 1101	19	ICT's Communications Essentials	8
CompTIA A+ 1102	16	ICT's Programming and Logic	22
CompTIA Network +	9	Tosa Google Docs certification	11
CompTIA Security +	2	Tosa Google Sheets certification	7
Certiport's MOS (Powerpoint)	13	Tosa Google Slides certification	32
Certiport's MOS (Excel)	13	CompTIA Security + (NBH)	3
Certiport's MOS (Word)	10	TOTAL	192
Adobe Certified Professional	5	Q3 2023 PASS	
Tosa Google Docs certification	8	WordPress Certified Editor (WCE)	13
Tosa Google Sheets certification	3	Tosa Google Slides certification	16
Tosa Google Slides certification	6	Tosa Google Sheets certification	4
TOTAL	104	Tosa Google Docs certification	18
		CompTIA Security+ Certification Exam	1
		CompTIA Cybersecurity Analyst (CySA+)	1
		Python Programmer (PCEP)	6
		TOTAL	59
YEAR 1 TOTAL			359

4. Evidence of residents in affected counties, and/or mil, mil spouse, mil dependent who are stationed at one of the affected counties:

- a. Summer camps held in Escambia and Apalachicola focused specifically on economically disadvantaged communities.
- b. Security+ training was held in September and included 16 military members from Tyndall AFB and NSA Panama City. This initiative secured interest in additional training requests from both installations and confidence in the success of our program.

5. Financial Audit – Appendix F2

C. Detailed Project Update

1) K-12 Community

- a) Teaching Technology Together (T3) Academy Schedule:
 - 6/20 – 6/22: ASCENT T3 Academy/Teacher PD (Python, HTML, ADOBE, & Strat Planning)
 - 6/26 – 6/29: ASCENT T3 Academy/Teacher PD (Python & Google Suite, & ITC Training)
 - 7/10 – 7/13: ASCENT T3 Academy/Teacher PD (Python, WordPress, Minecraft, Strat Planning)
 - 7/17 – 7/20: ASCENT T3 Academy/Teacher PD (Python, WordPress, Podcasting, Google Suite)
- b) iCampPC Schedule – 20 students from Integrated technology clubs participated in 4-weeks of training. These camps focused on the development of leadership skills, mastery of technology concepts, and to build skills to lead Integrated Tech Clubs in their schools.
 - 6/20 – 6/22: iCampPC Coding
 - 6/26 – 6/29: iCampPC Mobile Apps
 - 7/10 – 7/13: iCampPC Robotics
 - 7/17 – 7/20: iCampPC Leadership
- c) LEAD Coalition Camps – Our first camp focused on Minecraft in an effort to excite students about coding. The camp was so successful that we added two weeks during the summer focusing again on Minecraft for coding and adding Google Suite Certifications
 - 3/13 - 3/16: Minecraft Spring Break Camp all day
 - 6/20 - 6/22: Minecraft in morning/Google Suites in the afternoon
 - 6/26 - 6/29: Minecraft in the morning/Google Suites in the afternoon
- d) Deane Bozeman Summer Camp – Our first Middle school camp was held at Dean Bozeman school and was instructed by two of our T3 Academy teachers. These two teachers developed their own project-based curriculum for the summer camp that had a 100% pass rate!
 - 7/17 - 7/20: Google Suites training 3 hours a day.
- e) KuKua Institute, Escambia County, Summer Camp: This camp merged much of the training we developed through Homeschool and T3 outreach, with Apprenticeship program for HS students developed by KuKua.
 - 6/13 – 8/1: Google Suites, Python, Robotics, Minecraft and more
- f) Moving Education, Apalachicola, Summer Camp: The goal of this camp was to integrate Pod Casting and Google Suites technology education into this existing camp outreach. Unfortunately, we were unable to obtain internet access needed to instruct Google Suites, so we modified our approach and instructed non-internet dependent technology. We were able to

provide a computer lab and are still working on obtaining internet to expand opportunities in this area.

6/5 – 6/9: Podcasting (Google Suite was expected)

6/12 – 6/16: Technology Fun

6/20 – 6/22: Social media (Google Suite was expected)

6/26 – 6/29: Technology Fun

- g) Homeschool 90-day summer outreach: The goal of this camp was to provide flexibility to Homeschool families by providing access to various training platforms that included Udemy, TestOut and TOSA. The Homeschool team developed training “packages” that could be worked on over the summer, and then testing was scheduled at the FSU PC testing Center.

6/5 – 8/31: Homeschool 90-day outreach.

- h) Additional K-12 Initiatives/Outreach:

- (1) Deane Bozeman Middle and High School

We continue to work closely with Deane Bozeman. All T3 teachers returned, and we added an additional ITC this year in addition to the summer camp (information shared above).

- (2) Arnold High School

Teachers still involved with T3 and working to incorporate Robotics/Raspberry Pi

- (3) Bay High School

Teachers still involved in T3 and ITCs

- (4) Rutherford Middle and High School

We had three ITCs, now down to two; however, T3 teachers still involved.

- (5) Rosenwald

One of our two T3 & ITC teachers moved to Collegiate school, the other still participating in both.

- (6) Palm Bay Charter

Working to expand support.

- (7) Panama City Advanced School

Working to expand support.

- (8) Breakfast Point Academy

T3/ITC teacher moved to another school, working to expand support.

- (9) North Bay Haven Charter

Expanded support into CompTIA certifications and added an Integrated Tech Club

- (10) Tyndall Academy

Requested support of Engineering PTLW and possible club opportunities

- (11) Genesis Charter School

Expanded to include not only T3 but also ITC and possible robotics.

- (12) Home School Co-Ops

Working on robust home school certification program. Currently earned 3 certifications and 49 more anticipated completing by December 22. Developing curriculum and content in support of industry certification completion for the rapidly growing home school community

- i) Okaloosa Schools:

Continue to explore additional opportunities to partner; however, we have expanded the number of teachers participating in T3 academy.

(1) Crestview

We added two additional teachers to the T3 Academy, and one of our T3 Teachers instructed ADOBE during the summer.

(2) Magnet Innovation Center

Teachers participated in the 21-22 school year, but not 22-23 training. However, we still have one active ITC.

j) Franklin County:

Provided Summer Camp in Apalachicola (see above) and continue to work with Franklin CTE program to expand support.

2) Organizations

a) LEAD Coalition

In our continued partnership, we are planning on another Spring Break Camp (March 18-22), initiating "Tech Tuesdays" which allows students who participated in previous camps to develop skills around Microsoft Sheets certifications. Additionally, work in personal business finance rounds out each day. 12 weeks, 2 hours a day in preparation for exams. We have been requested to support another two summer camps focusing on web development and maintenance (HTML/CSS and/or WordPress). Finally, as we had hoped early on, we have been requested to expand support to adults by providing adult workshops (four Tuesdays and Two Saturdays 2-3 hours) to earn sheets certifications.

b) Boys and Girls Club

With a new facility we hope to expand integrated tech clubs or implement programs similar to LEAD coalition.

c) Girls Inc. – We are working with the newly named Executive director to implement some of our training programs expanding opportunities for girls to earn certifications and possibly integrate an integrated tech club.

NOTE: Met with leadership from Wakulla and Gulf County in October of 2023 and are exploring ways to support initiatives. More information will follow in Q4 report.

3) Colleges/Universities

a) Gulf Coast State College:

Certified our first student from AS CyberSecurity program in Security+, as well as established process to verify eligible students to test for CompTIA certifications. Additionally, exploring approaches to begin training faculty.

b) Haney Technical College:

Haney has earned 82 MOS and CompTIA certifications. At the end of 21-22 school year, we were exploring other support opportunities to include possible internships. Will schedule follow up Q4.

c) Northwest Florida State College:

Met with NWFSC in Sep 22, explored opportunities to support certifications. No progress forward to date.

4) Community Outreach

a) Career Source:

Worked on partnership to support Federal grant through SkillStorm, still working to see if possible. Will follow up Q4 on this and future opportunities.

b) Eastern Ship Building:

Met with Eastern Shipbuilding in 2022 exploring ways to support DOD required certifications. We have communicated in person and via email on numerous occasions; however, to date no progress forward.

c) Tyndall AFB:

Continued support and partnership with School Liaison. ASCENT was invited to participate in first-ever Tyndall Collegiate partnership event. More exciting we held our FIRST security+ training with 12 military students from Tyndall. We were invited to present to the entire 325th Communication Squadron about future opportunities and were included in the 325th WAR report where the Deputy Director Lauded ASCENT efforts to support military and Federal employees. Due to the success of the first course, we have received numerous requests for additional training in Net+, A+, Sec+ as well as PMP certifications.

d) NSA Panama City:

ASCENT continues to work closely with the School Liaison and ASCENT was included in the Pete Taylor Partnership of Excellence Award that was received this past May. We were invited to the BDS Board Meeting for the announcement of this prestigious award. Additionally, four military members participated in our FIRST Security+ training that partnered with Tyndall AFB. Our program was lauded by Commanding Officer, NSA Panama City, Commander Michael Mosi. Due to the success of the program, we have been requested to provide PMP training, as well as additional CompTIA certifications as soon as possible. Additionally, our information has been shared with local DOD contractors. Finally, we are also partnering with the NSA Panama City STEM outreach program and working to integrate Robotics First into our Integrated Tech Clubs with support of Navy base mentors.

e) Industry Partners

- (1) Tosa – Still working closely with TOSA to expand support to BDS.
- (2) SkillStorm – Continued efforts to capitalize on training.

5) Grant Submissions:

- (1) IT Cyber Pathways – April 2022, Not Awarded
- (2) St Joe Foundation – Awarded: \$135,000
- (3) AT&T Grant – Awarded: \$5,000
- (4) NSF AISL proposal – May 2023, Not Awarded
- (5) FSU Collaborative Collision: Feb. 2023, Not Awarded
- (6) FSU Collaborative Collision: April 2023, Awarded: \$97,500
- (7) IT Cyber Pathways – May 2023, Awarded: \$252,000
- (8) NSF Nexus Engine Planning Grant – October 2023, Pending: \$740,000
- (9) FSU Council for Research & Creativity – Feb. 2023, Awarded: \$100,000

D. Timeline of Activities

Timeline		
Month	Activities	Certifications Earned
October 2022	St. Joe awarded (\$135,490) beginning Integrated Tech Clubs (ITCs). First clubs underway some with over 60 students enrolled. Partnering with STEM on campus event teaching WordPress and Python sessions. Hired Testing Director.	2
November 2022	Teaming agreements signed with Franklin and CareerSource. Began first Homeschool initiative (20 students first course). Began administration of TOSA examinations	3
December 2022	Hosted Military School Liaison event, coordinated LEAD coalition, submitted AT&T grant, delivered shirts to ITCs and held T3/ITC Holiday get-together highlighting year one achievements. Submitted Pearson Vue Application	1
January 2023	Partnership meetings with Kukua, HSU Educational Foundation and coordinated first training through Bay County Library. Approved to become Pearson Vue test center, awarded AT&T Full STEAM Ahead grant (\$5k supporting 200 students) held on 1/20/23. T3/ITC Planning Session 1/23/23.	11
February 2023	Meeting with BDS to identify support, Tyndall AFB exploration of how to incorporate robotic dogs into tech outreach, Career Source, Talent Search and Life Management Center outreach for intro/info share and development of additional partnerships. Explored Home School Co-op initiatives. Started re-opening of FSU PC testing center	9
March 2023	Held first Tech Expo, 3/4/23! Over 400+ people were in attendance - day filled with Minecraft competitions, demonstrations, technology activities for everyone. Awarded Cyber Pathways grant (\$250K) & FSU Choose grant (\$98K). LEAD coalition first Minecraft Spring break camp, and Haney training.	84
April 2023	TOSA, Knowledge Pillars and CIW Certs certifications administered to multiple ITCs	141
May 2023	Received Cyber Pathway funding, began planning summer outreach for Moving Education in Apalachicola, Kukua in Escambia, LEAD in Bay County, Dean Bozeman in Southport FL, 4-weeks of T3 training, 4-weeks of our first iCampPC Leadership Camp for ITC students, Bay Homeschool 90 summer outreach and Library outreach.	10
June 2023	Launched summer camps and T3 training: Moving Education Summer Camp (6/4-. Launched T3 Academy	37
July 2023	Approved for Pearson Vue Installation, fully authorized in August. Testing in support of T3 and summer camps (Google, Python, WordPress)	53
August 2023	Poster Presentation for USF Cyber Pathways grant (8/3). Homeschool Co-Op outreach expansion into Escambia, Walton, Gulf and Franklin Counties. Began working with BDS and FSU PC eSports for	5

	development of partnership on High School programs.	
September 2023	First Security+ Course for Tyndall and NSA Panama City, two-week bootcamp for 16 military personnel. Class ran 9/25 – 10/5 with testing on 10/6. Launched FSU Choose grant (9/12/23). Test first student from Gulf Coast State College (Earned Security+ Certification)	1

Note: First Security+ training held for Tyndall AFB and NSA Panama City for 16 students. 10 tested, 8 passed, 4 scheduled to test.

E. Emphasis areas and Highlights



Appendix 1

Budget Documents

Project #246 ASCENT Expenses 10/01/2022 to 09/30/2023		
Account Description	Amount	
Personnel and Per Diem	\$662,087.24	
Equipment, Materials and Supplies	\$35,888.06	
Facilities		
Certification Fees and Materials	\$3,329.99	
Total Triumph Expenditures 10/1/2022 to 09/30/2023:	\$701,305.29	
Total Match Expenditures 10/1/2022 to 09/30/2023:	\$715,936.74	

Project #246 ASCENT CASH Match Expenses 10/01/2022 to 09/30/2023		
Account Description	Amount	
Personnel and Per Diem	\$104,912.50	
Equipment, Materials and Supplies	\$85,526.45	
Facilities	\$11,195.39	
Certification Fees and Materials	\$45,435.93	
Total Match Expenses 10/1/2022 to 09/30/2023	\$247,070.27	

St. Joe Foundation Grant - Match for ASCENT 10/01/2022 to 09/30/2023		
Account Description	Amount	
Personnel and Per Diem	\$32,933.79	
Equipment, Materials and Supplies	\$29,026.26	
Facilities		
Certification Fees and Materials	\$4,045.50	
Total Match Expenses 10/1/2022 to 09/30/2023	\$66,005.55	

USF Grant - Match for ASCENT 10/01/2022 to 09/30/2023		
	Account Description	Amount
	Personnel and Per Diem	\$179,959.79
	Equipment, Materials and Supplies	\$52,845.41
	Facilities	\$7,063.81
	Certification Fees and Materials	
	Total Match Expenses 10/1/2022 to 09/30/2023	\$239,869.01

FSU Personnel Salary & Facilities - Match for ASCENT 10/01/2022 to 09/30/2023		
	Account Description	Amount
	Personnel and Per Diem	\$148,409.41
	Equipment, Materials and Supplies	
	Facilities	\$14,582.50
	Certification Fees and Materials	
	Total Match Expenses 10/1/2022 to 09/30/2023	\$162,991.91

Appendix 2

2020 – 2021 FSU Annual Report – Uploaded into Smart Sheets



SANTA ROSA COUNTY BOARD OF COMMISSIONERS

Administrative Offices | 6495 Caroline Street, Suite M | Milton, Florida 32570-4592

SAM PARKER, District 1
ROBERT A. "BOB" COLE, District 2
JAMES CALKINS, District 3
DAVE PIECH, District 4
COLTEN WRIGHT, District 5

DEVANN COOK, County Administrator
BRAD BAKER, Asst. County Administrator
THOMAS V. DANNHEISSER, County Attorney

October 29, 2023

Triumph Gulf Coast, Inc.
P.O. Box 120007
Tallahassee, FL 32317

RE: Annual Report for Project #251

Dear Chairman and Triumph Board Members:

In accordance with s. 288.8016, F.S. Santa Rosa County is pleased to provide an annual report on Project #251. A grant agreement was executed on February 10, 2022, providing \$15,378,683.00 in Triumph funding to purchase the Milton Interchange Park and continuing engineering and infrastructure improvements to the park. The completion deadline is December 31, 2025.

We are happy to report that the project is progressing on budget and according to schedule. Milton Interchange Park property has been purchased and Santa Rosa County has chosen Moffatt & Nichol for Program Management. The total cost incurred to date is \$5,561,299.55 for the purchase of Milton Interchange Park and FY 22-23 Design and Program Management Service.

Please do not hesitate to contact Shannon Ogletree, Executive Director of Santa Rosa Economic Development Office, at Shannon@santarosa.fl.gov with any questions related to this report.

Sincerely,

DeVann Cook
County Administrator



**#257 – Program Report
Quarter 3/Annual (July-September 2023)**

This report corrects previously submitted numbers of CAPE-listed industry-recognized certifications to Triumph. Numbers had been reported to the Grants & Federal Programs office in aggregate, and when filling out the new forms, it was realized that all certifications had been reported, not just the CAPE-listed certifications.

35 (CAPE) industry-recognized certifications for IT/computer science and cybersecurity have been reported by students as earned since the onset of the project (March 2022). An additional 52 non-CAPE certifications have been earned and 180 individuals have earned degrees.

The PSC Dean of Baccalaureate Studies and Student Support continues to work with the PSC Director of Testing and PSC IT Services to increase the number of Pearson Vue (external testing facilitator) computers in the Pensacola Campus testing center to help alleviate test scheduling issues for students. In addition, the Milton Campus is working to increase capacity in its testing center.

We continue to be challenged with having students report the results of these industry-recognized certification exams since the records are not publicly accessible. Students are also earning a number of non-CAPE certifications, including badges.

November 4, 2023, Pensacola State College will host the Florida College System Cyber Security Student Competition.

Enrollment demographics for this quarter include:

The population includes Pensacola State College students enrolled in the following programs of study from July 1, 2023 to September 30, 2023.

Program		Unduplicated Headcount
IT/Cyber	Race/Ethnicity	
	American Indian or Alaska Native	1
	Asian	25
	Black	131
	Hispanic	59
	Native Hawaiian or Other Pacific Islander	7
	Other	1
	Two or more	55
	White	382
Total	661	
Grand Total		661

Enrollment demographics for this quarter include:

**Triumph Quarterly Reporting Enrollment by
Gender Summary Table**

The population includes Pensacola State College students enrolled in the following programs of study from July 1, 2023 to September 30, 2023.

Program		Unduplicated Headcount
IT/Cyber	Gender	
	Female	199
	Male	461
	Other	1
	Total	661
Grand Total		661



BAY COUNTY BUDGET OFFICE
 840 West 11th Street
 Panama City, Florida 32401
 (850) 248-8240

**BOARD OF COUNTY
 COMMISSIONERS**

WWW.BAYCOUNTYFL.GOV

840 WEST 11TH STREET
 PANAMA CITY, FL 32401

TO: Triumph Gulf Coast, Inc.
FROM: Bay County Board of County Commissioners
DATE: October 30, 2023
RE: #258 Bay/Project Lightning Strike (Central Moloney, Inc.)
 3rd Quarter 2023 Report

Dear Triumph Staff and Members of the Board,

Bay County is pleased to provide a quarterly update to the Lightning Strike project, in cooperation with Central Moloney (CMI).

COMMISSIONERS:

TOMMY HAMM
 DISTRICT I

ROBERT CARROLL
 DISTRICT II

WILLIAM T. DOZIER
 DISTRICT III

DOUGLAS MOORE
 DISTRICT IV

CLAIR PEASE
 DISTRICT V

ROBERT J. MAJKA
 COUNTY MANAGER

The construction of the laydown yard facility is nearing substantial completion. As of September 30th, the work of the 3 main contracts – Gulf Coast Utility Contractors, Jerry Pybus Electric, and B&T Fencing – had been finalized. All punchlist items have been addressed and resolved. According to the County’s on-site inspector, Central Moloney is pleased with the final product and began utilizing a portion of the yard in August while construction was completed.

The original scope of work for the construction portion of the project included four key components: landscaping, fencing, sitework/concrete, and electrical. No bids were received for the landscaping portion. Purchase orders were issued for the other components in March. With the construction now complete, the need for final landscaping is evident and necessary to obtain a full and final certificate of occupancy for the project. The County intends to submit a budget amendment to compensate for the increased expenses. The cost of landscaping is estimated to be \$25,000. Therefore, the County requested that the construction category be increased to \$5,100,000, and the tax abatement category decreased to \$1,900,000.

The final expenses, excluding landscaping, are as follows:

Approved Contractor	Awarded Amount	Actual Amount
NOVA Engineering & Environmental	\$ 28,625	\$ 12,138
B&T Fencing, Inc.	\$ 48,950	\$ 48,950
Jerry Pybus Electric, Inc.	\$ 255,000	\$ 255,000
Gulf Coast Utility Contractors, LLC	\$ 4,754,799	\$ 4,754,799
Total	\$ 5,087,374	\$ 5,070,887



BAY COUNTY BUDGET OFFICE
840 West 11th Street
Panama City, Florida 32401
(850) 248-8240

Additionally, during this quarter, Triumph and Bay County amended the grant agreement, to address language that was not included in the original. The amended agreement was set to go before the Board of County Commissioners on October 17, 2023.

The County is preparing a second Request for Funding, to be submitted upon receipt of Request #1. All relevant documents have been uploaded to the #258 Project Lightning Strike Smartsheet.

Regards,

A handwritten signature in blue ink that reads "Maranda Griffin".

Maranda Griffin
Chief Financial Officer



Photographs of Site Progress

July 2023





Photographs of Site Progress

August 2023

08-29-2023 12:12:17 PM GPS X= 30.331421 Y= -85.804848



Bay County Engineering
August 29, 2023 10:25 AM



Photographs of Site Progress

August 2023



Bay County Engineering
August 29, 2023 10:25 AM



PENSACOLA-ESCAMBIA PROMOTION AND
DEVELOPMENT COMMISSION

October 31, 2023

BOARD OF DIRECTORS

David Peaden

Chairman

Florida Power & Light
(FloridaWest EDA
Appointee)

Steven Barry

Vice Chairman

(Escambia County
Commission District 5)

Allison Patton

Secretary-Treasurer

Pensacola City Council

Jeff Bergosh

Escambia County

Commission District 1

Charles Bare

Pensacola City Council

Dr. Lusharon Wiley

Innis Free Hotels

Erica Grancagnolo

City of Pensacola

Dave Hoxeng

Past Chair

ADX Communication

Triumph Gulf Coast, Inc.
P.O. Box 12007
Tallahassee, FL 32317

Re: 2023 Annual Report for #259 PEDC-Project PIONEER

Dear Chairman Bear and Triumph Board Members:

In accordance with 288.8016, F.S. Pensacola-Escambia County Promotion and Development Commission (PEDC) as grantee, is providing this annual report for #259 PEDC-Project PIONEER. A grant agreement was executed on February 11, 2022, providing for \$2,500,000 in Triumph grant funds utilized to partially fund PEDC's purchase of property located at 9101 Ely Road, Pensacola, Escambia County, Florida. Further, the grant completion deadline (grant end date) is December 31, 2025.

We are pleased to report that the project is progressing according to schedule:

- Selection for Design/Engineering contractors **CRB** for building modification and conversion of the facility to accommodate pharmaceutical manufacturing was completed in December 2022.
- Conceptual design and plans were finalized, April 2023 and on September 1, 2023, Pegasus received their board's approval to proceed with Phase I.
- Phase I warehouse expansion plans at 9101 Ely Road (exhibit 1), attached.
- The scope of the Phase I warehouse modification will include any necessary code upgrades (egress stairs, elevator, ADA and fire protection) and a microbiology laboratory.
- Renovation of the production space (Phase II) is expected to begin late 2024 and expected to be complete late 2026 with FDA approvals/validation process to subsequently commence afterward.
- The office spaces, training rooms and meeting rooms updates were completed in mid 2022.
- Itemized office renovations match funds expenditures will be provided and submitted as an addendum to this report as soon as possible.
- 33 New Jobs have been created during the period of October 2022 through September 2023, which is directly in line with the projections. Moreover, Pegasus Laboratories' current employee count is 173 for its Pensacola-Escambia County operation.



PENSACOLA-ESCAMBIA PROMOTION AND
DEVELOPMENT COMMISSION

#259 PEDC-Project PIONEER, Page 2

Metrics for the project include meeting the following criteria:

- (a) performance commencement date to occur within three years after the date that renovations have been substantially completed as evidenced by a certificate of occupancy
- (b) creation of 63 net new scientific and life-sciences manufacturing jobs that will pay an average of 136 percent greater than the Escambia average county wage of \$45,074 and will provide a complete fringe benefits package.

It is anticipated that the job creation commitment will be met by the end of the third year following completion of the building construction and improvements and that these jobs will then be maintained for at least three additional years.

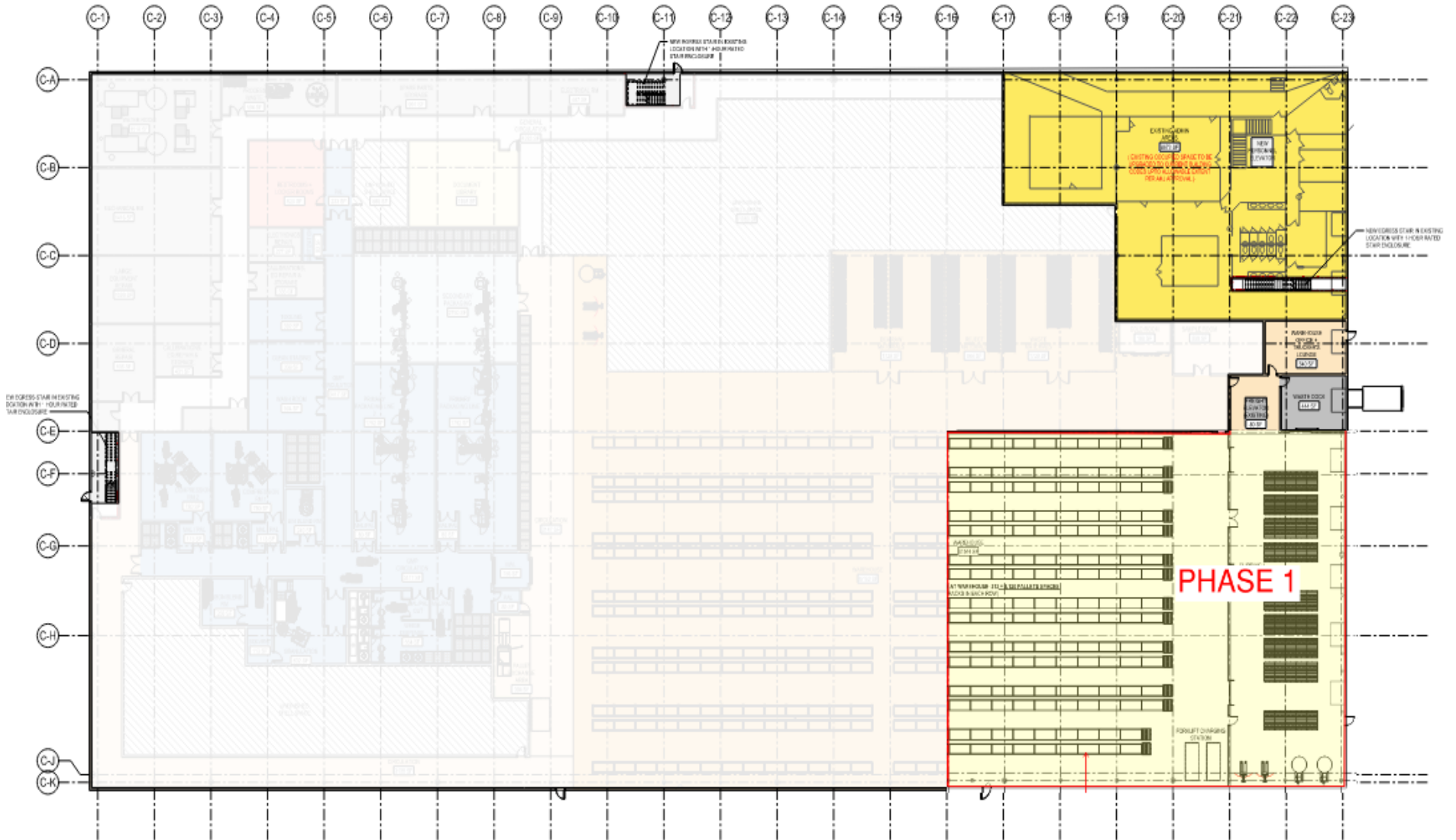
Please see the attached documentation accompanying this report and do not hesitate to contact Danita Andrews of FloridaWest EDA, at dandrews@floridawesteda.com with any questions related to this project.

This report is respectfully submitted on behalf of Pensacola-Escambia County Promotion and Development Commission (PEDC).

Sincerely,

Danita Andrews, Chief Business Development Officer
FloridaWest EDA

Exhibit 1



WAKULLA COUNTY SCHOOL BOARD



69 ARRAN ROAD
POST OFFICE BOX 100
CRAWFORDVILLE, FLORIDA 32326
TELEPHONE: (850) 926-0065
FAX: (850) 926-0123



ROBERT PEARCE
SUPERINTENDENT

EDWARD HAND
DISTRICT I

MELISA TAYLOR
DISTRICT II

CALE LANGSTON
DISTRICT III

JOSHUA BROWN
DISTRICT IV

LAURA LAWHON
DISTRICT V

October 18, 2023

TO: Cori Henderson, Triumph Gulf Coast

RE: Wakulla County Schools – Project # 264 Annual Report

To Cori Henderson:

You will find attached to this letter the update provided by the CRA Manager regarding the progress on the facilities.

Wakulla County Schools has generated 638 certifications in an IT related career cluster. Wakulla County High School generated an additional 171 industry certifications during the 2022-2023 school year in other fields to include health, construction, transportation, and hospitality.

Thank you,

A handwritten signature in cursive script that reads "Priscilla Colvin".

Priscilla Colvin
Executive Director of Academics
Wakulla County Schools
(850) 926-0065



CLEMONS, RUTHERFORD & ASSOCIATES, INC.

ARCHITECTS ■ PLANNERS ■ INTERIOR DESIGNERS ■ CONSTRUCTION MANAGERS

2027 Thomasville Road, Tallahassee, FL 32308
p: 850-385-6153 ■ f: 850-386-8420

105 South Broad Street, Thomasville, GA 31792
p: 229-228-5016 ■ f: 229-228-0509

www.craarchitects.com

October 18, 2023

Mr. Michael Barwick
Wakulla County School Board
Executive Director
Facilities and Maintenance
69 Arran Road
Crawfordville, Florida 32327

Re: Wakulla County School Board – Wakulla Career Academy Quarter 3 Update

Mr. Barwick,

The purpose of this letter is to provide you with a brief update on the status of the Career Academy Project. The GMP for the project was approved at the August board meeting. The contractor, Allstate Construction, was notified of the approval and instructed to begin construction on September 5, 2023, which they did. Allstate has mobilized and has their construction trailer onsite and has installed the temporary fencing which separates the school from the construction. CRA has been reviewing submittals and shop drawings relating to various parts of the building as is customary at this point in a project. Most of the long lead time items, metal building and HVAC equipment have been reviewed and are in the process of being ordered. If the construction schedule holds, we should be pouring concrete the first part of November.

Please feel free to contact me should you have any questions or concerns.

Sincerely,

Brian Yarbrough
Project Manager, CRA



CLEMONS, RUTHERFORD & ASSOCIATES, INC.

ARCHITECTS ▪ PLANNERS ▪ INTERIOR DESIGNERS ▪ CONSTRUCTION MANAGERS

2027 Thomasville Road, Tallahassee, FL 32308

p: 850-385-6153 ▪ f: 850-386-8420 ▪ www.craarchitects.com

August 24, 2023

Mr. Scott Brewer
President
Allstate Construction
5718 Tower Road
Tallahassee, Florida 32303

RE: Notice to Proceed
Wakulla War Eagle Career Academy
Crawfordville, Florida
CRA Project #: 22044

Dear Mr. Brewer:

In accordance with the provisions of the contract general conditions, you are hereby notified to commence work (per the signed contract) on the subject project on Tuesday, September 5, 2023, and are to substantially complete the work within three hundred twenty-five (325) consecutive calendar days (Friday, July 26, 2024), achieving final completion within 30 days thereafter.

The contract provides for assessment of liquidated damages of \$500.00 for each consecutive calendar day that is required to finish the work after the contract substantial completion date.

Should you have any questions regarding this notice, please contact the undersigned directly.

Sincerely,

Brian Yarbrough,
Project Architect,
Clemons, Rutherford and Associates



CLEMONS, RUTHERFORD & ASSOCIATES, INC.

ARCHITECTS ▪ PLANNERS ▪ INTERIOR DESIGNERS ▪ CONSTRUCTION MANAGERS

2027 Thomasville Road, Tallahassee, FL 32308

p: 850-385-6153 ▪ f: 850-386-8420 ▪ www.craarchitects.com

August 21, 2023

Mr. Michael Barwick
Chief of Facilities and Maintenance
Wakulla County Schools
69 Arran Road
Crawfordville, Florida 32327
Email: Michael.barwick@wcsb.us

Re: Wakulla War Eagle Career Academy
Crawfordville, Florida
CRA Project Number: 22044

Mr. Barwick

On June 29, 2023, at 2:00 p.m., subcontractor bids were received by Allstate Construction on the above-referenced project. Since then, Clemons, Rutherford & Associates has worked with Allstate Construction and the Wakulla County School District in preparing and reviewing Allstate's Guaranteed Maximum Price (GMP).

At this time Clemons, Rutherford & Associates is not aware of any reason not to recommend Allstate's attached GMP to the Wakulla County School District.

Please let me know if you have any questions concerning this project.

Sincerely,

Greg Kelley,
Project Architect,
Clemons, Rutherford and Associates

cc:



August 11, 2023

Michael Barwick
Chief of Facilities and Maintenance
Wakulla County Schools
69 Arran Road
Crawfordville, FL 32327
Email: michael.barwick@wcsb.us

Re: GMP Submittal
Project: Wakulla Career Academy
Crawfordville, FL

Mike,

Enclosed is our Guaranteed Maximum Price (GMP) Submittal for the above-referenced project.

The total GMP is \$17,191,133.

This submittal is based on the documents prepared by CRA Architects as listed in Section 5 and the clarifications in Section 2 of Allstate's GMP submittal.

We look forward to receiving Wakulla County School's Activation on the construction phase of this project to begin the procurement process.

Sincerely,

ALLSTATE CONSTRUCTION, INC.

Paul Arnaldo
Preconstruction Manager

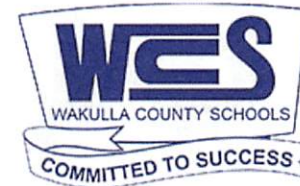
Group	Description	Total Amount
01000.000	GENERAL REQUIREMENTS	725,278
02000.000	EXISTING CONDITIONS	
03000.000	CONCRETE	722,304
04000.000	MASONRY	325,336
05000.000	METALS	35,745
06000.000	WOOD & PLASTICS	58,919
07000.000	THERMAL & MOISTURE	23,345
08000.000	OPENINGS	624,450
09000.000	FINISHES	1,189,494
10000.000	SPECIALTIES	108,029
11000.000	EQUIPMENT	11,652
13000.000	SPECIAL CONSTRUCTION	4,037,113
21000.000	FIRE PROTECTION	250,036
22000.000	PLUMBING	571,185
23000.000	HVAC	1,404,945
26000.000	ELECTRICAL	4,250,738
31000.000	SITE	1,367,830

Estimate Totals

Description	Amount	Totals	Rate
Gen Liability - Div 1	3,387		0.705 %
Gen Liability - Subcontracts	21,376		0.143 %
Gen Liability - Div 2-41			11.269 %
Bldrs Risk Policy Allowance	71,600		
Bldrs Risk Deductible - Not Included			
P&P Bond	97,875		
Contingency	550,208		
Construction Manager's Fee	740,288		4.500 %
Total		17,191,133	



Wakulla Career Academy



10/02/2023 – 10/06/2023

THIS WEEKS ACTIVITIES

- Continued to haul in imported fill for building Pad.
- Relocate existing electrical lines – on-going.
- Ground Breaking Ceremony held on 10/6/23.
- Update/ Forward/ Distribute RFI's
- Review/ Forward/ Submit/ Distribute Submittals

3-WEEK LOOK AHEAD

- Rebar delivery
- Building pad fill brought in to build pad to elevation
- Building pad density test
- Building pad complete
- Temporary power and water for job trailer
- Demo of existing asphalt
- Power Pole relocation

WEATHER RECAP

- Monday 10/2 : Sunny
- Tuesday 9/27 : Sunny
- Wednesday 9/28 : Sunny
- Thursday 9/29 : Sunny
- Friday 9/30 : Sunny



Wakulla Career Academy



10/02/2023 – 10/06/2023

OUTSTANDING ITEMS

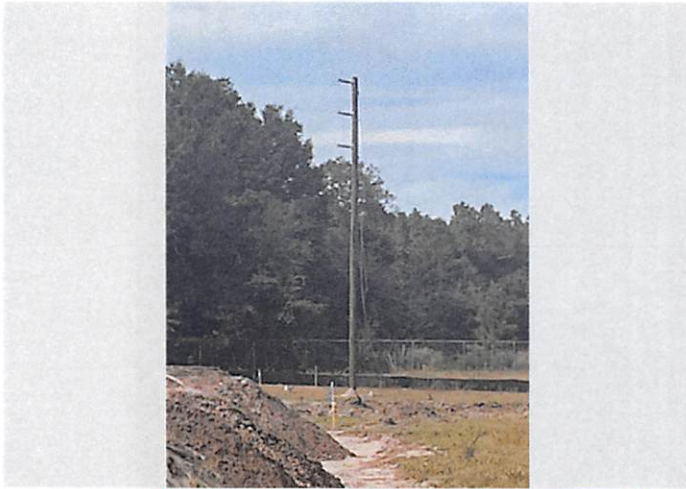
- ASI No.2

OUTSTANDING RFI'S

- RFI 2 Underground Comms
- RFI 3 PEIMB Canopy
- RFI 4 Top of CMU Conflict
- RFI 5 Gas Line Conflict
- RFI 6 Insulation

OUTSTANDING SUBMITTALS

- Rebar Shop Drawings – Uploaded 9/29



Description **New Power Poles - On-Going**

Taken Date 10/10/2023 at 04:02 pm
Uploaded By McLin Lamb

Upload Date 10/10/2023 at 04:02 pm
File Name 8BCA35EE-EE09-4270-A1B2-3B4...



Description **Storm/Sanitary/Water Pipe Delivery - On-Going**

Taken Date 10/10/2023 at 04:01 pm
Uploaded By McLin Lamb

Upload Date 10/10/2023 at 04:02 pm
File Name 0A9D4669-2B22-40D3-9B23-6C0...



Description **Storm/Sanitary/Water Pipe Delivery - On-Going**

Taken Date 10/10/2023 at 04:01 pm
Uploaded By McLin Lamb

Upload Date 10/10/2023 at 04:01 pm
File Name 2301AF8F-EFD2-44A2-B409-9B95...



Description **Aerial Photo - Job Site Overview**

Taken Date 10/09/2023 at 03:07 pm
Uploaded By Bill King

Upload Date 10/09/2023 at 05:02 pm
File Name DJI_0490.JPG

Allstate Construction, Inc.



Description

Aerial Photo - Job Site Overview

Taken Date

10/09/2023 at 03:07 pm

Uploaded By

Bill King

Upload Date

10/09/2023 at 05:02 pm

File Name

DJI_0487.JPG



Description

Aerial Photo - Job Site Overview

Taken Date

10/09/2023 at 03:06 pm

Uploaded By

Bill King

Upload Date

10/09/2023 at 05:02 pm

File Name

DJI_0484.JPG



Description

Aerial Photo - Job Site Overview

Taken Date

10/09/2023 at 03:05 pm

Uploaded By

Bill King

Upload Date

10/09/2023 at 05:02 pm

File Name

DJI_0482.JPG



Description

Aerial Photo - Job Site Overview

Taken Date

10/09/2023 at 03:05 pm

Uploaded By

Bill King

Upload Date

10/09/2023 at 05:02 pm

File Name

DJI_0481.JPG



THE COLLEGIATE SCHOOL

FLORIDA STATE UNIVERSITY PANAMA CITY



Triumph Annual Report

Year 1

2022-2023

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(B4) Financial Audit	F2
(C) Detailed Project Update	5-7
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Appendices (D1) Costs incurred to date. (D2) Financial Audit	F1 – F2

B. Project Summary

1. Project and Progress Summary

The Collegiate School at FSU Panama City opened on August 10, 2023, to approximately one hundred 9th grade students. Fifteen faculty and staff members joined the team to facilitate a robust offering of collegiate studies, dual enrollment, and career and technical education and exploration for students and their families. In the months prior to school opening, a team of administrators and faculty worked to fulfill the requirements of FSU, FSU Board of Trustees, Florida Department of Education, and other agencies to provide a new approach to education for students and families in the Florida panhandle.

2. Costs Incurred to Date – Appendix F1

3. Certification Attainment: Year 1 goal – 0

4. Financial Audit – Appendix F2

C. Detailed Project Update

C1. Governance

The Collegiate School at FSU Panama City (TCS) is developmental laboratory charter school under the supervision of the College of Education at Florida State University.

Articles of Incorporation and Charter Agreement: In January of 2023, Articles of Incorporation were filed to establish the school and shortly thereafter, a charter agreement between The Collegiate School at FSU was authored and approved by the FSU Board of Trustees. The charter provides key guidance for the mission and purpose of the school and establishes the foundational policies and procedures for the organization.

The Collegiate School Board



Dr. Kevin Forehand



Dr. Rob Schoen



Dr. Irvin Clark



Dr. Tyler Towne



Gillian Gregory



Joey Ginn



Jennifer Conoloy



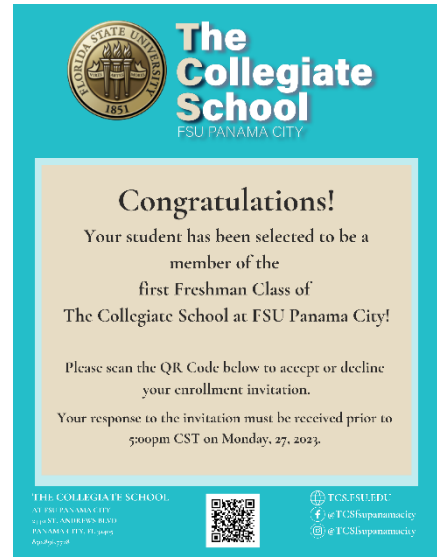
Jessica Carter

Lease Agreement: Trustees also approved a lease agreement for The Collegiate School which began in May of 2023 with the building prepared for occupancy by July 2023.

The Collegiate School Founding Board Members: In Spring of 2023, the founding board of The Collegiate School was established with initial meetings in March of 2023. A series of agreements and contracts were initiated by the board which allowed for critical school operations to commence including hiring of faculty and dual enrollment at FSU.

C2. Community Partnerships

The Collegiate School aims to provide high quality educational opportunities for students and families in the panhandle with a particular focus on military dependents. Prior to the opening of the school, TCS administrators met with **key military leaders and liaisons** to determine the needs of military families in the area and to provide materials for distribution among those with high school students.



Focus groups were conducted to determine areas of student interests, questions from parents, and overall impressions of the community about a new collegiate high school. These insights were used to shape the design of the school and the communication structure for students and families upon admission and enrollment.

C3. School Start Up

The Collegiate School opened its application portal for ninth graders in February of 2023 and received over 250 applications within a three-week period. Families were notified with an invitation for enrollment and were invited to attend a welcome party on the FSU campus in May. Students received school t-shirts and participated in campus tours.



Talented and highly qualified teaching faculty and staff were selected for the first faculty of The Collegiate School during the spring and summer of 2023. These individuals participated in an

interview process with FSU and TCS leaders and received training and professional development during the summer prior to the start of school in August.



Teachers participated in summer retreats and professional development to collaboratively form the curriculum and instructional foundation for the school. **Three career and technical education pathways were established including Computer Science, Biomedical Science, and Digital Information Technology.** The Collegiate School offers advanced academics, collegiate studies, dual enrollment, and career and technical education coursework for students with ambitious goals for high school and a desire to prepare for postsecondary success. The instructional framework designed by all collaborators will ensure that TCS students can participate in opportunities that prepare them for success in the workforce and to be effective in their communities.

C4. Onboarding for Students and Families

In July, students and families participated in a **Commissioning Ceremony** where they accepted the challenge of a collegiate high school and were presented with a challenge coin in honor of their membership in the inaugural high school class.

In August, students and their families attended orientation to prepare for the start of the school year.



On August 10, The Collegiate School opened its doors to students – the first 100 ninth graders. All students participate in career and technical education courses, leading to industry certifications. In addition, core academics in honors or

collegiate studies classes are offered to students including electives for college credit.

Students who qualify for dual enrollment participate in courses each week on the FSUPC campus. These students begin with Spanish 1 and 2 in 9th grade which simultaneously counts towards their high school graduation requirement and college credit.

D. Timeline of Activities

2022-2023 Timeline
Triumph Gulf Coast Grant Award, 7.6 MM
Triumph Gulf Coast Funds Received, July 2022
August 2022
Job Posting for TCS Director and Advisor Roles
Budget Planning Begins
September 2022
Interviews and Campus Visits for Director of TCS
Lease Space Discussions with FSU and FSU Procurement Begins
October 2022
TCS Director Hired
TCS Advisor Hired
School Safety Meeting for School Lease/Building Requirements with local officials
FSUPC Admissions/TCS Meeting to discuss plans for Dual Enrollment.
Dual Enrollment Processes and Policies Discussion Begins with FSU and FSUPC
ITN (Intent to Negotiate) Committee established to solicit proposals for lease space
Military Liaison Meeting with Tyndall AFB and Navy Base
November 2022
ROTC Space Force discussions begin with US Military Affairs
CTE Planning Begins
Website Creation and Design Begins
Visits to Lab Schools in Florida (FAU, Pembroke Pines, FSUS)
IT Planning, Procurement, and Implementation Begins
Furniture, Equipment, and IT Procurement Begins
Student Data Systems Program Procurement Begins (Focus)
Content Management System Procurement Begins (Canvas)
January 2023
Florida High School Athletic Association discussion begins for out of zone sports team eligibility for TCS students
TCS Presentation to FSU Panama City Advisory Board
Articles of Incorporation (AOI) Drafted and Circulated to General Counsel
Instructional Specialist for Curriculum Framework Development hired
Meeting with Florida Virtual School for Curriculum Evaluation
Meeting with FSU Faculty to discuss Dual Enrollment Curriculum
ITN Committee Determines Final Proposal for Lease Space
TCS Parent/Student Focus Group Meeting
February 2023
TCS Enrollment Application Opens
Presentation: Lynn Haven Rotary Club

Articles of Incorporation (AOI) Filed
Presentation: WJHG-TV interview promoting Information Sessions
Parent/Student Informational Sessions (x2)
ITN Committee Reaches Final Proposal Decision
Presentation: Panama City Beach Rotary Club
Presentation: Parent/Student Informational Sessions (x2)
FSU Board of Trustees Meeting – Establishment of TCS Approved
Enrollment: Applications Close (225+ applications received)
TCS Data and Information System Manager Hired
March 2023
DOE District and School ID Number Application Submitted
FSU Board of Trustees Meeting – TCS Lease Approved, TCS Final
FSU President Approves TCS Board Members
Founding TCS Board Meeting
9th Grade Enrollment Invitations Sent to Students and Families
Curriculum Purchasing Begins
School Policies and Procedure Development Begins
Dual Enrollment Articulation Agreement with Academic Affairs
April 2023
Associate of Arts Degree Attainment Policy Completed with Academic Affairs and Related Committees at FSU
FOCUS Contract negotiations begin for Student Information Systems (Parent Portal)
Discussions with College Board begin for Accuplacer (approved by the Board of Governors)
Meeting with Tyndall Air Force Base Education Alliance
Littles Lunches selected as Food Services vendor for school lunches
May 2023
Lease Start Date
Teaching Faculty and Staff Interviews Begin
Insurance Binder in place
Furniture Ordered
Canvas discussions begin for use in all classes
Meeting with Florida Department of Transportation regarding school traffic and access
Meeting with FSU Campus Access & Security Services
June 2023
Teaching faculty and staff interviews
Assessment training for test administrators
EMarket established for student fees, auxiliaries and payments
Meetings with Department of Education to establish school and district
Feature article in The Torch magazine for FSU College of Education
Meeting with Department of Education regarding FEFP funding
Inaugural PTO meeting

July 2023
Complete Faculty and Staff Hiring
Completion of School Policies and Procedures with Board Approval
Furniture Delivery
Technology Installation
Summer Retreat for Faculty and Staff
Meeting with the Department of Defense regarding Federal Impact with military families
Meeting with Military Liaison regarding availability of military dedicated counselor
Established AP Human Geography coursework through College Board
Commissioning Ceremony for all Faculty, Staff and Students
Meeting with CTE Advisor for course content
August 2023
Military Liaison and Distinguished Guests Welcome and School Tour
Selection of General Counsel for TCS Governing Board
Meeting with Department of Health for school nursing services
Orientation for TCS Students and Families
First Day of School
Update Presentation to Triumph Gulf Coast
September 2023
Safety Presentation from Sheriff Ford, State Attorney Basford, BDS Superintendent McQueen
TCS Grand Opening

Appendix 1
Budget Overview

Project #265 TCS Expenses 10/01/2022 to 09/30/2023		
	Account Description	Amount
	Personnel and Professional Services	\$309,578.64
	Classroom Renovation, Lease and Furnishings	\$471,585.76
	Equipment, Materials and Supplies	\$31,420.07
	Certification Fees and Materials	
	Student Fees (Industry Certs, Dual Enrollment, Transportation and NSLP)	
	Total Expenses 10/1/2022 to 09/30/2023	\$812,584.47

Project #265 TCS FEFP Match Expenses 10/01/2022 to 09/30/2023		
	Account Description	Amount
	Personnel and Professional Services	\$101,590.74
	Classroom Renovation, Lease and Furnishings	
	Equipment, Materials and Supplies	\$43,928.71
	Certification Fees and Materials	
	Student Fees (Industry Certs, Dual Enrollment, Transportation and NSLP)	
	Total Expenses 10/1/2022 to 09/30/2023	\$145,519.45

FSU Personnel Salary - Match for TCS 10/01/2022 to 09/30/2023			
	Account Descr	Amount	
	Personnel and Professional Services	\$147,615.12	(Dr. Crowe, Dr. Hanna, Dr. Pelham & Mr. Nix)
	Classroom Renovation, Lease and Furnishings		
	Equipment, Materials and Supplies		
	Certification Fees and Materials		
	Student Fees (Industry Certs, Dual Enrollment, Transportation and NSLP)		
	Total Expenses 10/1/2022 to 09/30/2023	\$147,615.12	



MILITARY PREFERENCE
FOR ADMISSION



CAREER EXPLORATION
AND CERTIFICATIONS



INDIVIDUALIZED
ADVISING
FOR COLLEGE PREP



DUAL ENROLLMENT
OPPORTUNITIES



CLUBS AND STUDENT
ORGANIZATIONS

A DEVELOPMENTAL
LABORATORY
HIGH SCHOOL
AT
FLORIDA STATE
UNIVERSITY



THE COLLEGIATE SCHOOL

FSU PANAMA CITY



APPLY TODAY AT
[TCS.FSU.EDU](https://tcs.fsu.edu)



NORTHWEST FLORIDA STATE COLLEGE

100 College Boulevard, E. • Niceville, FL 32578-1347 • (850) 678-5111 • www.nwfsc.edu

Triumph Annual Report Nursing Education – Project #270 Annual Report: November 1, 2022 – October 31, 2023

Construction Progress

The College is renovating its Health Sciences building to a state-of-the-art nursing education facility. In 2023, construction began with the removal of a significant amount of asbestos on the building's interior and exterior. The College has secured a contract with AJAX to continue demolition on the building and begin the next phase of construction in mid-October.

Program Development Progress

Certificate Development

The College made considerable progress in developing health sciences programs across NWFSC campuses in 2023. The College received \$990,000 in state appropriations to develop new health sciences certificate programs and a Health Sciences Interdisciplinary Collaboration Lab at the Fort Walton Beach location. This lab, once completed, will serve the programs located at that campus (Radiography, MLT, and PTA) and the new certificate programs. The College's Physical Therapy Assistant and Medical Laboratory Technician programs were recognized as outstanding programs, with both having 100% exam pass rates, and PTA also having a 100% employment rate. NWFSC is on track to accomplish its goal of becoming the leading health sciences education center of Northwest Florida. College leadership also participated in historic measures to develop accelerated career pathways for military veterans in health sciences. Program leadership is also working to develop a new track for RN students to provide this benefit to these military veterans and civilian paramedics, creating another pathway to program growth. The College is also preparing to hire a director to develop certificate programs. A job description has been written and will be posted later in 2023.

Virtual Reality Software

Virtual reality software is a unique educational experience that the College is bringing to its health sciences programs. This innovative technology will allow students to experience real-world scenarios with reduced risks for patients and alleviating clinical staff oversight. The nursing program is evaluating potential virtual reality products and is finalizing plans with a vendor.

President/Contract Awardee Signature: _____

Date: 10-24-23

CREATING A BETTER FUTURE FOR OUR STUDENTS AND COMMUNITY

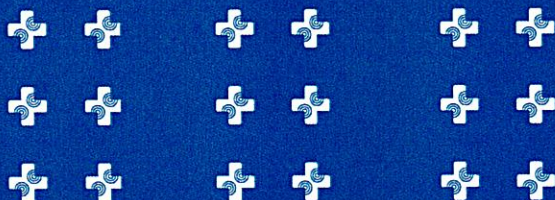


**HEALTH
ACADEMY**
OF NW FLORIDA

— IN PARTNERSHIP —

Okaloosa County School District
& HCA Florida Healthcare

Q3 & ANNUAL
REPORT
OCTOBER 31, 2023



Join Us on a Journey of
Educational Excellence

April Branscome
Program Director
Career and Technical Education
Okaloosa County School District
BranscomeA@okaloosaschools.com
850-833-5858





HEALTH ACADEMY OF NW FLORIDA

IN PARTNERSHIP

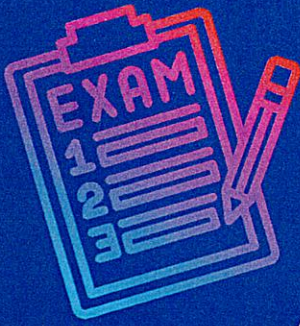
Okaloosa County School District
& HCA Florida Healthcare

ENROLLMENT

Choctawhatchee High School
Fort Walton Beach High School
Niceville High School

School Year 2022-2023	School Year 2023-2024
Year 1 33 Students	Year 1 27 Students
	Year 2 16 Students

- Students provide their own transportation.
- Classes are currently being held at the Okaloosa Technical College.
- The Health Academy building is still under construction with an expected completion date of December 2023.



CERTIFICATIONS

Students have the opportunity to earn the following certifications:

- Patient Care Technician– NCPC, NCFCT008
- Certified Nursing Assistant– CNA, FDMQA002
- Certified EKG Technician– CET, NATHA002

We did not earn any certifications last year. All certifications are given during the student's second year in the program. Certifications will be administered in Spring 2024 to the 16 students enrolled in the courses Allied Health Assistant 8417131 and Practical Nursing Foundations 8417410.

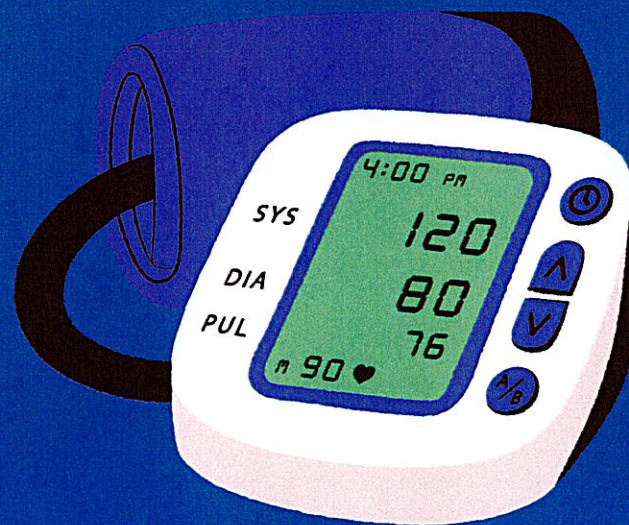
Earlier this year students completed the Blended Learning course for BLS Healthcare Provider CPR and Stop the Bleed training.





CONSTRUCTION & RENOVATION UPDATE

The Health Academy renovation is ongoing. Projected end date is December 2023. Students would start the 2nd semester at the Health Academy building.





TEACHER PROFILE

Nicole Welch, LPN is a Licensed Practical Nurse and has worked in the healthcare field since 2006.

She has several years of experience in long-term and skilled nursing facilities as well as 1 year of medical-surgery training.

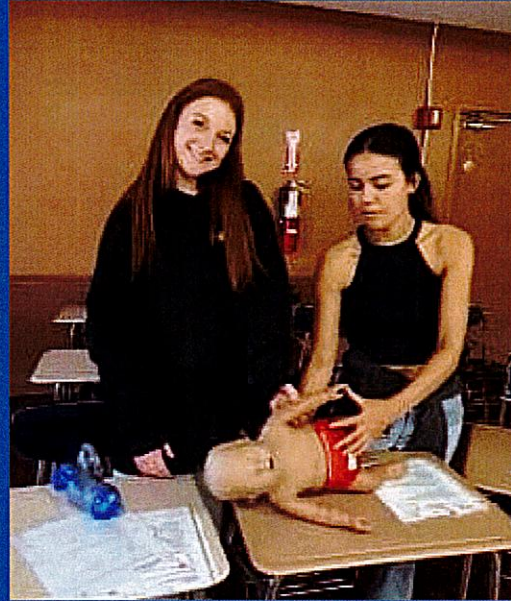
She currently hold certifications in:

- BLS for Healthcare Providers (CPR &AED)
- Certified Medication Aide
- Certified Nursing Assistant

She has won several awards. Those include Clinical Excellence and the HOSA Future Health Professionals.

The Health Academy of NWF students continue to prepare for clinical sessions at HCA Florida Fort Walton–Destin Hospital. This week all students successfully completed the Blended Learning course for BLS Healthcare Provider CPR.

Students studied American Heart Association curriculum online and then participated in hands-on skills training provided by Lina Caulson, RN, BSN, EMT-P with CPR and Company.



The Health Academy of NWF students had a great time participating in Stop the Bleed Training presented by Trauma Outreach Coordinator, Randi Lippy, RN and HCA Florida Fort Walton–Destin Hospital. Training was completed through a PowerPoint presentation and hands-on training on how to apply compression to a bleeding wound, pack a wound, and apply a tourniquet. Real life skills being taught in our high school classrooms!



SUPERINTENDENT OF SCHOOLS
MARCUS CHAMBERS

ATTORNEY TO THE BOARD
C. JEFFREY McINNIS



BOARD MEMBERS
TIM BRYANT
LINDA EVANCHYK
MARTI GARDNER
DIANE KELLEY
LAMAR WHITE

Grant #: 271 Okaloosa SD
Project Title: Health Academy of Northwest Florida
Grantee Name & Address: Okaloosa County School District
120 Lowery Place
Fort Walton Beach, FL 32548
Telephone: 850-833-5858
Project Period: Q3 and Annual Report 2023
Date: October 31, 2023
Prepared by: April Branscome *acb*

During the 2022-2023 school year, the Okaloosa County School District, in partnership with HCA Florida Fort Walton-Destin Hospital, launched the Health Academy of Northwest Florida. The program serves junior and senior students at three area high schools, Choctawhatchee HS, Fort Walton Beach HS, and Niceville HS. Initially, 33 students enrolled in Year 1 (2022-2023), and the program has grown by ~30 percent in Year 2 (2023-2024), with 27 students enrolled in the Year 1 course and 16 students continuing in the Year 2 course.

Students have the opportunity to earn industry certifications in the Practical Nursing field, a high-need healthcare profession in the local area. We currently offer the industry certification Patient Care Technician, and we plan to offer Certified Nursing Assistant and Certified EKG Technician in the future. Certifications are earned in the second year of the program track; therefore, the Year 2 cohort will take the program's first certification exams in Spring 2024. The 16 students eligible to test are enrolled in Allied Health Assistant and Practical Nursing Foundations. Students have already completed the Blending Learning course for BLS Healthcare Provider CPR and Stop the Bleed training.

Okaloosa County School Districts seeks to hire and retain the best teachers available. The Health Academy is fortunate to have a qualified nursing instructor leading the program. Nichole Welch is a Licensed Practical Nurse who has worked in healthcare for more than 17 years. She has experience in long-term and skilled nursing facilities and medical-surgery training. She brings energy and passion for students and healthcare to the program.

The Health Academy is currently housed at Okaloosa Technical College. Once renovations are complete, the program will move to its new permanent location in the medical complex of Fort Walton Beach Medical Center. Contractors are on track to finish renovations by December 2023 and students will start second semester at the new site. Once the move is completed, students will benefit from a new classroom and lab, designed for hands-on learning, as well as close proximity to the hospital itself. This will facilitate hospital staff visits to students, along with students having convenient access to field experiences at the hospital.

Excitement was palpable when students and parents toured the new facility on September 12, 2023, wherein they interacted with, asked questions of, and gained information from the nursing instructor and CTE Program Director. Further, they met the Okaloosa County School Resource Officer, and signed permissions slips for their students to participate in clinical rotations.



BAY COUNTY BUDGET OFFICE
840 West 11th Street
Panama City, Florida 32401
(850) 248-8240

**BOARD OF COUNTY
COMMISSIONERS**

WWW.BAYCOUNTYFL.GOV

840 WEST 11TH STREET
PANAMA CITY, FL 32401

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WILLIAM T. DOZIER
DISTRICT III

DOUGLAS MOORE
DISTRICT IV

CLAIR PEASE
DISTRICT V

ROBERT J. MAJKA
COUNTY MANAGER

TO: Triumph Gulf Coast, Inc.
FROM: Bay County Board of County Commissioners
DATE: October 31, 2023
RE: #273 Bay/Project Cast (Mocama Marine)
2023 Annual Report

Dear Triumph Staff and Members of the Board,

Bay County is pleased to provide an annual update to the Cast project, in cooperation with Mocama Marine.

This project brings the headquarters for Mocama Marine to 6725 Bay Line Dr, Panama City, Florida. In December 2022, with Triumph funds, the County purchased one parcel. Mocama purchased the adjacent parcel with their own funds. The County entered into a contract with Mocama to lease the County-owned parcel.

Mocama has since renovated the existing buildings on both parcels, held job fairs, hired employees, and begun production of their two boat brands, Action Craft and Southwind.

Mr. Bill Long, on behalf of Mocama Marine, has provided a comprehensive report on the status of the company, expenditures to date, and match documentation. His report is contained on the following pages.

All relevant documents have been uploaded to the #273 Project Cast Smartsheet.

Regards,

A handwritten signature in blue ink that reads "Maranda Griffin".

Maranda Griffin
Chief Financial Officer



MOCAMA MARINE

October 31, 2023

Ms. Suzie Kogot
Financial Information Analyst
Budget Office
840 West 11th St.
Panama City, FL 32401
Sent via email: skogot@baycountyfl.gov

Re: Mocama Marine LLC - Activity Report & Requested Deliverables
Triumph Grant Award Agreement

Dear Ms. Kogot,

Please find enclosed requested documentation related to certain reporting requirements under the Grant Award Agreement between Triumph Gulf Coast, Inc. ("Triumph") and Bay County Board of Commissioners ("Grantee") subject to the Performance Agreement to which Mocama Marine LLC ("Company") is subject. The reporting & documentation we have provided herein is in response to both:

- (i) reporting requirements pursuant to Section 5.3 of the Grant Award Agreement (*note: out of an abundance of caution and despite these being requirements of the Grantee – and not Company – we opted to respond where able assuming Grantee would inevitably rely on Company for the same*), and
- (ii) in response to certain requests listed in your email dated October 6, 2023.

Thank you in advance for your review, and please do not hesitate to contact me if I can provide anything further.

Sincerely,

Bill Long
Mocama Marine LLC
blong@eastbaycapital.com
904.571.1259

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4. 5.3(d) Grantee’s most recently audited financial statements	3
5. 5.3(e) a completed detailed Project account spreadsheet (i.e., in a tab on the Budget)	3
6. 5.3(f) a completed Expense Itemization Sheet for each category of Grant funds previously disbursed and for Matching funds category, together with invoices, receipts or contracts from vendors providing equipment, materials, and services	3
7. 5.3(g) documentation evidencing the completion of work to date	3
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9. 5.3(i) to the extent that all or any portion of the prior funding was a disbursement for items to be paid rather than a reimbursement of amounts already paid, a completed Expense Itemization Sheet and receipts or other documentation evidencing that the funds disbursed previously were in fact paid in the proper amounts to the proper vendors for such items, including copies of front and back of cancelled checks for funding	4
10. 5.3(j) evidence that Grantee maintains the insurance required under Sections 5.4 and 5.10 hereof	4
11. 5.3(k) such other documents as Triumph shall reasonably require (note: below is a list of requests emailed from Suzie Kogot on 10/6/23):	4
a. Proof of Building 2 purchase (e.g., closing disclosure or similar, plus proof of payment)	
b. Tenant’s Work Renovations (alluded to work listed in Exhibit C in Lease) including invoices/receipts/proof of payment, etc.	
c. Capital equipment purchases (along with PO’s, invoices, proof of payment, etc.)	
d. Number of employees at this location as of 9/30/23	
II. EXHIBITS	
Exhibit A – Payroll Report Synopsis (pay period ending 10/5/23)	Attached (Tab A)
Exhibit B – Detailed Project Account Spreadsheet	Attached (Tab B)
Exhibit C – Expense Itemization Sheets	Attached (Tab C)
Exhibit D – Expense Documentation Backup	Attached (Tab D)

ACTIVITY REPORT
Mocama Marine LLC

1. 5.3(a) the progress of the Project:

→ Since occupying the plant shortly after closing on the acquisition in December 2022 (Building 1 by Grantee, Building 2 by Company affiliate), we have been busy upgrading and outfitting the facility with capital improvements necessary to operate as a production boat builder. Further information on such improvements is further detailed herein.

Building 1 is currently being used for multiple functions including: (i) boat mold storage (there are hundreds of molds large and small taking majority of space), (ii) machine shop, and (iii) office space.

Building 2 is currently being used for production. Once production reaches a certain level, we will further improve Building 1 for production to enable us to increase capacity.

While we have additional improvements planned over time, we are now able to manufacture boats out of Building 2. Currently, there are 15 boats in various stages of production across both brands – Action Craft and Southwind.

We have been fortunate to attract experienced prospects to fill two critical on-site management roles including the Plant Manager (5/3/23 start date) and the Sales Manager (9/18/23 start date), in each case by proven, industry-veterans with decades of management experience at leading and highly respected boat manufacturing brands.

As further detailed in **Attached Spreadsheet (Tab A)**, there were 27 employees on payroll at the end of last month (payroll period ending 10/5/23). We have so far had difficulty identifying and maintaining staffing levels of certain hourly positions - particularly in the lamination department.

Due primarily to a sharply rising interest rate environment (Federal Funds Effective Rate has risen precipitously from a low of 0.08% in Feb. 2022 to 5.33% as of the end of Sept. 2023), the industry is facing mounting headwinds. Interest rates have a direct and immediate effect on both the end user (i.e. boat owner) who typically relies on financing to purchase his or her boat, and our direct customer (i.e., boat dealer) which typically purchases boats from manufacturers like us using floorplan financing. As a result, many of our peers are downsizing in reaction to plummeting sales volumes and softening boater registration data. Naturally, we too have tempered our growth expectations as we look to navigate what is widely projected to be a difficult environment ahead.

2. 5.3(b) costs incurred to date:

- a. As further detailed herein, Company has spent \$7,983,194 in Matching Funds to date inclusive of Triumph Grant, and \$4,308,194 exclusive of Triumph Grant.

3. 5.3(c) how company is progressing towards achieving Performance Metrics:

a) *Performance Metric #1 (i.e., creation of at least 105 New Jobs by 12/31/2025):*

→ As further detailed in the payroll report synopsis provided in **Attached Spreadsheet (Tab A)**, Company currently has 27.94 FTEs on payroll as of 10/5/23, which equates to ~27% of the Performance Metric #1 target of 105.

b) *Performance Metric #2 (i.e., all 105 New Jobs have been maintained for 3 years):*

→ As further detailed in the payroll report synopsis provided in **Attached Spreadsheet (Tab A)**, Company currently has a weighted average hourly wage of \$31.74/hr as of pay period ending 10/5/23, which equates to ~130% of the Performance Metric #2 target of \$24.44/hr.

4. 5.3(d) Grantee's most recently audited financial statements:

→ N/A. To be provided by Grantee (i.e., Bay County Board of County Commissioners).

5. 5.3(e) a completed detailed Project account spreadsheet (i.e., in a tab on the Budget):

→ See **Attached Spreadsheet (Tab B-D)**

6. 5.3(f) a completed Expense Itemization Sheet for each category of Grant funds previously disbursed and for Matching funds category, together with invoices, receipts or contracts from vendors providing equipment, materials, and services:

→ See **Attached Spreadsheet (Tabs B-D)**

7. 5.3(g) documentation evidencing the completion of work to date:

→ See **Attached Spreadsheet (Tabs B-D)**

8. 5.3(h) copies of front and back of cancelled checks:

→ N/A.

9. 5.3(i) to the extent that all or any portion of the prior funding was a disbursement for items to be paid rather than a reimbursement of amounts already paid, a completed Expense Itemization Sheet and receipts or other documentation evidencing that the funds disbursed previously were in fact paid in the proper amounts to the proper vendors for such items, including copies of front and back of cancelled checks for funding:

→ N/A.

10. 5.3(j) evidence that Grantee maintains the insurance required under Sections 5.4 and 5.10 hereof:

→ N/A. To be provided by Grantee (i.e., Bay County Board of County Commissioners).

11. 5.3(k) such other documents as Triumph shall reasonably require (see below for responses to requests emailed on 10/6/23 from Suzie Kogot):

a) Proof of Building 2 purchase (e.g., closing disclosure or similar, plus proof of payment)

→ See **Attached Spreadsheet (Tabs B-D)**

b) Tenant's Work Renovations (alluded to work listed in Exhibit C in Lease) including invoices/receipts/proof of payment, etc.:

→ See **Attached Spreadsheet (Tabs B-D)**

c) Capital equipment purchases (along with PO's, invoices, proof of payment, etc.):

→ See **Attached Spreadsheet (Tabs B-D)**

d) Number of employees at this location as of 9/30/23:

→ See **Attached Spreadsheet (Tab A)**

Arnold #276 Narrative

The “Triumph Training Center” project will be transformational for Bay District Schools and Bay County. As of this writing Bay District Schools has entered into a contract for architectural services with JRA Architects to build the on campus facility that will house much needed CTE programs. The dynamic and changing industries of Bay County have resulted in our team pausing further development of this project. The initial vision of the grant was to provide space for eight CTE programs (6 new) that focused on building trades and medical professions at Arnold High School. In only a short period of time Bay County has received the interest of several companies in the aviation industry including Premier Aviation who will be moving their business from Canada to the airport in Panama City Beach. Additionally, Bay County recently became home to the only Suzuki Marine Engine design lab located outside of Asia. It is because of these two companies moving to Bay County that our team has decided to pause further development of this project and explore ways to maximize the grant opportunity by adding these two industries to the grant/project proposal.

Our team is currently working with the local Economic Development Alliance, the Bay County Chamber of Commerce, and other industry partners to determine the best path forward. We strongly believe that CTE programs related to the building trades, medical, aviation, and marine technologies should have a place at Arnold High School by the expiration of this project.

Jonathon Moore

CTE Supervisor

Bay District Schools



Dear Triumph Gulf Coast Board and Staff,

We are excited to submit our first annual report based upon the award received earlier this month. While the signed contract has only been in effect for a short period of time, and we do not as of this time have any expenditures, there are a number of activities that we wish to share at this time.

The Direct Entry Master's of Science in Nursing program now has students enrolled both on the Pensacola Campus of UWF as well as the Emerald Coast campus in Fort Walton. We will be admitting another cohort of students into this program at the start of the spring semester and summer, with plans to have 3 admissions per year thereafter. The Evening/Weekend Bachelors of Nursing program will admit the first cohort of students at the start of the Spring semester, with similar plans to expand admissions to three cohorts per year. This will provide a robust pipeline of students for our program.

The Medical Lab Science Department has developed a class that will prepare students for the Biotechnician Assistant credentialing Exam (BACE). This class will begin as soon as the curriculum change requests are approved through the University process. In our Health Sciences and Administration Dept, we have identified the consultant who will work with us on the development of the Respiratory Therapy program.

We are excited to have this transformative project in partnership with Triumph Gulf Coast. The work we are doing at the present will build a strong foundation for the future success of this program. We look forward to reporting again at the next quarter with further updates on our progress.

Sincerely,

David Bellar

David Bellar
Dean
Usha Kundu, MD College of Health
University of West Florida

FINANCIAL SERVICES

October 5, 2023

To: Cori Henderson, Triumph Gulf Coast

From: William Boyer, City of Pensacola

RE: American Magic - Project #315- Project Update

Good Afternoon,

The City of Pensacola executed this grant agreement in October of 2023. Currently no work has been completed in relation to this project as the city is currently waiting to execute correlating grant awards.

City of Pensacola has been in discussions with Triumph Gulf Coast to set up user access and designated authorized representative in a proactive attempt to ensure the project runs smoothly and has been on calls to receive training on Smartsheet and best practices on reimbursement practices to ensure compliance with the grant.

The City of Pensacola plans to move forward with the match funding aspect of this project within the coming weeks, with the anticipated design contract to be awarded by mid-November, pending any unforeseen circumstances.

If you have any questions or concerns, please feel free to contact me please contact me at 850-435-1822 or at kboyer@cityofpensacola.com



K. William Boyer

City of Pensacola, Grants and Special Projects Coordinator